

## **42th Session of the ICAO Assembly**

23 September to 3 October 2025, Montréal

LIST OF DELEGATES as of 24-Sep-2025 16:32 hrs.



MEMBER STATES				
	Name	Position	Title	
AFGHANISTAN				
	SOROOSH Y, Mohammad Hassan	CHIEF DELEGATE	AMBASSADOR	
	WARDAK, Mohammad Azim	DELEGATE	SENIOR ADVISOR	
	HASHIMI, Sayed Abid	ADVISOR	STAFF MEMBER	
ALBANIA				
	ET'HEMAJ, Maksim	CHIEF DELEGATE	EXECUTIVE DIRECTOR	
	NAKUÇI, Amarilda	DELEGATE	DIRECTOR OF DIRECTORATE OF ECONOMIC REGULATION	
	XHARO, Megi	DELEGATE	ADVISOR TO THE EXECUTIVE DIRECTOR	
ALGERIA				
	SAYOUD, Said	CHIEF DELEGATE	MINISTRE	
	BELDJOUD, Hiba	DELEGATE	DEPUTY CONSUL	
	BENAZOUZ, Said	DELEGATE	QUALITY AND SAFETY DIRECTOR	
	BEZZICHE, Houssam Eddine	DELEGATE	AIR TRAFFIC CONTROLER	
	BOUHALASSA, Abdelhafid	DELEGATE	B737 CAPTAIN	
	BOULFELFEL, Hassan	DELEGATE	GENERAL DIRECTOR	
	CHAKIB, Bouraoui	DELEGATE	CONSEILLER DU DIRECTEUR GÉNÉRALDE L'ANAC	
	CHARMATI, Mounir	DELEGATE	DIRECTOR GENERAL	
	FOUAD, Boukra	DELEGATE	TECHNICAL DIRECTOR OF AIR NAVIGATION SERVICES	
	KHELIF, Hamza	DELEGATE	MINISTER COUNSELLOR	
	KHELLADI, Othmane	DELEGATE	HEAD OF OPERATIONAL DIVISION	

page 2 of 171



	LAOURARI, Imène	DELEGATE	DIRECTOR OF ECONOMIC AND INTERNATIONAL AFFAIRS
	MOULASERDOUNE, Sid Ahmed Amine	DELEGATE	DEPUTY DIRECTOR OF CERTIFICATION AND TRAINING
	SAIDA, Boutafennouchet	DELEGATE	CHARGÉE D'ÉTUDES ET DE SYNTHÈSE
	SIDI ABED, Nourredine	DELEGATE	AMBASSADOR
	AMAR, Mahmah	ADVISOR	CONSEILLER DU DIRECTEUR GÉNÉRAL
ANDORRA			
	SANTACREU, Guillem	ALTERNATE CHIEF DELEGATE	AVIATION ADVISOR TO THE GOVERNMENT
	MOLI GARCIA, Ferran	DELEGATE	HEAD OF TRANSPORTS
ANGOLA			
	DE ABREU, Ricardo Daniel Sandão Viegas	CHIEF DELEGATE	MINISTER
	KUVÍNGUA, Amélia	ALTERNATE CHIEF DELEGATE	CHAIRWOMAN OF THE BOARD
	ABIAS, Misaely	DELEGATE	NON-EXECUTIVE DIRECTOR
	AMAR, Zem	DELEGATE	FOCAL POINT FOR CORSIA
	CANDENGUE, Emanuel	DELEGATE	BOARD DIRECTOR IN CHARGE OF SECURITY AND AIR NAVIGATION
	CASSULE, Wengi Canhengi	DELEGATE	TÉCNICO DE ESTATÍSTICA
	CELESTINO, Ailson	DELEGATE	DIRECTOR
	COSTA, Margarete	DELEGATE	EXECUTIVE SECRETARY
	CRISTINO, Isa Monica	DELEGATE	BOARD MEMBER
	EDGAR LOPES, Sergio Antonio	DELEGATE	VICE CONSUL
	FARIA DA SILVA, Illasandra Isabel Coelho	DELEGATE	REPRESENTATIVE OF ANGOLA TO ICAO

page 3 of 171



GOMES, Juelma	DELEGATE	LIDER ECHANGES DEPARTEMET
GOMES, Manuel	DELEGATE	CEO
HELENA, Monica	DELEGATE	TECNICA
HENRIQUE, Bernarda	DELEGATE	CHAIRWOMAN
JOAQUIM, Josefa	DELEGATE	DIRECTOR OF THE CABINET OF TECHNICAL SUPPORT OF THE COUNCIL OF ADMINISTRATION
JOSÉ, Mateus Barros	DELEGATE	CONSUL GENERAL
LIGEIRO, Jose	DELEGATE	LEGAL AND REGULATORY DIRECTION
MALHO, Nichole	DELEGATE	ADVISOR
MANUEL, Nzakimuena	DELEGATE	DIRECTOR OF AIR NAVIGATION & TECHNICAL LIBRARY
MENDES, Yolanda	DELEGATE	HUMAN RESOURCES
NGUNZA, Carlos	DELEGATE	HEAD OF THE PROTOCOL DEPARTMENT OF THE MINISTRY OF TRANSPORTS
NHALA, Luyana	DELEGATE	EXECUTIVE ASSISTANTE
NOBREGA, Jose Paulo	DELEGATE	ENG
PEREIRA , Antonio	DELEGATE	EXECUTIVE ADMINISTRATOR
PITTA GRÓS, Njinga Nerica	DELEGATE	BOARD DIRECTOR
POMBAL, António	DELEGATE	CEO
QUESSONGO, Edgar	DELEGATE	HUMAN RESOURCES DIRECTOR
RODRIGUES, Délcio	DELEGATE	EXCHANGE TECHNICIAN
ROSA, Clovis	DELEGATE	CHAIRMAN
ROSA, Manuel	DELEGATE	DIRECTOR

page 4 of 171



	SANTOS, Heraclides Clair	DELEGATE	AIR TRAFFIC CONTROLLER
	SANTOS, Lelika	DELEGATE	DEPUTY DIRECTOR
	SILVA , Anizibel	DELEGATE	CORSIA, FOCAL POINT
	SOLO, Luis	DELEGATE	DIRECTOR GENERAL
	SOUSA, Soraya	DELEGATE	DIRECTORA DE OPERAÇÕES
	USSOCO, Osvaldo	DELEGATE	NATIONAL CONTINUOS MONITORING COORDINATOR-NCMC SAFETY
	CAHANDA, Henrique	ADVISOR	ANAC'S NC FOR SECURITY AND FACILITATION
	CASTELO BRANCO, Virgilio	ADVISOR	AERODROME EXPERT - ADVISOR FOR THE BOARD OF DIRECTORS
	DA FONSECA , Rita	ADVISOR	HEAD OF THE LEGAL DEPARTMENT
	JUNIOR, Manuel	ADVISOR	MINUSTER ADVISER
	MIRANDA , Cristina	ADVISOR	HEAD OF THE INSTITUITIONAL COMMUNICATION OF ATO & OC, S.A.
	VARELA , Sandra	ADVISOR	SUSTENABILITY DIRECTOR OF ATO & OC, S.A.
ANTIGUA AND BARBUDA			
	FERNANDEZ, Henry Charles	CHIEF DELEGATE	MINISTER
	ABRAHAM, Peter	ALTERNATE CHIEF	COORDINATOR
	CHALLENGER, Brian	ALTERNATE CHIEF DELEGATE	CHIEF TECHNICAL ADVISER
	ALI, Theon	DELEGATE	AMBASSADOR
	BARNES, Cosmore	DELEGATE	DEPUTY NATIONAL CO-ORDINATOR
	SILCOTT, Eugene	DELEGATE	AIR TRAFFIC CONTROL OPERATIONS OFFICER

page 5 of 171 hrs.



ARGENTINA			
	ADRIÁN GÓMEZ, Hernán	CHIEF DELEGATE	SUBSECREATRIO DE TRANSPORTE AÉREO
	VILLABONA, Oscar Alfredo	ALTERNATE CHIEF DELEGATE	
	ACOSTA, Maria Del Pilar	DELEGATE	CHIEF
	BOMPADRE, Gerardo Ezequiel	DELEGATE	PERMANENT REPRESENTATIVE
	CAPALDO, Griselda Delia	DELEGATE	MEMBER
	FERNÁNDEZ, Carlos Rubén	DELEGATE	ALTERNATE REPRESENTATIVE OF THE REPUBLIC OF ARGENTINA TO THE ICAO COUNCIL
	IDIART, Diego	DELEGATE	DIRECTOR NACIONAL
	JACQUET, Martín Antonio	DELEGATE	ALTERNATE REPRESENTATIVE OF THE REPUBLIC OF ARGENTINA TO THE ICAO COUNCIL
	ROTTA, Norma Beatriz	DELEGATE	ANSP DIRECTOR PRESIDENT
ARMENIA			
	HARUTYUNYAN, Anahit	CHIEF DELEGATE	AMBASSADOR
	YEDIGARYAN, Gor	DELEGATE	SECOND SECRETARY
AUSTRALIA			
	SPENCE, Pip	CHIEF DELEGATE	CEO AND DIRECTOR OF AVIATION SAFETY
	WOLFE, James	ALTERNATE CHIEF DELEGATE	ASSISTANT SECRETARY, INTERNATIONAL AVIATION
	ALECK, Jonathan	DELEGATE	EXECUTIVE MANAGER, LEGAL, INTERNATIONAL AND REGULATORY AFFAIRS

page 6 of 171



	ALEEM, Zaheer	DELEGATE	INTERNATIONAL ENGAGEMENT MANAGER
	EDWARD ADAMS, Ross	DELEGATE	PERM REP TO ICAO
	EVANS, Christine	DELEGATE	DIRECTOR AVIATION SECURITY INTERNATIONAL PARTNERSHIPS
	MILLARD, Sarah	DELEGATE	DIRECTOR, ASIA PACIFIC, ENVIRONMENT AND FACILITATION
	PEDLER, Matthew	DELEGATE	ASSISTANT SECRETARY - AVIATION SECURITY POLICY
	WINTER, Kirstie	DELEGATE	ALTERNATIVE REPRESENTATIVE OF AUSTRALIA
	PHILLIPS, Graeme	ADVISOR	DIRECTOR
AUSTRIA			
	PULEO-LEODOLTER, Karin	CHIEF DELEGATE	DEPUTY HEAD, DEPARTMENT STRATEGY AND INTERNATIONAL AFFAIRS
	KRZIWANEK, Klaus	ALTERNATE CHIEF DELEGATE	DEPUTY HEAD OF SAFETY MANAGEMENT AND AIR NAVIGATION SERVICES
	ANZENBERGER, Lothar	DELEGATE	EXPERT
	AYBAY-STIEGMAIER, Thomas	DELEGATE	POLICY ADVISOR
	KLEIN, Elisabeth	DELEGATE	POLICY EXPERT ENVIRONMENT
	MUCINA-BAUER, Christine	DELEGATE	CHIEF NEGOTIATOR AIR SERVICES AGREEMENTS
	SCHLEIFER, Christian	DELEGATE	COUNCIL MEMBER

page 7 of 171 hrs.



AZERBAIJAN			
	MALIKOV, Bahruz	CHIEF DELEGATE	NCMC - ACTING CHAIRMAN OF THE BOARD
	ABBASOV, Shahin	DELEGATE	ADVISOR TO THE CHAIRMAN OF THE BOARD
BAHAMAS (THE)			
	COOPER, Isacc	CHIEF DELEGATE	DEPUTY PRIME MINISTER
	BLACK, Najaha	ALTERNATE CHIEF DELEGATE	FIRST SECRETARY/CONSUL
	BONABY, Andrew	DELEGATE	MANAGER, AVIATION SECURITY AND FACILITATION OVERSIGHT DEPARTMENT
	BRAYNEN, Anton	DELEGATE	ADMINISTRATIVE OFFICER
	CLARKE, Antonio	DELEGATE	DIRECTOR AVIATION SECURITY AND FACILITATION
	COOPER, Maudline	DELEGATE	BOARD MEMBER
	CRAIGG, Wendy	DELEGATE	CHAIRMAN
	DORSETT JR, Kendall	DELEGATE	CHIEF INVESTIGATOR OF AIR ACCIDENTS
	JOHNSON, Chequita	DELEGATE	ACTING DIRECTOR GENERAL
	KING, Lenn	DELEGATE	DIRECTOR
	LOUIS, Keva	DELEGATE	DEPUTY
	MACKEY, Sheldon	DELEGATE	LEAD ENVIRONMENTAL OFFICER
	MAJOR, Delvin	DELEGATE	SENIOR DEPUTY DIRECTOR GENERAL - SAFETY OVERSIGHT
	PARKER-WALLACE, Danya	DELEGATE	DIRECTOR OF LEGAL AFFAIR

page 8 of 171



	ROMER, Dr. R. Kenneth	DELEGATE	DEPUTY DIRECTOR GENERAL OF TOURISM
	SANDS, Ryan	DELEGATE	LEGAL
	TATE, Rodrico	DELEGATE	ADMINISTRATOR
	TAYLOR, Rashard	DELEGATE	DEPUTY PRIME MINISTER'S AIDE
	THOMPSON, Shanice	DELEGATE	ADMINISTRATIVE ASSISTANT
	WRIGHT, Kaiwania	DELEGATE	CHIEF FINANCIAL OFFICER
BAHRAIN			
	AL SHUAIL, Hussain Ahmed	CHIEF DELEGATE	UNDERSECRETARY FOR BAHRAIN CIVIL AVIATION
	ALSAYED, Yaseen	DELEGATE	ASSIST. UNDERSECRETARY FOR AIR NAVIGATION & METEOROLOGICAL SERVICES
BANGLADESH			
	SIDDIQ, Md Mostafa Mahmood	CHIEF DELEGATE	CHAIRMAN
	MIAH, Md Mukeet-UI-Alam	ALTERNATE CHIEF DELEGATE	MEMBER (FLIGHT STANDARD AND REGULATIONS)
	PERVEZ, Kazi Russel	ALTERNATE CHIEF DELEGATE	DEPUTY HIGH COMMISSIONER & ALTERNATE REPRESENTATIVE TO ICAO
	ALAMGIR, Mohammed	DELEGATE	DEPUTY DIRECTOR (CHIEF AVSEC INSPECTOR)
	HOSSAIN, Md Anwar	DELEGATE	DEPUTY DIRECTOR (CNS-ANS INSPECTION)
	YEASMIN, Rumana	DELEGATE	DEPUTY SECRETARY
BARBADOS			
	CLARKE, Gline	CHIEF DELEGATE	HIGH COMMISSIONER

page 9 of 171



	BLANCHETTE, Glyne	DELEGATE	CHIEF AIR TRAFFIC CONTROL OFFICER
	BRATHWAITE, Marvin	DELEGATE	COUNSELLOR
	BROWNE, Charley	DELEGATE	PERMANENT SECRETARY
	CALLENDER, Denielle	DELEGATE	SUPERVISOR AIS
	FORDE-BAILEY, Tracey	DELEGATE	DIRECTOR GENERAL
	GIBBS-NICHOLLS, Dionne	DELEGATE	CHIEF TECHNICAL OFFICER
	SHURLAND, Diane	DELEGATE	BOARD DIRECTOR
BELGIUM			
	DEJACE, Nathalie	CHIEF DELEGATE	
	CLARYSSE, Kris	ALTERNATE CHIEF	DIRECTOR STRATEGY
	DE LANGE, An	ALTERNATE CHIEF DELEGATE	HEAD OF POLICY AND STRATEGY UNIT, BCAA
	PRAT, Isabelle	DELEGATE	STRATEGIC ADVISOR
BELIZE			
	CARTER, Nigel	ALTERNATE CHIEF DELEGATE	DIRECTOR OF CIVIL AVIATION
	CARRILLO, Kennedy	DELEGATE	BELIZE STATE REPRESENTATIVE
	ROMERO, Francisca	DELEGATE	ADMINISTRATIVE ASSISTANT
BENIN			
	OKAMBAWA, Coffi Marcel	CHIEF DELEGATE	ADVISOR FOR AVIATION TO THE PRESIDENT OF THE REPUBLIC
	ARANCIBIA RIQUELME, Patricio	DELEGATE	
	DECANDJI LEGBA, Karl	DELEGATE	DIRECTOR GENERAL
	LEGAULT, Yves	DELEGATE	ADVISOR
	LEGBA, Karl	DELEGATE	DIRECTEUR GÉNÉRAL
	MAMA, Monique	DELEGATE	DIRECTRICE DU DEVELOPPEMENT DU TRANSPORT AERIEN
	TAKPA, Isidore	DELEGATE	ADVISOR
BHUTAN	,		

page 10 of 171



	DORJEE, Samten	DELEGATE	CHIEF OF FLIGHT SAFETY DIVISION
	WANGCHUK, Kinley	DELEGATE	
<b>BOLIVIA, (PLURINATIONAL STATE</b>			
	GARCIA TERCEROS , Jose Iván Fernando	CHIEF DELEGATE	DIRECTOR EJECUTIVO
	ARISPE ROSAS, Celier Aparicio	ALTERNATE CHIEF DELEGATE	REPRESENTATIVE OF BOLIVIA
	ANDRADE, Mariela	DELEGATE	
	GONZALES CANQUI, Jilmhar	DELEGATE	DIRECTOR OF AIR NAVIGATION
	MOSCOSO CANO, Steffi Dayanna	DELEGATE	LICENCIADO EN DERECHO
	PEÑARANDA, Hugo	DELEGATE	DIRECTOR DE TRANSPORTE AÉREO
	QUISBERT, Daniel	DELEGATE	DIRECTOR DE SEGURIDAD OPERACIONAL
BOTSWANA			
	SALAKAE, Noah	CHIEF DELEGATE	MINISTER OF TRANSPORT AND INFRASTRUCTURE
	MOSINYI, Bao Rasebolai	ALTERNATE CHIEF DELEGATE	CHIEF EXECUTIVE OFFICER
	FERGUSON, Christopher	DELEGATE	DIRECTOR FLIGHT SAFETY OVERSIGHT
	KGOSIMORE, Kabelo K.	DELEGATE	MANAGER, FLIGHT SAFETY OVERSIGHT - AIRWORTHINESS
	MAHUBE, Charity	DELEGATE	CHIEF LEGAL SERVICES OFFICER
BRAZIL			
	FAIERSTEIN, Tiago Chagas	CHIEF DELEGATE	DIRECTOR-PRESIDENT
	ARSLANIAN NETO, Michel	ALTERNATE CHIEF DELEGATE	PERMANENT REPRESENTATIVE
	FRANCA, Tomé Barros Monteiro Da	ALTERNATE CHIEF DELEGATE	VICE MINISTER

page 11 of 171 hrs.



KANITZ DAMASCENO, Marcelo	ALTERNATE CHIEF DELEGATE	COMMANDER OF THE BRAZILIAN AIR FORCE
MEDEIROS, Maurício Augusto	ALTERNATE CHIEF DELEGATE	HEAD OF DEPARTMENT OF AIRSPACE CONTROL
RAMOS LONGO, Daniel	ALTERNATE CHIEF DELEGATE	SECRETÁRIO NACIONAL DE AVIAÇÃO CIVIL
ATAIDE, Cleiton	DELEGATE	HEAD OF IT AND COMMUNICATIONS DIVISION
AVILA, Jorge	DELEGATE	HEAD OF USOAP/SSP COORDINATION DIVISION OF THE COMISSION FOR STUDIES RELATING TO INTERNATIONAL AIR NAVIGATION OF DECEA
BERNARDES, Marcelo Rezende	DELEGATE	HEAD OF DEPARTMENT OF GOVERNANCE AND ENVIRONMENT
CANKO, Ricardo Iuri	DELEGATE	ALTERNATE REPRESENTATIVE
DE BRITO, Diego	DELEGATE	DEPUTY DIRECTOR OF AIR NAVIGATION SERVICES
DEL BEL, Bruno Diniz	DELEGATE	HEAD OF THE DEPARTMENT OF FLIGHT STANDARDS
DUPONT, Ricardo	DELEGATE	CIVIL AVIATION REGULATION SPECIALIST
FARIA, Rafael	DELEGATE	ALTERNATE REPRESENTATIVE AT ICAO COUNCIL
HOLANDA, Rafael	DELEGATE	ASSISTANT OF HEAD OF DEPARTMENT OF AIRSPACE CONTROL

page 12 of 171 hrs.



HONORATO, Roberto Jose Silveira	DELEGATE	AIRWORTHINESS SUPERINTENDENT
LEAL, Alexandre	DELEGATE	CHIEF OF CENIPA
LEÃO SOUSA, Daniel	DELEGATE	DIPLOMAT
LIMA, Marcelo	DELEGATE	HEAD OF INTERNATIONAL AFFAIRS
MARTINS, Luciana	DELEGATE	POLICE ATTACHÉ
MOREIRA, Antonio Mathias	DELEGATE	DIRETOR
NASCIMENTO, Luiz Ricardo	DELEGATE	DIRECTOR
OLIVIERI CAIXETA ALTOÉ , Mariana	DELEGATE	HEAD OF PERSONNEL LICENSING DEPARTMENT
PALMA, Giovano	DELEGATE	AIRPORT INFRASTRUCTURE SUPERINTENDENT OF ANAC
PEREIRA, Tiago	DELEGATE	DIRECTOR
PEREIRA DA SILVA, Diego José	DELEGATE	DEPUTY HEAD OF THE INTERNATIONAL AFFAIRS OFFICER
PINTO DE MIRANDA, Adriano	DELEGATE	HEAD OF THE AIR SERVICES DEPARTMENT
POTIGUARA, Hudson Costa	DELEGATE	HEAD OF THE AIR OPERATIONS CENTRE
ROSSI, Hugo	DELEGATE	HEAD OF DECEA PLANNING DIVISION
SERPA BRAGA DELLA NINA, Alice	DELEGATE	FEDERAL STATE ATTORNEY
SHORT , James	DELEGATE	BRIGADIER
SILVA FILHO, Helio	DELEGATE	ALTERNATE REPRESENTATIVE
SOUZA, Victor De Sant'anna	DELEGATE	ALTERNATE REPRESENTATIVE

page 13 of 171 hrs.



	THOMAZ, Luiz Felipe	DELEGATE	EXECUTIVE SECRETARY OF THE COMMISSION FOR STUDIES RELATING TO INTERNATIONAL AIR NAVIGATION
	VILAR, Raphael	DELEGATE	HEAD OF THE INVESTIGATION DIVISION
	IRINEU CAMPOS, Vinicius	ADVISOR	CAPTAIN
	KMICIAK DOS SANTOS GONÇALVES, João Gabriel	ADVISOR	SENIOR MASTER SERGEANT
BRUNEI DARUSSALAM			
	MUSTAPHA, Pengiran Dato Shamhary	CHIEF DELEGATE	MINISTER OF TRANSPORT AND INFOCOMMUNICATIONS
	MOHAMAD SIDEK, Mohamad Fauzi	ALTERNATE CHIEF DELEGATE	DEPUTY DIRECTOR OF CIVIL AVIATION
	MOHAMMAD YUSOF, Mohammad Nazri	ALTERNATE CHIEF DELEGATE	PERMANENT SECRETARY
	ABDUL LATIP, Suzianti	DELEGATE	
	AWG ABD HAMID, Dyg Fadzila	DELEGATE	ACTING HEAD OF TRANSPORT POLICY DIVISION
	JAWI, Azry	DELEGATE	ACTING SENIOR AVIATION SECURITY OFFICER
	JUNAIDI, Azlan	DELEGATE	DIRECTOR
	KAMIS, Rozita	DELEGATE	AIRPORT MANAGER
	RAJALI, Nor Iswandi	DELEGATE	EXECUTIVE ASSISTANT / SENIOR SYSTEM ANALYST
BULGARIA			
	TODOROV, Vitan	DELEGATE	FINANCIAL DIRECTOR
	VELINOVA, Christina	DELEGATE	POLICY ADVISOR
BURKINA FASO			

page 14 of 171 hrs.



	ZERBO, Émile	CHIEF DELEGATE	MINISTRE
	AMOUSSA, Daouda Abdoul Aziz W. A.	DELEGATE	DIRECTOR GENERAL
	INES, Bakio	DELEGATE	DIRECTOR OF INTERNATIONAL ORGANIZATIONS
	PALÉ, Sié Alban Hamed	DELEGATE	LAWYER
	SIA, Lawankilia	DELEGATE	INSPECTEUR PRINCIPAL GESTION QUALITÉ SÉCURITÉ ET SÛRETÉ
	SOMA, Arsène	DELEGATE	DIRECTOR OF AERODROMES, AIR NAVIGATION AND SECURITY
	SOMÉ, Mahiret Éméric Rodrigue	DELEGATE	PCOC
	SOULAMA, Idrissa Nénin	DELEGATE	CHARGÉ D'AFFAIRES A.I. ET REPRÉSENTANT A.I. DU BURKINA FASO AUPRÈS DE L'OACI
BURUNDI			
	NGENDANKENGERA, Evariste	DELEGATE	CHARGE D'AFFAIRES A.I
	NIYONKURU, Deus	DELEGATE	DIRECTOR OF SAFETY, SECURITY AND AIR TRANSPORT ECONOMIC REGULATION
CABO VERDE			
	GOMES, Mario	CHIEF DELEGATE	DIRECTOR GENERAL
	ARTEAGA BARBOSA RODRIGUES, Carlos Jose	ALTERNATE CHIEF DELEGATE	
	MONTEIRO, Carlos	DELEGATE	DIRECTOR ECONOMIC REGULATION AND CONSUMER PROTECTION

page 15 of 171 hrs.



CAMBODIA			
	HAVANNALL, Mao	CHIEF DELEGATE	MINISTER
	CHANTY, Vann	DELEGATE	DIRECTOR GENERAL FOR AIR TRANSPORT POLICY
	KUNAKOR, Sarin	DELEGATE	DIRECTOR GENERAL
	SIN, Bunthath	DELEGATE	
CAMEROON			
	NGOLLE NGWESE, Philippe	ALTERNATE CHIEF DELEGATE	HIGH COMMISSIONER
	ABONDO, Cyrille	DELEGATE	HEAD OF DIVISION IN CHARGE OF COOPERATION, REGULATION AND AERONAUTICAL COMMUNICATION
	BAHAYANG MBARGASO, Jacob	DELEGATE	DIRECTOR OF DOUALA INTERNATIONAL AIRPORT (ADC S.A.)
	BEKOLO AHANDZA MACAIRE, Euloge	DELEGATE	DIRECTOR
	BISSE BELL, Raymond	DELEGATE	DIRECTOR OF AVIATION SAFETY
	DIEUDONNÉ SERGE, Fouman Ngbwa	DELEGATE	ASSISTANT RESEARCH N°1
	ELLA NGUEMA , Jean Christophe	DELEGATE	CEO
	ENGELBERT, Zoa Etundi	DELEGATE	PERMANENT MISSION OF CAMEROON TO ICAO
	EPOUSE KOKI, Assoumou Paule	DELEGATE	DIRECTOR GENERAL
	EPSE ESSIMI, Ngono Eloundou Leopoldine	DELEGATE	CHEF DE LA DIVISION DE L'AVIATION CIVILE
	GALABE, Mireille Kehpu	DELEGATE	ASSISTANT RESEARCH OFFICER
	HITEKELEK, Clotilde Lucie	DELEGATE	ATTACHÉE DE DIRECTION

page 16 of 171 hrs.



ILIYASU, Yusufu	DELEGATE	MANAGEMENT STAFF IN CHARGE OF
		INTERNATIONAL COOPERATION
IRÉNE, Marthe	DELEGATE	CHEF DÉPARTEMENT AEROPOLITICAL & INDUSTRY AFFAIRS
LONGO, Ruben Ludovic	DELEGATE	ADMINISTRATOR
MADIBA, Mengu	DELEGATE	EBONGUE
MARIE ARMELLE, Benga	DELEGATE	DIPLOMAT
MAZARIN HERVÉ, Mintsa	DELEGATE	DIRECTOR SAFETY SECURITY QUALITY AND ENVIRONMENT
MBARGA ZAMBO, Patrick Raphael	DELEGATE	
MISPA MARTIALE, Nahoule	DELEGATE	HEAD OF STANDARDS UNIT
NGALLE, Jean Bernard	DELEGATE	SECRETAIRE PARTICULIER DU MINT
NGOLLE III, Patrice Emmanuel	DELEGATE	CHAIRMAN OF THE BOARD OF DIRECTORS
NOUTCHEMO SIMO, Therese Ghislaine Fadimatou	DELEGATE	
NTYAM EPSE MBANDEM, Bernice Ruphine	DELEGATE	CHEF DE LA CELLULE DES RELATIONS PUBLIQUES A L'AUTORITE AERONAUTIQUE DU CAMEROUN
OSSONG ONANA, Remy	DELEGATE	CONSEILLER TECHNIQUE N° 1
RITZENTELAR CHINANGA, Akkum	DELEGATE	CHEF DE LA DIVISION DU TRANSPORT AÉRIEN, CIVIL AVIATION AUTHORITY
SEIHOU OUSMANOU, Alioum	DELEGATE	DIRECTEUR DE LA SÉCURITÉ AÉRIENNE

page 17 of 171 hrs.



	SERGE MÉRIER, Mbella Mbella	DELEGATE	HEAD OF THE MANAGEMENT OVERSIGHT DIVISION
	THOMAS, Owana Assoumou	DELEGATE	GENERAL MANAGER, AIRPORTS OF CAMEROON
	YAOU ALHADJ, Zakari	DELEGATE	DIRECTOR OF BORDER POLICE
CANADA			
	MACKINNON, Steven	CHIEF DELEGATE	MINISTER
	BIJIMINE, Serge	ALTERNATE CHIEF DELEGATE	ASSISTANT DEPUTY MINISTER
	CARRIERE, Heather	ALTERNATE CHIEF	DIRECTOR GENERAL
	DIOGO, Brigitte	ALTERNATE CHIEF DELEGATE	ASSOCIATE DEPUTY MINISTER
	MEUNIER, Félix	ALTERNATE CHIEF DELEGATE	DIRECTOR GENERAL, CIVIL AVIATION
	PROUDFOOT, Douglas Scott	ALTERNATE CHIEF DELEGATE	ALTERNATE PERMANENT REPRESENTATIVE
	ROBINSON, Nicholas	ALTERNATE CHIEF DELEGATE	ASSOCIATE ASSISTANT DEPUTY MINISTER, SAFETY AND SECURITY
	SETLAKWE, Lisa	ALTERNATE CHIEF DELEGATE	ASSISTANT DEPUTY MINISTER
	THANGARAJ, Arun	ALTERNATE CHIEF	DEPUTY MINISTER
	ADAMS-IMBAULT, Charles	DELEGATE	POLICY ADVISOR
	ASSELIN, Anna-Karine	DELEGATE	REPRESENTATIVE
	BAILEY, Wendy	DELEGATE	CHIEF ENVIRONMENTAL PROTECTION
	BELAND, Michel	DELEGATE	DIRECTOR, POLICY AND REGULATORY SERVICES
	BELLEM, Nuno	DELEGATE	TEAM LEADER, INTERNATIONAL AGREEMENTS

page 18 of 171 hrs.



BROOKS, Tyler	DELEGATE	DIRECTOR CIVIL AVIATION MEDICINE
BUDD, Michaela	DELEGATE	PROGRAM ADVISOR
CHRISTIE, James	DELEGATE	DIRECTOR OF POLICY, OFFICE OF THE MINISTER OF TRANSPORT AND INTERNAL TRADE
COATES, Ryan	DELEGATE	EXECUTIVE DIRECTOR, STRATEGY & EMERGING TECHNOLOGIES, CIVIL AVIATION
CÔTÉ, Jean-Pierre	DELEGATE	CHIEF, AIR NAVIGATION SERVICES OPERATIONS
CRAIG, Joan	DELEGATE	SENIOR ADVISOR, INTERNATIONAL AVIATION BRANCH
DAY, Marie-Claude	DELEGATE	SENIOR COUNSEL, LEGAL SERVICES
EDOO, Ashan	DELEGATE	POLICY ANALYST
FRANTZIOS, Tomi	DELEGATE	SENIOR INTERNATIONAL AVIATION POLICY ADVISOR
GLADU, Michel	DELEGATE	SENIOR POLICY ADVISOR
HAINES, Charles	DELEGATE	EXECUTIVE DIRECTOR OF DECARBONIZATION OF AIR, RAIL AND MARINE
HARVEY, Tanya	DELEGATE	A/CHIEF, INTERNATIONAL AVIATION POLICY AND ENGAGEMENT
HUANG, Chun	DELEGATE	SENIOR ANALYST, INTERNATIONAL AGREEMENTS

page 19 of 171 hrs.



JONES, Keith	DELEGATE	DIRECTOR, INTERNATIONAL AIR POLICY
KOVACIC, Linda	DELEGATE	DIRECTOR, STANDARDS
LANGLAIS, Paul	DELEGATE	ALTERNATE REPRESENTATIVE TO THE ICAO COUNCIL
LANTHIER, Lisa	DELEGATE	PROGRAM MANAGER, INTERNATIONAL ENGAGEMENT, CIVIL AVIATION
LEBLANC, Maude-Emmanuelle	DELEGATE	MANAGER/SENIOR POLICY ADVISOR
L'HEUREUX, Samuel	DELEGATE	ADVISOR
MACDERMID, Jamie	DELEGATE	DIRECTOR OPERATIONS, STANDARDS
MACVANNEL, Graham	DELEGATE	LEGAL OFFICER
MELIA, Shendra	DELEGATE	CHIEF AIR NEGOTIATOR
MORIARITY, James	DELEGATE	SENIOR ADVISOR, TECHNICAL AND REGULATORY COORDINATION
MUNRO, Emmaleigh	DELEGATE	SENIOR POLICY ADVISOR
MUSICKA, Charles	DELEGATE	SENIOR PROGRAM OFFICER
NEUBAUER, Frank	DELEGATE	ALTERNATE REPRESENTATIVE
NGUYEN, Mi	DELEGATE	ALTERNATE REPRESENTATIVE
PÉGEOT, France	DELEGATE	CHAIR AND CEO
POLUSHIN, Leela	DELEGATE	ISSUES AND COMMUNICATIONS ADVISOR

page 20 of 171 hrs.



REBLE, David	DELEGATE	SENIOR POLICY ADVISOR, AIRPORTS AND AIR NAVIGATION SERVICES
REGNERUS, Andrew	DELEGATE	POLICY SENIOR POLICY ADVISOR
TEGIVETOG, Allalew	DELEO/(TE	SEMISITI SEIST ABVISSIT
SCHMEICHEL, Curtis	DELEGATE	LEGAL OFFICER
STAINES, Annie	DELEGATE	SENIOR TRADE POLICY OFFICER
TAHIR, Abdel	DELEGATE	PROJECT MANAGER - ICAO COMPLIANCE OFFICE
TAYLOR, Jason	DELEGATE	MANAGER/SENIOR POLICY ADVISOR
VELHO, John	DELEGATE	EXECUTIVE DIRECTOR, CIVIL AVIATION
VIDAL, Maeva	DELEGATE	DEPUTY DIRECTOR - UN SPECIALISED AGENCIES
WEBSTER, Jay	DELEGATE	POLICY ADVISOR, INTERNATIONAL AVIATION POLICY & ENGAGEMENT
WINTERS, Steven	DELEGATE	MANAGER/SENIOR POLICY ADVISOR
WORTH, Stephen	DELEGATE	MANAGER/SENIOR POLICY ADVISOR
ACHILLE-LOUIS, Cedryck	ADVISOR	HOST STATE PROGRAMME ADVISOR
BERGERON, Julie	ADVISOR	ADMINISTRATIVE ASSISTANT OF BUSINESS
BERMAN, Marie-Pier	ADVISOR	VICE PRESIDENT & CHIEF OF OPERATIONS
BOLDUC, Claire	ADVISOR	
CASTONGUAY, Stephanie	ADVISOR	ASSISTANT VICE PRESIDENT, OPERATIONAL TRANSFORMATION

page 21 of 171 hrs.



COOPER, Mark	ADVISOR	PRESIDENT & CEO
DAWSON, Jeff	ADVISOR	ASSISTANT VICE PRESIDENT, OPERATIONAL SUPPORT
DION, Robert	ADVISOR	MANAGER, VISITS AND INTERNATIONAL PROTOCOL
DWYER, Noel	ADVISOR	NATIONAL MANAGER, GLOBAL ATS STANDARDS INTEGRATION
FACHINAN, Frédéric	ADVISOR	AIR NAVIGATION COMMISSIONER
FIEGE, Robert	ADVISOR	ASSISTANT VICE PRESIDENT AIRPORTS AND FLIGHT INFORMATION SERVICES
GAGNE, Louis-Philippe	ADVISOR	
GAHUNIA, Harkamal	ADVISOR	POLICY ADVISOR
GILBERT, Patricia	ADVISOR	ADVISOR
MACKAY, Anthony	ADVISOR	VICE PRESIDENT AND CHIEF SAFETY & QUALITY OFFICER
MACPHEE, Kara	ADVISOR	MANAGER
MADDEN, Julie	ADVISOR	CHIEF OF STAFF, CEO OFFICE
MCILWAINE, Kelly	ADVISOR	REGULATORY AND INTERNATIONAL PLANNING SPECIALIST
MORRISON, Jeff	ADVISOR	PRESIDENT & CEO
PASHER, Monette	ADVISOR	PRESIDENT
PERRY, Tim	ADVISOR	PRESIDENT
ROBERTSON, Vanessa	ADVISOR	DIRECTOR, ATS STANDARDS
SHEPPARD, David	ADVISOR	ACTING VP & CHIEF STRATEGY OFFICER

page 22 of 171 hrs.



	STRICKLAND, Matthew	ADVISOR	MANAGER, INTERNATIONAL & NORTH ATLANTIC STANDARDS
	VON SCHOENBERG, Nick	ADVISOR	ATS SUB-COMMITTEE MEMBER
	WEBSTER, Kristen	ADVISOR	POLICY ANALYST
	WISHART, James	ADVISOR	ASSISTANT VICE PRESIDENT AND GENERAL COUNSEL
CENTRAL AFRICAN REPUBLIC			
	ATAZI YEKE, Jean Mexin	DELEGATE	GÉNÉRAL DIRECTOR
	NELO, Guy Roger	DELEGATE	DIRECTOR GENERAL OF SODIAC
CHAD			
	WEDDEYE, Fatima Goukouni	CHIEF DELEGATE	
	DABA, Abdelhamid Ousmane	DELEGATE	PRÉSIDENT DE LA COMMISSION PERMANENTE D'ENQUÊTE ACCIDENT ET INCIDENT D'AVIATION
	DADI, Brahim Guhini	DELEGATE	DIRECTOR GENERAL OF CIVIL AVIATION
	DJIMHOMADJI KRADJI, Parfait	DELEGATE	TECHNICAL ADVISOR FOR THE DIRECTOR GENERAL
	DOUGA, Mahamat Saleh	DELEGATE	CONSEILLER EN CHARGE DE L'AVIATION CIVILE
	HAMAT DAOUSSA, Fatime	DELEGATE	DIRECTRICE DES INVESTISSEMENTS AÉROPORTUAIRES ET MÉTÉOROLOGIQUES
	MAYARA, Kadingar	DELEGATE	DELEGATE
	MOUSSA ALI, Hassan	DELEGATE	
	NALOUM, Bouroumdou	DELEGATE	AMBASSADOR

page 23 of 171 hrs.



	OUMAR GOUDJA, Rakhia	DELEGATE	DIRECTRICE DU TRANSPORT AÉRIEN
	YAYA AZAIN, Souleyman	DELEGATE	CHEF DE DIVISION LÉGISLATION RÉGLEMENTATION ET COOPÉRATION INTERNATIONALE
CHILE			
	MADINA, Carlos	CHIEF DELEGATE	DIRECTOR GENERAL
	MACKENNA, Martín	ALTERNATE CHIEF	SECRETARY GENERAL
	ACEVEDO, Ignacio	DELEGATE	ALTERNATE REPRESENTATIVE
	ALVAREZ, Manuel	DELEGATE	ALTERNATE REPRESENTATIVE
	DE ANDRACA, Patricia	DELEGATE	JEFA DE RELACIONES AERONAUTICAS INTERNACIONALES
	DUENAS, David	DELEGATE	HEAD OF LEGAL AND INTERNATIONAL AFFAIRS
	MATTHEI, Julio	DELEGATE	DIRECTOR DE SEGURIDAD OPERACIONAL
	MUNOZ, Cindy	DELEGATE	OFFICE COORDINATOR
	ORELLANA, Felipe	DELEGATE	ALTERNATE REPRESENTATIVE
	PEREIRA, Cesar	DELEGATE	JEFE COMERCIAL AP. AMB
	ROJAS, Juan Carlos	DELEGATE	DIRECTOR DEPARTAMENTO DE AERODROMOS Y SERVICIOS AERONAUTICOS
	URIBE, Paola	DELEGATE	REPRESENTATIVE
	YÉVENES, Gonzalo	DELEGATE	TRADE ADVISOR
CHINA			
	LIANG, Nan	CHIEF DELEGATE	DEPUTY ADMINISTRATOR

page 24 of 171



CHEN, Wei	DELEGATE	DIRECTOR GENERAL OF DEPARTMENT OF INTERNATIONAL AFFAIRS
CHEN, Xiangyang	DELEGATE	DEPUTY DIRECTOR GENERAL
CHEN, Ye	DELEGATE	DEPUTY DIRECTOR GENERAL, DEPARTMENT OF AIRCRAFT AIRWORTHINESS CERTIFICATION, CAAC
CHEN, Yuxiu	DELEGATE	READER
DAI, Jun	DELEGATE	DEPUTY GENERAL DIRECTOR
GAO, Xueping	DELEGATE	DEPUTY DIRECTOR
GUO, Dazhi	DELEGATE	RESEARCHER, CHINA ACADEMY OF CIVIL AVIATION SCIENCE AND TECHNOLOGY
HUI, Man Ho	DELEGATE	ASSISTANT DIRECTOR-GENERAL OF CIVIL AVIATION
JI, Dapeng	DELEGATE	DEPUTY DIRECTOR GENERAL
JI, Xiuzhu	DELEGATE	OFFICIAL
LAM, Wai Sze	DELEGATE	SENIOR OPERATIONS OFFICER
LAU, Kin Hei	DELEGATE	ELECTRONICS ENGINEER, CIVIL AVIATION DEPARTMENT
LI, Ye	DELEGATE	DEPUTY DIRECTOR GENERAL OF AVIATION SAFETY OFFICE
LI, Yuxia	DELEGATE	DEPUTY PERMANENT REPRESENTATIVE

page 25 of 171 hrs.



LIANG, Junrong	DELEGATE	ALTERNATE REPRESENTATIVE OF THE PEOPLE'S REPUBLIC OF CHINA ON THE COUNCIL OF ICAO
LIU, Chi Yung	DELEGATE	DIRECTOR-GENERAL, CAD, HK SAR, CHINA
LIU, Yao	DELEGATE	DIRECTOR OF CIVIL AVIATION MEDICINE DIVISION
LO, Veng Tong	DELEGATE	SENIOR SAFETY OFFICER (CNS)
LYU, Xinming	DELEGATE	PERMANENT REPRESENTATIVE
MA, Zhigang	DELEGATE	DIRECTOR GENERAL
MIAO, Xuan	DELEGATE	DIRECTOR GENERAL, AIR TRAFFIC MANAGEMENT BUREAU
MU, Yang	DELEGATE	VICE DIRECTOR GENERAL
PAN, Jinyu	DELEGATE	JOURNALIST, CHINA CIVIL AVIATION NEWS
PANG, Wenshu	DELEGATE	OFFICIAL, DEPARTMENT OF POLICY, LAW AND REGULATION, CAAC
PUN, Wa Kin	DELEGATE	PRESIDENT
SUN, Wensheng	DELEGATE	DIRECTOR GENERAL
SUN, Xinyu	DELEGATE	INTERPRETER, INTERNATIONAL COOPERATION AND SERVICES CENTER OF CAAC (ICSCC)
TAN, Wei	DELEGATE	ADVISOR OF THE PERMANENT MISSION OF CHINA TO ICAO
TANG, Furong	DELEGATE	DEPUTY DIRECTOR GERNERAL

page 26 of 171 hrs.



TAO, Yehong	DELEGATE	DEPUTY DIRECTOR GENERAL
TSE, Wai Pong	DELEGATE	ACTING DEPARTMENT HEAD (FLIGHT STANDARDS)
WANG, Jijie	DELEGATE	DEPUTY DIRECTOR
WANG, Ren	DELEGATE	DEPUTY DIRECTOR
WANG, Ruiyang	DELEGATE	ATTACHĖ, MINISTRY OF FOREIGN AFFAIRS PRC
WANG, Ruoyuan	DELEGATE	DEPUTY DIRECTOR, DEPARTMENT OF INTERNATIONAL AFFAIRS
WONG, King Fai	DELEGATE	CHIEF OF FLIGHT STANDARDS
WONG, Yeuk Yue	DELEGATE	ACTING CHIEF SAFETY OFFICER
XIONG, Yanhua	DELEGATE	DIRECTOR GENERAL
XU, Feng	DELEGATE	DIRECTOR GENERAL, DEPARTMENT OF AIRCRAFT AIRWORTHINESS CERTIFICATION, CAAC
XU, Qing	DELEGATE	DIRECTOR GENERAL
XUE, Lian	DELEGATE	FIRST SECRETARY
YANG, Jiru	DELEGATE	DIRECTOR, INTERNATIONAL COOPERATION AND SERVICE CENTER, CAAC
YANG, Wei	DELEGATE	ALTERNATE REPRESENTATIVE OF THE PEOPLE'S REPUBLIC OF CHINA ON THE COUNCIL OF ICAO
YUAN, Xiang	DELEGATE	ATTACHE
ZHAI, Yanping	DELEGATE	COUNSELLOR

page 27 of 171 hrs.



	ZHANG, Jing	DELEGATE	DEPUTY DIRECTOR GENERAL
	ZHANG, Jingwei	DELEGATE	OFFICIAL
	ZHU, Chengwen	DELEGATE	RESEARCH ASSISTANT
	SHI, Jun	ADVISOR	SECOND SECRETARY, REPRESENTATIVE OF THE PEOPLE'S REPUBLIC OF CHINA ON THE COUNCIL OF ICAO
COLOMBIA			
	MUJICA, Alvaro	ALTERNATE CHIEF DELEGATE	AUTHORITY SECRETARY
	RAMIREZ KOPPEL, Mauricio	ALTERNATE CHIEF DELEGATE	PERMANENT REPRESENTATIVE OF COLOMBIA
	ARBELAEZ, Diana	DELEGATE	ADVISOR GENERAL DIRECTOR
	BEJARANO RAMON, Cesar Augusto	DELEGATE	LEGAL ADVISOR
	MOSQUERA LUNA, Maria Camila	DELEGATE	COORDINADORA DEL GRUPO DE RELACIONAMIENTO E INDUSTRIA DE LA AEROCIVIL
	TELLEZ-WILCHES, Juliana	ADVISOR	PRESIDENT
	TRIANA, Laura	ADVISOR	ADVISOR - OBSERVER
COMOROS			
	AZALI ASSOUMANI, Ilham	DELEGATE	REPRESENTANT
	BOURHANE, Ahmed	DELEGATE	CONSEILLER TECHNIQUE DU MINISTRE
	MONDOHA, Abdou	DELEGATE	DIRECTEUR GÉNÉRAL
CONGO			

page 28 of 171 hrs.



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	DZOTA, Florent Serge	ALTERNATE CHIEF DELEGATE	DIRECTEUR GÉNÉRAL DE L'AGENCE NATIONALE D'AVIATION CIVIL (ANAC)
	EL HUSSEINI, Ali	DELEGATE	DIRECTEUR GENERAL
	MAKAYA BATCHI, Roméo Boris	DELEGATE	DIRECTEUR DU TRANSPORT AÉRIEN
	ONDZOTTO , Maixent Raoul	DELEGATE	AMBASSADEUR
COOK ISLANDS			
	GURNANI, Disha Deepak	CHIEF DELEGATE	
COSTA RICA			
	SERRANO GARCIA, German	CHIEF DELEGATE	AMBASSADOR
	PORRAS, Victor	DELEGATE	MINISTER COUNSELLOR
CÔTE D'IVOIRE			
	OUATTARA, Bafétigué	CHIEF DELEGATE	AMBASSADEUR DE LA REPUBLIQUE DE COTE D'IVOIRE AU CANADA
	SILUÉ, Sinaly	ALTERNATE CHIEF DELEGATE	DIRECTEUR GÉNÉRAL DE L'AUTORITE NATIONALE DE L'AVIATION CIVILE
	ASSI, Ayebi Henri Jacques	DELEGATE	SAFETY DIRECTOR CHARGED OF AIR NAVIGATION AND AERODROMES
	ATTRO, Firmin	DELEGATE	DIRECTEUR DE LA NAVIGATION AÉRIENNE
	SIRAMANE, Coulibaly	DELEGATE	DIRECTEUR DE LA SECURITÉ ET DU SUIVI DE LA CONFORMITÉ
CROATIA			
	SKRACIC, Vice	CHIEF DELEGATE	AMBASSADOR
	STANIČIĆ, Dinko	ALTERNATE CHIEF DELEGATE	DIRECTOR OF THE CIVIL AVIATION SECTOR

page 29 of 171 hrs.



	CACIC, Irena	DELEGATE	DEPUTY HOM/ ALTERNATE REP TO
			ICAO
	KAPETANOVIC, Ana	DELEGATE	HEAD OF INTERNATIONAL AFFAIRS AND AIR LAW DEPARTMENT
CUBA			
	DANIEL LÓPEZ, Armando Luis	CHIEF DELEGATE	PRESIDENTE
	MALMIERCA DIAZ, Rodrigo	ALTERNATE CHIEF DELEGATE	AMBASSOR EXTRAORDINARY AND PLENIPOTENTIARY OF CUBA IN CANADA
	BERNAL, Michel	DELEGATE	REPRESENTANTE DE TURISMO DE CUBA EN CANADÁ
	ESPINOSA RODRIGUEZ, Luis	DELEGATE	ADVISER
	GARCIA GONZALEZ, Rita M.	DELEGATE	DIRECTORA DE TRANSPORTE AEREO
	MALMIERCA BENITEZ, Susana	DELEGATE	CONSULT GENERAL OF CUBA IN MONTREA;
	NEVOT GONZÁLEZ, Orlando	DELEGATE	DIRECTOR OF AIR NAVIGATION, INSTITUITON OF CIVIL AERONAUTIC OF CUBA
	OCHOA ALMAGUER, Rigoberto	DELEGATE	DIRECTOR OF OPERATIONS AND SAFETY, INSTITUITON OF CIVIL AERONAUTIC OF CUBA
	ROJAS ALVAREZ, Nestar Maria	DELEGATE	DIRECTORA DE SEGURIDAD DE LA AVIACIÓN
	SÁNCHEZ, Adys	DELEGATE	ASESORA JURÍDICA
	TUR DE LA CONCEPCION, Dany	DELEGATE	COUNSELLOR OF THE EMBASSY OF THE REPUBLIC OF CUBA IN CANADA

page 30 of 171 hrs.



	VÁZQUEZ GONZÁLEZ, Mercedes	DELEGATE	PERMANENT REPRESENTATIVE OF CUBA
	VELOZ MADRAZO, Yanelis	DELEGATE	GENERAL MANAGER FOR CANADA
CYPRUS			
	HATZIYIANNIS, Stavros	CHIEF DELEGATE	PERMANENT REPRESENTATIVE
	ANTONIADES, Charalambos	ALTERNATE CHIEF DELEGATE	C00
	EFTYCHIOU, Eftychios	ALTERNATE CHIEF DELEGATE	STATE LIAISON OFFICER OF CYPRUS AT EUROCONTROL
	LEMESIANOS, Antonios	ALTERNATE CHIEF DELEGATE	ALTERNATE REPRESENTATIVE TO ICAO
CZECHIA			
	JELÍNEK, Zdeněk	CHIEF DELEGATE	DIRECTOR OF CIVIL AVIATION DEPARTMENT
	BERANEK, Milan	ALTERNATE CHIEF	DEPUTY DIRECTOR
DEMOCRATIC PEOPLE'S REPUBLIC			
	RI , Yongson	CHIEF DELEGATE	DEPUTY DIRECTOR GENERAL
	AN , Song Su	DELEGATE	DIRECTOR
	KIM, Thaeryong	DELEGATE	ADVISOR
	KIM , Chol Jin	DELEGATE	SENIOR OFFICER
	PAK, Hyon Chol	DELEGATE	SENIOR ADVISOR
DEMOCRATIC REPUBLIC OF THE			
	IPAN N'SONDEY, Leonard Nsiye	DELEGATE	DIRECTEUR AVSEC ET FACILITATION/NCMC
	MUSENGEZI KITASSA, Guillaume	DELEGATE	CONSEILLER AÉRONAUTIQUE DU VICE- PREMIER MINISTRE, MINISTRES DES TRANSPORTS, VOIES DE COMMUNICATION ET DÉSENCALVEMENT

page 31 of 171 hrs.



	PONTSHI LOBO, Mamitsho	DELEGATE	AUTORITÉ DE L AVIATION CIVILE CONGOLAISE
DENMARK			
	CLEMMESEN, Kåre	CHIEF DELEGATE	SENIOR ADVISOR
	ELLERMANN, Henrik	ALTERNATE CHIEF	HEAD OF DIVISION
	JENSEN, Anders Windfeldt	ALTERNATE CHIEF DELEGATE	HEAD OF DIVISION
	KORSHOLM, Lars	ALTERNATE CHIEF DELEGATE	DEPUTY DIRECTOR GENERAL
	BANG, Ditte Helene	DELEGATE	SENIOR LEGAL ADVISOR, ALTERNATE COUNCIL REPRESENTATIVE
	BLOCH-EGENDAL, Camilla	DELEGATE	SPECIAL ADVISOR
	DANIELSEN, Thomas	DELEGATE	MINISTER
	DITLEVSEN, Jens Erik	DELEGATE	ENGINEER
	MØLLER, Nanna	DELEGATE	DIRECTOR GENERAL
	PANKALLA , Mikkel Krøyer	DELEGATE	HEAD OF SECTION
	PEDERSEN, Lars Barsalej	DELEGATE	SPECIAL ADVISOR
	WAGNER, Matthias Roey	DELEGATE	HEAD OF SECTION
	AHRENKIEL, Tobias	ADVISOR	SPECIAL ADVISOR
	BARTHOLDY, Villiam Johannes	ADVISOR	PRIVATE SECRETARY TO THE MINISTER
	BENDIXEN, Casper Cæsar	ADVISOR	HEAD OF SECTION
	BØJLER, Kenneth Lund	ADVISOR	HEAD OF INFRASTRUCTUREDEPARTMENT
	DJURHUUS, Jóanna	ADVISOR	DIRECTOR
	GODVIN JENSEN, Merete	ADVISOR	DEPUTY PERMANENT SECRETARY OF STATE
	HINDSBERGER, Kirstine Feder	ADVISOR	DEPUTY PERMANENT SECRETARY OF STATE

page 32 of 171 hrs.



	KRONBORG, Lise	ADVISOR	DIRECTOR INTERNATIONAL STRATEGY
	KKONDOKO, Lise	ADVIOUN	DIRECTOR INTERNATIONAL STRATEGY
	LA COUR, Jakob Bonne	ADVISOR	SENIOR ADVISER
	LANGHOFF, Mette	ADVISOR	HEAD OF DIVISION
	LINDKVIST, Jacob Bay	ADVISOR	DEPUTY HEAD OF MISSION
	LUNDORF, Marie Hedensted	ADVISOR	SPECIAL ADVISOR
	MATHIASEN, Berit Liv Molgaard	ADVISOR	SPECIAL ADVISOR
	REX, Anders	ADVISOR	CEO
	TASTESEN, Caroline	ADVISOR	DIRECTOR OF INTERNATIONAL AFFAIRS
	TAUSEN, Teitur	ADVISOR	ADVISOR
DJIBOUTI			
	MOUMIN, Bilan Mohamed	DELEGATE	DIRECTOR OF AIR NAVIGATION
	OMAR AHMED , Khaireh	DELEGATE	CHEF DE SERVICE DES AÉRODROMES ET INFRASTRUCTURES AÉROPORTUAIRES
	OSMAN ADEN, Neima	DELEGATE	HEAD OF BILATERAL AGREEMENT AND INTERNATIONAL COOPERATION
DOMINICA			
	PINARD, Ian	CHIEF DELEGATE	CHIEF EXECUTIVE OFFICER
	CHARLES-PEMBERTON , Denise	DELEGATE	MINISTER
	HILAIRE , Eleesha	DELEGATE	SAFETY COMPLIANCE OFFICER
DOMINICAN REPUBLIC			
	PORCELLA, Hector	CHIEF DELEGATE	PRESIDENT OF THE CIVIL AVIATION BOARD, JAC.
	PICHARDO, Víctor	ALTERNATE CHIEF	DIRECTOR EJECUTIVO

page 33 of 171 hrs.



RODRIGUEZ, Igor	ALTERNATE CHIEF	DIRECTOR GENERAL
SOUFFRONT TAMAYO, Enmanuel	ALTERNATE CHIEF DELEGATE	DIRECTOR GENERAL
YAPOR, Antonio	ALTERNATE CHIEF DELEGATE	ALTERNATE REPRESENTATIVE
YAQUE PUJALS SUÁREZ, Bartolomé	ALTERNATE CHIEF DELEGATE	PERMANENT REPRESENTATIVE OF THE DOMINICAN REPUBLIC TO ICAO
GUILLERMO DE SOUFFRONT, Jenny A.	DELEGATE	ASESORA EN MATERIA DE RELACIONES PUBLICAS
BROBERG, Christiern	DELEGATE	TECHNICAL DIRECTOR
CASTRO PARED, Gender Damián	DELEGATE	DIRECTOR DE NORMAS DE VUELO
CHIRENO, Hipolito	DELEGATE	ASISTENTE DE OPERACIONES
CONSORO, Lisbeth	DELEGATE	EXECUTVE SECRETARY
CORDERO , Esmirna	DELEGATE	SUBDIRECTORA LEGAL AERONÁUTICA, ABOGADA E INTERNACIONALISTA, MA.
COTES GARCIA, Fernando A	DELEGATE	ASISTENTE DEL DIRECTOR
DE LA ROSA HERNÁNDEZ, Dionisio	DELEGATE	SUBDIRECTOR GENERAL DEL CESAC
DE LEON , Judit	DELEGATE	COODINADORA DE DIRECCIÓN DE DESAROLLO SUSTENTABLE
FABRE, Jasmin	DELEGATE	LEGAL DIRECTOR
FERNANDEZ, Clara	DELEGATE	DIRECTORA
FRANCO, Bernarda	DELEGATE	SECRETARY OF THE CIVIL AVIATION BOARD
GARCIA FABIAN, Mildred	DELEGATE	ANC OBSERVER

page 34 of 171 hrs.



HIRANYA FERNÁNDEZ, Vilma	DELEGATE	COORDINATOR OF THE PRESIDENT'S OFFICE
IMBERT PERELLANO, Ana	DELEGATE	DIRECTORA DE ADMINISTRACIONES AEROPORTUARIAS
INFANTE, Monika	DELEGATE	DIRECTORA GENERAL
MADERA, Emely	DELEGATE	TECHNICAL EXPERT
MARTINEZ TURBI, Claudio	DELEGATE	DIRECTOR DE COMUNICACIONES Y RELACIONES PUBLICAS
MEJIA, Miguel	DELEGATE	DIRECTOR OF SUSTAINABLE DEVELOPMENT
MENA RODRIGUEZ, Gerson	DELEGATE	DIRECTOR DE VIGILANCIA DE LOS SERVICIOS DE NAVEGACIÓN AÉREA
MOYA, Camila	DELEGATE	TECHNICAL EXPERT
PANIAGUA, Danylsa	DELEGATE	ENCARGADA DEPTO. COMUNICACIONES
PAULINO, Anabelle	DELEGATE	AIR TRANSPORT SPECILIST
PÉREZ, Brenda	DELEGATE	MINISTER COUNSELLOR OF THE FOREIGN AFFAIRS
PÉREZ CUEVAS, Augusto	DELEGATE	DIRECTOR DE NAVEGACIÓN AÉREA
PLÁ PUELLO, Paola	DELEGATE	DEPUTY DIRECTOR
RIVERA, Maxiel	DELEGATE	AMBASSADOR ASSITANT
SANCHEZ, Hector Julian C.	DELEGATE	AIR TRANSPORT DIRECTOR
SANTANA MÉNDEZ, Gilbert	DELEGATE	FOTOGRÁFO DE LA DIVISIÓN DE AUDIOVISUALES
SANTANA SANCHEZ, Jorge Leandro	DELEGATE	SUB DIRECTOR EJECUTIVO

page 35 of 171 hrs.



	YAPOR , Valerie	DELEGATE	DIRECTORA DE RELACIONES INTERINSTITUCIONALES
	INFANTE , Gisselly	ADVISOR	SUBDIRECTORA DE LA COMISIÓN TÉCNICA
	LOPEZ, Israel	ADVISOR	LEGAL ASESOR
ECUADOR			
	CRESPO POLO, Esteban Jabier	ALTERNATE CHIEF DELEGATE	AMBASSADOR
	ALTAMIRANO, Juan Carlos	DELEGATE	TRADE COUNSELLOR
	NIETO, Marisol	DELEGATE	MINISTER / DEPUTY CHIEF OF MISSION
EGYPT			
	ELHEFNY, Sameh Ahmed Zaki	CHIEF DELEGATE	MINISTER OF CIVIL AVIATION
	ABDELRAHMAN, Amany Mohamed Metwally	ALTERNATE CHIEF DELEGATE	PERMANANT UNDER-SECRETARY OF THE EGYPTIAN MINISTRY OF CIVIL AVIATION
	ELSHARKAWY, Amr Mahmoud Elsayed	ALTERNATE CHIEF DELEGATE	PRESIDENT OF THE EGYPTIAN CIVIL AVIATION AUTHORITY (ECAA)
	ABD EL-HALIM, Yaser	DELEGATE	HEAD OF AVIATION SECURITY CENTRAL ADMINISTRATION
	ABDELHALIM, Abdelghafar Elsayed	DELEGATE	GENERAL MANAGER, AIRCRAFT GROUND HANDLING INSPECTION
	ELFOULY, Dina Mohamed Elsayed	DELEGATE	ADVISOR TO THE MINISTER OF CIVIL AVIATION
	GAMIL SAEED MOHAMMED, Karim	DELEGATE	COUNSELOR TO THE PRESIDENT OF ECAA FOR ENVIRONMENT AND CLIMATE CHANGE

page 36 of 171 hrs.



	GOHAR, Fouad Bassem Mohamed	DELEGATE	GENERAL MANAGER OF AIR
			TRANSPORT AGREEMENTS (ECAA)
	HASSAN AHMED, Amr Ahmed	DELEGATE	MINISTER OF CIVIL AVIATION BUREAU
	IBRAHIM HAFEZ, Ahmed Abdallah	DELEGATE	AMBASSADOR OF THE ARAB REPUBLIC OF EGYPT TO CANADA
	LASHEEN, Ahmed Abdelhalim	DELEGATE	
	MEKKY, Nabil Mohamed	DELEGATE	
	MOHAMED HASSAN, Sahar Mostafa	DELEGATE	HEAD OF THE CENTRAL ADMINISTRATION FOR AIRPORT SAFETY STANDARDS (ECAA)
	OMRAN, Hossam	DELEGATE	HEAD OF AIR NAVIGATION CENTRAL ADMINISTRATION
	ORABY, Reem Oraby Abdalla	DELEGATE	ALTERNATE REPRESENTATIVE OF THE ARAB REPUBLIC OF EGYPT TO ICAO
	SABRY, Ahmed	DELEGATE	SMS GENERAL MANAGER
EL SALVADOR			
	MORALES, Homero	CHIEF DELEGATE	DIRECTOR EJECUTIVO
	CHEVEZ, Luis	DELEGATE	MIEMBRO DEL CONSEJO DIRECTIVO DE LA AAC
	DE NARVAEZ, Carmen Elena	DELEGATE	GERENTE DE PLANIFICACIÓN Y PROYECTOS
	DE SALGUERO, Delia Janet	DELEGATE	ANALISTA TÉCNICO ADMINISTRATIVO
	PALOMARES ARDON, Jaime Roberto	DELEGATE	DEPUTY DIRECTOR OF FLIGHT STANDARDS
	PAREDES, Katherin Steffanie Martinez	DELEGATE	

page 37 of 171 hrs.



	PINTO MOLINA, Hazel Indira	DELEGATE	LEGAL MANAGER
	PUQUIRRE TORRES, Jorge Alberto	DELEGATE	EXECUTIVE DIRECTOR
	SAMAYOA, Francisco	DELEGATE	AIR NAVIGATION CHIEF DEPUTY
	SIGUENZA, Elissa	DELEGATE	LICENCIADA EN RELACIONES PÚBLICAS Y COMUNICACIONES
	SOL, Francisco	DELEGATE	BOARD MEMBER COCESNA
EQUATORIAL GUINEA			
	MAÑÉ ANDEME, Norberto Bartolomé Monsuy	CHIEF DELEGATE	MINISTER
	ABESO NSUE ASONG, Ambrosio	DELEGATE	DG AERONAUTICAL SCHOOL OF EQUATORIAL GUINEA
	ESONO, Estanislao	DELEGATE	ANGUESOMO
	MANGA AVORO, Fernando Nguema	DELEGATE	JEFE DEL DEPARTAMENTO DE RELACIONES INTERNACIONALES
	MBA EYANG, Bartolomé Ondó	DELEGATE	JOURNALIST
	NG CHIN YUE, Julie	DELEGATE	EXECUTIVE SECRETARY
	OBAMA NKARA, Fortunato Esono	DELEGATE	REPRESENTANT
	OSCAR MBA EDJANG NGOHO, Pedro	DELEGATE	DIRECTOR GENERAL DE TRANSPORTE AEREO Y RELACIONES INTERNACIONALES
	OWONO NCHAMA, Alejandro Ona	DELEGATE	HEAD LEGAL AND ENVIRONMENT DEPARTMENT
	OYONO AFUGU EYENGA, Santiago	DELEGATE	DIRECTOR GENERAL OF CIVIL AVIATION
	DIVOUNGUY, Serge	ADVISOR	TECHNICAL ADVISOR

page 38 of 171 hrs.



ERITREA			
	TEKLU, Yohanna Kahsay	DELEGATE	
ESTONIA			
	LINNAMÄGI, Taivo	CHIEF DELEGATE	DIRECTOR GENERAL. AVIATION DEPARTMENT
	SALUMÄE, Üllar	ALTERNATE CHIEF DELEGATE	DIRECTOR OF AVIATION DIVISION (DGCA)
ESWATINI			
	NDWANDWE, Celumusa	CHIEF DELEGATE	HON MINISTER
	MTETWA-AMAESHI, Andile	ALTERNATE CHIEF DELEGATE	DIRECTOR GENERAL
	DLAMINI, Knowledge	DELEGATE	ANS INSPECTOR
	MAKUBE, Phindile	DELEGATE	MARKETING & COMMUNICATIONS OFFICER
	TSABEDZE, Jabulile	DELEGATE	MANAGER LEGAL SERVICES
	MASEKO, Simphiwe	ADVISOR	MANAGER AIRPORT OPERATIONS
ETHIOPIA			
	ABEBE, Tewodros Girma	ALTERNATE CHIEF	AMBASSADOR
	DERESSA, Hiwot Mosisa	ALTERNATE CHIEF DELEGATE	REPRESENTATIVE OF ETHIOPIA TO ICAO
	FEYISA, Asrat Kejela	ALTERNATE CHIEF	DIRECTOR
	KEBEDEW, Paulos Haile	ADVISOR	MANAGER, GOVERNMENT AND INTERNATIONAL AFFAIRS
	TEKLEMARIAM, Tigist Tassew	ADVISOR	DIRECTOR, GROUP STRATEGIC PLANNING, GOV. & INTERNATIONAL AFFAIRS
	WAYUMA, Girma Kebede	ADVISOR	COUNTRY MANAGER CANADA
FIJI			

page 39 of 171 hrs.



	GAVOKA, Viliame	CHIEF DELEGATE	DEPUTY PRIME MINISTER AND MINISTER FOR TOURISM AND CIVIL AVIATION
	DAUNABUNA, Salaseini	ALTERNATE CHIEF DELEGATE	PERMANENT SECRETARY
	AISAKE, Rigamoto	DELEGATE	EXECUTIVE MANAGER AVIATION SECURITY & FACILITATION
	BOLANAVATU, Sereima	DELEGATE	EXECUTIVE MANAGER STANDARDS & COMPLIANCE
	LAGICERE, Alumita Gonedamu	DELEGATE	DIRECTOR OF CIVIL AVIATION
	VOLAU, Tomasi Vakatawa	DELEGATE	PRINCIPAL AVIATION OFFICER
FINLAND			
	PONTINEN, Jari	CHIEF DELEGATE	DIRECTOR GENERAL CIVIL AVIATION
	AHOKAS, Maija	ALTERNATE CHIEF DELEGATE	SENIOR MINISTERIAL ADVISER
	HONKASALO, Niina	ALTERNATE CHIEF	MINISTERIAL ADVISER
	JAMSA, Paivi	ALTERNATE CHIEF DELEGATE	SENIOR MINISTERIAL ADVISER
	SIEKKINEN, Kari	ALTERNATE CHIEF	CHIEF ADVISER ANS
	ANTIKAINEN, Päivi	DELEGATE	DIRECTOR OF UNIT
	LÄHTEENMÄKI-RIISTAMA, Kirsi	DELEGATE	HEAD OF DEPARTMENT
	PENTINSAARI, Pietari	DELEGATE	DEPUTY DIRECTOR GENERAL
	PIETILÄ, Helena	DELEGATE	CHIEF ADVISER
	TOLSA, Tuuli	DELEGATE	SENIOR SPECIALIST
	NUOTTOKARI, Jaakko	ADVISOR	HEAD OF UNIT, FINNISH METEOROLOGICAL INSTITUTE
FRANCE			

page 40 of 171



CORMON-VEYSSIÈRE, Florence	CHIEF DELEGATE	AMBASSADOR
BASQUIN, Charlotte	ALTERNATE CHIEF DELEGATE	CHEFFE DU BUREAU DE LA COOPÉRATION MULTILATÉRALE ET DES PERSONNELS À L'ÉTRANGER
BOREL, Marc	ALTERNATE CHIEF DELEGATE	DIRECTEUR GÉNÉRAL DE L'AVIATION CIVILE PAR INTÉRIM
GILAD, Jonathan	ALTERNATE CHIEF DELEGATE	ALTERNATE MEMBER ANC
MARÉCHAL, Ludovic	ALTERNATE CHIEF	ALTERNATE
MIRAILLET, Michel	ALTERNATE CHIEF DELEGATE	AMBASSADOR OF FRANCE TO CANADA
RAYNAUD, Nils	ALTERNATE CHIEF DELEGATE	HEAD OF EUROPE AND INTERNATIONAL
AVRILLIER, Paul	DELEGATE	CHEF DE LA MISSION DE LA COOPÉRATION INTERNATIONALE (MCI)
BUHLER, Jordan	DELEGATE	DEPUTY HEAD OF STRATEGY AND REGULATION UNIT
CAZALIS, Nicolas	DELEGATE	DIRECTEUR GÉNÉRAL ADJOINT
HUBERT, Gwenaël	DELEGATE	ADJOINT À LA CHEFFE DU BUREAU DU DROIT EUROPÉEN ET INTERNATIONAL
HUERRE, Pierre-Yves	DELEGATE	DIRECTOR
LAPENE, Luc	DELEGATE	ADVISER, INTERNATIONAL ATM
MAMBERTI, Rachel	DELEGATE	ADVISOR
MARCOU, Nicolas	DELEGATE	DIRECTEUR TECHNIQUE
MEYNOT, Olivier	DELEGATE	CAEP MEMBER
ROGER, Guillaume	DELEGATE	INTERNATIONAL AND SCIENTIFIC ADVISOR

page 41 of 171 hrs.



	STEUNOU, Franck	DELEGATE	CYBERSECURITY PROJECT MANAGER
	SZEREMETA, Florence	DELEGATE	EXPERT MULTILATERAL AND EUROPEAN TRANSPORT AGREEMENTS
	UDREA, Nicolas	DELEGATE	ADJOINT AU DIRECTEUR DES SERVICES AERIENS
	BAUDUIN, Eric	ADVISOR	ADVISOR
	HAMANN, Joël	ADVISOR	CONSEILLER DIPLOMATIQUE DU MINISTRE
	MOUSSY, Pierre	ADVISOR	ADVISOR
	NAPOLI, Marie-Estelle	ADVISOR	DEPUTY HEAD OF THE MULTILATERAL COORDINATION OFFICE
	ZIZI, Farid	ADVISOR	DIRECTEUR GÉNÉRAL
GABON			
	ANDJAI OBOURI, Marisca Ememerenziana	DELEGATE	INSPECTEUR OPS
	BIDOUMA ABA'A, François Elvis	DELEGATE	BODYGUARD
	DIANGA NZENGUE, Larissa Pamela	DELEGATE	DIRECTOR OF AERODROMES AND AERONAUTICAL EQUIPEMENT
	IBRAHIME MPOUH, Aicha	DELEGATE	DÉLÉGUÉE RÉGIONALE
	ITOUMBA, Josette-Flore	DELEGATE	DAPAF
	NDONG SIMA, Cesar	DELEGATE	DIRIGEANT RESPONSABLE
	PAMPHILE, N'nang Ndong	DELEGATE	DIRECTEUR
	OTOUNGA NTORI, Bayonne	ADVISOR	DIRECTEUR
	TRUFFAULT, Pascal	ADVISOR	INSPECTOR

page 42 of 171 hrs.



GAMBIA (THE)			
	BOJANG, Fansu	ALTERNATE CHIEF	DIRECTOR GENERAL
	BAH, Mamadou	DELEGATE	DIRECTOR OF AIR NAVIGATION SERVICES
	COLLEY, Abdoulie	DELEGATE	DIRECTOR OF AIRPORT OPERATIONS
	FATTY, Amadou	DELEGATE	DIRECTOR, FLIGHT SAFETY
	JAMMEH, Sulayman	DELEGATE	CORPORATE MANAGER INTERNATIONAL RELATIONS & AIR TRANSPORT
	NDIMBALAN, Musa	DELEGATE	AG. QUALITY CONTROL MANAGER
	NJIE, Omar	DELEGATE	DIRECTOR
GEORGIA			
	DAVITASHVILI, Givi	CHIEF DELEGATE	DIRECTOR
	KARANADZE, Levan	ALTERNATE CHIEF DELEGATE	CHAIRMAN OF THE SUPERVISORY BOARD
	KURASBEDIANI, Salome	DELEGATE	CHARGE D'AFFAIRES A.I.
GERMANY			
	SCHNORR, Stefan	CHIEF DELEGATE	HIS EXCELLENCY SECRETARY OF STATE
	DECKER, Heinz	ALTERNATE CHIEF DELEGATE	PERMANENT REPRESENTATIVE OF THE FEDERAL REPUBLIC OF GERMANY ON THE COUNCIL OF ICAO
	ESCHWEILER, Wilhelm	ALTERNATE CHIEF DELEGATE	DIRECTOR GENERAL OF CIVIL AVIATION
	SEEFRIED, Heike	ALTERNATE CHIEF DELEGATE	DEPUTY DIRECTOR GENERAL OF CIVIL AVIATION
	BERGER, Sven	DELEGATE	HEAD OF UNIT

page 43 of 171 hrs.



		TRANSPORT POLICY	
BIELEFELD, Sy	via DELEGA <sup>-</sup>	TE HEAD OF DIVISION AVIATION POLICE	CY
DETTMANN, Nic	els DELEGAT	TE POLICY OFFICER	
DORN, Michael	DELEGA <sup>-</sup>	TE HEAD OF DIVISION 404 – ECONOMIC SECURITY AND CONNECTIVITY	С
GRUTTER, Rhe	DELEGA-	TE PERSONAL ADVISOR TO THE PERMANENT REPRESENTATIVE OF THE FEDERAL REPUBLIC OF GERM ON THE COUNCIL OF ICAO	
HUBBERT, Mari	kus DELEGA	TE COMMISSIONER	
KAMP, Raimund	DELEGA	TE HEAD OF DIVISION LF18 - AVIATION SAFETY	1
KUNST, Robin	DELEGA	TE PERSONAL ASSISTANT TO H.E. STA SECRETARY SCHNORR	ATE
LOKAY, Michae	DELEGA	TE HEAD OF DIVISION LF 17 - AIR TRAF CONTROL	FFIC
NITSCHE, Mark	us DELEGA <sup>-</sup>	TE POLICY OFFICER	
POLS, Helge	DELEGA	TE HEAD OF DIVISION LF 14 - AVIATION SECURITY AND FACILITATION	N
RIEBER, Carste	n DELEGA	TE SENIOR CHIEF INSPECTOR	
JACOB, Torsten	ADVISOR	SENIOR ADVISOR INTERNATIONAL AFFAIRS	
GHANA			

page 44 of 171



NIKPE, Joseph Bukari	CHIEF DELEGATE	MINISTER FOR TRANSPORT, GHANA
ARTHUR, Stephen Wilfred	ALTERNATE CHIEF DELEGATE	ACTING DIRECTOR-GENERAL
ACQUAH, Daniel	DELEGATE	DEPUTY DIRECTOR-GENERAL
ADJEI-NMASHIE, Anita	DELEGATE	REPRESENTATICE TO ICAO
AFRIYIE OPARE, Yvonne Nana	DELEGATE	MANAGING DIRECTOR GHANA AIRPORTS
AGBODJAN, Edward	DELEGATE	HEAD, AVIATION
AKUAMOAH-BOATENG, David	DELEGATE	DIRECTOR, AIR TRAFFIC SERVICES
AKWOWORA WIRU, Gordon	DELEGATE	DIRECTOR, LEGAL AND COMPANY SECRETARIAT
ALHASSAN, Mumuni	DELEGATE	
ALLOTEY, Simon	DELEGATE	DIRECTOR-GENERAL
AMANING, Eric Mireku	DELEGATE	MANAGER, CORPORATE COMMUNICATIONS
APEAGYEI, Frank Kofi	DELEGATE	DIRECTOR, GCAA TRAINING ACADEMY
ASANTE, Joyce	DELEGATE	DIRECTOR, AIR TRAFFIC SAFETY ENGINEERING
AWUAH, Otchere Baffour Kwame	DELEGATE	
AWUNI, Linda Assibi	DELEGATE	
BOAKYE, Raphael Osei	DELEGATE	PRINCIPAL AERONAUTICAL METEOROLOGIST
BONSU, Patience Assie	DELEGATE	AG. DIRECTOR, ECONOMIC REGULATION AND BUSINESS DEVELOPMENT
CHIWITEY, Andrew Dari	DELEGATE	
FORMADI, Jean-Marie	DELEGATE	

page 45 of 171



	GYAMERA, Franklin Otchere	DELEGATE	DIRECTOR, SAFETY REGULATION
	INSAIDOO, Madeleine	DELEGATE	DIRECTOR PUBLIC RELATIONS
	M.K.WUMBORTI, John	DELEGATE	COMMISSIONER
	MENSAH, Isaac Adjei	DELEGATE	MEMBER OF PARLIAMENT
	OKAE, Juliet Agyapomaa	DELEGATE	DEPUTY DIRECTOR-GENERAL (FINANCE
	OSEI, Kennedy Nyarko	DELEGATE	GHANA PARLIAMENT REPRESENTATIVE
	SA-ADU, Ustarz Jibreel	DELEGATE	AG. DIRECTOR, LEGAL AND INTERNATIONAL RELATIONS
	SAGOE, Mabel Asi	DELEGATE	CHIEF DIRECTOR
	SAOGE, Ebenezer	DELEGATE	DIRECTOR OF HUMAN RESOURCES
	SARKODIE, Kwadwo Abrefa	DELEGATE	DIRECTOR, AIRPORTS MANAGEMENT
	SONO, Adwoa Boatemaa	DELEGATE	HEAD, CORPORATE COMMUNICATIONS & PR
	TAGOE, Robert	DELEGATE	GROUP EXECUTIVE, HUMAN CAPITAL & OFFICE SERVICES
	WILLIAMS, Ignatius Kweku	DELEGATE	DEPUTY DIRECTOR-GENERAL
GREECE			
	AZEMOPOULOS, Dimitrios	ALTERNATE CHIEF DELEGATE	AMBASSADOR
	BASIMAKOPOULOU, Marina	DELEGATE	HEAD ATM/ANS OVERSIGHT, REGULATIONS & CERTIFICATION SECTION
	BETCHAVA, Vasiliki	DELEGATE	DELEGATE

page 46 of 171 hrs.



	CHRYSIKOPOULOU, Konstantina	DELEGATE	HEAD OF SECTION, CIVIL ENGINEER, MSC ENVIRONMENTAL DESIGN
	DELOUKA, Evangelia	DELEGATE	DIRECTOR
	GLIATI, Georgia	DELEGATE	DIRECTOR
	KARDARA, Sophia	DELEGATE	ASSISTANT TO THE AMBASSADOR
	KARYDIS, Alexandros	DELEGATE	DEPUTY GOVERNOR FOR AIRPORTS
	KYRIAZIS, Panagiotis	DELEGATE	AIR TRAFFIC SAFETY ELECTRONICS ENGINEER
	LYKOU, Georgia	DELEGATE	HEAD OF ENVIRONMENTAL PROTECTION SECTION
	LYKOU, Kalliopi (Pepi)	DELEGATE	DIRECTOR GENERAL
	SAKKI, Argyro	DELEGATE	DIRECTOR
	SAMPATAKOU, Eleni-Andriani	DELEGATE	AERODROMES STANDARDS EXPERT
	SAOUNATSOS, Georgios	DELEGATE	GOVERNOR
	SFAKIANAKIS, Konstantinos	DELEGATE	DIRECTOR GENERAL ANSP
	THEODOROPOULOS, Panagiotis	DELEGATE	ADVISOR
	THEODOSIOU, Eftychia	DELEGATE	HEAD OF FINANCE DIVISION
	TSIOURI, Efstathia	DELEGATE	HEAD OF ASAS, INT'L AFFAIRS & PSOS SECTION
	ZELOMOSIDIS, Ioannis	DELEGATE	ALTERNATE REPRESENTATIVE
	KALTSONIS, Konstantinos	ADVISOR	CONSULTAN
	PSYKAKOS, Sarantos	ADVISOR	ATM/ANS AND OVERSIGHT DIVISION
GRENADA			
	BROWNE, Alva	CHIEF DELEGATE	PERMANENT SECRETARY

page 47 of 171 hrs.



	CARTER, Marlon	ALTERNATE CHIEF DELEGATE	CIVIL AVIATION OFFICER
	QUARLESS, Sylvester	ALTERNATE CHIEF	HIGH COMMISSIONER
GUATEMALA			
	SURIANO BUEZO, José Fernando	CHIEF DELEGATE	VICEMINISTRO DE TRANSPORTES
	ALDECOA CASASOLA, Inosente Tomas	DELEGATE	PILOTO TRANSPORTE DE LÍNEA AÉREA AVIÓN
	ENRIQUEZ, Ricardo Enriquez	DELEGATE	
	ZELAYA FLORIÁN, Ingrid Azucena	DELEGATE	PRESIDENTA DE LA CLAC-LACAC EN REPRESENTACIÓN DEL ESTADO DE GUATEMALA
GUINEA			
	CONDE, Mory Francedy	ALTERNATE CHIEF	DIRECTEUR GENERAL
	BAH, Yaye Mariam	DELEGATE	
	BARRY, Mamadou Coyah	DELEGATE	
	GUIRASSY, Abdoulaye	DELEGATE	
	KABA, Oumar Fanta	DELEGATE	SOUS-DIRECTEUR DE LA SÉCURITÉ DE LA NAVIGATION AÉRIENNE
	ONIVOGUI, Peve	DELEGATE	CHEF DEPARTEMENT ETUDES ET ORIENTATIONS STRATEGIQUES
	SAMOURA, Souleymane	DELEGATE	CHEF DEPARTEMENT NAVIGATION AERIENNE
	SOW, Amadou Mouctar	DELEGATE	DIRECTOR GENERAL, SAFETY AND SECURITY (SOGEAG)
	THIAM, Sekou Oumar	DELEGATE	DIRECTEUR DU TRANSPORT AERIEN
GUINEA-BISSAU			

page 48 of 171



	GOMES, Honório Pedro	CHIEF DELEGATE	MEMBRE DU CONSEIL D'ADMINISTRATION ET ADMINISTRATEUR CHARGE DU PERSONNEL (AACGB)
	CAMARA, Caramo	ALTERNATE CHIEF DELEGATE	PRESIDENTE OF AUTORIDADE DE AVIACAO CIVIL DA GUINE-BISSAU
	DA COSTA, Florbela	DELEGATE	
	DOS SANTOS MOREIRA, Joao Filomeno	DELEGATE	MINISTRE DES AFFAIRS ETRANGERES
GUYANA			
	FIELD, Egbert	CHIEF DELEGATE	DIRECTOR GENERAL
	SULAMAN, Saheed	ALTERNATE CHIEF DELEGATE	DEPUTY DIRECTOR GENERAL (CA)
	SAUERS, Cindy	DELEGATE	MINISTER COUNSELLOR
	YEARWOOD, Pauline Doreen	DELEGATE	DEPUTY PROGRAMME MANAGER, TRANSPORTATION
HAITI			
	MARIE PIO REGINALD, Guignard	CHIEF DELEGATE	
	BOURSIQUOT, Jacques	ALTERNATE CHIEF DELEGATE	COORDONNATEUR DES LIAISONS INTERNATIONALES
	CIUS, Serginio	DELEGATE	DIRECTEUR TRANSPORT AERIEN
	HANTZ, Celestin	DELEGATE	
	HENOLD, Joseph	DELEGATE	
	LEGER, Robenson Jonas	DELEGATE	COORDINATOR
	FRANCOIS, Junior	ADVISOR	CO-CHARGÉ DE PROJET CATCOP
	NOEL, Rodler	ADVISOR	DIRECTEUR DE LA PLANIFICATION ET DE L'INGÉNIERIE
HONDURAS			

page 49 of 171



	MEJIA ERAZO, Raul	CHIEF DELEGATE	DIRECTOR NACIONAL DE INVESTIGACION E INTELIGENCIA
	PINEDA BOCANEGRA, Lennin Rene	ALTERNATE CHIEF DELEGATE	JEFE DSA
HUNGARY			
	PAPP, Vanda	ALTERNATE CHIEF DELEGATE	CYBERSECURITY COORDINATOR
	BOGNAR, Bettina Katalin	DELEGATE	DEPUTY CEO, CHIEF LEGAL OFFICER
	FALLMANN, Balint	DELEGATE	POLICY ADVISER TO THE DGCA
ICELAND			
	KRISTMANNSDOTTIR, Ingilin	CHIEF DELEGATE	PERMANENT SECRETARY AT THE MINISTRY OF INFRASTRUCTURE
	ADALSTEINSDOTTIR, Valdis	ALTERNATE CHIEF DELEGATE	REPRESENTATIVE OF ICELAND ON THE COUNCIL OF ICAO
	HELGA MARKÚSDÓTTIR, Kristín	ALTERNATE CHIEF DELEGATE	DEPUTY DIRECTOR GENERAL
	HÓLM, Hlín	ALTERNATE CHIEF DELEGATE	HEAD OF ANS, ADR & AVSEC SECTION
	JONSSON, Jon Gunnar	ALTERNATE CHIEF	DIRECTOR GENERAL
	PALSSON, Pall S	ALTERNATE CHIEF DELEGATE	DIRECTOR AVIATION DIRECTORATE
	BRIEM, Kjartan	DELEGATE	CEO
	VIGGOSDOTTIR, Vala	ADVISOR	LEGAL ADVISER
INDIA			
	KINJARAPU, Ram Mohan Naidu	CHIEF DELEGATE	MINISTER OF CIVIL AVIATION
	SINHA, Samir Kumar	ALTERNATE CHIEF	SECRETARY
	ABHYANKAR, Rupali	DELEGATE	AIR TRAFFIC CONTROLLER
	AGRAWAL, Ekta	DELEGATE	DEPUTY DIRECTOR
	AGRAWAL, Neeraj	DELEGATE	DIPLOMAT
	BHATNAGAR, Rakesh	DELEGATE	EXECUTIVE DIRECTOR (ATM)

page 50 of 171 hrs.



CHENGAIAH GARI, Pattabhi	DELEGATE	EXECUTIVE DIRECTOR-CNS
CHUBA AO, Asangba	DELEGATE	JOINT SECRETARY
DUTT, Suneel	DELEGATE	EXECUTIVE DIRECTOR CNS-PLANNING
GUPTA, Anil	DELEGATE	MEMBER (PLANNING)
HAQUE, Tanvirul	DELEGATE	GENERAL MANAGER (ATM)
JAISWAL, Ankit	DELEGATE	ASST. GENERAL MANAGER(OPS)
JOSHI, Ajay Bhaskar	DELEGATE	GENERAL MANAGER (AIR TRAFFIC MANAGEMENT)
KHOSLA, Amitabh	DELEGATE	COUNTRY DIRECTOR, INDIA, NEPAL AND BHUTAN
KIDWAI, Faiz Ahmad	DELEGATE	DIRECTOR GENERAL
KOSHY, Ajit	DELEGATE	DIRECTOR (OPS)
KUMAR, Satyan	DELEGATE	AIR TRAFFIC CONTROLLER
KUMAR, Vipin	DELEGATE	CHAIRMAN
LATHKAR, Shrikesh Balajirao	DELEGATE	PS TO HMCA
MAL, Suraj	DELEGATE	JOINT DIRECTOR GENERAL
MALHOTRA, Pankaj	DELEGATE	BOARD MEMBER (FINANCE)
MALHOTRA, Rajan Kishore	DELEGATE	VICE PRESIDENT AEROPOLITICAL & INDUSTRY AFFAIRS
MANISH, Gursewak	DELEGATE	GENERAL MANAGER
MANOHAR , Murari	DELEGATE	MANAGER (CARGO)
MARISETTI, Avinash	DELEGATE	AIR TRAFFIC CONTROLLER
MARWAHA, Naveen Kumar	DELEGATE	DY. GENERAL MANAGER (ENGG-E)
MEHTA, Manoj	DELEGATE	SENIOR DIRECTOR
MISHRA, Amit	DELEGATE	SENIOR MANAGER
MUTHIAH, Suresh	DELEGATE	MEMBER (ANS),

page 51 of 171 hrs.



	NAIK, Chinmoy	DELEGATE	DEPUTY HIGH COMMISSIONER
	NANDY, Rahul	DELEGATE	GENERAL MANAGER (CARGO)
	PATNAIK, Dinesh	DELEGATE	
	PAULRAJAN, Balaji	DELEGATE	GROUP HEAD - GOVERNANCE, RISK, COMPLIANCE AND CORPORATE AFFAIRS
	PHALNIKAR , Shantanu	DELEGATE	GENERAL MANAGER (ARCH)
	RAO, Krishnan Udayabhanu	DELEGATE	JOINT GENERAL MANGER(AIR TRAFFIC MANAGEMENT)
	S S, Krishna Kumar	DELEGATE	JOINT GENERAL MANAGER - CNS
	SINGH, Rajesh Kumar	DELEGATE	SPECIAL DIRECTOR
	SUDON, Shubham	DELEGATE	ADMIN. ASSISTANT
	SURENDRAN PILLAI, Ajay	DELEGATE	DEPUTY GENERAL MANAGER (OPERATIONS)
	TEWARI, Chandra Shekhar	DELEGATE	JOINT GENERAL MANAGER
	THAKUR SINHA, Purbita	DELEGATE	EXECUTIVE DIRECTOR(ATM)
	VALAVAN, Senthil	DELEGATE	EXECUTIVE DIRECTOR(AIR TRAFFIC MANAGEMENT)
	VERMA, Divya	DELEGATE	JUNIOR EXECUTIVE (ATM)
	VUNDAVALLI, Siri Chandana	DELEGATE	JUNIOR EXECUTIVE
	MATHUR, Avinash Shanker	ADVISOR	AVIATION CONSULTANT
	SUNDA, Surendra	ADVISOR	DGM (CNS)
INDONESIA			
	LAISA, Lukman F.	CHIEF DELEGATE	DIRECTOR GENERAL OF CIVIL AVIATION

page 52 of 171 hrs.



BASHORY, Mohamad Hasan	ALTERNATE CHIEF DELEGATE	ALTERNATE REPRESENTATIVE
BUDI HARTONO, Agustinus	ALTERNATE CHIEF DELEGATE	DIRECTOR OF AIR TRANSPORT
RIZAL, Syamsu	ALTERNATE CHIEF DELEGATE	DIRECTOR OF AIR NAVIGATION
SYIHAB, Muhsin	ALTERNATE CHIEF DELEGATE	PERMANENT REPRESENTATIVE/AMBASSADOR
ANDARGINI, Ratna Dewi	DELEGATE	GOVERNMENT EMPLOYEE
BAHRAWI, Ahmad	DELEGATE	DIRECTOR OF THE SURABAYA AVIATION POLYTECHNIC
BRIERLY MARAMIS, Andree	DELEGATE	
DANI SOPYAN, Dedy	DELEGATE	TECHNICAL COORDINATOR
FIANTO, Ari	DELEGATE	SENIOR OFFICER OF INTERNATIONAL RELATION
HELYA, Melynessa	DELEGATE	AIRWORTHINESS ENGINERING INSPECTOR
JAYA, Taruna	DELEGATE	DEPUTY DIRECTOR OF AIR NAVIGATION ENGINEERING
KUSDINAR, Tian	DELEGATE	DEPUTY DIRECTOR OF AIR NAVIGATION OPERATION
KUSMANA, Ade	DELEGATE	TRANSPORTATION ATTACHE
MAYRIANTI, Cindy	DELEGATE	ADVISER - AIR LAW
NUGRAHENI, Aflaha	DELEGATE	HEAD OF MULTILATERAL COOPERATION
PURBA, Adetya Kurniawan	DELEGATE	

page 53 of 171 hrs.



	SARJONO, Gali	DELEGATE	HEAD OF LEGAL AND COOPERATION DIVISION
	SISWANTORO, Dony	DELEGATE	NCMC
	SUYONO, Ahmad	DELEGATE	SECTION HEAD OF COORDINATION AND FAL
	ZULKARNAIN, Aringga	DELEGATE	
IRAN, (ISLAMIC REPUBLIC OF)			
	PARVARESH, Farhad	CHIEF DELEGATE	PERMANET REPRESENTATIVE
	AKHLAGHI, Majid	DELEGATE	VICE PRESIDENT FOR FLIGHT STANDARD
	GOODARZI, Jaber	DELEGATE	DIRECTOR OF SAFETY AND QUALITY ASSURANCE
	HEMATI, Mehran	DELEGATE	DEPUTY DIRECTOR OF AVIATION SECURITY
	HOJJATI NAJAFABADI, Mohammad Ali	DELEGATE	ASSISTANT OF VICE PRESIDENT FOR FLIGHT STANDARD
	KHANBASHI, Arash	DELEGATE	DIRECTOR OF THE PRESIDENCY OFFICE AND PUBLIC RELATIONS
	MOZAFAR, Ahmad	DELEGATE	VICE PRESIDENT OF HUMAN RESOURCES AND MANAGEMENT DEVELOPMENT
	NAJAFI, Vahideh	DELEGATE	DIRECTOR FOR LEGAL AND INTERNATIONAL AFFAIRS
	SANEI, Seyed Hamid Reza	DELEGATE	DIRECTOR OF AERONAUTICAL & INTERNATIONAL AFFAIRS
	SHAMLOU, Vahid	DELEGATE	AIR NAVIGATION SERVICES SAFETY AND STANDARDS DIRECTOR

page 54 of 171 hrs.



	SHIRMOHAMMADI, Alireza	DELEGATE	DIRECTOR GENERAL OF SECURITY DEPT.
IRAQ			
	AL-JUMAILY , Mohammed	ALTERNATE CHIEF DELEGATE	COUNCELLOR / DIPLOMAT
	THAKIR, Ayad Namik	ALTERNATE CHIEF	DIPLOMAT
	AL-HUSSEINI, Abdulrahman	DELEGATE	AMBASSADOR
IRELAND			
	BROGAN, Ethna	CHIEF DELEGATE	DIRECTOR GENERAL CIVIL AVIATION
	O'BRIEN, Niamh	ALTERNATE CHIEF DELEGATE	DEPUTY DIRECTOR GENERAL
	BURKE, Niall	DELEGATE	AVIATION SECURITY IMPLEMENTATION MANAGER
	FITZPATRICK, Declan	DELEGATE	CHIEF EXECUTIVE OFFICER
	KING, Rachael	DELEGATE	AVIATION SECURITY COORDINATION MANAGER
	MORGAN, Peter	DELEGATE	ASSISTANT PRINCIPAL
	MURPHY, Christopher	DELEGATE	HIGHER EXECUTIVE OFFICER
	TRAVERS, Eleanor	DELEGATE	HEAD OF AVIATION SECURITY
	TYRRELL, Wayne	DELEGATE	SENIOR LEGAL ADVISOR
ISRAEL			
	ZAKAY, Shmuel	CHIEF DELEGATE	DIRECTOR GENERAL
	ALOOK, Eliezer	DELEGATE	HEAD, REGULATIONS AND STANDARDS DEPARTMENT
	BERGMAN, Mark	DELEGATE	HEAD OF AIR CARRIERS DEPARTMENT
	BLOCH, Baruch	DELEGATE	SR. DIRECTOR, AIRWORTHINESS

page 55 of 171 hrs.



	COHEN, Zachi	DELEGATE	HEAD OF SECURITY REGULATIONS DEPARTMENT
	GROSSMAN, Boas	DELEGATE	ACTING MANAGER OF THE AIAI
	LUF, Eliaz	DELEGATE	CONSUL GENERAL
	VAKNIN, Ofer	DELEGATE	HEAD OF SAFETY MANAGEMENT DEPARTMENT
ITALY			
	RIXI, Eduardo	CHIEF DELEGATE	VICE MINISTER
	DI PALMA, Pierluigi Umberto	ALTERNATE CHIEF DELEGATE	PRESIDENT
	D'ORSOGNA, Alexander	ALTERNATE CHIEF	ENAC
	MARTES, Sergio	ALTERNATE CHIEF	REPRESENTATIVE
	CAPITANI, Yonara	DELEGATE	INSTITUTIONAL RELATIONS AND COMMUNICATION
	CIANI, Arianna	DELEGATE	LAWYER
	CORRADO, Donato	DELEGATE	AERONAUTICAL ENGINEER
	COSTANTINI, Alessandra	DELEGATE	RELAZIONI ISTITUZIONALI - PM OSSERVATORIO PARLAMENTARE
	DE SIMONE, Aurora	DELEGATE	DEPARTMENT OF INSTITUTIONAL RELATIONS AND COMMUNICATION
	DONATO, Giovanni Vittorio Maria	DELEGATE	DIPLOMATIC ADVISOR
	EMINENTE, Claudio	DELEGATE	CENTRAL
	FALESSI, Luca Valerio	DELEGATE	DIRECTOR OF DEPARTMENT OF AIRSPACE
	KALPAKJIAN, Kinda	DELEGATE	LIAISON OFFICER

page 56 of 171 hrs.



LASCHENA, Giovanna	DELEGATE	CENTRAL DIRECTOR INTERNATIONAL
LASCIILINA, GIOVAIIIIA	DELEGATE	RELATIONS COORDINATION, SAFETY, SECURITY AND RESEARCH
LUCIANÒ, Francesco	DELEGATE	HEAD OF THE TECHNICAL SECRETARIAT
MAROTTA, Andrea	DELEGATE	DIRECTOR, ENVIRONMENT AND SUSTAINABLE MOBILITY
MINEO, Matteo	DELEGATE	CHIEF OF STAFF TO THE DEPUTY MINISTER
NICOLAI, Fabio	DELEGATE	DEPUTY DIRECTOR GENERAL
PANDOLFI, Costantino	DELEGATE	INFRASTRUCTURE PLANNING DIRECTOR
PARIS, Sabrina	DELEGATE	PUBLIC SERVANT
SCIORTINO, Giuseppe Maria	DELEGATE	HEAD OF PRESS OFFICE
SILANOS, Marco	DELEGATE	DEPUTY CENTRAL DIRECTOR OF INTERNATIONAL RELATION COORDINATION
TRIPALDI, Carmela	DELEGATE	DIRECTOR OF TECHNICAL STANDARD & AERONAUTICAL OPERATIONS
VECCIA, Sebastiano	DELEGATE	DIRECTOR
ADDESA, Giuseppe	ADVISOR	HEAD OF MILITARY AVIATION AND METEOROLOGY DIVISION
GHILARI, Alessandro	ADVISOR	HEAD OF INTERNATIONAL POLICY AND REGULATIONS

page 57 of 171 hrs.



	MADONNA, Maurizio	ADVISOR	HEAD, 4TH SECTION – REGULATION OF MILITARY AIRPORTS AND RELATIONS WITH CIVIL AVIATION COMPANIES - GENERAL OFFICE FOR MILITARY AVIATION AND METEOROLOGY
	MANTEGAZZA, Lorenzo	ADVISOR	MEMBER OF THE BOARD OF GOVERNORS
	SCARANI PESAPANE , Adele	ADVISOR	CHAIRWOMAN
	ZAPPI, Silvio	ADVISOR	INTERNATIONAL REGULATION FOCAL POINT
JAMAICA			
	COORE LOBBAN, Marsha	CHIEF DELEGATE	HIGH COMMISSIONER
	CROSS-WARNER, Sabrina	DELEGATE	GENERAL COUNSEL
	HEPBURN, Michael	DELEGATE	DIRECTOR ECONOMIC REGULATION
JAPAN			
	NAKANO, Hiromasa	CHIEF DELEGATE	MINISTER OF LAND, INFRASTRUCTURE, TRANSPORT AND TOURISM
	ISHII, Yasuo	ALTERNATE CHIEF DELEGATE	DIRECTOR GENERAL, AVIATION SAFETY AND SECURITY DEPARTMENT
	MORI, Tetsuya	ALTERNATE CHIEF DELEGATE	DIRECTOR, INTERNATIONAL AIR TRANSPORT DIVISION
	NAKAMURA, Ryo	ALTERNATE CHIEF DELEGATE	DIRECTOR-GENERAL FOR GLOBAL ISSUES

page 58 of 171 hrs.



NAKAYAMA, Rieko	ALTERNATE CHIEF DELEGATE	ASSISTANT VICE-MINISTER FOR INTERNATIONAL AVIATION MINISTER'S SECRETARIAT
ONUMA, Toshiyuki	ALTERNATE CHIEF DELEGATE	AMBASSADOR/REPRESENTATIVE OF JAPAN ON THE COUNCIL OF ICAO
OSHIMA, Satoshi	ALTERNATE CHIEF DELEGATE	SENIOR AIR TALKS OFFICER
SATO, Hitomi	ALTERNATE CHIEF	DIRECTOR
AMIKURA, Takanori	DELEGATE	COUNSELLOR
AMITANI, Naoki	DELEGATE	SENIOR AIR TALKS OFFICER
FUJII, Hiroshi	DELEGATE	RESEARCHER
FUKUDA, Makoto	DELEGATE	SPECIAL ASSISTANT TO THE DIRECTOR
ICHIHASHI, Kota	DELEGATE	OFFICIAL
IKEDA, Nami	DELEGATE	DEPUTY DIRECTOR, INTERNATIONAL AIR TRANSPORT DIVISION
KAI, Kentaro	DELEGATE	DIRECTOR, AVIATION SECURITY OFFICE, AVIATION SAFETY AND SECURITY DEPARTMENT, CIVIL AVIATION BUREAU, MLIT
KANEMOCHI, Kotaro	DELEGATE	CHIEF
KIMURA, Eimi	DELEGATE	CHIEF OFFICIAL
KIMURA, Iwao	DELEGATE	SPECIAL ASSISTANT
KODAMA , Kazuhisa	DELEGATE	SECRETARY TO THE MINISTER OF LAND, INFRASTRUCTURE, TRANSPORT AND TOURISM
KOMAZAKI, Yuichiro	DELEGATE	SPECIAL ASSISTANT TO THE DIRECTOR

page 59 of 171 hrs.



MATSUURA, Kensuke	DELEGATE	DEPUTY DIRECTOR, INTERNATIONAL AIR TRANSPORT DIVISION
MIYAJI, Tatsuhiro	DELEGATE	SPECIAL ASSISTANT TO THE DIRECTOR OF THE DIVISION, PRIVATE SECRETARY OFFICE, MINISTER'S SECRETARIAT
MORIYAMA, Tsuyoshi	DELEGATE	INSPECTOR, VIP PROTECTION DIVISION, SECURITY BUREAU
MURAKAMI, Takahiro	DELEGATE	SPECIAL ASSISTANT TO THE DIRECTOR
NAKAMURA, Osamu	DELEGATE	CHIEF
NAOMI, Ota	DELEGATE	DIRECTOR
RIE, Inoue	DELEGATE	ASSISTANT DIRECTOR
SAKAI, Akiko	DELEGATE	TECNICAL OFFICER
SATO, Tomonobu	DELEGATE	FIRST SECRETARY
SHIBUTANI, Takahiro	DELEGATE	SPECIAL ASSISTANT TO THE DIRECTOR
SUGIMOTO, Hiromitsu	DELEGATE	DIRECTOR FOR INTERNATIONAL AFFAIRS OF AVIATION SECURITY
SUGITO, Kensuke	DELEGATE	SECRETARY TO THE MINISTER OF LAND, INFRASTRUCTURE, TRANSPORT AND TOURISM
TOKUNAGA, Hiroki	DELEGATE	FIRST SECRETARY
YAMASHITA, Yasushi	DELEGATE	DIRECTOR
YASABURO, Hikasa	DELEGATE	DIRECTOE-GENERAL
YONAHA, Ryu	DELEGATE	SPECIAL ASSISTANT TO THE DIRECTOR
ASHIDA, Takanori	ADVISOR	MANAGER

page 60 of 171 hrs.



	BACKOF, David	ADVISOR	DIRECTOR, ALLIANCES AND INTERNATIONAL AFFAIRS
	GOTO, Katsuya	ADVISOR	EXECUTIVE VICE PRESIDENT
	KAWAI, Miyuki	ADVISOR	MANAGER, INDUSTRY RELATIONS AND STRATEGY
	LUCAS, Mark	ADVISOR	VICE PRESIDENT, INDUSTRY RELATIONS
	MATSUZAKA, Kanna	ADVISOR	ASSISTANT MANAGER
	MOROHASHI, Ayako	ADVISOR	ASSISTANT MANEGER
	NAKADA, Takafumi	ADVISOR	SENIOR DIRECTOR FOR INTERNATIONAL AFFAIRS
	NAKAMURA, Sumi	ADVISOR	ADVISOR
	OCHIAI, Hideki	ADVISOR	VICE PRESIDENT, SUSTAINABILITY, ESG PROMOTION DEPARTMENT
	SUGIYAMA, Shinji	ADVISOR	MANAGER, HUMAN RESOURCES
	TAKAMATSU, Hirofumi	ADVISOR	SUPERVISOR
	TAMURA, Akihiko	ADVISOR	SENIOR EXECUTIVE ADVISOR
	TO, Willa	ADVISOR	DEPUTY DIRECTOR, ALLIANCES AND INTERNATIONAL AFFAIRS
	TOGAMI, Satoru	ADVISOR	DIRECTOR
	WAFA DAJANY, Naheel	ADVISOR	VICE PRESIDENT ALLIANCES & INTERNATIONAL AFFAIRS
	WATANABE, Yasutaka	ADVISOR	VICE PRESIDENT AND REGIONAL MANAGER, VACOUVER
JORDAN			

page 61 of 171



	HUSHKI, Mohammad	ALTERNATE CHIEF	DIRECTOR COMPLIANCE MONITORING
		DELEGATE	
	AL AKHRAS, Wisam	DELEGATE	DIRECTOR CIVIL AVIATION POLICIES
	AL-NSOUR, Abdulla	DELEGATE	DIRECTOR OF AVSEC&FACILITATION
	ODEH, Ahmad	DELEGATE	DIRECTOR OF JORDAN ANS
KAZAKHSTAN			
	TOMPIYEVA, Saltanat	CHIEF DELEGATE	CHAIRPERSON
	NUROV, Daniyar	ALTERNATE CHIEF	FIRST SECRETARY
	TLEGENOV, Timur	ALTERNATE CHIEF DELEGATE	PERMANENT REPRESENTATIVE TO ICAO
	ABDUGALIMOV, Zhanat	DELEGATE	SENIOR DIRECTOR ON SAFETY MANAGEMENT
	ADILBEKULY, Dauletbek	DELEGATE	DEPUTY DIRECTOR OF AVIATION SECURITY DEPARTMENT - CHIEF AVIATION INSPECTOR
	AKYLBEKOV, Aidyn	DELEGATE	HEAD OF DIVISION FOR COMMERCIAL AIR TRANSPORT AIRWORTHINESS DEPARTMENT
	ALIU, Paul	DELEGATE	SENIOR ADVISER
	AMANTAIULY, Yernar	DELEGATE	SENIOR AVIATION INSPECTOR
	CHOWDHURY, Zia Ul Kabir	DELEGATE	DIRECTOR, FLIGHT OPERATION DERPARTMENT
	KIM, Vsevolod	DELEGATE	DIRECTOR OF FACILITATION, PASSENGER AND CARGO SERVICE DEPARTMENT
	KUMAROVA, Meruert	DELEGATE	DIRECTOR OF COMMUNICATIONS

page 62 of 171 hrs.



	SATZHANOV, Aslan	DELEGATE	DIRECTOR OF AIRWORTHINESS
	SERIKBAY, Zhanara	DELEGATE	SENIOR INTERNATIONAL RELATIONS OFFICER OF DEPARTMENT OF INTERNATIONAL RELATIONS
	SHARIPBAYEV, Zhanibek	DELEGATE	CEO FOR AVSEC
	TEZEKBAYEV, Adilkhan	DELEGATE	HEAD OF INTERNATIONAL RELATIONS DIVISION
	ZHURTYBAYEVA, Bayan	DELEGATE	DIRECTOR OF DEPARTMENT
KENYA			
	BODO, Nicholas	CHIEF DELEGATE	DIRECTOR AIR TRANSPORT
	ARAO, Emile	ALTERNATE CHIEF	DIRECTOR GENERAL
	KAMENDE DAUDI, Amb.Carolyne	ALTERNATE CHIEF DELEGATE	HIGH COMMISSIONER AND PERMANENT REPRESENTATIVE
	MUSILA, Charity	ALTERNATE CHIEF DELEGATE	ALT.REPRESENTATIVE OF KENYA TO ICAO
	ALUVANZE, Liz	DELEGATE	BOARD MEMBER
	AOMO, Michael O.	DELEGATE	MANAGER, AIR TRAFFIC SERVICES
	CHEMUTAI, Rosemary	DELEGATE	MINISTER COUNSELLOR
	DAHIR, Fartun	DELEGATE	SECOND SECRETARY
	GITAU, Anne	DELEGATE	DIRECTOR AIR NAVIGATION SERVICES
	KABUNGE, Fredrick	DELEGATE	DEPUTY DIRECTOR AIRCRAFT ACCIDENT INVESTIGATION, KENYA
	KASIRE AMUKONO, Lawrence	DELEGATE	CHIEF, NATIONAL CONTINUOUS MONITORING COORDINATOR

page 63 of 171 hrs.



	KETER, Mary	DELEGATE	MANAGER AIRWORTHINESS
	MBAIKA MALOKWE, Teresia	DELEGATE	PRINCIPAL SECRETARY FOR AAVIATION AND AEROSPACE
	MBUVI, Alex	DELEGATE	CHIEF STATE COUNSEL
	MOGAKA, George	DELEGATE	CORPORATION SECRETARY
	MUNEENE, Rogers	DELEGATE	BOARD MEMBER
	MUTHOGA, Beatrice	DELEGATE	MANAGER AVIATION SECURITY
	MWANGI, Francis Kungu	DELEGATE	SENIOR PLANNING OFFICER/VICE CHAIR OF CAEP (CAEP MEMBER FOR KENYA)
	OKETCH, Eddy	DELEGATE	
	OMINDE, Francis	DELEGATE	MINISTER COUNSELLOR
	OSMAN, Mohamed	DELEGATE	MINISTER COUNSELLOR
	WALYA, Wausi	DELEGATE	DIRECTOR COMMUNICATIONS
	KABURU, Doreen	ADVISOR	OFFICE ADMINISTRATOR
	KIBATI, James	ADVISOR	CEO
	MUGWE, Ruth Wambui	ADVISOR	OFFICE ADMINISTRATOR
KIRIBATI			
	TEABO, Alexander	CHIEF DELEGATE	HONOURABLE MINISTER
	MOTE, Mitateti	ALTERNATE CHIEF DELEGATE	PERMANENT SECRETARY/DIRECTOR GENERAL
	RUKA, Tekiataake	DELEGATE	SENIOR INVESTMENT PROMOTION OFFICER
	TEABO, Oreiti	DELEGATE	EXECUTIVE ASSISTANT

page 64 of 171 hrs.



	TEAIWA, Tiamwa	DELEGATE	AIR NAVIGATION AND AERODROME INSPECTOR
KUWAIT			
	AL-SABAH, Sheikh Eng. Humoud	CHIEF DELEGATE	PRESIDENT OF CIVIL AVIATION
	ALADWANI, Ali	DELEGATE	AIRWORTHINESS INSPECTOR
	ALASTAD, Ali	DELEGATE	CHARGE' D'AFFIRES
	AL-AZMI , Amera	DELEGATE	HEAD OF MET AVIATION/ CHAIRMAN MET SUBGROUP
	AL-JARRAH, Dawood	DELEGATE	DIRECTOR OF TECHNICAL OFFICE
	ALKOOT, Shouq	DELEGATE	HEAD OF ORGANIZATION SECTION
	ALRAJHI, Abdullah	DELEGATE	DIRECTOR OF AIR TRANSPORT DEPARTMENT
	ALSEDRAH, Mohammad	DELEGATE	EXPERT IN AVIATION SECURITY
	AL-SHAMMARI, Fahed	DELEGATE	DIRECTOR - OFFICE OF THE PRESIDENT OF CIVIL AVIATION
KYRGYZSTAN			
	BOSTONOV, Daniiar	CHIEF DELEGATE	DIRECTOR GENERAL
	KALMURATOV, Berkut	ALTERNATE CHIEF DELEGATE	FIRST DEPUTY DIRECTOR GENERAL
	NOVAC, Cristina	ALTERNATE CHIEF	CONSULTANT
	PEET, Jeff Andrew	ALTERNATE CHIEF	ADVISOR
	RADU, Catalin	ALTERNATE CHIEF	-ADVISOR
	TURUMBEKOV, Nurkan	ALTERNATE CHIEF DELEGATE	HEAD OF QMANDSMS DEPARTMENT
	GIGEL, Paunet	DELEGATE	INSPECTOR

page 65 of 171



	KIMSANOVA, Shirin	DELEGATE	HEAD OF INTERNATIONAL COOPERATION AND MEDIA COMMUNICATION DEPARTMENT
LAO PEOPLE'S DEMOCRATIC			
	MUONGMANY, Kingsakda	DELEGATE	DIRECTOR OF AVIATION SECURITY DIVISION
	SOUVANNAKHEUANGKEO, Salermxay	DELEGATE	ASSITANT TO DIRECTOR GENERAL AND OFFICER OF FLIGHT STANDARDS DIVISION, AIRWORTHINESS
	SYGNAVONG, Somphonh	DELEGATE	AVIATION SECURITY EXPERT
LATVIA			
	SIMINA-NEVEROVSKA, Elina	CHIEF DELEGATE	DEPUTY SECRETARY OF STATE
	GORODCOVS, Maris	ALTERNATE CHIEF	DIRECTOR
	KOKARS, Arturs	ALTERNATE CHIEF DELEGATE	DIRECTOR OF AVIATION DEPARTMENT
	GIELA, Iveta	ADVISOR	HEAD OF AVIATION SAFETY AND COMPLIANCE MONITORING DIVISION
	NEIMANE, Erika	ADVISOR	HEAD OF ANS DIVISION
LEBANON			
	AZIZ, Mohammed	CHIEF DELEGATE	CHAIRMAN AND DIRECTOR GENERAL OF THE LEBANESE CIVIL AVIATION AUTHORITY
	HAIDAR, Jalal	ALTERNATE CHIEF DELEGATE	ADVISOR TO THE MINISTER-LEBANON

page 66 of 171 hrs.



	NASSEREDDINE, Kamal  NADER, Georges	ALTERNATE CHIEF DELEGATE  DELEGATE	PRESIDENT OF RAFIC HARIRI INTERNATIONAL AIRPORT, DIRECTOR OF AIR NAVIGATION DEPARTMENT  SECURITY AND FACILITATION EXPERT
LESOTHO			
LESUTHU	MOTEANE Metiata Nea	CHIEF DELEGATE	MINISTER
	MOTEANE, Matjato Neo		
	KOELE, Tsepang	DELEGATE	PRINCIPAL SECRETARY
	LINKONYANE, Nopi	DELEGATE	DIRECTOR: AIRPORT SERVICES
	MOLOI, Donald	DELEGATE	DIRECTOR CIVIL AVIATION (A I)
	RALEJOE, Malehlanye	DELEGATE	
LIBERIA			
	ABBAN, Archibald	CHIEF DELEGATE	
	DENNIS, Julius	ALTERNATE CHIEF	DIRECTOR GENERAL
	GRAY, Felecia C.	ALTERNATE CHIEF DELEGATE	DIRECTOR OF HUMAN RESOURCE AND MANPOWER DEVELOPMENT- LIBERIA CIVIL AVIATION AUTHORITY- ADMINISTRATIVE COMMISSION
	HANYOR, Macreen D.	ALTERNATE CHIEF DELEGATE	PERFORMANCE EVALUATION COORDINATOR -HR
	JOHNSON, Audrey	ALTERNATE CHIEF DELEGATE	DIRECTOR AIR TRANSPORT ECONOMIC REGULATION
	JOHNSON, Stephen	ALTERNATE CHIEF DELEGATE	DEPUTY DIRECTOR GENERAL ADMINISTRATION

page 67 of 171



	SANNOH, Shenell Q.	ALTERNATE CHIEF DELEGATE	PERFORMANCE EVALUATION COORDINATOR -HR
	ABDOURAHAMANE, Soumah	DELEGATE	
	CORNEH, Jacob M.	DELEGATE	COMPTROLLER & ACCOUNTS MANAGER
	DENNIS, Jamelia	DELEGATE	
	DWUYE, Gabriel Kla	DELEGATE	
	JALLOH, Ibrahim B.	DELEGATE	ACCOUNTANT
	JOHNSON, Daniel T.	DELEGATE	
	KUIAH, Egon	DELEGATE	
	MANSARAY, Buya	DELEGATE	CHIEF ENGINEER
	NEMLIN, Amelia	DELEGATE	
	ROGERS, Emil	DELEGATE	SECRETARY GENERAL
LIBYA			
	ELSHAHUBI, Mohamed S.A	CHIEF DELEGATE	MINISTER OF TRANSPORT
	BENAMAR, Mustafa	ALTERNATE CHIEF DELEGATE	REPRESENTATIVE OF LIBYA TO ICAO
	ABOSNAINA, Khaled Khalifa N.	DELEGATE	DIRECTOR OF FLIGHT SAFETY DEPARTMENT
	BENYOUSEF, Abdurahman Milad M.	DELEGATE	PRESIDENT ASSISTANT OF LYCA
	ELKASAH, Nouri F.M	DELEGATE	CHARGE DAFFAIRS
	KHASHKHWSHA, Makram	DELEGATE	DIRECTOR OF FLIGHT SAFETY DEPARTEMENT
	MIRIWES, Faisal R. M.	DELEGATE	MINISTER ADVISOR
LITHUANIA			
	MEILUNAS, Egidijus	CHIEF DELEGATE	AMBASSADOR
	KATKUTE, Agne	ALTERNATE CHIEF DELEGATE	ACTING HEAD OF AIR TRANSPORT GROUP
	BARANAUSKAS, Marius	DELEGATE	DIRECTOR GENERAL
LUXEMBOURG			
	KÖNNER, Laura	CHIEF DELEGATE	DIRECTRICE, DIRECTION DE L'AVIATION CIVILE

page 68 of 171 hrs.



	KLEIN, Charles	ALTERNATE CHIEF DELEGATE	HEAD OF ECONOMIC AFFAIRS AND INTERNATIONAL RELATIONS
	BICHEL, Pit	DELEGATE	ATTACHÉ
	REITER, Marc	DELEGATE	CHARGÉ DE DIRECTION DES TRANSPORTS AÉRIENS
	WEISSEN, Samuel	DELEGATE	CONSEILLER
MALAWI			
	MZANDU, David	CHIEF DELEGATE	PERMANENT SECRETARY
	CHISEPEYA, Fredrick Lyton	DELEGATE	DIRECTOR OF AERODROMES AND AIR NAVIGATION STANDARDS
	KALUA, Samuel	DELEGATE	DIRECTOR GENERAL
	MONONGA, Michael	DELEGATE	DIRECTOR AIR TRANSPORT OPERATIONS AND FLIGHT SAFETY
MALAYSIA			
	HABIBOLLAH, Hasbi	CHIEF DELEGATE	DEPUTY MINISTER OF TRANSPORT MALAYSIA
	BIN MAHMUD, Captain Norazman	ALTERNATE CHIEF DELEGATE	CEO
	AHMAD RADHI, Nungsari Bin	DELEGATE	EXECUTIVE CHAIREMAN, MAVCOM, MALAYSIA
	ABD LATIF, Asnawi	DELEGATE	PRINCIPAL ASSISTANT SECRETARY
	ABDUL AZIZ, Siti Norain	DELEGATE	SENIOR ASSISTANT SECRETARY
	ABDUL HAMID, Mohammad Hanizal	DELEGATE	GENERAL MANAGER
	ANANTHAN, Vijaya Priya	DELEGATE	HEAD, GOVERNMENT RELATIONS, AIRASIA BERHAD, MALAYSIA

page 69 of 171



BIN HAMDIN, Hardi	DELEGATE	MINISTER COUNSELLOR - DEPUTY HIGH COMMISSIONER
BIN HASIM, Nurulhakeem	DELEGATE	PERMANENT REPRESENTATIVE OF MALAYSIA ON THE ICAO COUNCIL
BIN MOHAMED TARMIZI, Dato' Mohamed Sharil	DELEGATE	DEPUTY CHAIRMAN OF CAAM.
BINTI MAT BARHAN, Noor Sabrina	DELEGATE	MANAGER STAKEHOLDER RELATIONS & REGULATORY AFFAIRS
CHE MORAD, Murnihaiza	DELEGATE	MANAGER AERO-POLITICAL AFFAIRS
FAREH ISHRAF MAZPUTRA, Dato	DELEGATE	DIRECTOR FLIGHT OPERATIONS
GHANI, Mohd Izani Bin	DELEGATE	MANAGING DIRECTOR
HARUN, Hazwani Binti	DELEGATE	MANAGER, REGULATORY AFFAIRS
ISMAIL, Benyamin Bin	DELEGATE	CEO, AIRASIA X
KRISHNAN, Vinod	DELEGATE	HEAD, REGULATORY AFFAIRS, AIRASIA BERHAD, MALAYSIA
MAHAT, Muhammad Nazirul Izzat	DELEGATE	SPECIAL ASSISTANT
MALEK, Nita	DELEGATE	SENIOR MANAGER, GOVERNMENT RELATIONS
MAZLAN, Mohamad Radzuan	DELEGATE	UNDER SECRETARY AVIATION DIVISION
MOHAMED HAMBALI, Mohd Nazeem	DELEGATE	MANAGER, GLOBAL POLICY & GOVERNMENT RELATIONS

page 70 of 171



	MOHD EZANI, Mohd Azeem	DELEGATE	GENERAL MANAGER TRANSFORMATION & SPECIAL OFFICER TO MANAGING DIRECTOR
	MUNIAYAN, Jana Santhiran	DELEGATE	SECRETARY GENERAL
	NIK ADNAN, Nik Mohd Farez	DELEGATE	SENIOR MANAGER, GOVERNMENT RELATIONS
	NIK MOHAMAD, Nik Mohd Faiz	DELEGATE	SENIOR ASSISTANT SECRETARY
	RAJAB, Mohd Fauzi Bin	DELEGATE	HEAD OF GOVERNMENT BUSINESS DEVELOPMENT
	RAMA MUTHY, Chandran	DELEGATE	CHIEF EXECUTIVE OFFICER, MALINDO AIR
	RAMLI, Mohd Rusyidi	DELEGATE	SENIOR PRIVATE SECRETARY TO THE DEPUTY OF TRANSPORT
	SUPPAN, Thirunaukaraser	DELEGATE	DIRECTOR QUALITY AND STANDARDS DIVISION
	VOO, Chester	DELEGATE	CHIEF EXECUTIVE OFFICER
	ZAINUL ABIDIN, Dato' Dr Shazelina	DELEGATE	HIGH COMMISSIONER
	SIVARAM, Ramadas	ADVISOR	HEAD OF BUSINESS DEVELOPMENT AND COMPLIANCES
MALDIVES			
	HARIS, Abdul	CHIEF DELEGATE	CHAIRMAN
	JALEEL, Hussain	ALTERNATE CHIEF	CHIEF EXECUTIVE
MALI			
	YAYA, Traore	CHIEF DELEGATE	DIRECTEUR GÉNÉRAL
	DIALLO, Amadou	DELEGATE	CHARGÉ D'AFFAIRES

page 71 of 171



	DIALLO, Sidi Sadio	DELEGATE	REPRÉSENTANT SUPPLÉANT DU MALI AUPRÈS DE L'OACI
	DOLLO, Moussa	DELEGATE	DIRECTEUR ADJOINT DOI
	GADIAGA, Mamadou	DELEGATE	CONSEILLER DU PDG
	GOITA DIARRA, Marietou	DELEGATE	2ME CONSEILLER
	KONAKE, Issiaka	DELEGATE	DIRECTEUR DE LA SÉCURITÉ AÉRIENNE
	TRAORE, Ibrahim	DELEGATE	DELEGUE
	YORO TRAORE, Youssouf	DELEGATE	DIRECTOR OF AIR TRANSPORT AND AVIATION SECURITY
MALTA			
	PACE, Carmel	CHIEF DELEGATE	DIRECTOR GENERAL FOR CIVIL AVITION
	ABELA, Paul Saviour	ALTERNATE CHIEF DELEGATE	SENIOR INSPECTING OFFICER
	CAMILLERI, Stephen	ALTERNATE CHIEF	SENIOR MANAGER
MARSHALL ISLANDS			
	GOH, Pin Pin	CHIEF DELEGATE	DEPUTY DIRECTOR
MAURITANIA			
	VEIRICK, Ely	CHIEF DELEGATE	MINISTRE EQUIPEMENT ET TRANSPORTS
	LEHDHANA, Mohamed	ALTERNATE CHIEF DELEGATE	CONSEILLER DU MINISTRE DE L'EQUIPEMENT ET DES TRANSPORTS CHARGE DE L'AVIATION CIVILE
	ABDOULAYE ABASS, Ngaide	DELEGATE	DIRECTEUR GÉNÉRAL
	BA, Aly	DELEGATE	CONSEILLER À L'AMBASSADE MAURITANIE AU CANADA

page 72 of 171 hrs.



	KANE, Brahim	DELEGATE	REPRESENTATIVE TO ICAO
	NIANG, Djibril	DELEGATE	AMBASSADEUR DE MAURITANIE AU CANADA
	SIDI ABDERRAHMANE, Abdel Fetah	DELEGATE	DIRECTOR OF AIR NAVIGATION SAFETY
MAURITIUS			
	MAWLABOCCUS, Faheeze	CHIEF DELEGATE	DIVISIONAL HEAD(CNS)
MEXICO			
	VALLIN OSUNA, Miguel Enrique	CHIEF DELEGATE	DIRECTOR DE LA AFAC
	MÉNDEZ MAYORA, Dionisio	ALTERNATE CHIEF DELEGATE	PERMANENT REPRESENTATIVE
	EMMANUEL GONZÁLEZ CASTELÁN, Juan	DELEGATE	DIR. GRAL. SICT
	RUBIO CASTRO, Francisco	DELEGATE	DIRECTOR EJECUTIVO DE AVIACIÓN
	VARGAS JUÁREZ, Raul	DELEGATE	ALTERNATE REPRESENTATIVE
	BARTOLO LÓPEZ, Gabriel	ADVISOR	DIRECTOR DE SEGURIDAD OPERACIONAL, VOLARIS
	DE LOS ÁNGELES SCHACHT, María	ADVISOR	EXECUTIVE ASSISTANT
	ESPINOZA GONZÁLEZ, José Adolfo	ADVISOR	SUBTESORERO DEL COLEGIO DE CONTROLADORES DE TRÁNSITO AÉREO DE MÉXICO
	FUENTES, Ximena	ADVISOR	SR. HEAD OF CORPORATE SUSTAINABILITY
	KOVARI, Patrick	ADVISOR	ASSISTANT
	LEDESMA CRUZ, Evelin	ADVISOR	TECHNICAL EXPERT
	LÓPEZ HERNÁNDEZ, Danahe Gabriela	ADVISOR	PRIMER SECRETARIA

page 73 of 171 hrs.



	LUNA LEAL, Dave Fernando  MORENO ESPINOZA, Karina	ADVISOR	MIEMBRO COMISIÓN TÉCNICA PERICIAL DEL COLEGIO DE ING. MEXICANOS EN ARONÁUTICA  SEGUNDO SECRETARIO PROPIETARIO
			DEL COLEGIO DE CONTROLADORES DE TRÁNSITO AÉREO DE MÉXICO
MONACO			
	BERTANI, Jeanphilippe	CHIEF DELEGATE	PERMANENT REPRESENTATIVE
	JOURNET, Jérôme	ALTERNATE CHIEF DELEGATE	DIRECTOR OF CIVIL AVIATION
MONGOLIA			
	ERDENE-OCHIR, Turbayar	CHIEF DELEGATE	DIRECTOR GENERAL OF CIVIL AVIATION AUTHORITY OF MONGOLIA
	ADIYA, Ariun	DELEGATE	COUNSELLOR
	BATBAYAR, Gurragchaa	DELEGATE	DIRECTOR OF FOREIGN RELATIONS DEPARTMENT
	BATSUURI, Otgonsukh	DELEGATE	CHIEF EXECUTIVE OFFICER
MONTENEGRO			
	MILONJIĆ, Tijana	DELEGATE	CHIEF OF THE CABINET
	VUKČEVIĆ, Magdalena	DELEGATE	HEAD OF LEGAL AND GENERAL AFFAIRS DEPARTMENT AND INTERNATIONAL COOPERATION

page 74 of 171



VUKCEVIC, Marjana	DELEGATE	SENIOR ADVISOR FOR INTERNATIONAL COOPERATION, INTERNATIONAL AGREEMENTS AND EUROPEAN INTEGRATION
KAYOUH, Abdessamad	CHIEF DELEGATE	MINISTER
CHERKAOUI, Khalid	ALTERNATE CHIEF DELEGATE	SECRÉTAOIRE GÉNÉRAL
AMOR, Mohamed Amine	DELEGATE	CONSEILLER DE MR LE MINISTRE
ATTAYEBI, Samir	DELEGATE	AERONAUTICAL ENGINEER, CONSULTANT TO THE MINISTER OF TRANSPORT AND LOGISTICS
AZIZI, Anass	DELEGATE	STRATEGY MANAGER
BENBRAHIM, Mourad	DELEGATE	CONSEILLER
BOUHOUIYEK, Samira	DELEGATE	CHEF DE LA DIVISION DE COORDINATION DANS LE DOMAINE DE L'AVIATION CIVILE P.I
BOULAHCEN, Lahcen	DELEGATE	SSP COORDINATOR
CHARAFI, Hicham	DELEGATE	HEAD OF AIRWORTHINESS - SSP CORDINATOR
CHEKAIRI , Salah	DELEGATE	MOROCCAN REPRESENTATIVE
EL GALLOUCH, Khalid	DELEGATE	CONSEILLER DE MR LE MINISTRE
ELHARTI, Mustapha	DELEGATE	
ELMALKI, Asma	DELEGATE	HEAD OF AIRPORT INFRASTRUCTURE DIVISION
	CHERKAOUI, Khalid  AMOR, Mohamed Amine  ATTAYEBI, Samir  AZIZI, Anass BENBRAHIM, Mourad BOUHOUIYEK, Samira  BOULAHCEN, Lahcen CHARAFI, Hicham  CHEKAIRI, Salah EL GALLOUCH, Khalid ELHARTI, Mustapha	KAYOUH, Abdessamad CHIEF DELEGATE CHERKAOUI, Khalid ALTERNATE CHIEF DELEGATE AMOR, Mohamed Amine DELEGATE  ATTAYEBI, Samir  DELEGATE  AZIZI, Anass DELEGATE BENBRAHIM, Mourad DELEGATE BOUHOUIYEK, Samira  DELEGATE  BOULAHCEN, Lahcen CHARAFI, Hicham DELEGATE  CHEKAIRI, Salah DELEGATE  EL GALLOUCH, Khalid DELEGATE  ELHARTI, Mustapha DELEGATE

page 75 of 171 hrs.



ELMETOUI, Mohamed	DELEGATE	HEAD OF AIR TRANSPORT REGULATIONS DEPARTMENT
ESSAID, Mohamed Abdelmoumen	DELEGATE	CHIEF OF STAFF
ES-SIRAJ, Ismail	DELEGATE	HEAD OF AVIATION SAFETY DIVISION
ESSKELY, Mounia	DELEGATE	HEAD OF COOPERATION AND COMUNICATION DEPARTMENT
KHOUYA ALI, Mehdi	DELEGATE	
LAAOUJ, Siham	DELEGATE	CHEF DE LA DIVISION DES ETUDES ET DE LA PLANIFICATION - DIRECTION DE TRANSPORT AÉRIEN
LFAKIR, Mbarek	DELEGATE	HEAD OF AIR ACCIDENT INVESTIGATION BUREAU
MASSALI, Nabil	DELEGATE	CIVIL AVIATION DIRECTOR
OTMANI. Souriva	DELEGATE	AMBASSADOR
RADDAF, Safae	DELEGATE	HEAD OF AIRPORT OPERATIONS DEPARTMENT
SABBARI. Mohamed	DELEGATE	HEAD ANS DIVISION
EL MISSIOUI, Yassine	ADVISOR	
KORCHI ABDELMOTTALIB, Mohamed	ADVISOR	
TAOUCH, Otmane	ADVISOR	
NEKUNDI, Hon. Veikko	CHIEF DELEGATE	MINISTER
/UIRAB, Bisey	DELEGATE	CHIEF EXECUTIVE OFFICER
HAINDONGO, Israel	DELEGATE	DEPUTY DIRECTOR/PR
	ES-SIRAJ, Ismail  ESSKELY, Mounia  KHOUYA ALI, Mehdi LAAOUJ, Siham  LFAKIR, Mbarek  MASSALI, Nabil  OTMANI, Souriya RADDAF, Safae  SABBARI, Mohamed EL MISSIOUI, Yassine KORCHI ABDELMOTTALIB, Mohamed  TAOUCH, Otmane  NEKUNDI, Hon. Veikko /UIRAB, Bisey	ESSAID, Mohamed Abdelmoumen  ES-SIRAJ, Ismail  ESSKELY, Mounia  DELEGATE  KHOUYA ALI, Mehdi  LAAOUJ, Siham  DELEGATE  LFAKIR, Mbarek  DELEGATE  MASSALI, Nabil  DELEGATE  OTMANI, Souriya  RADDAF, Safae  DELEGATE  SABBARI, Mohamed  EL MISSIOUI, Yassine  KORCHI ABDELMOTTALIB, Mohamed  NEKUNDI, Hon. Veikko  CHIEF DELEGATE  JELEGATE  ADVISOR  NEKUNDI, Hon. Veikko  CHIEF DELEGATE  JELEGATE  CHIEF DELEGATE  CHIEF DELEGATE

page 76 of 171 hrs.



	LEONARD, Hilma	DELEGATE	GENERAL MANAGER
	MUBONENWA, Grace N T	DELEGATE	CABINET LIAISON OFFICER
	NENGOLA, Ericsson	DELEGATE	GENERAL MANAGER: SAFETY AND SECURITY
	SEIMELO, Christoph	DELEGATE	CHIEF
	SEM, Toska	DELEGATE	EXECUTIVE DIRECTOR
	SHEELONGO, Jonas	DELEGATE	DEPUTY EXECUTIVE DIRECTOR
	SHIPUATA, Leonard	DELEGATE	EXECUTIVE AIRPORT OPERATIONS
NEPAL			
	PAUDYAL, Bharat Raj	CHIEF DELEGATE	AMBASSADOR
	ADHIKARI, Er. Pradeep	DELEGATE	DIRECTOR GENERAL
	KARN, Deo Chandra Lal	DELEGATE	DEPUTY DIRECTOR GENERAL
	SAPKOTA, Nitesh	DELEGATE	COUNSELLOR
NETHERLANDS (KINGDOM OF THE)			
	VAN FAASSEN, Henri	CHIEF DELEGATE	DIRECTOR FOR CIVIL AVIATION
	OSSENDORP, Richard	ALTERNATE CHIEF DELEGATE	PERMANENT REPRESENTATIVE OF THE KINGDOM OF THE NETHERLANDS TO ICAO
	VAN ZANTEN, Ties	ALTERNATE CHIEF DELEGATE	MANAGER AVIATION SAFETY POLICY
	CAMBRIDGE, Machteld	DELEGATE	SENIOR LEGAL ADVISOR
	DAMMERS, Christiaan	DELEGATE	TRANSPORT ADVISOR
	DE VRIES, Eric	DELEGATE	AIR TRAFFIC MANAGEMENT / AIR NAVIGATION SERVICES EXPERT
	DÖRR, Mireille	DELEGATE	SENIOR POLICY ADVISOR/ DEPUTY HEAD OF UNIT

page 77 of 171 hrs.



	HALLEY, Louis	DELEGATE	HEAD CIVIL AVIATION AUTHORITY SAINT MAARTEN
	KELLY, Edwin	DELEGATE	DIRECTOR OF THE DEPARTMENT OF CIVIL AVIATION ARUBA
	KIRCHNER, Anthony	DELEGATE	MANAGER STRATEGY GOVERNANCE AND POLICY
	LUGTENBURG, Petra	DELEGATE	DIRECTOR GENERAL OF AVIATON AND MARITIME AFFAIRS
	LUNTER, Michael	DELEGATE	INTERNATIONAL HEAD OF SUSTAINABLE AVIATION
	MULLER, Teun	DELEGATE	AVIATION SECURITY/CYBER & DANGEROUS GOODS EXPERT
	OUDAKKER, Simone	DELEGATE	AVIATION SAFETY POLICY EXPERT
	OUDE ALINK, Wouter	DELEGATE	LEGAL ADVISOR
	RAADGERS, Diantha	DELEGATE	AVIATION FACILITATION POLICY EXPERT
	VAN DE LEIJGRAAF, Ron	DELEGATE	SENIOR POLICY ADVISOR
	VAN GASTEREN, Ingeborg	DELEGATE	COORDINATING POLICY ADVISOR
	KOK, Tom	ADVISOR	DIRECTOR
	TRUXAL, Steven	ADVISOR	PROFESSOR OF AIR AND SPACE LAW; DIRECTOR, INTERNATIONAL INSTITUTE OF AIR AND SPACE LAW
NEW ZEALAND			
	ROUTLEDGE, Siobhan	CHIEF DELEGATE	ACTING DEPUTY CHIEF EXECUTIVE

page 78 of 171 hrs.



	KAY, John	ALTERNATE CHIEF DELEGATE	DEPUTY CHIEF EXECUTIVE SYSTEM, STRATEGY AND POLICY
	MANCH, Keith	ALTERNATE CHIEF DELEGATE	CHIEF EXECUTIVE AND DIRECTOR OF CIVIL AVIATION
	SWINBURN, Jolyon	DELEGATE	PRINCIPAL POLICY ANALYST
	VON MOTSCHELNITZ, Markus	DELEGATE	GENERAL MANAGER - STRATEGY, POLICY, AND INTERNATIONAL ENGAGEMENT
	BENNIK, Shani	ADVISOR	BUSINESS DEVELOPMENT MANAGER
	MCKEEN, Andrew	ADVISOR	PRESIDENT
	MEINDERTS, Niels	ADVISOR	REGULATORY AFFAIRS MANAGER
	MOORE, Billie	ADVISOR	CHIEF EXECUTIVE
	MORRISON, Sally Elizabeth	ADVISOR	HEAD OF CLIENT SERVICES
	O'BRIEN, Cath	ADVISOR	EXECUTIVE DIRECTOR
	OKEROA, Greg	ADVISOR	VP ATC
	SURRIDGE, Chloe	ADVISOR	CHIEF OPERATIONS OFFICER
NIGER			
	AMADOU, Abdourahamane	CHIEF DELEGATE	MINISTER
	ALI AGA EPOUSE INSA, Leila	DELEGATE	ECONOMISTE
	HAMADOU OUSSEINI, Ibrahim	DELEGATE	DIRECTOR GENERAL
	MIKO, Chaibou	DELEGATE	TECHNICAL ADVISOR OF THE GENERAL DIRECTOR OF NIGER CAA, SSP CORDINATOR, NASP FOCAL POINT

page 79 of 171



NIGERIA			
	KEYAMO, Festus	CHIEF DELEGATE	MINISTER
	KANA, Ibrahim Abubakar	ALTERNATE CHIEF DELEGATE	PERMANENT SECRETARY
	NAJOMO, Chris	ALTERNATE CHIEF	DG OF NIGERIA CA
	ZANNA KAWU, Abba	ALTERNATE CHIEF DELEGATE	AG. HIGH COMMISSIONER
	ABBA, Ahmed	DELEGATE	DIRECTOR, SPECIAL DUTIES
	ABDULKAREEM, Hamid Olayinka	DELEGATE	ENGINEER
	ABDULLAHI, Mustapha	DELEGATE	REGISTRAR
	ABDULLAHI , Usman	DELEGATE	PERSONAL ASSISTANT TO THE MANAGING DIRECTOR: CE
	ABDULLAHI ZUBEIR, Mahmood	DELEGATE	DIRECTOR OF AIRPORT OPERATION
	ACHIMUGU, Michael	DELEGATE	DIRECTOR CONSUMER PROTECTION & PUBLIC AFFAIRS
	ADEDEJI- ONI, Opeyemi	DELEGATE	SENIOR ADMIN.OFFICER
	ADETOLA FELIX, Adetokunboh	DELEGATE	ASST DIRECTOR AIR TRANSPORT DEPT
	ADULMALIK, Ifueko	DELEGATE	ASSISTANT GENERAL MANAGER
	AHMED TIJJANI, Mohammed	DELEGATE	DIRECTOR, AIR TRANSPORT MANAGEMENT
	AJANI, Magdalene	DELEGATE	PERMANENT SECRETARY
	ALI, John	DELEGATE	DEPUTY RECTOR ADMINISTRATION
	AMASA, Peter	DELEGATE	GENERAL MANAGER, AVSEC
	AMINU, Sule	DELEGATE	REGIONAL MANAGER
	ANOSIKE, Afam Charles	DELEGATE	DIRECTOR GENERAL/CEO
	ATTAH, David	DELEGATE	DEPUTY DIRECTOR

page 80 of 171 hrs.



AUYO, Zainab	DELEGATE	ACCPO
BABANYA, Abdullahi Baba	DELEGATE	DIRECTOR, TRANSPORT INVESTIGATION
BABAOYE-IRIOBE, Olayinka	DELEGATE	DIRECTOR, AIR TRANSPORT REGULATION, NIGERIA CIVIL AVIATION AUTHORITY
BADEH, Alex	DELEGATE	DIRECTOR GENERAL
BADUNG, Ayuba	DELEGATE	CHIEF INSTRUCTOR/COURSE DEVELOPER
BAJOMO, Samuel	DELEGATE	SA TO THE MINISTER OF AVIATION
BALANG, Godwin	DELEGATE	DIRECTOR
BASHAR MUSA, Idris	DELEGATE	CHIEF CONSUMER PROTECTION OFFICER
BEN TUKUR, Mahmoud	DELEGATE	REPRESENTATIVE OF NIGERIA ON ICAO COUNCIL
BUHARI, Abdulfatai	DELEGATE	SENATOR
C. EMEKA, Uzoh	DELEGATE	DEPUTY DIRECTOR, AIR TRANSPORT MANAGEMENT
CHUKWU, Michael	DELEGATE	ACTING DIRECTOR, AIR SAFETY ADMINISTRATION
CHUKWU, Peter	DELEGATE	ADMINISTRATIVE
DAKUP, Elizabeth	DELEGATE	SECRETARY
EGBADON, Isemiuhonmon Rita	DELEGATE	DIRECTOR, LEGAL SERVICES /COMPANY SECRETARY
EJINIYI, Fajimi	DELEGATE	ADMINISTRATIVE OFFICER
GARBA, Abdullahi Idris	DELEGATE	HOUSE COMMITTEE CHAIRMAN ON AVIATION
GATTA, Ayodele	DELEGATE	LECTURING

page 81 of 171 hrs.



HIRSE, Ibrahim Micheal	DELEGATE	QUALITY MANAGER (HEAD QUALITY ASSURANCE)
IGBAFE, Afegbai	DELEGATE	DIRECTOR AVIATION SECURITY SERVICES
IGE , Moses Odunayo	DELEGATE	ASSISTANT COMPTROLLER OF IMMIGRATION
IHENACHO, Teresa	DELEGATE	DIRECTOR SAFETY ELECTRONICS ENGINEERING SERVICES
ISMAILA, Danjuma	DELEGATE	RECTOR/CE
IYAJI, Ngozi	DELEGATE	SECOND SECRETARY
JAJA, Horace	DELEGATE	FLIGHT OPERATIONS INSPECTOR/ FLOPSP MEMBER
JIBRIN, Hussani	DELEGATE	GENERAL MANAGER SPECIAL PROJECTS
JOSEPH, Alao	DELEGATE	TRANSPORT SAFETY INVESTIGATOR
MAHMUD , Ramotu	DELEGATE	DEPUTY GENERAL MANAGER (CONSUMER PROTECTION)
MAISHANU, Loretta	DELEGATE	AVIATION SAFETY INSPECTOR
MSHELBARA , Richard Francis	DELEGATE	AIR TRAFFIC CONTROLLER
MUONEMEH, Ndubuisi Lotenna	DELEGATE	DFA
NAJIMDEEN OYESHINA, Oyedeji	DELEGATE	MEMBER HOUSE OF REPRESENTATIVE
NANDAP, Kemi Nanna	DELEGATE	COMPTROLLER GENERAL
NDUMELE, Herbert	DELEGATE	ASSISTANT DIRECTOR
NWAKAEGO AGBAPU, Margaret	DELEGATE	DEPUTY GENERAL MANAGER
NWOKORO, Basil	DELEGATE	ASSISTANT DIRECTOR

page 82 of 171 hrs.



O.F., Adegbesan	DELEGATE	GENERAL MANAGER AIR TRANSPORT OPERATION
OBI, Ngozi	DELEGATE	CHIEF CONFIDENTIAL SECRETARY TO THE HON MINISTER OF AVIATION
ODITA, Francis	DELEGATE	AIR SAFETY INVESTIGATOR
OGECHE, Louis-Azode	DELEGATE	GENERAL MANAGER (LEGAL SEVICES)
OKUNADEH, Sarah	DELEGATE	DIRECTOR LEGAL
OMOAGHA, Chris	DELEGATE	SPECIAL ADVISER TO MINISTER
OMOGO, Bernard O C	DELEGATE	DIRECTOR AVSEC REGULATION
ONUWA, Esther	DELEGATE	ADMIN OFFICER
OPUTA, Janet	DELEGATE	SA TO MINISTER OF AVIATION
OSAKWE , Udechukwu	DELEGATE	DIRECTOR, FINANCE AND ACCOUNTS [DFA]
PATIENCE N., Ifoh	DELEGATE	SECRETARY
PETER, Aniabor	DELEGATE	PRINCIPAL ADMN OFFICER
SPIFF, Don	DELEGATE	DIRECTOR OPERATIONS,LICENSING AND TRAINING STANDARDS
TATA, Aliyu	DELEGATE	DIRECTOR PROFESSIONAL TRAINING
TAYO, John	DELEGATE	DIRECTOR, ATS
TERIBA, Olubukola	DELEGATE	GENERAL MANAGER LEGAL SERVICES
TUFANO-ECHE , Mary	DELEGATE	DIRECTOR LEGAL SERVICES/COMPANY SECRETARY
TUNJI-OJO, Olubunmi	DELEGATE	HONOURABLE MINISTER OF INTERIOR

page 83 of 171 hrs.



UDOFIA, Ini	DELEGATE	TECHNICAL ASSISTANT TO DG NCAA
UMAR, Farouk	DELEGATE	MANAGING DIRECTOR
USMAN, Fatima	DELEGATE	ADMINISTRATIVE OFFICER
ABATAN, Gbolahan	ADVISOR	DIRECTOR, AIRWORTHINESS
ABDULHAMEED, Bello	ADVISOR	DIRECTOR OF CONTINUING AIRWORTHINESS
ABDULRAHMAN, Ahmed	ADVISOR	PASSPORT AND VISA OFFICER
ABEDNEGO, Galadima	ADVISOR	CHIEF AIRCRAFT MAINTENANCE INSTRUCTOR
ADEDAYO PATRICK, Alale	ADVISOR	TERMINAL MANAGER HARJ AND CARGO
AHMED, Abdullahi	ADVISOR	CHAIRMAN/CEO
ANYALECHI, Modupe Oshoke	ADVISOR	SPECIAL ADVISER TO THE MINISTER
AROTIOWA , Temitope Ruth	ADVISOR	CHIEF SUPERINTENDENT OF IMMIGRATION
ARUMEMI JOHNSON, Ailemen Charles	ADVISOR	HEAD, COMMERCIAL
EJIBUNU , Tai Hassan	ADVISOR	FORMER DIRECTOR OF AIR TRANSPORT MANAGEMENT
GAYA, Amir	ADVISOR	
HARUNA, Alhamdu	ADVISOR	QUALITY AND SAFETY MANAGER
IBRAHIM, Qasim	ADVISOR	DIRECTOR OF OPERATIONS
ILLITRUS, Ahmadu	ADVISOR	AST. GENERAL MANAGER-NIGERIAN CIVIL AVIATION AUTHORITY (NCAA)
KINAFA, Buba Umaru	ADVISOR	GENERAL MANAGER FINANCE

page 84 of 171 hrs.



	LAWAL, Rasheed	ADVISOR	VICE PRESIDENT  GROUND OPERATIONS
	NANYA WUNIKA, Banfa	ADVISOR	SENIOR ADMINISTRATIVE OFFICER
	NASIRU, Usman	ADVISOR	DIRECTOR, JOINT SERVICES
	NNABUE, Benhamin	ADVISOR	NATIONAL PRESIDENT, NATIONAL UNION OF AIR TRANSPORT EMPLOYEES (NUATE) AND ASSISTANT GENERAL MANAGER, CREDIT CONTROL, AIRPORT OPERATIONS
	NNADI, Hector	ADVISOR	CHIEF COMMERCIAL OFFICER
	OLAIDE ABDULATEEF, Osinubi	ADVISOR	AERODROME ENGINEER
	OLAIYA, Titilayo Opeyemi	ADVISOR	ACG
	OLAJOKU, Folawiyo Kareem	ADVISOR	SPECIAL ADVISOR
	RANO, Adamu Abdullahi	ADVISOR	EXECUTIVE DIRECTOR
	SABO BAKIN ZUWO, Lawan	ADVISOR	ACCOUNTABLE MANAGER
	SANUSI, Ado	ADVISOR	CEO
	TEMILOLU, Oluwale	ADVISOR	QUALITY MANAGER
	TORANKAWA, Sani Bello	ADVISOR	DIRECTOR, HUMAN RESOURCE
	UMAR SANI, Ibrahim	ADVISOR	NIGERIA IMMIGRATION PKD DESK OFFICER
	YAHAYA, Dauda	ADVISOR	CAT - ICAO FOCAL POINT AND CHIEF INSTRUCTOR/HEAD, PUBLIC-PRIVATE PARTNERSHIPS
NORTH MACEDONIA			
	STOJANOSKI, Dragi	CHIEF DELEGATE	DIRECTOR GENERAL

page 85 of 171 hrs.



	ANDONOVA, Erina	DELEGATE	DIRECTOR GENERAL ADVISOR FOR INTERNATIONAL LEGAL AFFAIRS & COOPERATION
NORWAY			
	LINDGREN, Trine Speismark	CHIEF DELEGATE	DIRECTOR GENERAL
	EK, Øyvind	ALTERNATE CHIEF DELEGATE	DEPUTY DIRECTOR GENERAL, NORWEGIAN MINISTRY OF TRANSPORT
	LANGE KOBERSTAD, Lars Egil De	ALTERNATE CHIEF DELEGATE	DIRECTOR GENERAL
	HANSSEN, Ann - Kristin	DELEGATE	SPECIALIST DIRECTOR, DEPUTY CHIEF AIR SERVICES NEGOTIATOR NORWEGIAN MINISTRY OF TRANSPORT AND COMMUNICATION
	KOEFOED, Karl	DELEGATE	SENIOR ADVISER, NORWEGIAN MINISTRY OF TRANSPORT
	NORE, Camilla	DELEGATE	SENIOR ADVISER
	OLSEN, Wenche Elisabeth	DELEGATE	DIRECTOR AIR OPERATIONS
	PEDERSEN, Svein Johan	DELEGATE	DIRECTOR OF SPACE AND AVIATION INFRASTRUCTURE
	SLETTVOLD, Anders Stoltenberg	DELEGATE	SENIOR ADVISER/ALTERNATE REPRESENTATIVE OF ICELAND ON THE COUNCIL OF ICAO

page 86 of 171 hrs.



	STRANDÅS, Sissel Walla	DELEGATE	SENIOR LEGAL ADVISER, CIVIL AVIATION AUTHORITY
	VINDVIK, Nina Beate	DELEGATE	LEGAL DIRECTOR, HEAD OF LEGAL AND REGULATORY AFFAIRS
OMAN			
	AL SHAMMAKHI, Khamis	CHIEF DELEGATE	UNDERSECRETARY, MINISTRY OF TRANSPORT, COMMUNICATIONS, AND INFORMATION TECHNOLOGY
	AL ABRI, Naif	ALTERNATE CHIEF DELEGATE	PRESIDENT OF THE CIVIL AVIATION AUTHORITY
	AL SALMANI, Mazin	DELEGATE	DIRECTOR OF SALES
	AGUADO, Victor M.	DELEGATE	AERONAUTICAL CEO
	AL ABRI, Khalid	DELEGATE	OPERATION SUPERVISOR
	AL ADAWI , Rawya	DELEGATE	ACT. DIRECTOR GENERAL OF CIVIL AVIATION REGULATIONS
	AL AUFI, Yousuf	DELEGATE	HEAD OF PUBLIC RELATION
	AL BADI, Mohammed	DELEGATE	SECURITY INSPECTOR
	AL BALUSHI, Abdallah Hamdan Abdallah	DELEGATE	EMPLOYEE
	AL BULUSHI , Moosa	DELEGATE	DIRECTOR OF AIR NAVIGATION SAFETY DEPARTMENT
	AL BUSAIDI, Moheydeen	DELEGATE	DIRECTOR GENERAL OF PASSPORT AND CIVIL STATUS
	AL GHAFRI, Khalid Salim Mohamed	DELEGATE	EMPLOYEE
	AL HARTHY, Saleh	DELEGATE	DG AIR NAVIGATION
	AL HASNI, Khalid	DELEGATE	AOC MANAGER

page 87 of 171 hrs.



AL HATTALI, Yousuf	DELEGATE	HEAD OF STRATEGIC COMMUNICATION
AL HOOTI, Sabra	DELEGATE	DEPUTY CHIEF OF MISSION
AL HUSAINI, Salim	DELEGATE	DIRECTOR OF AIR TRANSPORT
AL KHARUSI, Huda Hilal Salim	DELEGATE	DIRECTOR OF ECONOMIC REGULATION
AL KHATRI, Salim	DELEGATE	CAPTAIN DIIRECTOR OF FLIGHT OPERATION
AL LAMKI, Nawaf	DELEGATE	DIRECTOR OF COMPLIANCE
AL MAMARI, Aseela	DELEGATE	BUSINESS INTELLIGENCE DEVELOPER
AL MAMARI, Salim	DELEGATE	CREATIVE OFFICER
AL RIYAMI, Mohamed	DELEGATE	MANAGER-OPERATIONS EFFICIENCY & ENVIRONMENT
AL RUZAIQI , Nasser	DELEGATE	DIRECTOR GENERAL OF AIRPORT SECURITY
AL SAADI, Khalid	DELEGATE	CHIEF OF AVIATION AGREEMENTS
AL SHAHRI, Abdulrahman	DELEGATE	BUSINESS DEVELOPMENT
AL SIYABI, Nasser	DELEGATE	POLIC OFFICER
AL SUBHI , Ishaq	DELEGATE	DIRECTOR OF UNDERSECRETARY OFFICE, MINISTRY OF TRANSPORT, COMMUNCIATIONS AND INFORMATION TECHNOLOGY
AL TOOBI, Khalid	DELEGATE	DIRECTOR FOR AVIATION ENVIRONMENT PROTECTION

page 88 of 171 hrs.



	AL WAHAIBI, Maktoom	DELEGATE	ALTERNATE REPRESENTATIVE TO ICAO
	AL-ADAWI, Mohammed	DELEGATE	COORDINATION SPECIALIST
	AL-BRASHDI, Hamid	DELEGATE	DIRECTOR GENERAL OF STRATEGIC PLANNING
	AL-HADHRAMI , Ahlam	DELEGATE	COMMUNICATION AND MEDIA DIRECTOR
	AL-HAMDANI, Abeer	DELEGATE	ADMINISTRATIVE SPECIALIST
	AL-JASSASI, Nasser Abdallah	DELEGATE	DIRECTOR OF AVSEC & FAL DEP.
	ALKAABI, Nasser	DELEGATE	CHIEF OF ORGANIZATION AND INTERNATIONAL COOPERATION
	ALKINDI, Khadija	DELEGATE	HEAD OF MARKETING
	AL-KINDI, Nasser	DELEGATE	CHIEF EXECUTIVE OFFICER OF INVEST OMAN
	AL-LAWATI, Mohammed	DELEGATE	INVESTMENT PROMOTION DIRECTORATE HEAD
	AL-MAZROUI, Nasser	DELEGATE	CHIEF OF MUSCAT ACC
	AL-RUQAISHI, Mohammed	DELEGATE	REPRESENTATIVE
	AULLAD THANI, Saud	DELEGATE	FIRST SECRETARY, INTERNATIONAL ORGANIZATION DEPARTMENT
	CREAMER, Stephen	DELEGATE	ADVISOR
	CUTHBERT ALRAWAS, Victoria	DELEGATE	MANAGER CORPORATE COMMUNICATIONS
	HAMILTON-MANNS, Adrian	DELEGATE	PRESIDENT
PAKISTAN			

page 89 of 171



	ALI, Muhammad	CHIEF DELEGATE	SECRETARY / CHAIRMAN PCAA
	ABBAS, Ali	DELEGATE	STAFF OFFICER TO SECRETARY DEFENCE
	AKIL, Ishtiak Ahmed	DELEGATE	CONSUL GENERAL/ALTERNATE REPRESENTATIVE OF PAKISTAN TO THE ICAO
	DAR, Nadir Shafi	DELEGATE	DIRECTOR GENERAL, PCAA
	HASAN, Fariz	DELEGATE	CONSUL
	RIZVI, Shazia	DELEGATE	JOINT SECRETARY AVIATION
	SALEEM, Muhammad	DELEGATE	HIGH COMMISSIONER
	UDDIN, Rizwan	DELEGATE	ADDITIONAL DIRECTOR LEGAL
PANAMA			
	BÁRCENAS, Rafael	CHIEF DELEGATE	DIRECTOR
	MARTÍNEZ, Abdel	ALTERNATE CHIEF DELEGATE	SUBDIRECTOR GENERAL
	COLLADO, Thais	DELEGATE	CHARGÉ D'AFFAIRES A.I. OF PANAMA TO CANADA AND REPRESENTATIVE OF PANAMA TO ICAO
	SALVATIERRA DE LUCA, Fabio	DELEGATE	TECHNICAL ADVISOR
	URRIOLA MARTINEZ, Lizveette Del Carmen	DELEGATE	COORDINADORA NACIONAL PAN25801
PAPUA NEW GUINEA			
	GOI, Wake Goruson	CHIEF DELEGATE	MINISTER FOR CIVIL AVIATION
	ORAKA, Benedict	ALTERNATE CHIEF DELEGATE	CHIEF EXECUTIVE OFFICER & DIRECTOR
	MAINO, Daniel Reuben	DELEGATE	FIRST SECRETARY TO MINISTER CIVIL AVIATION
	ORIRI, Julianne Ohomaja	DELEGATE	EXECUTIVE ASSISTANT

page 90 of 171



	PATIMOS, Symone	DELEGATE	MANAGER HUMAN RESOURCE
	VAI, Raymond	DELEGATE	CHIEF EXECUTIVE OFFICER
PARAGUAY			
	CHÁVEZ, José Luis	CHIEF DELEGATE	DIRECTOR DE AERONAUTICA
	AGUILERA CALÓ, Claudia	DELEGATE	HEAD OF AIR TRANSPORT DIVISION
PERU			
	MEZA CUADRA VELÁSQUEZ, Gustavo	CHIEF DELEGATE	REPRESENTATIVE
	BEINGOLEA, Belen	DELEGATE	ADMINISTRATION ASSISTEN
	GAMARRA, Miguel	DELEGATE	
	GARCIA CARRANZA, Silvia Maria	DELEGATE	ADMINISTRATIVE ASSISTANT
	GUTIÉRREZ FIGUEROA, Francisco	DELEGATE	ALTERNATE REPRESENTATIVE
	MIYAGUI HENNA, Evelyn	DELEGATE	ALTERNATE REPRESENTATIVE
	PAJUELO, Veronica	DELEGATE	COORDINATOR OF POLITICAL AFFAIRS
	RAMIREZ DIAZ, Giancarlo	DELEGATE	ALTERNATE REPRESENTATIVE
PHILIPPINES			
	CHAN-GONZAGA, Jose Victor	CHIEF DELEGATE	AMBASSADOR
	ARCILLA, Carmelo	ALTERNATE CHIEF	EXECUTIVE DIRECTOR
	DEL ROSARIO, Raul	ALTERNATE CHIEF	DIRECTOR GENERAL
	ESTOMO, Alexander Joseph	ALTERNATE CHIEF DELEGATE	FIRST SECRETARY AND CONSUL
	MENDOZA, Donaldo A	ALTERNATE CHIEF DELEGATE	DEPUTY DIRECTOR GENERAL FOR OPERATIONS
	BUENAVENTURA, Roberto Martin	DELEGATE	CHIEF OF STAFF/ ADG II, ENFORCEMENT AND LEGAL SERVICE

page 91 of 171



	CARILLO, Ma. Salve Aure	DELEGATE	ATTORNEY III
	MARTY, Frank Edward	DELEGATE	ASSISTANT DIRECTOR GENERAL
POLAND			
	BACZKOWSKI, Mateusz	ALTERNATE CHIEF DELEGATE	VICE PRESIDENT FOR AIR TRANSPORT AFFAIRS
	ROTTER, Julian	ALTERNATE CHIEF DELEGATE	PRESIDENT OF CIVIL AVIATION AUTHORITY (DGCA)
	FABJANSKA-POTAPCZUK, Izabela	DELEGATE	CONSUL GENERAL/REPRESENTATIVE OF POLAND TO ICAO
	JAWORSKA-MAĆKOWIAK, Magdalena	DELEGATE	PRESIDENT
	KOWALSKA, Dorota	DELEGATE	HEAD OF AVIATION SAFETY ANALYSES UNIT
	LIPSKA, Dorota	DELEGATE	HEAD OF FINANCE & ADMINISTRATION SECTION
	MARKS, Katarzyna	DELEGATE	HEAD OF UNIT
	ROMANOWSKA, Natalia	DELEGATE	VICE-CONSUL
	SOKÓŁ, Agnieszka	ADVISOR	CHIEF SPECIALIST, COMMUNICATION UNIT, PRESIDENT'S OFFICE
PORTUGAL			
	ESPÍRITO SANTO, Hugo	CHIEF DELEGATE	SECRETARY OF STATE FOR INFRASTRUCTURE
	DA MATA, Ana Vieira	ALTERNATE CHIEF DELEGATE	CHAIRWOMAN OF THE BOARD OF THE PORTUGUESE CAA
	SARAIVA, Francisco	ALTERNATE CHIEF DELEGATE	PERMANENT REPRESENTATIVE TO ICAO

page 92 of 171 hrs.



	BANDARRA DA SILVA FERREIRA, Fernanda	DELEGATE	POLICY OFFICER
	CORDEIRO, Ana Carolina	DELEGATE	ADVISOR TO THE SECRETARY OF STATE OF INFRASTRUCTURE
	DUARTE, Paulo	DELEGATE	HEAD OF LEGISLATION AND REGULATION DEPARTMENT - LEGAL DIRECTORATE
	FERNANDES, Ricardo	DELEGATE	AVIATION SECURITY INSPECTOR
	GOMES, Carlos	DELEGATE	INTERNATIONAL AFFAIRS COORDINATOR
	LOURENÇO, Bernardo	DELEGATE	AVIATION SAFETY DIRECTOR
	NETO, Luis	DELEGATE	SAFETY ANALIST
	PISCO DOS SANTOS, Pedro	DELEGATE	DIRECTOR OF LEGAL BUREAU
	RITA, António	DELEGATE	ATC EXPERT
	SANTOS, Fernando	DELEGATE	FACILITATION AND SECURITY DIRECTORATE - DIRECTOR
	SANTOS, Silvia	DELEGATE	HEAD OF OFFICE
	SILVA, Duarte	DELEGATE	MEMBER OF THE BOARD
	SIMOES, Sofia	DELEGATE	ECONOMIC REGULATION DIRECTOR
	SOUSA, Artur	DELEGATE	ENVIRONMENTAL OFFICER
	VAZ CARVALHO, Catarina	DELEGATE	ATTACHÉ
QATAR			
	BIN ABDULLAH AL-THANI, He Sheikh Mohammed	CHIEF DELEGATE	MINISTER OF TRANSPORT

page 93 of 171 hrs.



ABDULLA AL-MALKI, Essa	ALTERNATE CHIEF DELEGATE	PERMANENT REPRESENTATIVE
AL-HAJRI, Mohamed Faleh	ALTERNATE CHIEF DELEGATE	ACTING PRESIDENT
AL MALKI, Talal Abdulla	DELEGATE	DIRECTOR OF PUBLIC RELATIONS AND COMMUNICATION
AL SHAHWANI AL HAJRI, Mohammed Abdullah	DELEGATE	ACTING PRESIDENT
ALANSARI, Abdulaziz	DELEGATE	INTERNATIONAL COOPERATION CONSULTANT
AL-BUAINAIN, Ibrahim Ali M F	DELEGATE	HEAD OF AVSEC SECTION
AL-HAMMADI, Ibrahim	DELEGATE	
ALJABER, Nayif	DELEGATE	HEAD OF AIR NAVIGATION SERVICES INSPECTORATE SECTION
ALKHATER, Mohammed	DELEGATE	ALTERNATE REPRESENTATIVE ON THE ICAO COUNCIL
ALKUWARI, Saif	DELEGATE	DIRECTOR GENERAL
AL-KUWARI , Ali	DELEGATE	DIRECTOR OF FINANCE & ADMIN AFFAIRS
AL-MANSOURI, Khalid	DELEGATE	AMBASSADOR
AL-MARZOOQI, Mohammed Ibrahim	DELEGATE	DIRECTOR, PRESIDEN'T OFFICE
AL-MEABID, Eissa Abdulrahman	DELEGATE	HEAD OF AIR TRAFFIC CONTROL SECTION
ALMUHAMADI, Mohammed Abdulaziz	DELEGATE	ALTERNATE PERMANENT REPRESENTATIVE
AL-OBAIDAN, Saoud Abdulrahman	DELEGATE	PROTOCOL OFFICER
ALOBAIDLY, Amna	DELEGATE	DIRECTOR OF LEGAL AFFAIRS DEPT.

page 94 of 171 hrs.



	ALQAHTANI, Fahad	DELEGATE	DIRECTOR OF SECURITY AND FACILITATION DEPARTMENT
	AL-SULAITI, Noor	DELEGATE	INTERNATIONAL AFFAIRS RESEARCHER
	ALYAFEI, Ahmed Salem	DELEGATE	
	ATTI, Fathi	DELEGATE	SENIOR VICE PRESIDENT, AEROPOLITICAL AND CORPORATE AFFAIRS
	AUGUSTIN, John	DELEGATE	ADVISER
	BINDINGANAVILE, Balaji	DELEGATE	
	BONILLA VILCHEZ, Carlos	DELEGATE	CONSULTANT AGREEMENTS AND INTERNATIONAL RELATIONS
	DARWISH, Sara	DELEGATE	INTERNATIONAL RELATIONS RESEARCHER
	GANIC, Esmir	DELEGATE	HEAD OF AEROPOLITICAL AND CORPORATE AFFAIRS
	JABERI, Mohamed Jaber	DELEGATE	PUBLIC RELATIONS COORDINATOR
	JOHAR, Maha	DELEGATE	PUBLIC RELATIONS SPECIALIST
	MANDANI, Eissa	DELEGATE	
	MANSOUR, Sameh	DELEGATE	JOURNALIST
	YALÇIN, Haydar	DELEGATE	ADVISOR
REPUBLIC OF KOREA			
	KIM, Yoon-Duk	CHIEF DELEGATE	MINISTER
	HWANG, Jun-Shik	ALTERNATE CHIEF	DIRECTOR
	JOO, Jongwan	ALTERNATE CHIEF	DEPUTY MINISTER
	KANG, Hee-Up	ALTERNATE CHIEF	VICE MINISTER
	LEE, Sang Heon	ALTERNATE CHIEF DELEGATE	ALTERNATIVE REPRESENATIVE ON THE ICAO COUNCIL

page 95 of 171 hrs.



YU, Kyung-Soo	ALTERNATE CHIEF DELEGATE	DIRECTOR GENERAL FOR AVIATION SAFETY POLICY
CHOI, Hyunwoo	DELEGATE	DEPUTY DIRECTOR
CHOI, Seungwook	DELEGATE	DIRECTOR
CHOI, Wooyoung	DELEGATE	DEPUTY DIRECTOR
CHOI, Yeonjoon	DELEGATE	DEPUTY DIRECTOR
CHUNG, Heeyoung	DELEGATE	DEPUTY DIRECTOR
HA-YEONG, Kim	DELEGATE	ASSISTANT DIRECTOR
JANG, Juhyeon	DELEGATE	INTERPRETER
JEON, Soyeon	DELEGATE	DEPUTY DIRECTOR
JEONG, Su In	DELEGATE	ALTERNATE REPRESENTATIVE
KANG, Hye Jeong (Grace)	DELEGATE	AIR NAVIGATION COMMISSIONER
KANG, Min Goo	DELEGATE	ALTERNATE
KIM, Daesik	DELEGATE	DIRECTOR
KIM, Donghwan	DELEGATE	POLICY ADVISOR TO THE MINISTER
KIM, Gyuhee (Quehee)	DELEGATE	DEPUTY DIRECTOR
KIM, Tae Joon	DELEGATE	SENIOR VICE PRESIDENT
LEE, Chunggeun	DELEGATE	ASSISTANT DIRECTOR
LEE, Dongjoo	DELEGATE	MANAGER
LEE, Jae-Wan	DELEGATE	AMBASSADOR/REPRESENTATIVE
LEE, Jo-Soon	DELEGATE	주무관
LEE, Lia Sunok	DELEGATE	ASSISTANT DIRECTOR
LEE, Seoyeong	DELEGATE	ASSISTANT DIRECTOR
LEE, Youngjoo	DELEGATE	DEPUTY DIRECTOR
LIM, Hyeon-Ji	DELEGATE	ASSISTANT DIRECTOR, INTERNATIONAL COOPERATION DIVISION
MOON, Sun Hee	DELEGATE	DEPUTY GENERAL MANAGER
NAMKUNG, Bu	DELEGATE	SECRETARY TO THE MINISTER

page 96 of 171 hrs.



NOH, Jaejoon	DELEGATE	FLIGHT STANDARDS
PARK, Hyochul	DELEGATE	DIRECTOR
PARK, Joon Soo	DELEGATE	DEPUTY DIRECTOR FOR AIR TRAFFIC PLANNING
SANG GON, Lee	DELEGATE	ASSISTANT DIRECTOR, DIGTAL COMMUNICATION TEAM
SEO, Jeongseok	DELEGATE	SENIOR DEPUTY DIRECTOR
SOHN, Gyunghwa Claire	DELEGATE	DEPUTY DIRECTOR, AVIATION SAFETY POLICY
SONG, Jeeun	DELEGATE	INTERPRETER
SONG, Jeongmin	DELEGATE	SECOND SECRETARY
WON, Jung-Yun	DELEGATE	DEPUTY DIRECTOR
YEOM, Jaeyoon	DELEGATE	SECOND SECRETARY
YOO, Seongmin	DELEGATE	AVIATION SAFETY INSPECTOR
CHOI, Eunju	ADVISOR	RESEARCH ENGINEER
CHOI, He Ri	ADVISOR	MANAGER OF GLOBAL RELATIONS DEPARTMENT
CHUNG, Minjoo	ADVISOR	RESEARCH ENGINEER
HONG, Seonghan	ADVISOR	SECRETARY TO THE VICE MINISTER SECRETARY
HWANG, Junghyun	ADVISOR	SENIOR MANAGER
JANG, You Lim	ADVISOR	RESEARCH FELLOW
JEON, Seungmok	ADVISOR	PROJECT MANAGER AND PRINCIPAL RESEARCHER
JEONG-KI, Lee	ADVISOR	ACTING CEO & PRESIDENT
JIN, Youngho	ADVISOR	DEPUTY GENERAL MANAGER
JOUNG, Yumin	ADVISOR	RESEARCHER
JUNG, Minchul	ADVISOR	DIRECTOR

page 97 of 171 hrs.



KANG, Hyejin	ADVISOR	DIRECTOR
KANG, Seokdae	ADVISOR	DEPUTY GENERAL MANAGER
KIM, Bum Ho	ADVISOR	VICE PRESIDENT
KIM, Jaekon	ADVISOR	TEAM MANAGER
KIM, Jong Min	ADVISOR	VICE PRESIDENT
KIM, Yunha	ADVISOR	COORDINATOR
KWON, Jung In	ADVISOR	COORDINATOR
LEE, Jae Woon	ADVISOR	ADVISOR
LEE, Sang Cheon	ADVISOR	RESEARCH ENGINEER
NOH, Seungwon	ADVISOR	ASSOCIATE RESEARCH FELLOW
OH, Kyung Ryoon	ADVISOR	PRINCIPAL RESEARCHER
SEO, Jihoon	ADVISOR	DEPUTY DIRECTOR
SEUNG KYU, Park	ADVISOR	ADMINISTRATIVE OFFICER
SHIM, Joon-Bo	ADVISOR	GENERAL MANAGER OF GLOBAL RELATIONS DEPARTMENT
SHIN, Hae Young	ADVISOR	RESEARCHER
SHIN, Ik-Seung	ADVISOR	SENIOR DEPUTY
YEOM, Insoon	ADVISOR	CHIEF OF AVIATION POLICY MANAGEMENT BRANCH
KOSTETKI, Evgheni	CHIEF DELEGATE	DEPUTY DIRECTOR
VOSCOBOINIC, Elena	ALTERNATE CHIEF DELEGATE	HEAD OF INTERNATIONAL COOPERATION DEPARTMENT
CAZAN, Valeriu	DELEGATE	CHIEF INSPECTOR
STOICA, Nicolae	CHIEF DELEGATE	DIRECTOR GENERAL
CATRINA, Laura Madalina	ALTERNATE CHIEF DELEGATE	HEAD OF COMMUNICATION DEPARTMENT
	KANG, Seokdae  KIM, Bum Ho  KIM, Jaekon  KIM, Jong Min  KIM, Yunha  KWON, Jung In  LEE, Jae Woon  LEE, Sang Cheon  NOH, Seungwon  OH, Kyung Ryoon  SEO, Jihoon  SEUNG KYU, Park  SHIM, Joon-Bo  SHIN, Ik-Seung  YEOM, Insoon  KOSTETKI, Evgheni  VOSCOBOINIC, Elena  CAZAN, Valeriu  STOICA, Nicolae	KANG, Seokdae  KIM, Bum Ho  KIM, Jaekon  KIM, Jaekon  KIM, Jong Min  ADVISOR  KIM, Yunha  ADVISOR  KWON, Jung In  LEE, Jae Woon  LEE, Sang Cheon  NOH, Seungwon  OH, Kyung Ryoon  SEO, Jihoon  SEUNG KYU, Park  SHIM, Joon-Bo  ADVISOR  ADVISOR  ADVISOR  ADVISOR  ADVISOR  ADVISOR  ADVISOR  ADVISOR  SEUNG KYU, Park  ADVISOR  SHIM, Joon-Bo  ADVISOR  CHIEF DELEGATE  CAZAN, Valeriu  DELEGATE  CHIEF DELEGATE

page 98 of 171 hrs.



	GAITAN, Ana Roxana	ALTERNATE CHIEF DELEGATE	HEAD OF SAFETY AND COMPLIANCE
	ADRIAN-ANDREI, Arhire	DELEGATE	CHIEF FINANCIAL OFFICE
	BUNESCU, Liviu	DELEGATE	AERONAUTICAL INSPECTOR
	DOGARU, Remus	DELEGATE	HEAD OF NATIONAL CERTIFICATION DEPARTMENT
	IONITA, Maria-Cristina Liliana	DELEGATE	ROMANIAN REPRESENTATIVE ON THE ICAO COUNCIL
	MARTINESCU, Stefan Laurentiu Marian	DELEGATE	DIRECTOR INVESTIGATION
	MOCANU, Gabriela Elena	DELEGATE	LEGAL ADVISER
	PAVEL, Alexandru	DELEGATE	AVIATION SECURITY NATIONAL AUDITOR
	PETCOVICI, Cornelia	DELEGATE	HEAD OF FLIGHT OPERATIONS DEPARTMENT
	PRICOPI, Mirela	DELEGATE	SECURITY AUDITOR
	TECUCEANU, Cristian Florin	DELEGATE	DIRECTOR GENERAL
	COJOC, Marius Adrian	ADVISOR	DIRECTOR GENERA;
	DONCIU, Bogdan	ADVISOR	DIRECTOR, REGIONAL DIRECTORATE BUCHAREST, ROMATSA
	FLOREA, Valeriu Adrian	ADVISOR	OPERATIONS DIRECTOR
RUSSIAN FEDERATION			
	VLADIMIR, Poteshkin	CHIEF DELEGATE	DEPUTY MINISTER
	BATALOV, Alexander	ALTERNATE CHIEF DELEGATE	REPRESENTATIVE OF THE RUSSIAN FEDERATION TO ICAO
	ABATUROVA, Varvara	DELEGATE	ATTACHÉ

page 99 of 171



ARSHINOV, Sergei	DELEGATE	DEPUTY CHIEF, DIVISION OF TECHNICAL REGULATION OF THE EXPERIMENTAL AVIATION AND LICENSING
BIKEEVA, Irina	DELEGATE	DEPUTY HEAD OF TRANSPORT SECURITY BUREAU
BUEVICH, Alexey	DELEGATE	DEPUTY DIRECTOR GENERAL
BURLAKOV, Aleksandr	DELEGATE	DEPUTY HEAD OF DIVISION
CHERTOK, Vladimir	DELEGATE	ADVISOR
DEMIDOV, Vitaly	DELEGATE	HEAD OF THE DIVISION
DERGACHEV, Dmitrii	DELEGATE	HEAD OF THE UNIT "INTERACTION WITH AIR TRAFFIC CONTROL CENTERS AND AIRSPACE MANAGEMENT
FONAREV, Vladimir	DELEGATE	DEPUTY HEAD
KAZAKOVA , Alexandra	DELEGATE	HEAD OF DIVISION
KHABAROV , Andrei	DELEGATE	DEPUTY CHIEF, NATIONAL DEFENSE MANAGEMENT CENTRE
KHAKIMOVA, Irina	DELEGATE	CHIEF, INTERNATIONAL TREATIES DIVISION
KHVOSTUNKOV, Andrey	DELEGATE	ADVISOR
KIRICHENKO, Galina	DELEGATE	ADVISOR TO THE REPRESENTATIVE OF THE RUSSIAN FEDERATION TO ICAO

page 100 of 171



	KOPYSOV, Dmitry	DELEGATE	HEAD OF AERONAUTICAL PRODUCT CERTIFICATION DEPARTMENT
	KOSINOV, Lev	DELEGATE	HEAD, DEPARTMENT OF TRANSPORTATION REGULATION AND INTERNATIONAL COOPERATION
	KRASINA, Anna	DELEGATE	DESK OFFICER
	LEVINA, Kseniia	DELEGATE	SENIOR SPECIALIST OF THE 1ST CATEGORY, DIVISION FOR ANALYSIS OF INDUSTRY MARKETS REGULATION, DEPARTMENT FOR COMPETITION, ENERGY EFFICIENCY, AND ENVIRONMENT
	MALININA, Pavlina	DELEGATE	DEPUTY DIRECTOR, TRANSPORTATION MANAGEMENT AND INTERNATIONAL COOPERATION DEPARTMENT
	MIKHAYLOVA, Yulia	DELEGATE	HEAD OF DIVISION
	MIRZOYAN, Artur	DELEGATE	CAEP MEMBER FROM RUSSIAN FEDERATION
	NABOKOV, Sergey	DELEGATE	ALTERNATE REPRESENTATIVE
	POTAPOV, Roman	DELEGATE	INTERPRETER
	SHIYAN, Dmitry	DELEGATE	ACTING DIRECTOR, INTERNATIONAL COOPERATION DEPARTMENT
	ZHADAN, Kirill	DELEGATE	FIRST SECRETARY
RWANDA			

page 101 of 171



	UDAHEMUKA, Silas	CHIEF DELEGATE	DIRECTOR GENERAL AT RWANDA
			CIVIL AVIATION AUTHORITY (RCAA)
	HIGIRO, Proposer	ALTERNATE CHIEF DELEGATE	HIGH COMMISSIONER OF RWANDA TO CANADA
	MUYENZIKAZI, Noble	DELEGATE	AIR TRAFFIC SERVICES INSPECTOR TRAINEE
	RUGEMA, Ian	DELEGATE	AIR TRANSPORT OFFICER
	RUKAZAMBUGA NTWALI, Joel	DELEGATE	DIRECTOR AVIATION DEVELOPMENT
	RUSANGANWA, Melissa	DELEGATE	MANAGER INTERNATIONAL COOPERATION
	RUZIGANA, Alex	DELEGATE	AIRWORTHINESS INSPECTOR/RCAA
	SINDIGA, Mary K.	DELEGATE	TRAINING MANAGER
	UMUTONI, Ingrid	DELEGATE	RCATIC- CLIENTS RELATIONS MANAGER
SAINT KITTS AND NEVIS			
	HENDERSON, Marsha	CHIEF DELEGATE	MINISTER
	BERRIDGE, Samuel	DELEGATE	HIGH COMMISSIONER
	GRIFFIN, Royston	DELEGATE	CIVIL AVIATION OFFICER
SAINT LUCIA			
	MODESTE-STEPHEN, Janelle	CHIEF DELEGATE	PERMANENT SECRETATRY
	MANGAL, Henry	ALTERNATE CHIEF DELEGATE	CONSUL GENERAL OF SAINT LUCIA TO CANADA
SAINT VINCENT AND THE			
	BEST, Andrea Roxanne	CHIEF DELEGATE	
SAMOA			
	MARINER-VILIAMU, Yvonne Talaitupu	CHIEF DELEGATE	DIRECTOR OF CIVIL AVIATION

page 102 of 171 hrs.



	POGI, Wendy Theresa Valasi	DELEGATE	LEGAL ADVISOR
SAO TOME AND PRINCIPE			
	LIMA, António	CHIEF DELEGATE	PRESIDENT OF THE BOARD OF DIRECTORS
	TRINDADE, Celmira	ALTERNATE CHIEF DELEGATE	TECHNICAL MEMBER OF THE BOARD OF DIRECTORS
SAUDI ARABIA			
	BIN NASSER AL-JASSER, H.E Saleh	CHIEF DELEGATE	MINISTER
	ALDUAILEJ, Abdulaziz Bin Abdullah	ALTERNATE CHIEF DELEGATE	HEAD OF DELEGATION
	ABOABAH, Ayman	DELEGATE	CEO
	ABOUTALIB, Waleed	DELEGATE	HEAD OF AIRPORT SECURIRY DEPARTMENT
	ABUMANSOOR, Hussam	DELEGATE	DIRECTOR, SAFETY POLICY AND PLANNING
	AL OTAIBI, Hamoud R.	DELEGATE	SR. ADVISOR
	AL RASHEED, Nawaf	DELEGATE	GENERAL MANAGER OF PASSENGER AND BENEFICIARY EXPERIENCE
	AL SHAMMARI, Fawaz	DELEGATE	GM SAFETY AND RISK MANAGEMENT
	ALAEOU, Mohand	DELEGATE	PRM AFFAIRS SPECIALIST
	ALAHMARI, Majed	DELEGATE	DIRECTOR
	ALAMRI, Faisal	DELEGATE	ANALYST, INTERNATIONAL & ORGANIZATIONS AFFAIRS
	ALANAZI, Askar	DELEGATE	ADVISOR TO THE EVP
	ALASRAJ, Fahad	DELEGATE	AIRPORTS SECURITY POLICE ASSISTANT COMMANDER.
	ALASSAF, Noura	DELEGATE	DIRECTOR OF STRATEGIC PLANNING

page 103 of 171 hrs.



ALAUFI, Adel	DELEGATE	AIR NAVIGATION COMMISSIONER
ALAWAJY, Mohammed	DELEGATE	JOURNALIST
ALBAHOUTH, Lina	DELEGATE	SR. LEGAL SPECIALIST
ALDHMASH, Abdulaziz	DELEGATE	EXECUTIVE VICE PRESIDENT FOR QUALITY AND CUSTOMER EXPERIENCE
ALDUGHAYRI, Saleh	DELEGATE	VIDEOGRAPHER
ALFALEH, Ibrahim	DELEGATE	EVENTS
ALFAQAR, Saif	DELEGATE	ASSISTANT UNDERSECRETARY FOR PLANNING AND SECTOR DEVELOPMENT AND CHIEF EXECUTIVE OFFICER
ALFOZAN, Mohammed Saad M.	DELEGATE	EVP OF AVIATION SECURITY AT GACA
ALFUHAYDI, Abdullah	DELEGATE	SPECIALIST PHOTOGRAPHER
AL-GASHGARI, Abdullah	DELEGATE	GM REGULATORY AND INDUSTRY AFFAIRS
ALGELBAN, Sarah	DELEGATE	NOMINATION SPECIALIST
AL-GHALIB, Dr. Hashem Nawaf Alsharif	DELEGATE	GENERAL MANAGER OF R&D
ALGHAMDI, Mohammed	DELEGATE	DIRECTOR
ALHAMZANI, Samaher	DELEGATE	LEGAL
ALHARBE, Hassan	DELEGATE	DIRECTOR OF THE ELECTRONIC TRANSACTIONS DIVISION
ALHARBI, Khalid	DELEGATE	DIRECTOR OF AIRSPACE
ALHARBI, Raghad	DELEGATE	INTERNATIONAL RELATIONS SPECIALIST

page 104 of 171 hrs.



ALHARTHI, Khaled	DELEGATE	ADVISOR TO EVP STRATEGY AND BUSINESS INTELLIGENCE SECTOR
ALHUSSAIN, Omar	DELEGATE	INVESTOR RELATIONS DIRECTOR
ALJABRI, Ibrahim	DELEGATE	GEBERAL MANAGER AIR NAVIGATION SAFETY
ALJUTAYLI, Saleh	DELEGATE	ADVISOR
ALKHARISI, Mohammed	DELEGATE	VICE PRESIDENT, STRATEGY AND BUSINESS INTELLIGENCE
ALKHILWI, Abdullah	DELEGATE	DIRECTOR OF THE PERFORMANCE DEVELOPMENT DEPARTMENT
ALKHURAYMI, Sultan	DELEGATE	INTERNATIONAL RELATIONS ANALYST
ALMADHI, Mohammed	DELEGATE	DIRECTOR OF NOMINATIONS AFFAIRS- MOFA
ALMALKY, Terad	DELEGATE	DIRECTOR OF PILOT SCHOOL AND TRAINING CENTERS
ALMATHAMI, Yasser	DELEGATE	EXECUTIVE AFFAIRS DIRECTOR
ALMUBADAL, Turki	DELEGATE	EVP PROJECTS & TECHNICAL AFFAIRS
ALMUGREN, Turki	DELEGATE	DIRECTOR - AVIATION CONSULTING
ALMUSAED, Mushary	DELEGATE	MANAGER ADMINISTRATION & COORDINATION
ALMUSAINED, Abdullah	DELEGATE	CHIEF SPECIALIST- DIGITAL MEDIA
ALOBAID, Rakan	DELEGATE	AVIATION CONSULTANT & JOURNALIST

page 105 of 171 hrs.



ALOMAYRINI, Ibrahim	DELEGATE	PROTOCOL DIRECTOR
ALOSAIMI, Mohammed	DELEGATE	CONSULTANT
ALOTAIBI, Adnan Mesheal	DELEGATE	GENERAL MANAGER OF ENVIRONMENT SUSTAINABILITY
ALQABABINAH, Hamad	DELEGATE	ADMINISTRATIVE OFFICE MANAGER
ALQAHTANI, Abdullah	DELEGATE	MANAGER INDUSTRY & INTERNATIONAL AFFAIRS
ALQAHTANI, Reem	DELEGATE	SENIOR SPECIALIST, FOLLOW-UP AND INSPECTION
ALQASEM, Tariq	DELEGATE	GENERAL MANAGER AIR OPERATION SAFETY
ALRADHYAN, Abdulamjeed	DELEGATE	MANAGER OF THE NRM FOR TRAFFICKING IN PERSONS VICTIMS
ALRAOOJI, Yazid	DELEGATE	AGREEMENTS ANALYST
ALRASHDI, Faris	DELEGATE	ADVANCED SPECIALIST – EVENTS, CONFERENCES, AND EXHIBITIONS
ALSHAHRANI, Rakan	DELEGATE	INTERNATIONAL COOPERATION
ALSHAIKHY, Abdulqader	DELEGATE	GENERAL MANAGER OF IDENTIFICATIONS DOCUMENTS
ALSHALAWI, Ali	DELEGATE	SUSTAINABILITY AND CLIMATE CHANGE POLICY EXPERT
ALSHEHRI, Abdullah	DELEGATE	VIDEOGRAPHER
ALSHEHRI, Ibtisam	DELEGATE	SPOKESPERSON
ALSHEHRI, Musa	DELEGATE	MSC, PMP
ALSHIDDY, Abdulaziz	DELEGATE	TRAVELING ASSISTANT OFFICER

page 106 of 171 hrs.



ALSUHABANI, Frase	DELEGATE	ALTERNATE REPRESENTATIVE OF THE KINGDOM OF SAUDI ARABIA TO ICAO
AL-SUHAIBANI, Abeer	DELEGATE	BILATERAL AGREEMENTS MANAGER
ALZAHARANI, Saleh	DELEGATE	CHIEF OPERATING OFFICER
ALZAHRANI, Matar	DELEGATE	GENERAL MANAGER OF AIRWORTHINESS DEPARTMENT
ALZAID, Abdulaziz	DELEGATE	PRESIDENT AND CHIEF EXECUTIVE OFFICER
BALTO, Ibrahim	DELEGATE	OPERATIONS SAFETY & QUALITY MANAGER
DARMIH , Nada	DELEGATE	SENIOR SPECIALISTS OF INTERNATIONAL ORGANIZATIONS AND ICAO AFFAIRS
HABIB, Mohammed Sami S.	DELEGATE	PERMANENT REPRESENTATIVE OF SAUDI ARABIA ON THE COUNCIL OF ICAO
HAKAMI, Khalid	DELEGATE	ALTERNATE REP.
IZMIRLI, Mohammed	DELEGATE	GENERAL MANGER OF AIR TRANSPORT
JAMJOOM, Ttal	DELEGATE	BUSINESS PERFORMANCE SECTION HEAD
KHARMA , Rayan	DELEGATE	MEDIA EDITOR
RAJAB, Ali Mohammed	DELEGATE	EXECUTIVE VICE PRESIDENT OF AIR TRANSPORT AND INTERNATIONAL COOPERATION
S ALMUHAIMEDI, Sulaiman	DELEGATE	E.V.P. OF SAFETY & AVIATION STANDARDS

page 107 of 171



ZARRA, Abdulaziz	DELEGATE	SECURITY DIRECTOR OF AIR
		CATERING & FACILITIES
AL IDRISSI , Raed	ADVISOR	CEO
ALAHMADI, Abdullah	ADVISOR	FACILITATION FOLLOW-UP AND INSPECTION DIRECTOR
ALDAWAIN, Nasser	ADVISOR	PR & PROTOCOL DIRECTOR
ALGHAMDI, Bandar	ADVISOR	PROJECT MANAGER
ALGHAMDI , Abdulelah	ADVISOR	CAMERAMAN
ALHARTHI, Atif	ADVISOR	SAFETY, QUALITY & ENVIRONMENT EXECUTIVE DIRECTOR
ALJABR, Sulaiman	ADVISOR	FIELD REPORTER
ALJUBAYRI, Meshal	ADVISOR	PR
ALKHORISI, Ahmad	ADVISOR	CONSULTANT PREVENTIVE MEDICINE
ALNASSER, Abdullah	ADVISOR	ADVANCED PROTOCOL SPECIALIST
ALOTAIBI, Saqar Abdullah	ADVISOR	SENIOR INTERNATIONAL RELATIONS SPECIALIST
ALROUJI, Mohammed	ADVISOR	SENIOR SOFTWARE SOLUTION SPECIALIST
ALSHAMMARI, Majed Fahad	ADVISOR	
ALSHIHRI, Mazen	ADVISOR	AIRSPACE MANAGEMENT DIRECTOR
ALTURKI, Abdulaziz	ADVISOR	GM, INTERNATIONAL COOPERATION AND PARTNERSHIPS
ALTURKI, Alaa M	ADVISOR	ENGINEERING SERVICES EXECUTIVE DIRECTOR

page 108 of 171 hrs.



	ALZAHRANI, Ahmed Salem	ADVISOR	CHIEF STRATEGY OFFICER
	MUTALAQ, Mohammed	ADVISOR	DIRECTOR OF MEDIA CENTER AND DIGITAL MEDIA
SENEGAL			
	BASSE, Diaga	DELEGATE	DIRECTOR GENERAL OF SENEGAL CIVIL AVIATION AUTHORITY AND METEOROLOGY
	BITEYE, Pape Alioune Badara	DELEGATE	FIRST COUNSELLOR
	CISS, Gorgui	DELEGATE	AMBASSADOR
	DIOP, Badara	DELEGATE	DIRECTEUR DES INFRASTRUCTURES AÉROPORTUAIRES
	DIOP , Abdou Thialaw	DELEGATE	ALTERNATE REP. OF SENEGAL TO ICAO
	DIOUF, Farba	DELEGATE	PRINCIPAL OPS INSPECTOR
	GUEYE, Souleymane	DELEGATE	CHEF DU SERVICE ACCORDS ET RÈGLEMENTATION
	LY, Mohamadou El	DELEGATE	CHEF DU SERVICE SÛRETÉ À LA HAAS
	MANDANG, Leonie	DELEGATE	DELEGUE
	NDEYE, Ghislain Stéphane	DELEGATE	CHARGE DU PROTOCOLE
	NIANG, Adama	DELEGATE	DIRECTOR, SECURITY AND FACILITATION
	SAMBOU, François	DELEGATE	SECRÉTAIRE GÉNÉRAL DE LA HAUTE AUTORITÉ DES AÉROPORTS DU SÉNÉGAL

page 109 of 171



	SENE, Dibocor	DELEGATE	DIRECTEUR DE LA NAVIGATION AÉRIENNE ET DES AÉRODROMES (DNAA)/COORDONNATEUR NATIONAL DE SURVEILLANCE CONTINUE (NCMC)
	SIDIBE, Cheikh Tidiane SY, Aïssatou	DELEGATE	DIRECTOR OF FLIGHT SAFETY  REPRESENTATIVE OF ASECNA TO
	or, Alssalou	DELEGATE	SENEGAL
SERBIA			
	CIZMAROV, Mirjana	CHIEF DELEGATE	DIRECTOR GENERAL
	CVIJAN, Slobodan	DELEGATE	CEO
	LAZAREVIC, Ana	DELEGATE	HEAD OF INTERNATIONAL COOPERATION DEPARTMENT
	PAVLOVIC, Vladimir	DELEGATE	ASSISTANT DIRECTOR ATM/ANS/ADR/AVSEC
SIERRA LEONE			
	TURAY, Alhaji Fanday	CHIEF DELEGATE	MINISTER OF TRANSPORT AND AVIATION
	BARRIE, Musayeroh	ALTERNATE CHIEF	DIRECTOR GENERAL
	B T KOROMA, Moseray	DELEGATE	ASST. COMMUNICATION OFFICER
	BANGURA, Arnold	DELEGATE	DEPUTY DIRECTOR GENERAL ADMINISTRATION AND NATIONAL CONTINUOUS MONITORING COORDINATOR
	DAUDA, Toma	DELEGATE	NEGOTIATOR
	KALLON, Jusu	DELEGATE	NEGOTIATOR

page 110 of 171



	KAMARA, Mohamed Lansana	DELEGATE	ATR OFFICER
	LAMIN, Francis	DELEGATE	DIRECTOR OF AVIATION SECURITY
	MASSAQUOI, Jack Dauda Kpana	DELEGATE	GENERAL MANAGER
	WELLINGTON, Olubumi	DELEGATE	COMMISSIONER
	WILLIAMS, Edward Lebbie	DELEGATE	BOARD CHAIRMAN SIERRA LEONE CIVIL AVIATION AUTHORITY
	YANKSON, Edward Kwame	DELEGATE	PERMANENT SECRETARY
SINGAPORE			
	SIOW, Jeffrey	CHIEF DELEGATE	ACTING MINISTER FOR TRANSPORT
	FOO, Alan Siang Huat	ALTERNATE CHIEF DELEGATE	DEPUTY DIRECTOR-GENERAL
	HAN, Kok Juan	ALTERNATE CHIEF	DIRECTOR-GENERAL
	LAU, Peet Meng	ALTERNATE CHIEF DELEGATE	PERMANENT SECRETARY
	LIM, Bernard	ALTERNATE CHIEF DELEGATE	SENIOR DIRECTOR OF INTERNATIONAL RELATIONS AND SECURITY DIVISION
	POH, Eileen	ALTERNATE CHIEF DELEGATE	REPRESENTATIVE OF SINGAPORE ON THE COUNCIL OF ICAO
	ANG, Kok Wee	DELEGATE	
	CHAN, Guolong	DELEGATE	ACTING DEPUTY DIRECTOR
	CHAN, Zhi Xiong	DELEGATE	SENIOR ASSISTANT DIRECTOR (SUSTAINABILITY OFFICE)
	GOH, Tommy	DELEGATE	SECURITY POLICY AND EMERGENCY PREPAREDNESS SENIOR EXECUTIVE

page 111 of 171 hrs.



HAN, Hsien Fei	DELEGATE	SENIOR ASSISTANT DIRECTOR (LEGAL)
KOH, Soon Beng	DELEGATE	DIRECTOR/ AIR TRANSPORT
LAU, Bee Juan	DELEGATE	SENIOR ASSISTANT DIRECTOR (INTERNATIONAL RELATIONS AND AIR HUB)
LEE, John Isaac	DELEGATE	EXECUTIVE (INTERNATIONAL RELATIONS)
LIM, Elaine	DELEGATE	SENIOR ASSISTANT DIRECTOR (STRATEGIC COMMUNICATIONS DIVISION)
LIM, Kelvina	DELEGATE	DIRECTOR (LEGAL)
LIU, Charmaine	DELEGATE	DIRECTOR (INTERNATIONAL RELATIONS / SINGAPORE AVIATION ACADEMY)
MARTIN, Paul	DELEGATE	CAPTAIN, DEPUTY DIRECTOR (SAFETY POLICY & PLANNING)
NG, Daniel	DELEGATE	ACTING 3 DEPUTY DIRECTOR- GENERAL / CHIEF SUSTAINABILITY OFFICER
NG, Karen	DELEGATE	ASSISTANT DIRECTOR (INTERNATIONAL RELATIONS)
ONG, Chun Yang	DELEGATE	DIRECTOR (SAFETY POLICY AND PLANNING)
ONG, Joyce	DELEGATE	SPECIAL ASSISTANT TO ACTING MINISTER

page 112 of 171 hrs.



	SIM, Alberenee	DELEGATE	DEPUTY DIRECTOR INTERNATIONAL RELATIONS
	SIM, Mong Kai	DELEGATE	DEPUTY DIRECTOR (INTERNATIONAL RELATIONS)
	TAN, Jonathan	DELEGATE	DEPUTY DIRECTOR (UNMANNED SYSTEMS POLICY AND REGULATIONS)
	TAN, Lesley-Anne	DELEGATE	SENIOR MANAGER (STRATEGY & PLANNING)
	TAN, Siew Huay	DELEGATE	DIRECTOR (SPECIAL PROJECTS - INTERNATIONAL AIR LAW)
	TEO, Lijun, Carol	DELEGATE	HEAD(DATA SCIENCE)
	YAP, Ong Heng	DELEGATE	SENIOR ADVISOR
	YEE, Meiyi Jean	DELEGATE	DIRECTOR (AIR NAVIGATION SERVICES POLICY)
	YEUNG, Jonathan	DELEGATE	AIR TRAFFIC CONTROL MANAGER (ATM)
	YIP, En Shen Russell	DELEGATE	MANAGER
	CHNG, Ray	ADVISOR	AIDE TO ACTING MINISTER
	LOO, Liang Chye	ADVISOR	AIDE TO ACTING MINISTER
	TAN, Chee Keong	ADVISOR	AIDE TO ACTING MINISTER
	TAN, Mark	ADVISOR	AIDE TO ACTING MINISTER
SLOVAKIA			
	HÝSEK, Michal	ALTERNATE CHIEF DELEGATE	DIRECTOR GENERAL OF CIVIL AIVIATION
	KENNEDY, Zuzana	DELEGATE	

page 113 of 171



	MELÍŠEK, Richard	DELEGATE	SENIOR STATE COUNSELLOR, DEPARTMENT OF CIVIL AVIATION
SLOVENIA			
	JANSA, Srecko	DELEGATE	ACTING DIRECTOR
SOLOMON ISLANDS			
	KOLOGETO, Frederick	CHIEF DELEGATE	HONOURABLE MINISTER
	FULAIRARA, Fletcher	DELEGATE	DIRECTOR AVIATION DIVISION (POLICY)
	HALISANAU, Brian	DELEGATE	DIRECTOR OF CIVIL AVIATION
SOMALIA			
	ABDOW HAYDER, Abdikarim	CHIEF DELEGATE	
	MOALLIN, Ahmed	ALTERNATE CHIEF DELEGATE	DIRECTOR GENERAL CIVIL AVIATION
	AHMED, Abdirahman	DELEGATE	CIVIL AVIATION EXPERT- ADVISER TO THE MINISTER OF TRANSPORT AND CIVIL AVIATION
	FAHIYE, Bulshale Said	DELEGATE	CHIEF PROCUREMENT OFFICER
SOUTH AFRICA			
	CREECY, Barbara Dallas	CHIEF DELEGATE	MINISTER
	MOKONYAMA, Mathabatha	ALTERNATE CHIEF DELEGATE	ACTING DIRECTOR-GENERAL
	BESTER, Raoul	DELEGATE	SPECIALIST: AERONAUTICAL INFORMATION
	GQEKE, Luvuyo Lulama	DELEGATE	PERMANENT REPRESENTATIVE
	KHUMALO, Dean	DELEGATE	EXECUTIVE AVIATION SAFETY OPERATIONS

page 114 of 171 hrs.



MAKHALE, Bella	DELEGATE	DEPUTY DIRECTOR: AVIATION MULTILATERAL AFFAIRS
MATHE, Thabile	DELEGATE	CHIEF STRATEGY AND PERFORMANCE AIRPORTS COMPANY
MBEKI, Koekie Constance	DELEGATE	
MDEBUKA, Princess Thandeka	DELEGATE	CHIEF GOVERNANCE RISK AND COMPLIANCE OFFICER, TRAFFIC AND NAVIGATION SERVICES
MPHEPYA, Jonas	DELEGATE	EXECUTIVE WEATHER AND CLIMATE
MPOFU, Mpumi	DELEGATE	CHIEF EXECUTIVE OFFICER
MPYE, Elizabeth	DELEGATE	CHIEF DIRECTOR
MUNETSI, Aaron	DELEGATE	CHIEF EXECUTIVE OFFICER, AIRLINES ASSOCIATION OF SOUTHERN AFRICA
NDANDANI, Babalwa	DELEGATE	EXECUTIVE: LEGAL AND AVIATION COMPLIANCE
NKONTWANA, Themba	DELEGATE	DIRECTOR: MULTILATERAL COORDINATION
SHAIK, Feroze	DELEGATE	CHIEF OF STAFF
SIGAMA, Thomas	DELEGATE	DEPUTY DIRECTOR GENERAL
STELEKI, Mkhuthazi	DELEGATE	ECONOMIST
TSHABALALA, Jason Gladwin	DELEGATE	EXECUTIVE : AVIATION SECURITY
TSHIFARO, Maluta	DELEGATE	ACTING SENIOR MANAGER: AVIATION METEOROLOGY
TSHISAPHUNGO, Mpho	DELEGATE	HEAD OF SPACE WEATHER

page 115 of 171 hrs.



	WILLIAMS, Patrick	DELEGATE	CHIEF DIRECTOR
SOUTH SUDAN			
	AGONGDIT, Lam Akol Ajawin	CHIEF DELEGATE	MINISTER OF TRANSPORT
	ELINANA, John Woja	ALTERNATE CHIEF	DIRECTOR GENERAL
	AWIN, Jalpan Samson Oyay	DELEGATE	EXECUTIVE DIRECTOR
	HABIB MOSES AWONG, Daffalla	DELEGATE	DIRECTOR COOPERATE PLANNING
	LOTUA, Juan Mary	DELEGATE	CHAIR AIRSPACE
	MARUN MICHEAL, Johnson	DELEGATE	DIRECTOR, STATE SAFETY PROGRAM MEMBER
	BALDER, Michael	ADVISOR	DIRECTOR OF SAFETY AND TECHNOLOGY
	CAGLE, Ronald	ADVISOR	SUBJECT MATTER EXPERT/CONSULTANT
	JACOBS JR, William	ADVISOR	SUBJECT MATTER EXPERT/CONSULTANT
	MAREK, Douglas	ADVISOR	SUBJECT MATTER EXPERT/CONSULTANT
	WERNER, Jakob	ADVISOR	SUBJECT MATTER EXPERT/CONSULTANT
	WHITE, Walter	ADVISOR	CHIEF OPERATING OFFICER AND DIRECTOR OF PBN AIRSPACE ARCHITECTURE
SPAIN			
	PUENTE SANTIAGO, Oscar	CHIEF DELEGATE	MINISTRO
	ARIAS, Angel-Luis	ALTERNATE CHIEF DELEGATE	PERMANENT REPRESENTATIVE OF SPAIN ON THE COUNCIL OF ICAO
	BENITO ASTUDILLO, David	ALTERNATE CHIEF DELEGATE	DIRECTOR GENERAL DE AVIACIÓN CIVIL
	MARTINEZ SERRANO, Alfredo	ALTERNATE CHIEF DELEGATE	AMBASSADOR

page 116 of 171



NÚÑEZ, Benito	ALTERNATE CHIEF	SECRETARIO GENERAL DE
NONEZ, Benno	DELEGATE	TRANSPORTES AÉREO Y MARÍTIMO
ROSTOLL FERNÁNDEZ, Pere	ALTERNATE CHIEF	DIRCOM
ROSTOLL FERNANDEZ, Pele	DELEGATE	DIRCOIVI
ALVAREZ, Francisca	DELEGATE	
ELVIRA, Verónica	DELEGATE	DEPUTY DIRECTOR GENERAL FOR AIR TRANSPORT
FERNÁNDEZ-IRUEGAS, Álvaro	DELEGATE	HEAD OF CABINET OF GENERAL SECRETARY OF AIR AND MARITIME TRANSPORT
GARCÍA, Carlos	DELEGATE	AERODROMES AND AVIATION SECURITY DIRECTOR
GRANADOS MACHIMBARRENA, María	DELEGATE	DIPLOMAT
GUTIERREZ GARCIA, Jose Alberto	DELEGATE	HEAD OF ATM/ANS SAFETY MONITORING AND RULEMAKING UNIT
HERNÁNDEZ-CORONADO QUINTERO, Pablo	DELEGATE	HEAD OF AESA'S INTERNATIONAL STRATEGY DEPARTMENT
LESTAU, Marta	DELEGATE	FLIGHT SAFETY DIRECTOR
LÓPEZ MARTINEZ, Rubén Eladio	DELEGATE	UNIDAD DE EMERGENCIAS, SEGURIDAD Y GESTIÓN DE CRISIS
MÁRQUEZ, Loreto	DELEGATE	HEAD OF EXECUTIVE DIRECTOR'S OFFICE
MARTÍNEZ, Lucía	DELEGATE	HEAD OF THE SUPPORT UNIT
MARTINEZ, Victor	DELEGATE	EXECUTIVE VP ATM
MAURER, Enrique	DELEGATE	DIRECTOR GENERAL

page 117 of 171



MECTRE COMENICAL Mantagement	DELEGATE	DIDECTOR OF THE CTATE AIR CAFETY
MESTRES DOMENECH, Montserrat	DELEGATE	DIRECTOR OF THE STATE AIR SAFETY AGENCY-AESA
MORENO MIELGO, Fernando	DELEGATE	AREA HEAD OAV
NOTARIO RUBIO, Alberto	DELEGATE	OFICINA DE RELACIONES INTERNACIONALES DGAC
PACHECO SERRANO, Ismael	DELEGATE	ALTERNATE REPRESENTATIVE OF SPAIN ON THE COUNCIL OF ICAO
SÁNCHEZ SÁNCHEZ, Andrés	DELEGATE	INTERNATIONAL RELATIONS BUREAU- DGAC
SANCHO DE SALAS, Pablo	DELEGATE	COORDINADOR DE SEGURIDAD DE AEROPUERTOS
SANDONIS RODRIGUEZ, Encarnacion	DELEGATE	DIRECTORA DE GANIBETE DEL MINISTRO DE TRANSPORTES
SIMAL, Fernando	DELEGATE	HEAD OF INTERNATIONAL MANAGEMENT DIVISION
ARRANZ, Andrés	ADVISOR	PRESIDENT
BARO LARRIBA, Alex	ADVISOR	GENERAL DIRECTOR OF BUSINESS DEVELOPMENT
BARRIENTOS, Isaac	ADVISOR	PRESS CHIEF
CASTILLO, Enrique	ADVISOR	GLOBAL BD & SALES DIRECTOR - ATM
ESCUDERO PÉREZ, José Ignacio	ADVISOR	CEO
FERNANDEZ OCANA, Jesús	ADVISOR	DIRECTOR
FERRERO, Ramón	ADVISOR	DIRECTOR OF AVIATION SAFETY

page 118 of 171 hrs.



	GÁNDARA MARTÍNEZ, Javier	ADVISOR	HONORARY CHAIRMAN
	GONZÁLEZ BLANCO, Ivet	ADVISOR	ESCOLTA
	GUTIÉRREZ RICHAUD , Rocío	ADVISOR	DEPUTY DIRECTOR, HEAD OF EUROPE BUSINESS DEVELOPMENT. DEPUTY DIRECTOR
	JIMENEZ DE PARGA, Juan Cierco	ADVISOR	CORPORATE DIRECTOR
	LORENZO ISIDRO, Pablo	ADVISOR	ESCOLTA
	PRADOS GARCIA, Pablo	ADVISOR	JEFE DE GABINETE
	RUANO, Javier	ADVISOR	DIRECTOR ATM
	VALERA SÁNCHEZ, Estrella	ADVISOR	DEPUTY MANAGER
SRI LANKA			
	KODITHUWAKKU , Janitha	CHIEF DELEGATE	DEPUTY MINISTER
	KIRITHARAN, Kumarasamy	DELEGATE	
	RAMBUKWELLA, Capt. Daminda	DELEGATE	FLIGHT OPERATIONS INSPECTOR
SUDAN			
	ELSIDDIG, Abubakr	CHIEF DELEGATE	DIRECTOR GENERAL
	ABDALLA, Yasir	DELEGATE	AIR NAVIGATION SERVICE PROVIDER
	ABDELRAHMAN, Imadeldin Mohamed Elhag	DELEGATE	PERMANENT REPRESENTATIVE
	AFIFI , Ayman	DELEGATE	KHARTOUM INTERNATIONAL AIRPORT MANAGER
	KHALIL, Ehab	DELEGATE	INT RELATION HEAD SECTION
	SALIMAN, Mubark	DELEGATE	COMMERCIAL MANGER
SURINAME			

page 119 of 171 hrs.



	DE SOUZA, Brian	CHIEF DELEGATE	DIRECTOR AG. OF THE CIVIL AVIATION SAFETY AUTHORITY SURINAME
SWEDEN			
	BJELFVENSTAM, Jonas	CHIEF DELEGATE	DIRECTOR GENERAL
	JEPPSSON, Emma	ALTERNATE CHIEF DELEGATE	INTERNATIONAL LIASON OFFICER
	LJUNGBERG, Gunnar	ALTERNATE CHIEF DELEGATE	CIVIL AVIATION AND MARITIME DIRECTOR
	ALMÉN, Ingrid	DELEGATE	SENIOR ADVISOR
	GRENZMAN, Joakim	DELEGATE	INTERNATIONAL LIAISON OFFICER
	JOHANSSON, Helén	DELEGATE	INTERNATIONAL LIAISON OFFICER
	LEUFGARD, Anders	DELEGATE	MEMBER OF ANC, ICAO
	RAAB, Ulrika	DELEGATE	SENIOR ENVIRONMENTAL EXPERT
	SARIC, Mario	DELEGATE	DEPUTY DIRECTOR
SWITZERLAND			
	HEGNER, Christian	CHIEF DELEGATE	DIRECTOR GENERAL
	ANDRES, Christian	ALTERNATE CHIEF DELEGATE	HEAD OF LEGAL AND INTERANTIONAL AFFAIRS SECTION
	HALLAUER-HESS, Helena	ALTERNATE CHIEF DELEGATE	ALTERNATE COUNCIL REPRESENTATIVE
	ZIEGLER, Urs	ALTERNATE CHIEF DELEGATE	HEAD ENVIRONMENTAL AFFAIRS SECTION
	NOEL, Laurent	DELEGATE	LEAD NEGOTIATOR
SYRIAN ARAB REPUBLIC			
	ALHOSARI , Omar	CHIEF DELEGATE	PRESIDENT OF GACA
	SALLAL, Alaa Mohammed	ALTERNATE CHIEF DELEGATE	DIRECTOR OF PUBLIC RELATIONS
	AMMAR, Marina	DELEGATE	DIRECTOR OF AVSEC ADMINISTRATION
TAJIKISTAN			
	NABIZODA, Aziz	CHIEF DELEGATE	

page 120 of 171 hrs.



	ISKANDAROV, Azizjon	DELEGATE	
	ODINAEV, Odina	DELEGATE	LEAD SPECIALIST OF AVSEC
THAILAND			DEPARTMENT
MALAND	CHAVANAPRAYOON, Manat	ALTERNATE CHIEF DELEGATE	DIRECTOR GENERAL
	MAKLIN, Kajonpat	ALTERNATE CHIEF DELEGATE	DEPUTY DIRECTOR GENERAL - SAFETY
	ANGKASUVANA, Chaninan	DELEGATE	VICE PRESIDENT OF FOREIGN AFFAIRS DEPARTMENT
	ARUNPAKMONGKOL, Narong	DELEGATE	DEPUTY DIRECTOR GENERAL
	CHAVANAPRAYOON, Jeerawut	DELEGATE	PERSONAL STAFF OFFICER TO DIRECTOR GENERAL OF THE CIVIL AVIATION AUTHORITY OF THAILAND
	JIRATTIGALACHOTE, Amornrat	DELEGATE	EXPERT (DIRECTOR LEVEL)
	KASIWAT, Tiptida	DELEGATE	DIRECTOR OF SECURITY STANDARDS DIVISION, AVIATION SECURITY STANDARDS AND QUALITY CONTROL DEPARTMENT
	MAKCHOUY, Pukkanut	DELEGATE	PRESIDENT
	MUNCHUSOONTORNKUL, Rachanok	DELEGATE	SENIOR FOREIGN AFFAIRS OFFICER
	MUNGKARNDEE, Pornchanan	DELEGATE	DIRECTOR OF INTERNATIONAL AFFAIRS DIVISION
	NIPPAKAKORN, Tipaporn	DELEGATE	EXECUTIVE VICE PRESIDENT
	PAISOON, Sutjapong	DELEGATE	FOREIGN RELATIONS OFFICER
	PLOYNOI, Mallika	DELEGATE	TRANSPORT TECHNICAL OFFICER

page 121 of 171 hrs.



	PONGPATTANAGORN, Ilada	DELEGATE	TRANSPORT TECHNICAL OFFICER,
	FONGFATTANAGORN, IIaua	DELEGATE	PROFESSIONAL LEVEL
	SAENGCHAN , Punyaphat	DELEGATE	SENIOR ANALYST
	SUKHAKIJ, Chittinand	DELEGATE	SENIOR INSPECTION AND STANDARDS DEVELOPMENT OFFICER
	SUKYU, Satsavas	DELEGATE	TRANSPORT TECHNICAL OFFICER, PROFESSIONAL LEVEL
	SUNANTAROD, Phee	DELEGATE	HEAD OF THE OFFICE OF TRAINAIR PLUS COURSE DEVELOPMENT AND TRAINING
	TIAMTIABRAT, Somchanok	DELEGATE	GENERAL MANAGER OF MAE FAH LUANG - CHIANG RAI INTERNATIONAL AIRPORT
	UTHASIN, Paramita	DELEGATE	MANAGER OF AVIATION DEVELOPMENT AND PROMOTION DEPARTMENT
	VATANAVIGKIT, Siree	DELEGATE	ACTING DIRECTOR, POLICY ANALYSIS AND STRATEGY PLANNING DEPARTMENT
	YUPHO, Debdhanit	DELEGATE	SENIOR DIRECTOR, POLICY AND STRATEGY MANAGEMENT BUREAU
	KUASAKUL, Darina	ADVISOR	MANAGER OF AERODROME STANDARDS AND SAFETY DEPARTMENT
TIMOR-LESTE			

page 122 of 171 hrs.



	GUSMAO, Zezinho Antonio Filomeno	CHIEF DELEGATE	PRESIDENT OF THE BOARD
	BORGES SOARES, Joao	DELEGATE	DIRECTOR OF AVIATION SECURITY AND FACILITATION
	DA SILVA, Armando	DELEGATE	DIRECTOR OF AEROROME INFRAESTRUCTURE AND STANDARDS/NCMC
	DE CARVALHO, Gavia Gorrete Filipe	DELEGATE	SECRETARY OF THE BOARD
	HENRIQUES, Sabino	DELEGATE	AIRPORT AND AIR NAVIGATION TECHNICAL ADVISER
	SOARES DA SILVA, Romualdo Antonio	DELEGATE	PRESIDENT
TOGO			
	IDRISSOU, Abdou Ahabou	CHIEF DELEGATE	DIRECTEUR GENERAL
	ABAKI, Tchilabalo	ALTERNATE CHIEF DELEGATE	HAUT-COMMISSARIAT DU TOGO AU CANADA
	BANAKINAO, Wiyao	DELEGATE	CHEF SERVICE CONTROLE DE LA QUALITE
	KELEWOU, Gnimdou	DELEGATE	SSP COORDINATOR
	SEMENYA, Edem Koudjo	DELEGATE	AIR NAVIGATION AND AERODROME DIRECTOR
	TCHANGANI, Makilipe	DELEGATE	TECHNICAL ADVISER
	TIASSOU, Kossi Blewoussi	DELEGATE	DCSV
	SERGE, Tapie	ADVISOR	
TONGA			
	SALESI, Vinolia	CHIEF DELEGATE	DIRECTOR FOR CIVIL AVIATION
TRINIDAD AND TOBAGO			
	PRICE, Cary	CHIEF DELEGATE	DIRECTOR-GENERAL
	ALFRED, Joanne	DELEGATE	
TUNISIA			

page 123 of 171 hrs.



	BOUTARA, Lassaad	CHIEF DELEGATE	AMBASSADEUR DE TUNISIE AU CANADA
	CHARFADI, Hedi	DELEGATE	GENERAL DIRECTOR OF CIVIL AVIATION AUTHORITY
	HAFIDH, Hassen	DELEGATE	AIRWORTHINESS DIRECTOR
	HAITHEM, Fouzai	DELEGATE	NATIONAL CONTINUOUS MONITORING COORDINATORS (NCMCS) OF TUNISIA
	MAKKES, Kamel	DELEGATE	CONSUL DE TUNISIE À MONTRÉAL
	SOMRANI, Chahine	DELEGATE	DIRECTOR
TÜRKIYE			
	İSKURT, Enver	CHIEF DELEGATE	DEPUTY MINISTER OF TRANSPORT AND INFRASTRUCTURE
	OZUGERGIN, Burak	ALTERNATE CHIEF DELEGATE	AMBASSADOR, DIRECTOR GENERAL
	YÜKSEK, Kemal	ALTERNATE CHIEF	DIRECTOR GENERAL
	BASARAN, Ferit Orcun	DELEGATE	DEPUTY DIRECTOR GENERAL
	BAYTEMIR, Mustafa	DELEGATE	ADVISOR
	BUL, Serdar	DELEGATE	HEAD OF COMMUNICATIONS, NAVIGATION AND SURVEILLANCE DEPARTMENT
	ÇAKMAK, Enes	DELEGATE	DIRECTOR GENERAL AND CHAIRMAN OF THE BOARD
	ÇALIK, Hüseyin	DELEGATE	SENIOR EU EXPERT
	ÇELEN ERPEK, Firdevs Funda	DELEGATE	HEAD OF AVIATION DEPARTMENT
	CENGIZ, Hilmi	DELEGATE	TECHNICAL EXPERT

page 124 of 171 hrs.



	CEYHAN, Mehmet Sefa	DELEGATE	HEAD OF AIR TRANSPORT
			DEPARTMENT
	ÇINAR, Feyzullah	DELEGATE	DEPUTY DIRECTOR GENERAL
	DAGDEVIREN, Mahmut Tolga	DELEGATE	AIR TRAFFIC CONTROLLER
	KOÇER, Anil	DELEGATE	COORDINATOR OF INTERNATIONAL RELATIONS UNIT
	PAŞAOĞLU, Cengiz	DELEGATE	DEPUTY DIRECTOR GENERAL AND MEMBER OF THE BOARD
	SAGLAM, Hakki	DELEGATE	TECHNICAL EXPERT
	TASDEMIR, Murat	DELEGATE	HEAD OF RULEMAKING AND TRAINING DEPT.
	TURAN, Engin	DELEGATE	VICE PRESIDENT OF GUIDANCE AND INSPECTION
	TURKER, Asiye	DELEGATE	HEAD OF DEPARTMANT
	YAMAN NAUCODIE, Yeter	DELEGATE	ALTERNATE REPRESENTATIVE TURKISH DELEGATION
	YAZICI, Kamuran	DELEGATE	HEAD OF GUIDANCE AND INSPECTION
	YILDIZ, Sinan	DELEGATE	HEAD OF DEPARTMENT
TURKMENISTAN			
	BABAGULYYEV, Zarifzhan	DELEGATE	HEAD OF FLIGHT SAFETY STANDARDS BUREAU OF TURKMENHOWAYOLLARY STATE SERVICE
	OMAROV, Halil	DELEGATE	SIMULATOR TRAINING CENTER MANAGER
TUVALU			
	HOMASI, Loloma	DELEGATE	DEPUTY SECRETARY
	TEFAU, Loresio Robert	DELEGATE	AIRPORT MANAGER
UGANDA			

page 125 of 171 hrs.



WAMALA, Edward Katumba	CHIEF DELEGATE	MINISTER OF WORKS AND TRANSPORT
BAMWESIGYE, Fred K.	ALTERNATE CHIEF	DIRECTOR GENERAL
AMALO, Lillian	DELEGATE	IMMIGRATION ATTACHE
ATURINDE, Tumwerinde Emmanuel	DELEGATE	RESEARCH OFFICER
BARONGO, Ronny	DELEGATE	DIRECTOR
BIREKEYAHO, Emily	DELEGATE	ASSISTANT COMMISSIONER ACCOUNTS
DAVID , Lunguba	DELEGATE	SENIOR IMMIGRATION OFFICER
KAJIK, Allan	DELEGATE	AG HEAD OF MISSION
KALENDE, Edmand	DELEGATE	ECONOMIST/AIR
KAVUMA, Steven	DELEGATE	CHAIRMAN BOARD OF DIRECTORS
KAYINJA, Rogers Jimmy	DELEGATE	PERSONAL ASSISTANT TO UCAA BOARD CHAIRMAN
KYOMUGISHA, Harriet	DELEGATE	ASSISTANT COMMISSIONER, HUMAN RESOURCES
MBALIRE SSEMUWEMBA, Faisal	DELEGATE	ASSISTANT COMMISSIONER, AIR TRANSPORT REGISTRATION
NAMUGAMBE, Barbara	DELEGATE	UNDER SECRETARY FINANCE AND ADMINISTRATION
OKELLO, Charles Cowards	DELEGATE	ASSISTANT COMMISSIONER PASSPORT CONTROL
RUHESI, Richard	DELEGATE	DIRECTOR AIR NAVIGATION SERVICES
TURYAMUBONA, Ronald	DELEGATE	DIRECTOR, EAST AFRICAN CIVIL AVIATION ACADEMY

page 126 of 171 hrs.



	TWIJUKE, Wycliffe Kabbs	DELEGATE	REPRESENTATIVE OF UGANDA TO ICAO AND MEMBER OF ANC
	WILFRED, Mugisha	DELEGATE	ACCOUNTANT BUDGET
	WINISTON, Katushabe	DELEGATE	COMMISSIONER FOR TRANSPORT REGULATION AND SAFETY
UKRAINE			
	DERKACH, Serhiy	CHIEF DELEGATE	DEPUTY MINISTER
	PLAKHOTNIUK, Andrii	ALTERNATE CHIEF DELEGATE	REPRESENTATIVE OF UKRAINE TO ICAO
	GIRENKO, Tetyana	DELEGATE	ALTERNATE REPRESENTATIVE OF UKRAINE TO ICAO
	IARMAK, Andrii	DELEGATE	DIRECTOR
	KORSHUK, Sergii	DELEGATE	FIRST DEPUTY CHAIRMAN
	MISHARIN, Igor	DELEGATE	ACTING DIRECTOR
	OZHYGOVA, Oksana	DELEGATE	DEPUTY DIRECTOR, ADMINISTRATIVE AFFAIRS
	ZADOROZHNIA, Alina	DELEGATE	HEAD OF AIR NAVIGATION DEPARTMENT
	ZAKHARZHEVSKA, Alina	DELEGATE	HEAD OF THE INTERNATIONAL COOPERATION DIVISION, STRATEGIC DEVELOPMENT DEPARTMENT
UNITED ARAB EMIRATES			
	ALMARRI, He Abdulla Bin Touq	CHIEF DELEGATE	CHAIRMAN OF UAE GENERAL CIVIL AVIATION AUTHORITY
	AL SUWAIDI, Saeed Mohammad	ALTERNATE CHIEF DELEGATE	UAE REPRESENTATIVE ON THE ICAO COUNCIL
	AL SUWAIDI, Saif Mohammed	ALTERNATE CHIEF DELEGATE	DIRECTOR GENERAL

page 127 of 171 hrs.



AL MAHRI, Noor	DELEGATE	SENIOR OFFICER - KNOWLEDGE MANAGEMENT
ABBAS YOUNIS, Mohammed Ahmed	DELEGATE	SENIOR AUDIT INSPECTOR
ABDULLA, Sawsan Abdulla	DELEGATE	SENIOR MANAGER – TALENT ENABLEMENT & DEVELOPMENT
ABDULLA AHMED AL OBEIDLI, Wafa	DELEGATE	SENIOR DIRECTOR DEPARTMENT OF OVERSIGHT & INSPECTION, AVSEC AFFAIRS SECTOR
AHMAD, Sohail	DELEGATE	
AL ABDOULI, Jawaher	DELEGATE	LEAD, AIR TRANSPORT
AL ALI, Lolowa	DELEGATE	SENIOR OFFICER PASSENGER EXPERIENCE
AL AWADHI, Yousif	DELEGATE	DIRECTOR CNS
AL AZIZI, Yousuf Hashim	DELEGATE	SENIOR DIRECTOR - AIRWORTHINESS
AL BALOOSHI, Maryam	DELEGATE	SENIOR MANAGER- ENVIRONMENT OFFICE
AL HAMILI, Humaid	DELEGATE	DIRECTOR AVIATION TRANSPORT
AL HASHMI, Asma	DELEGATE	SENIOR NOMINATIONS SPECIALIST
AL HOSANI, Musaab	DELEGATE	CORPORATE COMMUNICATION - MANAGER
AL HOSANI, Salama	DELEGATE	OFFICER - AIR ACCIDENT INVESTIGATIONS
AL HOSANI, Waleed	DELEGATE	TERMINAL OPERATIONS
AL HOUQANI, Ahmed Khalifa	DELEGATE	CHEIF ARTIFICIAL INTELLIGENCE OFFICER

page 128 of 171 hrs.



AL JALLAF, Ahmed	DELEGATE	ASSISTANT DIRECTOR GENERAL AIR NAVIGATION SERVICES
AL JAZIRI, Waleed	DELEGATE	HEAD OF AGREEMENTS AND AEROPOLITICAL AFFAIRS
AL KHAMIS, Ahmad	DELEGATE	VICE PRESIDENT AEROPOLITICAL AFFAIRS
AL MAAZMI, Ahmad	DELEGATE	
AL MHEIRI, Saif	DELEGATE	SENIOR AVIATION SECURITY INSPECTOR
AL MUHAIRI, Hamad	DELEGATE	ASSISTANT DIRECTOR GENERAL AVIATION SECURITY AFFAIRS SECTOR
AL MUJAINI, Majed Obaid	DELEGATE	MANAGER-AVIATION ENVIRONMENT AFFAIRS
AL NUAIMI, Amer	DELEGATE	SPECIALIST AVSEC PROJECT & SYSTEM
AL OBAIDLI, Mariam	DELEGATE	
AL RAEESI, Omar	DELEGATE	UAE ALTERNATE REP. TO ICAO AND EXPERT
AL RAHABI, Mohammed	DELEGATE	ACTING MANGER OF SECURITY PERMIT SECTION
AL ROMAITHI, Moza	DELEGATE	SECTION HEAD AVIATION COMPLIANCE
AL SHAMALI, Mohammed	DELEGATE	SPECIALIST PLANNING AND STANDARDS - MANAGING INTERNATIONAL COOPERATION
AL SHEHHI, Aalya	DELEGATE	COUNSELLOR
AL TENEIJI, Muayyed	DELEGATE	DIRECTOR OF AIR TRAFFIC MANAGEMENT

page 129 of 171 hrs.



AL ZAROUNI, Aqeel	DELEGATE	ASSISTANT DIRECTOR GENERAL- AVIATION SAFETY AFFAIRS
ALABALOOSHI, Ali	DELEGATE	SPECIALIST SECURITY SYSTEMS
ALAHMED, Faisal	DELEGATE	MANAGER AVIATION SECURITY- DOCUMENT VERIFICATION UNIT
ALALAWI, Ibraheem	DELEGATE	PROTOCOL OFFICER
ALALI, Jamal	DELEGATE	SPECIALIST - ENGINEERING INVESTIGATION
ALANSAARI, Yousif	DELEGATE	AGENTS AND AVIATION COORDINATOR
ALFALASI, Abdulla	DELEGATE	ASSISTANT DEPUTY HEAD OF AGREEMENTS AND AERO POLITICAL AFFAIRS
ALHAMMADI, Fatima	DELEGATE	ENVIRONMENTAL SENIOR SPECIALISTS
ALHARMOODI, Al Anoud	DELEGATE	SENIOR OFFICER - AIR TRANSPORT
ALI AHMAD ALBLOOSHI, Marwa	DELEGATE	ANS SPECIALIST
ALJASMI, Abdulla	DELEGATE	SPECIALIST - STRATEGIC SAFETY & PERFORMANCE
ALJNEIBI, Abdulla	DELEGATE	SENIOR OFFICER STAKEHOLDER
ALKAABI, Rashid	DELEGATE	DIRECTOR AVIATION POLICIES AND PROJECTS
ALKOKHARDI, Hana	DELEGATE	ACTING DIRECTOR - UAV DIVISION
ALMANSOORI, Humaid	DELEGATE	SENIOR OFFICER - TRAINING SYSTEMS
ALMARZOOQI, Anoosha	DELEGATE	CHIEF OF STAFF

page 130 of 171 hrs.



ALMARZOOQI, Mohamed	DELEGATE	SENIOR SPECIALIST - CNS INVESTIGATIONS
ALMARZOOQI, Noora	DELEGATE	OD & WORKFORCE PLANNING MANAGER
ALMEMARI, Omar	DELEGATE	HEAD OF AVIATION SECURITY
ALMHEIRI, Asma	DELEGATE	HEAD OF AEROPOLITICAL AFFAIRS
ALMHEIRI, Khalid	DELEGATE	MANAGER AIR TRANSPORT
ALNEYADI, Abdulrahman	DELEGATE	AMBASSADOR
ALNEYADI, Fatima	DELEGATE	ADMINISTRATION OFFICER - PROCUREMENT AND CONTRACTS
ALNEYADI, Meera Abed	DELEGATE	SPECIALIST - FLIGHT RECORDERS, LABORATORY & INVESTIGATION TECHNOLOGY
ALQASSIMI, Khalid	DELEGATE	CHAIRMAN
ALRUSTAMANI, Hamda	DELEGATE	ASSISTANT MANAGER- REGULATORY LEGAL SERVICES
ALSHAMSI, Abndulla	DELEGATE	HEAD INTERNATIONAL AFFAIRS AND AGREEMENTS SECTION
ALSHAMSI, Humaid	DELEGATE	SPECIALIST - MRO
ALSHARQI, Shaikh Khaleifa	DELEGATE	
ALSHEEBANI, Suaad	DELEGATE	AVSEC INSPECTOR
ALSHEHHI, Alanoud	DELEGATE	GOVERNMENT AFFAIRS MANAGER
ALYASI, Waleed	DELEGATE	APPROVALS AND LICENSES

page 131 of 171



ALZUBAIDI, Zain	DELEGATE	SECTION HEAD - AVIATION PLANNING AND REGULATIONS
BARMAN, Hassan	DELEGATE	SENIOR OFFICER, AIR TRANSPORT
BELRUMAITHA, Rashed	DELEGATE	SENIOR MANAGER STRATEGIC SAFETY & PERFORMANCE
BIN DESMAL, Roudha	DELEGATE	SPECIALIST - PARTNERSHIP AND STAKEHOLDERS RELATIONS
BIN HUZAIM, Ahmad	DELEGATE	SVP-FLIGHT OPERATIONS
BINISHAQ, Hood Salem Sahal Yaslam	DELEGATE	MANAGER PRODUCTION ENGINEERING
BROOKES, Sarah	DELEGATE	SENIOR MANAGER, AEROPOLITICAL AFFAIRS
CHAN, Chi Ho	DELEGATE	MANAGER AEROPOLITICAL AFFAIRS
CHEHADE, Reem	DELEGATE	
DARWISH, Mansoor	DELEGATE	MANAGER AVIATION SECURITY
ELABDALLAH, Rola	DELEGATE	PUBLIC RELATIONS
ELKILANY, Khaled	DELEGATE	DIRECTOR AIR TRANSPORT AND DCA SERVICES
FAGIER, Mohamad	DELEGATE	
JANAHI, Mansoor	DELEGATE	MANAGING DIRECTOR AND GROUP CEO
JASSEM, Khalid	DELEGATE	DIRECTOR COMMERCIAL SERVICES
KANKAZAR, Saood	DELEGATE	EXECUTIVE DIRECTOR - AIR TRANSPORT AND INTERNATIONAL AFFAIRS SECTOR

page 132 of 171 hrs.



	KULACHANDRAN, Hemanath	DELEGATE	
	MOUSA, Khalid Ahmed	DELEGATE	SENIOR DIRECTOR - INFORMATION TECHNOLOGY
	NAWINNE, Rajapakse M Rathnaweera B	DELEGATE	LEGAL ADVISOR - AVIATION
	OBAIDALLA, Hamad	DELEGATE	CHIEF COMMERCIAL OFFICER
	SALEH, Humaid Abdullah	DELEGATE	SPECIALIST - PLANNING & STANDARDS
	SALEM, Mohammad	DELEGATE	UAE ALT. REPRESENTATIVE TO ICAO COUNCIL
	SIVAGNANASUNDRAM , Thaneswaran	DELEGATE	VIDEOGRAPHY
	WEBER, Ludwig	DELEGATE	ADVISER
	ZIKIR, Anaziaz	DELEGATE	
	ALSHARHAN, Noora	ADVISOR	HEAD OF ESG
	ESTEBAN, Christina	ADVISOR	
	TSOTAS, Joanna	ADVISOR	
UNITED KINGDOM OF GREAT			
	LEONTARIDI, Rannia	CHIEF DELEGATE	DIRECTOR GENERAL FOR CIVIL AVIATION
	O'HENLEY, Andrew	ALTERNATE CHIEF DELEGATE	UK REPRESENTATIVE IN THE ICAO COUNCIL
	O'DONOGHUE, Elizabeth	ALTERNATE CHIEF DELEGATE	DEPUTY DGCA UNITED KINGDOM
	BOON, Mike	DELEGATE	SENIOR LAWYER
	BOSLY FRAES, Mark	DELEGATE	UK CHIEF AIR SERVICES NEGOTIATOR
	BUONO, Giancarlo	DELEGATE	GROUP DIRECTOR SAFETY & AIRSPACE REGULATION
	CRABTREE, David	DELEGATE	DEPUTY HEAD OF INTERNATIONAL AVIATION SAFETY

page 133 of 171 hrs.



DELAFIELD, Joe	DELEGATE	DEPUTY DIRECTOR, AVIATION DECARBONISATION AND ENVIRONMENT
FLETCHER, Tamsin	DELEGATE	ECAC DESK OFFICER
GATWARD, William	DELEGATE	TEAM LEAD
HANAFIN, Jacqueline	DELEGATE	AIR NAVIGATION COMMISSIONER
HAU, Fiona	DELEGATE	HEAD OF AVIATION SAFETY
HEMINSLEY, Caroline	DELEGATE	HEAD OF GLOBAL ENGAGEMENT, AVIATION SECURITY DIVISION
HENDERSON, Antony	DELEGATE	HEAD OF ICAO COORDINATION
HILL, Sarah	DELEGATE	HEAD OF EU AND INTERNATIONAL RELATIONS
HOMEWOOD, Oliver	DELEGATE	HEAD OF INNOVATION & GLOBAL ENGAGEMENT
KELLEHER, Padhraic	DELEGATE	SENIOR ADVISER
KEMSLEY, Tara	DELEGATE	DEPUTY CHIEF AIR SERVICES NEGOTIATOR
MARGESSON, Matthew	DELEGATE	MANAGING DIRECTOR (CAAI)
MATHER, Keir	DELEGATE	MINISTER
MCGARRY, Sean	DELEGATE	PRIVATE SECRETARY
MCGLINCHY, Amy	DELEGATE	SENIOR LEGAL ADVISER
MOROZ, David	DELEGATE	HEAD OF INTERNATIONAL NEGOTIATIONS, AVIATION DECARBONISATION AND ENVIRONMENT DIVISION

page 134 of 171 hrs.



	MULLALLY, Nathalie	DELEGATE	HEAD OF AVIATION STRATEGY AND TRADE
	NACEY, Sarah	DELEGATE	DEPUTY DIRECTOR, AVIATION SECURITY STRATEGY
	PHILPOTT, Alex	DELEGATE	DEPUTY HEAD OF AVIATION DECARBONISATION AND ENVIRONMENT
	POLO LLANA, Alejandro	DELEGATE	HEAD OF INTERNATIONAL DEVELOPMENT
	RODRIGUEZ, Julia	DELEGATE	POLICY OFFICER
	SAWYER, Kevin	DELEGATE	HEAD OF INTERNATIONAL OPERATIONS
	SELIM, Chris	DELEGATE	DEPUTY DIRECTOR - AVIATION SECURITY STRATEGY AND POLICY
	STEPHEN HILLIER, Sir	DELEGATE	CAA CHAIR
	TAYLOR, Ben	DELEGATE	UK ALTERNATE REPRESENTATIVE
	TIDMARSH CORTES, Felicia	DELEGATE	ICAO COORDINATION AND STRATEGY LEAD
	TRYNER, Joe	DELEGATE	SENIOR POLICY ADVISER
	WEST, Catherine	DELEGATE	HEAD, INT'L FACILITATION STRATEGY
	FRANCIS, Emmanuella	ADVISOR	SENIOR POLICY ADVISOR
UNITED REPUBLIC OF TANZANIA			
	SOKOINE, Joseph	CHIEF DELEGATE	HIGH COMMISSIONER
	MSANGI, Salim	ALTERNATE CHIEF DELEGATE	PRINCIPAL AVIATION SECURITY INSPECTOR
	FAINI, Charles	DELEGATE	MINISTER COUNSELLOR

page 135 of 171 hrs.



	KASESE, Melania	DELEGATE	MANAGER PLANNING MONITORING AND EVALUATION
	LUHINDI, Dossa	DELEGATE	ADVISOR INTERNATIONAL AFFAIRS- TCAA
	MALANGA, Daniel N.	DELEGATE	DIRECTOR ECONOMIC REGULATION
	MEMBA, Maria Makalla	DELEGATE	LEGAL OFFICER
	MWANSHINGA, Flora Alphonce	DELEGATE	DIRECTOR OF AIR NAVIGATION SERVICES
	MWINYIMVUA, Hamisi	DELEGATE	TCAA BOARD CHAIRMAN
	P. CHIGANGA, Biseko	DELEGATE	ACTING DIRECTOR TRANSPORT SERVICES
	SANGA, Furaha	DELEGATE	AG. DIRECTOR SAFETY REGULATION
UNITED STATES OF AMERICA			
	DUFFY, Sean	CHIEF DELEGATE	SECRETARY
	BEDFORD, Bryan	ALTERNATE CHIEF	
	CLARE, Anthony	ALTERNATE CHIEF DELEGATE	ALTERNATE U.S REPRESENTATIVE TO ICAO
	DRAGER, Michael	ALTERNATE CHIEF	SPECIAL ADVISOR
	EDWARDS, Daniel	ALTERNATE CHIEF DELEGATE	PRINCIPAL ASSISTANT SECRETARY
	HOMENDY, Jennifer	ALTERNATE CHIEF	CHAIRWOMAN
	ROCHELEAU, Chris	ALTERNATE CHIEF DELEGATE	FAA DEPUTY ADMINISTRATOR
	ADAMS, Timothy	DELEGATE	DEPUTY EXECUTIVE DIRECTOR, OFFICE OF RULEMAKING
	BADEN, Joseph	DELEGATE	INTERNATIONAL
	BRADFORD, Steven	DELEGATE	CHIEF SCIENTIST FOR ARCHITECTURE AND NEXTGEN DEVELOPMENT

page 136 of 171 hrs.



BULLIVANT , Victoria	DELEGATE	AVIATION POLICY OFFICER
BURDICK, Gene	DELEGATE	DIRECTOR, ATO INTERNATIONAL OFFICE
ELDRIDGE, Jennifer	DELEGATE	DEPUTY DIRECTOR, OFFICE OF SPECIALIZED AND TECHNICAL AFFAIRS
FAVILA, Minh	DELEGATE	MANAGER, ICAO AND INTERNATIONAL TRAINING
FLORES, Ignacio	DELEGATE	DIRECTOR
GATLIN, Kristen	DELEGATE	ASSISTANT DIRECTOR, INTERNATIONAL AVIATION
GIBSON, Cole	DELEGATE	DEPUTY CHIEF OF STAFF AND LEGISLATIVE DIRECTOR
GROFF, Loren	DELEGATE	CHIEF DATA SCIENTIST
GUTHERIE, Peter	DELEGATE	SENIOR COUNSEL
HILLDRUP, Robert	DELEGATE	CHIEF ADVISOR FOR INTERNATIONAL AFFAIRS
KARASICK, Andrew	DELEGATE	DIRECTOR - MULTILATERAL POLICY & ENGAGEMENT BRANCH
LANDON, James	DELEGATE	ASSISTANT CHIEF COUNSEL
LIANG, Diana	DELEGATE	ENTERPRISE PORTFOLIO MANAGER
MARKS, Julie Ann	DELEGATE	EXECUTIVE DIRECTOR, OFFICE OF ENVIRONMENT AND ENERGY
MASON, Mary	DELEGATE	SUPERVISORY ATTORNEY

page 137 of 171 hrs.



MCCORMACK, Ryan	DELEGATE	DEPUTY CHIEF OF STAFF
MCINTOSH, Franklin	DELEGATE	CHIEF OPERATING OFFICER OF AIR TRAFFIC ORGANIZATION
MCKENNA, Liam	DELEGATE	
MIKEL-BRUMFIELD, Nicole	DELEGATE	SENIOR REPRESENTATIVE TO THE U.S. MISSION AT ICAO
MILLER, Cade	DELEGATE	SENIOR ATTORNEY - INTERNATIONAL AFFAIRS
MONREAL, Anthony	DELEGATE	ASSISTANT ADMINISTRATOR
NAILL, Mallory	DELEGATE	
NGUYEN, Minh	DELEGATE	
ORNDORFF, Sarah	DELEGATE	
PEREZ, Simone	DELEGATE	ASSISTANT ADMINISTRATOR FOR POLICY & STRATEGIC ENGAGEMENT
RODRIGUEZ, Alberto	DELEGATE	SENIOR FOREIGN AFFAIRS SPECIALIST
ROSS, Ian	DELEGATE	DIRECTOR
SANTOS, Valerie	DELEGATE	AVIATION POLICY OFFICER
SEPTOFF, Caleb	DELEGATE	MANAGEMENT & PROGRAM ANALYST
SMITH, Jared	DELEGATE	DEPUTY ASSISTANT SECRETARY FOR AVIATION AND INTERNATIONAL AFFAIRS
SYLVESTER, Marco	DELEGATE	DEPUTY ASSISTANT SECRETARY FOR TRANSPORTATION AFFAIRS

page 138 of 171 hrs.



TAYLOR, Benjamin	DELEGATE	DIRECTOR, OFFICE OF INTL AVIATION
TEFERRA, Brooke	DELEGATE	AEROSPACE ENGINEER
WALKLET-TIGHE, Megan	DELEGATE	DIRECTOR - OFFICE OF TRANSPORTATION POLICY
YATAR, Eric	DELEGATE	EXECUTIVE DIRECTOR, INTERNATIONAL POLICY & PROGRAMS
ABRAHAM, Julie	ADVISOR	DIRECTOR, OFFICE OF INTERNATIONAL TRANSPORTATION AND TRADE
AHUMADA, Bonnie	ADVISOR	FOREIGN AFFAIRS SPECIALIST
ALFORD, Eugene	ADVISOR	SENIOR AIR SERVICES NEGOTIATOR
AMBROSE, Katherine	ADVISOR	CHIEF OF STAFF
BAILEY, Megan	ADVISOR	FOREIGN AFFAIRS SPECIALIST
BETHEL. Nick	ADVISOR	SPECIAL AGENT
CEDERSTROM, Amber	ADVISOR	FOREIGN AFFAIRS SPECIALIST
DUDLEY, Trent	ADVISOR	EXECUTIVE DIRECTOR, DOD POLICY BOARD ON FEDERAL AVIATION
DUGARD, Jeffery	ADVISOR	UAS/NATO/ICAO REQUIREMENTS OFFICER
GEIER Paul	ADVISOR	
HALL, Kalei	ADVISOR	LEAD INTERNATIONAL RELATIONS SPECIALIST
HOEFER, Adrian	ADVISOR	FOREIGN AFFAIRS SPECIALIST
KARADZIC, Bojan	ADVISOR	CIVIL AVIATION SPECIALIST
	TEFERRA, Brooke WALKLET-TIGHE, Megan  YATAR, Eric  ABRAHAM, Julie  AHUMADA, Bonnie  ALFORD, Eugene  AMBROSE, Katherine BAILEY, Megan  BETHEL, Nick CEDERSTROM, Amber  DUDLEY, Trent  DUGARD, Jeffery  GEIER, Paul HALL, Kalei  HOEFER, Adrian	TEFERRA, Brooke WALKLET-TIGHE, Megan  PELEGATE  YATAR, Eric  DELEGATE  ABRAHAM, Julie  ADVISOR  AHUMADA, Bonnie ADVISOR  ALFORD, Eugene ADVISOR  AMBROSE, Katherine BAILEY, Megan ADVISOR  BETHEL, Nick CEDERSTROM, Amber ADVISOR  DUDLEY, Trent  ADVISOR

page 139 of 171



	LETZGUS, Eric	ADVISOR	MANAGER INTERNATIONAL ENGAGEMENTS PBFA
	MCCOY, Erin	ADVISOR	OFFICE MANAGER
	MCCREERY, Madison	ADVISOR	
	SCHULZE, Dana	ADVISOR	DIRECTOR
	SHAH, Henna	ADVISOR	
	SIZEMORE, Nathaniel	ADVISOR	ASSISTANT TO THE SECRETARY & DIRECTOR OF PUBLIC AFFAIRS
	VAN GALDER, Annika	ADVISOR	INTERNATIONAL RELATIONS SPECIALIST
	WRIGHT, Edgar	ADVISOR	EXECUTIVE DIRECTOR
	WYLIE, Shanita	ADVISOR	ENGAGEMENTS COORDINATOR
URUGUAY			
	ALVAREZ GOYOAGA, Gustavo	CHIEF DELEGATE	REPRESENTATIVE OF URUGUAY TO ICAO
	BLENGINI, Leonardo	ALTERNATE CHIEF	DIRECTOR
	ABAL BARU, Fernando Martin	DELEGATE	COUNSELLOR
	FALCO, Gabriel	DELEGATE	ALTERNATE REPRESENTATIVE OF URUGUAY TO ICAO
	GARCIA MOYANO, Claudia	DELEGATE	ALTERNATE REPRESENTATIVE OF URUGUAY TO ICAO
	GONZÁLEZ, Maria Angélica	DELEGATE	DIRECTORA GENERAL DE TRANSPORTE AÉREO- JUNTA NACIONAL DE AERONÁUTICA CIVIL
	MOLINARI, Carol	DELEGATE	DGAC LEGAL ADVISER / FAL FOCAL POINT
	SEITUN, Pablo	DELEGATE	DTAC

page 140 of 171 hrs.



IIZDEVICTANI	SILVERA, Virginia	DELEGATE	ASESORA DE POLÍTICA AERONÁUTICA Y ASUNTOS INTERNACIONALES DE LA DIRECCIÓN NACIONAL DE AVIACIÓN CIVIL E INFRAESTRUCTURA AERONÁUTICA
UZBEKISTAN	NABIEV, Ravshan	DELEGATE	HEAD OF FLIGHT SAFETY OVERSIGHT DEPARTMENT
VANUATU			
	NAKEHE, Ellory David	CHIEF DELEGATE	DEPUTY DIRECTOR
	ALICK, Pascal	ALTERNATE CHIEF DELEGATE	QUALITY ASSURANCE (QA) MANAGER
VENEZUELA, THE BOLIVARIAN			
	VILLAVERDE GOMEZ, José Manuel	CHIEF DELEGATE	REPRESENTATIVE OF VENEZUELA ON COUNCIL ON THE ICAO
	MARTÍNEZ RUÍZ, Cesar	ALTERNATE CHIEF	CONSULTOR JURÍDICO
	BLANCO, David	DELEGATE	ADVISOR
	BOLÍVAR , Jesús	DELEGATE	JEFE DE PROYECTO
	GONZALEZ, Luís	DELEGATE	GERENTE GENERAL DE LA OFICINA DE TECNOLOGÍA DE LA INFORMACIÓN
	MANGANESE, Enrico	DELEGATE	GERENTE DE MANTENIMIENTO
	RIVERO , Romelys	DELEGATE	GERENTE GENERAL DE LA OFICINA DE RELACIONES INTERNACIONALES
VIET NAM			
	LE, Anh Tuan	CHIEF DELEGATE	DEPUTY MINISTER

page 141 of 171



	NGO THANH, Phuong	ALTERNATE CHIEF	DIRECTOR FOR LEGAL AND
	Trock Tributti, Fridolog	DELEGATE	INTERNATIONAL COOPERATION
	BUI THANH , Ha	DELEGATE	DIRECTOR, AIR TRAFFIC SERVICES DEPARTMENT
	DAO XUAN, Hoach	DELEGATE	DIRECTOR OF FINANCE AND PLANNING DEPARTMENT
	DOAN, Thi Thanh Hoa	DELEGATE	MANAGER OF ORGANIZATION AND ADMINISTRATION
	HOANG, Anh	DELEGATE	CHIEF ACCOUNTANT
	LE, Hoai Phuong	DELEGATE	OFFICIAL FOR INTERNATIONAL COOPERATION
	NGUYEN, Duc Quynh	DELEGATE	DIRECTOR OF ORGANIZATION AND HUMAN RESOURCES
	NGUYEN, Van Thuan	DELEGATE	OFFICIAL OF TRANSPORTATION AND TRAFFIC SAFETY DEPARTMEN
	NGUYEN THI, Hoa	DELEGATE	D/DIRECTOR, OFFICE OF THE CORPORATION
	PHAM, Thi Mai	DELEGATE	DEPUTY CHIEF OFFICE
	TRAN, Van Hoach	DELEGATE	MANAGER OF QUALITY CONTROL AND AIR TRANSPORT DIVISION
	TUAN NAM, Nguyen	DELEGATE	DEPUTY DIRECTOR
YEMEN			
	HAMID, Abdulsalam Saleh	CHIEF DELEGATE	MINISTER
	BIN NUHAID, Saleh Saleem	ALTERNATE CHIEF DELEGATE	CHAIRMAN
	ABDULSALAM SALEH, Mohammed	DELEGATE	SECRETARY TO THE MINISTER

page 142 of 171 hrs.



	AL ZABIDI, Omar Saif	DELEGATE	
	BAWAZIR, Saeed	DELEGATE	ADVISOR TO CHAIRMAN - ICAO MAIN FOCAL POINT
ZAMBIA			
	CHABAKALE, Philip	DELEGATE	AIR TRAFFIC CONTROLLER
	KASHIBA, Manda	DELEGATE	
	LUNGU, Lillian	DELEGATE	MANAGER QUALITY AND SAFETY
	MAPESA, Justine	DELEGATE	DIRECTOR PHYSICAL SECURITY
	MFUNE, William	DELEGATE	SENIOR INSPECTOR AIR TRAFFIC MANAGEMENT
	MULOLA, Paul	DELEGATE	ASSISTANT DIRECTOR (AVIATION
	SHOLOBELA, Zephania	DELEGATE	DIRECTOR AIR NAVIGATION SERVICES
ZIMBABWE			
	MHONA, Felix	CHIEF DELEGATE	MINISTER
	CHINENERE, Cecil	ALTERNATE CHIEF	AMBASSADOR
	MAKUMBE, Pedzisayi	ALTERNATE CHIEF DELEGATE	HEAD OF DELEGATION SECRETARY FOR TRANSPORT AND INFRASTRUCTURAL DEVELOPMENT
	MARAWA, Amos	ALTERNATE CHIEF DELEGATE	DEPUTY CHIEF SECRETARY
	WANIWA, Munyaradzi	ALTERNATE CHIEF DELEGATE	ICAO COUNCIL MEMBER - ZIMBABWE
	CHANDURU, Ruvimbo	DELEGATE	DEPUTY LEGAL ADVISOR
	CHOTO, Kudzai	DELEGATE	PA TO MINISTER
	GAMUCHIRAI WHACHA, Gertrude	DELEGATE	DEUTY LEGAL ADVISOR
	GUSHA, Tawanda	DELEGATE	CHIEF EXECUTIVE OFFICER

page 143 of 171



	MOYO, Laxman	DELEGATE	DIRECTOR AVIATION SECURITY
	MUHONDE, John Tichaona	DELEGATE	CHAIRMAN
	MUSAKASA , Mavis	DELEGATE	DIRECTOR FLIGHT SAFETY AND STANDARDS
	MUZVIDZIWA, Dr. Itai	DELEGATE	
	NCUBE, Nonkosi	DELEGATE	BOARD CHAIRPERSON
	NDLOVU, Lungile Walter	DELEGATE	COMPANY SECRETARY
	OBSERVER DEL	LEGATIONS	
	Name	Position	Title
African Civil Aviation Commission			
	ADEYEMI, Adefunke	CHIEF OBSERVER	SECRETARY GENERAL
	AHMED, Arjan Mohammed	OBSERVER	TECHNICAL ASSISTANT
	ALEMAYEHU, Getachew Mengistie	OBSERVER	DIRECTOR OF AIR TRANSPORT
	BERTHE, Abderahmane	OBSERVER	SECRETARY GENERAL
	BOKIE, Bezayit Eyoel	OBSERVER	PROGRAMME OFFICER-INFORMATION ANALYST
	DANGA, James	OBSERVER	SAFETY EXPERT
	DEFURO, Alexis	OBSERVER	HEAD OF INTELLIGENCE AND SECURITY SERVICES FOR AFRICA
	DRIDI, Jamel	OBSERVER	AVIATION SECURITY & FACILITATION EXPERT
	KASSAYE, Rediet Tilahun	OBSERVER	SECRETARY
	MAJOKWENI, Lilita Oyama	OBSERVER	EXECUTIVE ASSISTANT TO THE COMMISSIONER
	MATABOGE, Lerato Dorothy	OBSERVER	COMMISSIONER FOR INFRASTRUCTURE AND ENERGY

page 144 of 171 hrs.



	MBACKE, Raky So	OBSERVER	PUBLIC AND EXTERNAL RELATIONS OFFICER
	MUSA, Stephen Achenyo	OBSERVER	AIR TRANSPORT OFFICER
	NDIAYE, Awa	OBSERVER	SECRETARY
	NTAGENGERWA, Eric	OBSERVER	PRINCIPAL CIVIL AVIATION OFFICER
	OKECH, Henry	OBSERVER	
	OLIVEIRA, Octavio	OBSERVER	COMPETITION SPECIALIST
	OMONDI, Frankline	OBSERVER	ENVIRONMENT EXPERT
	VIEIRA, Vasco	OBSERVER	LEGAL ADVISOR
Agence de la Supervision de la			
	APOMBI, Eugene	CHIEF OBSERVER	DIRECTOR GENERAL
	ABAGA MICHA, Pablo Mangue	OBSERVER	DIRECTEUR TECHNIQUE
	NKODO, Boniface Thierry	OBSERVER	DIRECTEUR DE LA FORMATION
	ZAKARI YAOU, Moussa	OBSERVER	CHEF SERVICE DU SYSTÈME DE GESTION INTÉGRÉ
Agency for Air Navigation Safety in			
	ZO'O MINTO'O, Prosper	CHIEF OBSERVER	DIRECTEUR GÉNÉRAL
	AROUNA, Rahimi Touré	OBSERVER	DIRECTEUR TECHNIQUE
	BACKOBI, Josiah Ulrich	OBSERVER	CADRE SUP VEILLE RÈGLEMENTAIRE
	DOVONON, Gbeigbena Vivien René	OBSERVER	CHEF DÉPARTEMENT STRATÉGIE ET PLANIFICATION
	KANGA, Charles Kouadio	OBSERVER	CHIEF REPRESENTATIVE OF ASECNA TO ICAO
	KOMGUEM MAGNI, Apollin	OBSERVER	CHEF DU DÉPARTEMENT DE LA NAVIGATION AÉRIENNE

page 145 of 171 hrs.



	KONE, Sidi	OBSERVER	DIRECTEUR DE L'EXPLOITATION DE LA
	NONE, Glai	OBOLITVEIT	NAVIGATION AÉRIENNE
	RANJATOELINA, Rolland Fidiariseheno	OBSERVER	PRÉSIDENT DU CONSEIL D'ADMINISTRATION DE L'ASECNA
	YVON SAINT CLAIR, Ndikidiguimi	OBSERVER	CHEF DÉPARTEMENT MÉTÉOROLOGIE AÉRONAUTIQUE
Air and Space Academy (AAE)			
	WACHENHEIM, Michel	CHIEF OBSERVER	PRESIDENT
Air Crash Victims' Families'			
	VERA PALMÉS, Pilar	CHIEF OBSERVER	CHIARWOMAN
	CARRASCO, Claudia	OBSERVER	SECRETARY GENERAL
	GARCÍA VERA, Yvonne	OBSERVER	ADVISOR
Air Transport Action Group (ATAG)			
	DODD, Haldane	CHIEF OBSERVER	EXECUTIVE DIRECTOR
	BONNEFOY, Philippe	OBSERVER	FOUNDER & CEO
	EGGERT, Felix	OBSERVER	COMMUNICATIONS & POLICY ADVISOR
Airport Services Association (ASA)			
,	YOUSSEF, Waleed	CHIEF OBSERVER	GENERAL DIRECTOR
	GLEN, Alan	OBSERVER	SENIOR VICE PRESIDENT GROUP RISK MENZIES
	HANNO, Mohamed	OBSERVER	SUPERVISORY BOARD MEMBER / GROUP EXECUTIVE CHAIRMAN & CEO; ASA SUPERVISORY BOARD MEMBER
	ITANI, Nadine	OBSERVER	LECTURER IN AIR TRANSPORT MANAGEMENT
	LUCAS, Patrick	OBSERVER	VICE PRESIDENT AND CHIEF
	,		ECONOMIST

page 146 of 171 hrs.



Airports Council International (ACI)			
	ERBACCI, Justin	CHIEF OBSERVER	DIRECTOR GENERAL
	BOUTIN, Danny	OBSERVER	SENIOR DIRECTOR AIRPORT ASSESSMENTS AND SERVICES
	CHEGLATONYEV, Slava	OBSERVER	DIRECTOR, ECONOMIC POLICY
	CHOI, Kyungjun	OBSERVER	MANAGER
	CÔTÉ, Sophie	OBSERVER	ASSISTANT MANAGER EVENTS
	DEMERS, Veronique	OBSERVER	VICE PRESIDENT COMMUNICATIONS AND MARKETING
	DESHARNAIS, Jennifer	OBSERVER	SENIOR DIRECTOR, ENVIRONMENTAL PROTECTION AND SUSTAINABILITY
	DOWD, Darryl	OBSERVER	VICE PRESIDENT, SAFETY, SECURITY, AND OPERATIONS
	FERRITER, Catherine	OBSERVER	ESG PROJECTS MANAGER
	GILL, Gurjit	OBSERVER	DIRECTOR AMPAP
	GUERRIERI, Sabrina	OBSERVER	DIRECTOR, COMMUNICATIONS
	HAN, Dahye	OBSERVER	PRODUCT MANAGER DATA PORTALS
	HEQUET, Chloe	OBSERVER	ASSISTANT MANAGER CUSTOMER EXPERIENCE SOLUTIONS
	HERBELLES, Nathalie	OBSERVER	VICE PRESIDENT INDUSTRY AFFAIRS AND SUSTAINABILITY
	JARCIN, Victoire	OBSERVER	ASSISTANT MANAGER, AIRPORT OPERATIONS
	JEREMIC, Bojana	OBSERVER	CORPORATE SECRETARY

page 147 of 171 hrs.



KHANAFER, Hicham	OBSERVER	TRAINING SOLUTIONS SALES MANAGER
LI, Iris	OBSERVER	ASSISTANT MANAGER, COMMUNICATION
MANRIQUEZ VINAS, Juan Manuel	OBSERVER	SENIOR DIRECTOR, SAFETY AND OPERATIONS
MARTEL , Patricia	OBSERVER	EVENT MANAGER
MCGRAW, Candace	OBSERVER	CEO (RETIRED)
MONJE, Melisa	OBSERVER	MANAGER, AIRPORT ASSESSMENT AND SERVICES
NAYYER, Muhammad	OBSERVER	SENIOR DIRECTOR, IT & AVIATION CYBERSECURITY
NAZARENO, Mona Lisa	OBSERVER	MANAGER, TRAINING PROGRAMS PORTFOLIO
NEBBAL, Sarah	OBSERVER	MANAGER AIRPORT TECHNOLOGY AND OPERATIONS
OLMOS, Sophia	OBSERVER	MANAGER, ENVIRONMENTAL PROTECTION
PARD, Jean-Sebastien	OBSERVER	SENIOR MANAGER, FACILITATION AND SERVICES
PILAPIL, Rogielyn	OBSERVER	TRAINING COORDINATOR
RATLEDGE, Nicholas	OBSERVER	SENIOR MANAGER, SECURITY & SAFETY
RIBEIRO, Izabela	OBSERVER	GOVERNANCE ADMINISTRATOR
RIOPEL-GEWELT, Sophie	OBSERVER	DIRECTOR, SLOTS AND INFRASTRUCTURE MANAGEMENT

page 148 of 171 hrs.



	ROSTWOROWSKI, Antoine	OBSERVER	SENIOR VICE PRESIDENT, PROGRAMS AND COMMERCIAL SERVICES
	SHALLOW, William	OBSERVER	SENIOR DIRECTOR - SECURITY, INNOVATION AND TECHNOLOGY
	SRIVASTAVA, Astha	OBSERVER	ASSISTANT MANAGER
	TORMEN, Anna	OBSERVER	ASSISTANT MANAGER INDUSTRY AFFAIRS
	TOUNSI, Ali	OBSERVER	SECRETARY GENERAL
	TWEEDIE SMITH , Caelie	OBSERVER	MANAGER, TRAINING PROGRAMS PORTFOLIOS
	VILLARD, Philippe	OBSERVER	HEAD, POLICY & ECONOMICS
	ZAMPINI, Adam	OBSERVER	DIRECTOR, COMMUNICATIONS AND MARKETING
Arab Civil Aviation Organization			
	MANAR, Abdennebi	CHIEF OBSERVER	DIRECTOR GENERAL
	BENNANI, Hicham	OBSERVER	SAFETY & AIR NAVIGATION EXPERT
	BOULOUTAR, Adil	OBSERVER	AVIATION CIVIL SECURITY AND ENVIRONMENT EXPERT
	HUSSEIN, Mohamed	OBSERVER	AIR TRANSPORT EXPERT
ASTM International (ASTM)			
	KENUL, Philip	CHIEF OBSERVER	CHAIR, ASTM F38 UAS COMMITTTEE
Autorités Africaines Et Malgaches de			
	BAKIENON, Louis	CHIEF OBSERVER	EXECUTIVE SECRETARY
	PELENGUEI, Magnourewa	OBSERVER	INGENIEUR AERONAUTIQUE/COORDONNTEUR TECHNIQUE

page 149 of 171 hrs.



Banjul Accord Group Accident			
	ERHUEH, Charles Irikefe	CHIEF OBSERVER	BAGAIA COMMISSIONER
<b>Banjul Accord Group Aviation Safety</b>			
	RODRIGUES SILVA, Jailza Soraya	CHIEF OBSERVER	EXECUTIVE DIRECTOR
<b>Central American Corporation for Air</b>			
	TRABANINO, Juan Carlos	CHIEF OBSERVER	EXECUTIVE DIRECTOR CEO
	TOBAR GUZMAN, Edwin Giovanni	OBSERVER	ENVIRONMENTAL MANAGER
Civil Air Navigation Services			
	HOCQUARD, Simon	CHIEF OBSERVER	DIRECTOR GENERAL OF CANSO
	ALKAHTANI, Saad	OBSERVER	DIRECTOR MIDDLE EAST AFFAIRS
	BISHOP, Michelle	OBSERVER	DIRECTOR PROGRAMS
	CIRILO, Carlos	OBSERVER	DIRECTOR ICAO RELATIONS
	GARCIA GONZALEZ, Eduardo	OBSERVER	SENIOR MANAGER FUTURE SKIES
	HARRICHARAN, Nicki	OBSERVER	OPERATIONS PROGRAMME MANAGER
	HORNIG, Sabine	OBSERVER	DIRECTOR POLITICAL AFFAIRS & BUSINESS DEVELOPMENT
	KLOPF, Markus	OBSERVER	DIRECTOR PRODUCT STRATEGY AND INTERNATIONAL AFFAIRS
	MOORE, Hana	OBSERVER	PROGRAMMES COORDINATOR
	MYEZA, Thabani	OBSERVER	DIRECTOR AFRICA AFFAIRS
	PARINI, Enrico	OBSERVER	DIRECTOR EUROPE AFFAIRS
	SCHOENEMANN, Arndt	OBSERVER	CHAIRMAN AND CHIEF EXECUTIVE OFFICER

page 150 of 171



	SEYMOUR, Deborah	OBSERVER	DIRECTOR OF COMMUNICATIONS
	SOH, Poh Theen	OBSERVER	DIRECTOR, ASIA PACIFIC AFFAIRS
	VACA JR, Daniel	OBSERVER	SENIOR MANGER
	VANEGAS, Javier	OBSERVER	DIRECTOR LATIN AMERICA AND CARIBBEAN AFFAIRS
	WENNES, John	OBSERVER	SAFETY PROGRAMME MANAGER
Civil Aviation Safety and Security			
	GATETE, Richard	CHIEF OBSERVER	EXECUTIVE DIRECTOR
	LUKANGA, Paul	OBSERVER	DIRECTOR TECHNICAL
<b>Economic Commission for Europe</b>			
	MOLCEAN, Tatiana	CHIEF OBSERVER	EXECUTIVE SECRETARY AND UNDER- SECRETARY-GENERAL
	GEORGIADIS, George	OBSERVER	SECRETARY, INLAND TRANSPORT COMMITTEE
<b>European Civil Aviation Conference</b>			
	QUARANTA, Alessio	CHIEF OBSERVER	PRESIDENT
	CHRISTENSEN, Lars	OBSERVER	POLICY COORDINATOR
	MANCINI, Irene	OBSERVER	BUSINESS OPERATIONS MANAGER
	MELNYK, Artem	OBSERVER	ECAC AVIATION SECURITY CAPACITY BUILDING SPECIALIST
	REVERDY, Patricia	OBSERVER	EXECUTIVE SECRETARY OF ECAC
European Organisation for Civil			
	VON GROOTE, Anna	CHIEF OBSERVER	DIRECTOR GENERAL
<b>European Organisation for the Safety</b>			
	MEDINA, Raúl	CHIEF OBSERVER	DIRECTOR GENERAL
	BRAIN, David	OBSERVER	ICAO COORDINATOR

page 151 of 171



	FRAILE-RIESCO, Enrique	OBSERVER	CHIEF OF STAFF
European Union (EU)			
	TZITZIKOSTAS, Apostolos	CHIEF OBSERVER	EUROPEAN COMMISSIONER FOR SUSTAINABLE TRANSPORT AND TOURISM
	BARNESCHI, Michele	OBSERVER	TRANSPORT POLITICAL ADVISER
	BASTARD, Pierre	OBSERVER	POLITICAL ADMINISTRATOR
	BATCHELOR, David	OBSERVER	CHIEF EXTERNAL AFFAIRS & COMMUNICATION
	BERG, Christine	OBSERVER	HEAD OF THE SINGLE EUROPEAN SKY UNIT, DIRECTORATE GENERAL FOR MOBILITY AND TRANSPORT, EUROPEAN COMMISSION
	BERMEJO ACOSTA, Carlos	OBSERVER	HEAD OF UNIT
	BESSON, Isabelle	OBSERVER	POLITICAL ADMINISTRATOR
	BOMBAY, Peter	OBSERVER	SENIOR EXPERT, AVIATION DIRECTORATE
	BONELLO GHIO, Kathiana	OBSERVER	DIRECTOR
	BOSCHEN, Andreas	OBSERVER	EXECUTIVE DIRECTOR
	CASALES LOPEZ, Margarita	OBSERVER	ADMINISTRATOR IN THE SECRETARIAT OF THE TRANSPORT COMMITTEE
	CHATAL, Maëlen	OBSERVER	TRAINEE
	DANIELSSON, Johan	OBSERVER	MEP

page 152 of 171 hrs.



DANKLEFSEN, Nils	OBSERVER	HEAD OF TRAN SECRETARIAT
DIAZ PULIDO, Maria De Las Flores	OBSERVER	HEAD OF SINGLE EUROPEAN SKY UNIT
DROESE, Siegbert	OBSERVER	MEP
FAIULO, Francesco	OBSERVER	POLICY OFFICER, SECURITY UNIT, DG FOR MOBILITY AND TRASNPORT, EUROPEAN COMMSSION
FALUDI, Roland	OBSERVER	TEAM LEADER
FENOULHET, Timothy	OBSERVER	SECRETARIAT GENERAL
GAUDYN, Katarzyna	OBSERVER	POLITICAL ADVISOR
GREGORIN, Polona	OBSERVER	HEAD OF UNIT
GUILLERMET, Florian	OBSERVER	EXECUTIVE DIRECTOR
GULBE, Ance	OBSERVER	TRANSPORT POLICY ADVISER
GUYAUX PECHÁČKOVÁ, Hana	OBSERVER	POLICY OFFICER, AVIATION SAFETY, DG FOR MOBILITY AND TRANSPORT, EUROPEAN COMMISSION
HASSLINGER, Georg	OBSERVER	POLICY OFFICER
HOLZFEIND, Dietmar	OBSERVER	SECRETARY GENERAL ESN GROUP
JONSKI, Dariusz	OBSERVER	MEMBER OF THE EUROPEAN PARLIAMENT
KEAVENEY, Triona	OBSERVER	SENIOR COMMUNICATIONS AND EXTERNAL AFFAIRS OFFICER
KOPCZYNSKA, Magdalena	OBSERVER	DIRECTOR-GENERAL
KROG, Jesper	OBSERVER	ADVISOR

page 153 of 171 hrs.



	LIEGEOIS, Eddy	OBSERVER	HEAD OF AVIATION POLICY UNIT
	MASTERSON, Beth	OBSERVER	POLICY OFFICER
	MICHEAUX NAUDET, Delphine	OBSERVER	REPRESENTATIVE OF THE EUROPEAN UNION TO ICAO
	NÍ MHURCHÚ, Cynthia	OBSERVER	MEP
	ONEY, Ewa	OBSERVER	DEPUTY HEAD OF AVIATION POLICY UNIT
	ROSS, Christopher	OBSERVER	DEPUTY HEAD OF THE SECURITY UNIT, DG FOR MOBILITY AND TRANSPORT OF THE EUROPEAN COMMISSION
	SALABERT, Francisco	OBSERVER	CNS S POLICY OFFICER
	SAMARTZIDIS, Kyriakos	OBSERVER	COMMUNICATION ASSISTANT & SOCIAL MEDIA MANAGER
	SETTEMBRI, Pierpaolo	OBSERVER	DEPUTY HEAD OF CABINET
	SOKOLI, Katerina	OBSERVER	ASSISTANT REPRESENTATION OF THE EUROPEAN UNION TO ICAO
	VOZEMBERG, Elissavet	OBSERVER	MEMBER OF THE EUROPEAN PARLIAMENT
	WOJCIECHOWSKI, Michal	OBSERVER	COMMITTEE ADMINISTRATOR
	ZILE, Roberts	OBSERVER	VICE PRESIDENT
European Union/European Union			
	ARROWSMITH, Stephen	OBSERVER	CHIEF EXPERT - ENVIRONMENTAL PROTECTION
	FERRANDEZ, Erick	OBSERVER	REPRESENTATIVE TO ICAO AND CANADA

page 154 of 171 hrs.



PELLEGRINI, Lorenzo  OBSERVER  SECTION MANAGER INTERNATIONAL COOPERATION  RUEDA, Maria  OBSERVER  DIRECTOR FOR SAFETY MANAGEMENT. SUSTAINABILITY AND GLOBAL OUTREACH  SHAHIDI, Hassan  CHIEF OBSERVER  PRESIDENT & CEO OF FLIGHT FOUNDATION  CARTER, Jervin (Chris)  OBSERVER  DIRECTOR ASIA PACIFIC CENTER FOR AVIATION SAFETY  GOURDJI, Henry  OBSERVER  DIRECTOR SAFETY STRATEGY AND POLICY  KRONER, Paige  OBSERVER  DIRECTOR MEMBER RELATIONS  LOPEZ MEYER, Gilberto  OBSERVER  SVP SAFETY AND SECURITY  Global Express Association (GEA)  GRAU TANNER, Carlos  CHIEF OBSERVER  DIRECTOR GENERAL				
RUEDA, Maria  OBSERVER  DIRECTOR FOR SAFETY MANAGEMENT. SUSTAINABILITY AND GLOBAL OUTREACH  SHAHIDI, Hassan  CHIEF OBSERVER  PRESIDENT & CEO OF FLIGHT FOUNDATION  CARTER, Jervin (Chris)  OBSERVER  DIRECTOR ASIA PACIFIC CENTER FOR AVIATION SAFETY  GOURDJI, Henry  OBSERVER  DIRECTOR SAFETY STRATEGY AND POLICY  KRONER, Paige  OBSERVER  DIRECTOR MEMBER RELATIONS  LOPEZ MEYER, Gilberto  OBSERVER  DIRECTOR MEMBER RELATIONS  SVP SAFETY AND SECURITY  Global Express Association (GEA)  GRAU TANNER, Carlos  CHIEF OBSERVER  DIRECTOR GENERAL  Hermes - Air Transport Organisation  IATROU, Kostas (Konstantinos)  CHIEF OBSERVER  DIRECTOR GENERAL  OBSERVER  OBSERVER  DIRECTOR GENERAL		KEDZIERSKI, Krzysztof	OBSERVER	INTERNATIONAL COOPERATION OFFICER
Flight Safety Foundation (FSF)  SHAHIDI, Hassan  CHIEF OBSERVER  PRESIDENT & CEO OF FLIGHT FOUNDATION DIRECTOR ASIA PACIFIC CENTER FOR AVIATION SAFETY  GOURDJI, Henry  OBSERVER  DIRECTOR SAFETY STRATEGY AND POLICY  KRONER, Paige  OBSERVER  DIRECTOR MEMBER RELATIONS  LOPEZ MEYER, Gilberto  OBSERVER  SVP SAFETY AND SECURITY  Global Express Association (GEA)  GRAU TANNER, Carlos  CHIEF OBSERVER  DIRECTOR GENERAL  Hermes - Air Transport Organisation  IATROU, Kostas (Konstantinos)  CHIEF OBSERVER  DIRECTOR GENERAL		PELLEGRINI, Lorenzo	OBSERVER	
SHAHIDI, Hassan  CHIEF OBSERVER  PRESIDENT & CEO OF FLIGHT FOUNDATION  CARTER, Jervin (Chris)  OBSERVER  DIRECTOR ASIA PACIFIC CENTER FOR AVIATION SAFETY  GOURDJI, Henry  OBSERVER  DIRECTOR SAFETY STRATEGY AND POLICY  KRONER, Paige  OBSERVER  DIRECTOR MEMBER RELATIONS  LOPEZ MEYER, Gilberto  OBSERVER  SVP SAFETY AND SECURITY  Global Express Association (GEA)  GRAU TANNER, Carlos  CHIEF OBSERVER  DIRECTOR GENERAL  Hermes - Air Transport Organisation  IATROU, Kostas (Konstantinos)  CHIEF OBSERVER  DIRECTOR GENERAL  DIRECTOR GENERAL  OBSERVER  DIRECTOR GENERAL  OBSERVER  SENIOR VICE PRESIDENT, INTERNATIONAL AFFAIRS  POST, Andrew  OBSERVER  INTERNATIONAL GOVERNMENT		RUEDA, Maria	OBSERVER	MANAGEMENT. SUSTAINABILITY AND
CARTER, Jervin (Chris)  CARTER	Flight Safety Foundation (FSF)			
AVIATION SAFETY  GOURDJI, Henry  OBSERVER  DIRECTOR SAFETY STRATEGY AND POLICY  KRONER, Paige  OBSERVER  DIRECTOR MEMBER RELATIONS  LOPEZ MEYER, Gilberto  OBSERVER  SVP SAFETY AND SECURITY  Global Express Association (GEA)  GRAU TANNER, Carlos  CHIEF OBSERVER  DIRECTOR GENERAL  Hermes - Air Transport Organisation  IATROU, Kostas (Konstantinos)  CHIEF OBSERVER  DIRECTOR GENERAL  GITTENS, Angela  OBSERVER  PRESIDENT  GLATZ, Keith  OBSERVER  POST, Andrew  OBSERVER  INTERNATIONAL AFFAIRS		SHAHIDI, Hassan	CHIEF OBSERVER	
RRONER, Paige  OBSERVER  DIRECTOR MEMBER RELATIONS  LOPEZ MEYER, Gilberto  OBSERVER  SVP SAFETY AND SECURITY  Global Express Association (GEA)  GRAU TANNER, Carlos  CHIEF OBSERVER  DIRECTOR GENERAL  Hermes - Air Transport Organisation  IATROU, Kostas (Konstantinos)  CHIEF OBSERVER  DIRECTOR GENERAL  DIRECTOR GENERAL  OBSERVER  DIRECTOR GENERAL  OBSERVER  DIRECTOR GENERAL  OBSERVER  DIRECTOR GENERAL  OBSERVER  OBSERVER  PRESIDENT  GLATZ, Keith  OBSERVER  OBSERVER  DIRECTOR GENERAL  DIRECTOR GENERAL  OBSERVER  DIRECTOR GENERAL  DIRECTOR GENERAL  OBSERVER  DIRECTOR GENERAL  OBSERVER  DIRECTOR GENERAL  OBSERVER  DIRECTOR GENERAL  OBSERVER  DIRECTOR GENERAL  DIRECTOR GENERAL		CARTER, Jervin (Chris)	OBSERVER	
LOPEZ MEYER, Gilberto  OBSERVER  SVP SAFETY AND SECURITY  Global Express Association (GEA)  GRAU TANNER, Carlos  CHIEF OBSERVER  DIRECTOR GENERAL  Hermes - Air Transport Organisation  IATROU, Kostas (Konstantinos)  CHIEF OBSERVER  DIRECTOR GENERAL  GITTENS, Angela  OBSERVER  PRESIDENT  GLATZ, Keith  OBSERVER  OBSERVER  INTERNATIONAL AFFAIRS  POST, Andrew  OBSERVER  INTERNATIONAL GOVERNMENT		GOURDJI, Henry	OBSERVER	
Global Express Association (GEA)  GRAU TANNER, Carlos  CHIEF OBSERVER  DIRECTOR GENERAL  Hermes - Air Transport Organisation  IATROU, Kostas (Konstantinos)  CHIEF OBSERVER  DIRECTOR GENERAL  OBSERVER  PRESIDENT  GLATZ, Keith  OBSERVER  POST, Andrew  OBSERVER  INTERNATIONAL GOVERNMENT		KRONER, Paige	OBSERVER	DIRECTOR MEMBER RELATIONS
GRAU TANNER, Carlos  CHIEF OBSERVER  DIRECTOR GENERAL  Hermes - Air Transport Organisation  IATROU, Kostas (Konstantinos)  CHIEF OBSERVER  DIRECTOR GENERAL  OBSERVER  PRESIDENT  GLATZ, Keith  OBSERVER  POST, Andrew  OBSERVER  INTERNATIONAL GOVERNMENT		LOPEZ MEYER, Gilberto	OBSERVER	SVP SAFETY AND SECURITY
Hermes - Air Transport Organisation  IATROU, Kostas (Konstantinos)  GITTENS, Angela  GLATZ, Keith  OBSERVER  OBSERVER  OBSERVER  SENIOR VICE PRESIDENT, INTERNATIONAL AFFAIRS  POST, Andrew  OBSERVER  INTERNATIONAL GOVERNMENT	Global Express Association (GEA)			
IATROU, Kostas (Konstantinos)  CHIEF OBSERVER  DIRECTOR GENERAL  GITTENS, Angela  OBSERVER  OBSERVER  SENIOR VICE PRESIDENT, INTERNATIONAL AFFAIRS  POST, Andrew  OBSERVER  INTERNATIONAL GOVERNMENT		GRAU TANNER, Carlos	CHIEF OBSERVER	DIRECTOR GENERAL
GITTENS, Angela  OBSERVER  PRESIDENT  GLATZ, Keith  OBSERVER  SENIOR VICE PRESIDENT, INTERNATIONAL AFFAIRS  POST, Andrew  OBSERVER  INTERNATIONAL GOVERNMENT	<b>Hermes - Air Transport Organisation</b>			
GLATZ, Keith  OBSERVER  SENIOR VICE PRESIDENT, INTERNATIONAL AFFAIRS  POST, Andrew  OBSERVER  INTERNATIONAL GOVERNMENT			CHIEF OBSERVER	DIRECTOR GENERAL
POST, Andrew  OBSERVER  INTERNATIONAL AFFAIRS  INTERNATIONAL GOVERNMENT		-		
		GLATZ, Keith	OBSERVER	·
		POST, Andrew	OBSERVER	
International Academy of Aviation	International Academy of Aviation			

page 155 of 171 hrs.



	SIREK, Adam	CHIEF OBSERVER	FLIGHT SURGEON
International Air Transport			
	WALSH, Willie	CHIEF OBSERVER	DIRECTOR GENERAL
	ABU-BONSRA, Nana Agyeman	OBSERVER	LEGAL COUNSEL
	ALMOND, Ronce	OBSERVER	MANAGING DIRECTOR, INTERNATIONAL GOVERNMENT AFFAIRS
	ANDERSEN, Tom	OBSERVER	SENIOR MANAGER ICAO RELATIONS
	ANTONINI, Dominique	OBSERVER	HEAD AVIATION SECURITY
	BOULET GAUDREAULT, Karine	OBSERVER	SENIOR MANAGER PASSENGER FACILITATION
	CAREEN, Nick	OBSERVER	SENIOR VICE PRESIDENT, OPERATIONS, SAFETY
	CERDA, Peter	OBSERVER	REGIONAL VICE PRESIDENT , THE AMERICAS
	CHEMAK, Maher	OBSERVER	SENIOR MANAGER AVIATION SECURITY POLICY AND PROGRAMS
	COLEHAN, Timothy	OBSERVER	ASSISTANT DIRECTOR EXTERNAL AFFAIRS
	COMBER, Michael	OBSERVER	DIRECTOR, MEMBER
	CRESPO, Antonio	OBSERVER	ASSISTANT DIRECTOR ICAO RELATIONS
	CUMMISKY, Margaret	OBSERVER	SENIOR ADVISOR, FEDERAL & INTERNATIONAL AFFAIRS
	ELTANANY, Khaled	OBSERVER	SENIOR MANAGER CNS TECHNOLOGY
	FELLAND, Eric	OBSERVER	LEGAL COUNSEL
	FIALLOS, Luis Fernando	OBSERVER	SENIOR LEGAL COUNSEL

page 156 of 171 hrs.



FOX, Stuart	OBSERVER	DIRECTOR FLIGHT AND TECHNICAL OPERATIONS
GALLAGHER, Haley	OBSERVER	VICE PRESIDENT, SECURITY AND FACILITATION
HUANG, Yue	OBSERVER	ASSISTANT DIRECTOR, CLIMATE POLICY
KA, Cherif	OBSERVER	SENIOR MANAGER ATM INNOVATION
LIM, Beatrice	OBSERVER	DIRECTOR, INDUSTRY & REGULATORY AFFAIRS
LUCCHI, Joao Paulo	OBSERVER	SENIOR MANAGER AIR TRAFFIC SOLUTIONS DEPLOYMENT
MACINTOSH, Leslie	OBSERVER	CORPORATE SECRETARY
MANOCCHIO, Anna	OBSERVER	COORDINATOR ICAO RELATIONS
MCAULIFFE, Conor	OBSERVER	MANAGING DIRECTOR, EUROPEAN AFFAIRS
MENON, Subhas	OBSERVER	DIRECTOR GENERAL
MUNISAMI, Isaivani	OBSERVER	SENIOR LEGAL COUNSEL
NORAZMI, Azim	OBSERVER	MANAGER CLIMATE POLICY
OWENS THOMSEN, Marie	OBSERVER	SENIOR VICE PRESIDENT SUSTAINABILITY AND CHIEF ECONOMIST
PACHECO, Christian	OBSERVER	ASSOCIATE SENIOR LEGAL COUNSEL
PYZYNSKI, Mariusz	OBSERVER	ASSISTANT MANAGER AVIATION CYBER SECURITY
REYNAERT, Thomas	OBSERVER	SENIOR VICE PRESIDENT EXTERNAL AFFAIRS

page 157 of 171



	RISTAGNO, Linda	OBSERVER	ASSISTANT DIRECTOR EXTERNAL AFFAIRS
	ROBERTS, Rachel	OBSERVER	MANAGING DIRECTOR, INTERNATIONAL AFFAIRS
	RUDIGER, Markus	OBSERVER	AST. DIRECTOR CORPORATE COMMUNICATIONS
	SAYYED, Ruby	OBSERVER	GLOBAL HEAD AIR TRAFFIC MANAGEMENT
	SCHNEIDER, Michael	OBSERVER	ASSISTANT DIRECTOR ENVIRONMENTAL PROGRAMS
	SEARLE, Mark	OBSERVER	DIRECTOR SAFETY
	TORNERO, Carlos	OBSERVER	DIRECTOR LEGAL SERVICES
	WHITTAKER, Maria Del Mar	OBSERVER	CHIEF CORPORATE RESPONSIBLITY
	WILTSHIRE, James	OBSERVER	ASSISTANT DIRECTOR EXTERNAL AFFAIRS
	WRIGHT, Cameron	OBSERVER	HEAD OF AVIATION CYBERSECURITY POLICY
International Association of Aviation			
	CORREIA, Vincent	CHIEF OBSERVER	SECRETARY GENERAL
	ALBRITTON, Angela	OBSERVER	DIRECTOR AND ALICANTO CO-CHAIR
	ALDEMIR, Huseyin Onder	OBSERVER	DR./ VICE DEAN
	DREHER, Matt	OBSERVER	LECTURER
	KONERT, Anna	OBSERVER	EDUCATION - AVIATION TRAINING
	MAYER, Robert	OBSERVER	DIRECTOR OF EDUCATION (AEROSPACE & AVIATION)
	NOTMAN, Dorian	OBSERVER	SENIOR LECTURER IN AVIATION
	URBAN, Daniel	OBSERVER	RESEARCHER

page 158 of 171 hrs.



International Atomic Energy Agency FAYYAZ, Shazia  OBSERVER  HEAD TRANSPORT SAFETY UNIT  DIRECTOR GENERAL  AGUETTANT, Chaires  BALI, Rajesh  OBSERVER  BALI, Rajesh  OBSERVER  BOARD MEMBER  BALI, Rajesh  OBSERVER  CARR, Douglas  OBSERVER  CARR, Douglas  OBSERVER  OBSERVER  SENIOR VICE PRESIDENT, SAFETY, SECURITY, SUSTAINABILITY, AND INTERNATIONAL  CRUZ, Mariana  OBSERVER  DE BRUIJN , Bas  OBSERVER  OBSERVER  DURAND, Alex  OBSERVER  OBSERVER  DURAND  DURAND, Alex  OBSERVER  OBSERVER  DURAND  OBSERVER  DURAND  DURAND, Alex  OBSERVER  DURAND  OBSERVER  DURAND  DE BRUIJN , Bas  OBSERVER  DURAND  DURAND, Alex  OBSERVER  DURAND  DURAND, Alex  OBSERVER  DURAND  DE BRUIJN , Bas  OBSERVER  DURAND  DURAND  DURAND, Alex  OBSERVER  DURAND  DURAND  DURAND, Alex  OBSERVER  DURAND  DURAND  DURAND, Alex  OBSERVER  DURAND  DURAND  DURAND  DURAND, Alex  OBSERVER  DURAND  DURAN		WEDENIO OL C. MILL.	00000/00	DEDUTY OF OBETABLY OF MEDAL
FAYYAZ, Shazia  OBSERVER  HEAD TRANSPORT SAFETY UNIT  International Business Aviation  EDWARDS, Kurt  AGUETTANT, Chaires  BALI, Rajesh  OBSERVER  BOARD MEMBER  BALI, Rajesh  OBSERVER  BOLEN, Edward  OBSERVER  CARR, Douglas  CRUZ, Mariana  OBSERVER  DE BRUIJN, Bas  OBSERVER  DE BRUIJN, Bas  OBSERVER  OBSERVER  OBSERVER  SENIOR VICE PRESIDENT, SAFETY, SECURITY, SUSTAINABILITY, AND INTERNATIONAL  CRUZ, Mariana  OBSERVER  DE BRUIJN, Bas  OBSERVER  OBSERVER  DURAND  DURAND, Alex  OBSERVER  DURAND  DYER, Anneliese  OBSERVER  DURAND  OBSERVER  DURAND  DYER, Anneliese  DURAND  DYER, Anneliese  OBSERVER  DURAND  DYER, Anneliese  DURAND  DYER, Anneliese  OBSERVER  DURAND  DYER, Anneliese  DURAND  DYER, Anneliese  DURAND  DYER, Anneliese  OBSERVER  DURAND  DURAND  DYER, Anneliese  DURAND  DYER, Anneliese  OBSERVER  DURAND  DURAND  DYER, Anneliese  DURAND  DYER, Anneliese  DURAND  DYER, Anneliese  OBSERVER  DURAND  DURAND  DURAND  DYER, Anneliese  DURAND  DYER, ANDELY  DYERD  DYER, ANDELY  DYERD  DYER, ANDELY  DYERD  DYER, ANDELY  DYER		WEDENIG, Stefan-Michael	OBSERVER	DEPUTY SECRETARY GENERAL
International Business Aviation  EDWARDS, Kurt AGUETTANT, Chaires BALI, Rajesh BOLEN, Edward BOLEN, Edward CARR, Douglas  CRUZ, Mariana  CRUZ, Mariana  DE BRUIJN , Bas DE BRUIJN , Bas DURAND, Alex DYER, Anneliese DYER, Anneliese DYER, Anneliese DYER, Anneliese DYER, Anneliese  BALI, Rajesh DE BRUIJN , Bas DE BRUIJN ,	International Atomic Energy Agency			
EDWARDS, Kurt AGUETTANT, Chaires OBSERVER BALI, Rajesh OBSERVER BOARD MEMBER BALI, Rajesh OBSERVER BOARD MEMBER EXECUTIVE DIRECTOR (INDIA)  BOLEN, Edward OBSERVER CARR, Douglas OBSERVER OBSERVER OBSERVER OBSERVER SENIOR VICE PRESIDENT, SAFETY, SECURITY, SUSTAINABILITY, AND INTERNATIONAL  CRUZ, Mariana OBSERVER LEGAL COUNSEL & SECRETARY OF THE BOARD  DE BRUIJN, Bas OBSERVER SR. DIRECTOR OF AVIATION  DURAND, Alex OBSERVER DURAND DYER, Anneliese OBSERVER LEAD SAF AND CARBON ACCOUNTANT  GARCIA CLARO, Miguel F. OBSERVER TECHNICAL EXPERT, PRODUCT SUSTAINABILITY STRATEGY & ENVIRONMENTAL AFFAIRS  HEIN, Aimee OBSERVER HEAD OF REGULATORY AFFAIRS-AMERICAS HURLEY, Claude OBSERVER DIRECTOR, ENVIRONMENT & FLIGHT OPERATIONS		FAYYAZ, Shazia	OBSERVER	HEAD TRANSPORT SAFETY UNIT
AGUETTANT, Chaires BALI, Rajesh OBSERVER BALI, Rajesh OBSERVER BALI, Rajesh OBSERVER BOARD MEMBER EXECUTIVE DIRECTOR (INDIA)  BOLEN, Edward OBSERVER PRESIDENT AND CEO CARR, Douglas OBSERVER SENIOR VICE PRESIDENT, SAFETY, SECURITY, SUSTAINABILITY, AND INTERNATIONAL  CRUZ, Mariana OBSERVER LEGAL COUNSEL & SECRETARY OF THE BOARD  DE BRUIJN , Bas OBSERVER SR. DIRECTOR OF AVIATION  DURAND, Alex OBSERVER DYER, Anneliese OBSERVER UEAD SAF AND CARBON ACCOUNTANT  GARCIA CLARO, Miguel F.  OBSERVER TECHNICAL EXPERT, PRODUCT SUSTAINABILITY STRATEGY & ENVIRONMENTAL AFFAIRS  HEIN, Aimee OBSERVER HEAD OF REGULATORY AFFAIRS-AMERICAS  HURLEY, Claude OBSERVER DIRECTOR, ENVIRONMENT & FLIGHT OPERATIONS	International Business Aviation			
BALI, Rajesh  OBSERVER  BOLEN, Edward  OBSERVER  PRESIDENT AND CEO  CARR, Douglas  OBSERVER  SENIOR VICE PRESIDENT, SAFETY, SECURITY, SUSTAINABILITY, AND INTERNATIONAL  CRUZ, Mariana  OBSERVER  DE BRUIJN, Bas  OBSERVER  DURAND  DURAND, Alex  OBSERVER  OBSERVER  DURAND  DYER, Anneliese  OBSERVER  DURAND  GARCIA CLARO, Miguel F.  OBSERVER  DESERVER  DESERVER  DESERVER  DESERVER  DURAND  DURAND  DESERVER  DURAND  DURAND  DESERVER  DURAND  DURAND  DURAND  DESERVER  DURAND		EDWARDS, Kurt	CHIEF OBSERVER	DIRECTOR GENERAL
BOLEN, Edward  CARR, Douglas  OBSERVER  SENIOR VICE PRESIDENT, SAFETY, SECURITY, SUSTAINABILITY, AND INTERNATIONAL  CRUZ, Mariana  OBSERVER  LEGAL COUNSEL & SECRETARY OF THE BOARD  DE BRUIJN, Bas  OBSERVER  SR. DIRECTOR OF AVIATION  DURAND, Alex  OBSERVER  DURAND  DYER, Annellese  OBSERVER  DURAND  GARCIA CLARO, Miguel F.  OBSERVER  DECHNICAL EXPERT, PRODUCT SUSTAINABILITY STRATEGY & ENVIRONMENTAL AFFAIRS  HEIN, Aimee  OBSERVER  HEAD OF REGULATORY AFFAIRS-AMERICAS  HURLEY, Claude  OBSERVER  DIRECTOR, ENVIRONMENT & FLIGHT OPERATIONS		AGUETTANT, Chalres	OBSERVER	BOARD MEMBER
CARR, Douglas  OBSERVER  SENIOR VICE PRESIDENT, SAFETY, SECURITY, SUSTAINABILITY, AND INTERNATIONAL  CRUZ, Mariana  OBSERVER  LEGAL COUNSEL & SECRETARY OF THE BOARD  DE BRUIJN, Bas  OBSERVER  DURAND, Alex  OBSERVER  DURAND  DYER, Anneliese  OBSERVER  GARCIA CLARO, Miguel F.  OBSERVER  DURAND  DEAD SAF AND CARBON ACCOUNTANT  GARCIA CLARO, Miguel F.  OBSERVER  TECHNICAL EXPERT, PRODUCT SUSTAINABILITY STRATEGY & ENVIRONMENTAL AFFAIRS  HEIN, Aimee  OBSERVER  HEAD OF REGULATORY AFFAIRS-AMERICAS  HURLEY, Claude  OBSERVER  DIRECTOR, ENVIRONMENT & FLIGHT OPERATIONS		BALI, Rajesh	OBSERVER	EXECUTIVE DIRECTOR (INDIA)
SECURITY, SUSTAINABILITY, AND INTERNATIONAL  CRUZ, Mariana  OBSERVER  LEGAL COUNSEL & SECRETARY OF THE BOARD  DE BRUIJN, Bas  OBSERVER  SR. DIRECTOR OF AVIATION  DURAND, Alex  OBSERVER  DURAND  DYER, Anneliese  OBSERVER  GARCIA CLARO, Miguel F.  OBSERVER  HEAD OF REGULATORY AFFAIRS-AMERICAS  HURLEY, Claude  OBSERVER  DIRECTOR, ENVIRONMENT & FLIGHT OPERATIONS		BOLEN, Edward	OBSERVER	PRESIDENT AND CEO
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DURAND, Alex DYER, Anneliese OBSERVER DURAND DYER, Anneliese OBSERVER LEAD SAF AND CARBON ACCOUNTANT  GARCIA CLARO, Miguel F.  OBSERVER TECHNICAL EXPERT, PRODUCT SUSTAINABILITY STRATEGY & ENVIRONMENTAL AFFAIRS  HEIN, Aimee OBSERVER HEAD OF REGULATORY AFFAIRS- AMERICAS  HURLEY, Claude OBSERVER DIRECTOR, ENVIRONMENT & FLIGHT OPERATIONS		CRUZ, Mariana	OBSERVER	
DYER, Anneliese  OBSERVER  LEAD SAF AND CARBON ACCOUNTANT  GARCIA CLARO, Miguel F.  OBSERVER  TECHNICAL EXPERT, PRODUCT SUSTAINABILITY STRATEGY & ENVIRONMENTAL AFFAIRS  HEIN, Aimee  OBSERVER  HEAD OF REGULATORY AFFAIRS-AMERICAS  HURLEY, Claude  OBSERVER  DIRECTOR, ENVIRONMENT & FLIGHT OPERATIONS		DE BRUIJN , Bas	OBSERVER	SR. DIRECTOR OF AVIATION
GARCIA CLARO, Miguel F.  OBSERVER  TECHNICAL EXPERT, PRODUCT SUSTAINABILITY STRATEGY & ENVIRONMENTAL AFFAIRS  HEIN, Aimee  OBSERVER  HEAD OF REGULATORY AFFAIRS-AMERICAS  HURLEY, Claude  OBSERVER  DIRECTOR, ENVIRONMENT & FLIGHT OPERATIONS		DURAND, Alex	OBSERVER	DURAND
SUSTAINABILITY STRATEGY & ENVIRONMENTAL AFFAIRS  HEIN, Aimee  OBSERVER  HEAD OF REGULATORY AFFAIRS-AMERICAS  HURLEY, Claude  OBSERVER  DIRECTOR, ENVIRONMENT & FLIGHT OPERATIONS		DYER, Anneliese	OBSERVER	LEAD SAF AND CARBON ACCOUNTANT
HURLEY, Claude  OBSERVER  DIRECTOR, ENVIRONMENT & FLIGHT OPERATIONS		GARCIA CLARO, Miguel F.	OBSERVER	SUSTAINABILITY STRATEGY &
OPERATIONS		HEIN, Aimee	OBSERVER	
JI JOUL Abdelmaiid OBSERVER MANAGING DIRECTOR		HURLEY, Claude	OBSERVER	
		JLIOUI, Abdelmajid	OBSERVER	MANAGING DIRECTOR

page 159 of 171 hrs.



	KNAAPEN, Leo	OBSERVER	HEAD, INDUSTRY PARTNER PROGRAMME & DEVEOPMENT
	LATIF, Antoine	OBSERVER	ENVIRONMENTAL & REGULATORY AFFAIRS
	MAGRINI, Diego	OBSERVER	CEO
	MOSEBACH, Christian	OBSERVER	BOARD OF GOVERNORS, ASIAN BUSINESS AVIATION ASSOCIATION
	NARU, Ryan	OBSERVER	AVIATION POLICY AND REGULATORY AFFAIRS LEAD
	ROLLAND AIME, Vincent	OBSERVER	OBSERVER
	TATA, Viswanath	OBSERVER	DIRECTOR - CONTENT STRATEGY
	TOWERZEY, Sarah	OBSERVER	ACCOUNTABLE MANAGER
	VIOLA, James	OBSERVER	CEO
	WIESE, Juergen	OBSERVER	CHAIRMAN
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	CHIN-YEE, Simon	OBSERVER	LECTURER
	O'LEARY, Aoife	OBSERVER	CEO
<b>International Coordinating Council of</b>			
_	GRAND, Camille	CHIEF OBSERVER	SECRETARY GENERAL
	AGUSTINHO, Jose Ricardo	OBSERVER	HEAD OF AIRWORTHINESS AND REGULATORY AFFAIRS
	ALBERT, Stephane	OBSERVER	ICAO MAIN EXECUTIVE REPRESENTATIVE
	ANDRIEU, Pierre	OBSERVER	WORLDWIDE EXTERNAL ENGAGEMENT
	AZCOITIA, Ana	OBSERVER	INTERN
	BADIEY, Majid	OBSERVER	DIRECTOR, AIR NAVIGATION AND SAFETY POLICY

page 160 of 171 hrs.



BARREAUX, Anouck	OBSERVER	DIRECTOR ENVIRONMENT, SECURITY, HEALTH & FACILITATION POLICY
BASSANI, Daniel	OBSERVER	EXTERNAL RELATIONS MANAGER
BECKER, Darby	OBSERVER	EXECUTIVE COUNSEL, GOVERNMENT RELATIONS
BEE, Lisa	OBSERVER	DIRECTOR OF AIR TRAFFIC SERVICES
BOISSON, Laurent	OBSERVER	HEAD OF EXTERNAL ENGAGEMENT WORLWIDE
BONNET, Arnaud	OBSERVER	SENIOR ENGINEER - PROPULSIONS SYSTEMS
BROOKS, Nina	OBSERVER	VICE PRESIDENT AND PERMANENT REPRESENTATIVE TO ICAO
CARNELLY, Dan	OBSERVER	EXECUTIVE VICE PRESIDENT AND PERMANENT REPRESENTATIVE TO ICAO
DAVEY, Brian	OBSERVER	GOVERNMENT AFFAIRS LEAD, INTERNATIONAL
DAVID, Giovanni	OBSERVER	STANDARDISATION WORLWIDE DIRECTOR
DE LACOMBE, Bertrand	OBSERVER	HEAD OF REGULATORY AND EXTERNAL ENGAGEMENT
DE VROEY, Vincent	OBSERVER	CIVIL AVIATION DIRECTOR

page 161 of 171



DEPIN, Xavier	OBSERVER	CORPORATE PRODUCTS AND SERVICES SECURITY OFFICER
FAUCETT, Ryan	OBSERVER	VICE PRESIDENT, ENVIRONMENTAL SUSTAINABILITY
FAURE, Eva	OBSERVER	WORLDWIDE EXTERNAL ENGAGEMENT DIRECTOR
FOUR, Sylvain	OBSERVER	DIRECTOR
FOX, Mitchell	OBSERVER	ADVISOR
FREILING, Andre	OBSERVER	EXPERT
GAO, Yuanyang	OBSERVER	DIRECTOR OF GENERAL AVIATION INDUSTRY RESEARCH CENTER
GEBUZA, Brent	OBSERVER	SENIOR MANAGER, POLICY & RESEARCH
GUENON, Valerie	OBSERVER	VP PRODUCT ENVIRONMENT POLICIES
GUILLEMART, Catherine	OBSERVER	VP PUBLIC AFFAIRS CANADA AND AIRBUS REPRESENTATIVE TO ICAO
GUPTE, Salil	OBSERVER	PRESIDENT
HAGGERTY, Kevin	OBSERVER	DIRECTOR, STRATEGY CAS EXEC
HANAKATA, Minoru	OBSERVER	GENERAL MANAGER
HUISING, Mark	OBSERVER	TECHNICAL EXPERT SR
HUSSE, Olivier	OBSERVER	DIRECTOR, CSO OFFICE, REGULATORY AND EXTERNAL ENGAGEMENT

page 162 of 171 hrs.



PAPADOPOULOS, Didier	OBSERVER	PRESIDENT OF AIRCRAFT OEM
OST, Marcella	OBSERVER	DIRECTOR, GLOBAL SPECTRUM MANAGEMENT
MURPHY, Tim	OBSERVER	SENIOR TECHNICAL FELLOW
MUELLER, Mike	OBSERVER	PRESIDENT & CEO
MINECK, Kristen	OBSERVER	MANAGER, AVIATION REQUIREMENTS AND STANDARDS, AAM/IAM
LOOMIS, Landon	OBSERVER	PRESIDENT BOEING LATIN AMERICA
LI, Weiping	OBSERVER	CHIEF SCIENTIST
LEHNER, Matthew	OBSERVER	POLICY COMMUNICATIONS DIRECTOR
LEE, William	OBSERVER	TECHNICAL EXPERT, AIRCRAFT PERFORMANCE
LEE, Siu Min	OBSERVER	REGIONAL BUSINESS DEVELOPMENT DIRECTOR
LEE, Robert	OBSERVER	OWNER, PRINCIPAL CONSULTANT
LE BORGNE, Alexandra	OBSERVER	ICAO COORDINATOR
LANDY, Lucas	OBSERVER	GIFAS COORDINATOR FOR NAFAN NETWORK AND ICAO MATTERS
KAZARIAN, Hagop	OBSERVER	SENIOR TECHNICAL EXPERT, AIRWORTHINESS & SAFETY
IVERS, Benjamin	OBSERVER	DIRECTOR OF AUTONOMOUS SYSTEMS SAFETY & REGULATORY AFFAIRS

page 163 of 171 hrs.



1-1		
PARE, Alexe	OBSERVER	DIRECTOR, MEMBERSHIP, MARKETING AND COMMUNICATIONS
PEARSON, Marilyn	OBSERVER	GLOBAL REGULATORY AFFAIRS SPECIALIST IN AAM/EVTOL
PIE, Jan	OBSERVER	STRATEGIC ADVISER TO THE ASD PRESIDENT
POINTEL, Vincent	OBSERVER	PROFESSIONAL SENIOR ENGINEERING, ACOUSTICS AND VIBRATION
REIMOLD, Dorothy	OBSERVER	VICE PRESIDENT CIVIL AVIATION
SEGUIN, Olivier	OBSERVER	ATM/CNS BUSINESS DEVELOPMENT DIRECTOR
SHEFFER, Heather	OBSERVER	CARBON STRATEGY LEADER
SHIDARA, Julio	OBSERVER	PRESIDENT & CEO
STRANG, Amy	OBSERVER	ENVIRONMENT AND SUSTAINABILITY MARKETING MANAGER
TROEGELER, Mildred	OBSERVER	EXECUTIVE LIAISON TO ICAO
VALENTINI, Luiz	OBSERVER	CHIEF TECHNOLOGY OFFICER
VERGARA, George	OBSERVER	GLOBAL GOVERNMENT RELATIONS
YAO, Junchen	OBSERVER	SECRETARY GENERAL
YU, Ce	OBSERVER	ASSOCIATE SECRETARY GENERAL
ZHANG, Xue	OBSERVER	DEPARTMENT DIRECTOR
ADEYEMI, Olufunmilayo	CHIEF OBSERVER	PRESIDENT
	PIE, Jan  POINTEL, Vincent  REIMOLD, Dorothy  SEGUIN, Olivier  SHEFFER, Heather  SHIDARA, Julio STRANG, Amy  TROEGELER, Mildred  VALENTINI, Luiz  VERGARA, George  YAO, Junchen YU, Ce  ZHANG, Xue	PEARSON, Marilyn  OBSERVER  PIE, Jan  OBSERVER  POINTEL, Vincent  OBSERVER  REIMOLD, Dorothy  SEGUIN, Olivier  OBSERVER  SHEFFER, Heather  SHIDARA, Julio  STRANG, Amy  OBSERVER  TROEGELER, Mildred  VALENTINI, Luiz  OBSERVER  VARGARA, George  OBSERVER  YAO, Junchen YU, Ce  ZHANG, Xue  OBSERVER  OBSERVER  OBSERVER  OBSERVER  OBSERVER  OBSERVER  OBSERVER  OBSERVER

page 164 of 171 hrs.



International Federation of Air Line			
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	AMBROSI, Jason	OBSERVER	CAPTAIN
	ARPINO, Patrick	OBSERVER	ADVISOR, EUROPEAN COCKPIT ASSOCIATION
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	GOMEZ ORTIGOZA GONZALEZ, Francisco Eduardo	OBSERVER	CAPTAIN
	HARTER, Tanja	OBSERVER	AIRLINE CAPTAIN
	JACKSON, Stacey	OBSERVER	FIRST OFFICER
	JUDKINS, Kevin	OBSERVER	EVP PGA
	MARGISON, Gordon	OBSERVER	IFALPA TECHNICAL DIRECTOR
	MAYER, Stephen	OBSERVER	EXECUTIVE ADMINISTRATOR
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	MILOSAVLJEVIC, Dragana	OBSERVER	TECHNICAL OFFICER

page 165 of 171



	MONGRAIN, Louis-Éric	OBSERVER	VICE PRESIDENT, ADMINISTRATION & FINANCE
	MORSE, Wendy	OBSERVER	FIRST VICE PRESIDENT
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	SEMANCHIK, David	OBSERVER	REGULATORY COUNSEL AND SENIOR ATTORNEY
	SHURY, Brian	OBSERVER	IFALPA DIRECTOR - OBSERVER TO COUNCIL
	SUTAKOVIC, Marc	OBSERVER	BOARD MEMBER INTERNATIONAL AND POLITICS
	WELLS, John	OBSERVER	IFALPA UAS+ WG CHAIR
International Federation of Air Traffic			
	PERKS, David	CHIEF OBSERVER	ANC OBSERVER
	LAVORSKAIA, Tatiana	OBSERVER	ICAO OFFICE MANAGER
	LEBOVIDGE, Andrew	OBSERVER	EXECUTIVE VICE PRESIDENT AMERICAS
	LEPAGE, Jean-Francois	OBSERVER	DEPUTY PRESIDENT
	MCROBERT, Thomas Alexander	OBSERVER	MR.
International Federation of Air Traffic			
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	AGUIRRE, Carlos	OBSERVER	VICE PRESIDENT
	BURKE, Robert Scott	OBSERVER	TRAINING SPECIALIST
	CHRISTOFOROU, Costas	OBSERVER	IFATSEA DIRECTOR EUROPE
	DUNG, Ishaya	OBSERVER	GENERAL MANAGER
	EVERSBERG, Matthias	OBSERVER	AIR TRAFFIC SAFETY ELECTRONICS PERSONAL
	GAULIN, Michel	OBSERVER	DIRECTOR OF THE AMERICAS

page 166 of 171 hrs.



	KYRITSIS, Theodoros	OBSERVER	PRESIDENT
	OLMSTEAD, Meaghan	OBSERVER	ASSISTANT BUSINESS MANAGER
	CENTER D, Meaghan	OBOLITVEIT	ACCIOTATAL BOCINEGO WATANCEN
	SOKOLOWSKI, Joseph	OBSERVER	ATSEP
	VÖCKING, André	OBSERVER	IFATSEA ADVISOR
International Federation of Airline			
	GONSALVES, Bernard	OBSERVER	DIRECTOR, GLOBAL ATM
	YEATES, Richard	OBSERVER	VICE PRESIDENT FINANCE
International Forum for Aviation			
	YIMER, Ibrahim	CHIEF OBSERVER	VICE PRESIDENT
	BENAMEUR, Kaouthar	OBSERVER	INTERNATIONAL COOPERATION OFFICER
	SUN, June	OBSERVER	CLIENT RELATIONSHIP LEADER
International Law Association (ILA)			
	EBERG, Artur	OBSERVER	OBSERVER
International Partners for Aviation			
	ALIU, Olumuyiwa Benard	CHIEF OBSERVER	PRESIDENT
	BALRAM, Kamini	OBSERVER	OBSERVER
	BENJAMIN, Raymond	OBSERVER	BOARD MEMBER
	CIORANU, Adrian	OBSERVER	DIRECTOR OF PROGRAMS
	GARCIA SORUCO, Ricardo Javier	OBSERVER	CEO
	KOBEH GONZALEZ, Roberto	OBSERVER	LIFETIME GOODWILL AMBASSADOR OF ICAO
International Petroleum Industry			
	WHEELER, Derek	CHIEF OBSERVER	POLICY PLANNING EXECUTIVE
	WILLIAMS, Dan	OBSERVER	SENIOR MANAGER, AVIATION CLIMATE POLICY
International Renewable Energy			
	RUIZ ARAYA, Erick	OBSERVER	
International Satellite System for			

page 167 of 171 hrs.



	JUNEJA, Shefali	CHIEF OBSERVER	HEAD OF THE SECRETARIAT
	BERTOIA, Cheryl	OBSERVER	DEPUTY HEAD OF SECRETARIAT/PRINCIPAL OPERATIONS OFFICER
	HELIN, Benoit	OBSERVER	MEOSAR TECHNICAL OFFICER
	SINDOU, Arnaud	OBSERVER	OPERATIONS OFFICER
	ST-PIERRE, Dany	OBSERVER	PRINCIPAL TECHNICAL OFFICER
International Transport Workers'			
	MOCHO RODRIGUEZ, Gabriel	CHIEF OBSERVER	REPRESENTATIVE TO ICAO
	BORRÁS, Rodrigo	OBSERVER	POLITIC
	DOTTA, Sergio	OBSERVER	ITF DELEGATE
	GAUDIN, Damien	OBSERVER	STRATEGIC ADVISOR
	HENGSTER, Robert	OBSERVER	DIRECTOR OF CIVIL AVIATION SECTION
	HURLEY, Gregg	OBSERVER	CAPTAIN
	MICHEL, Arnaud	OBSERVER	INTERNATIONAL AFFAIRS OFFICER / FIRST-OFFICER
	MOSCATELLI, Julian	OBSERVER	ENGINEER
	NIKOLIC-FUSS, Sandrine	OBSERVER	CHAIR SECTION EUROPE CIVIL AVIATION
	PANTALONE, Daniela	OBSERVER	DELEGATE
	SANGARE , Moussa	OBSERVER	AIR TRAFFIC CONTROLLER - GS UNION
	SECORD, Bill	OBSERVER	CAPTAIN
Interstate Aviation Committee (IAC)			
,	STORCHEVOY, Oleg	CHIEF OBSERVER	CHAIRMAN OF THE IAC (HEAD OF THE DELEGATION)
	GORIACHEVA, Kira	OBSERVER	CONSULTANT OF THE IAC SECTION (ADVISOR)

page 168 of 171 hrs.



	ZAIKO, Sergei	OBSERVER	VICE-CHAIRMAN
Joint Authorities for Rulemaking on	, , , , , , , , , , , , , , , , , , ,		
	DI ANTONIO, Giovanni	CHIEF OBSERVER	DIRECTOR OF TECHNOLOGICAL INNOVATION
	DITTRICH, Joerg	OBSERVER	SENIOR EXPERT
Joint Aviation Authorities – Training			
	VIEIRA DE ALMEIDA, LL.M., M.ED., Paula	CHIEF OBSERVER	CEO
	SCHOONDERWOERD, Henricus	OBSERVER	DIRECTOR OF BUSINESS SOLUTIONS & STRATEGIC PARTNERSHIPS
	YALCIN, Murat	OBSERVER	DIRECTOR OF SALES, MARKETING AND OPERATIONS
Latin American Association of Air			
	CORBRAN, Roxana	CHIEF OBSERVER	VICE PRESIDENT
	LUONGO, Norberto	OBSERVER	LEGAL ADVISOR
Latin American Civil Aviation			
	BINDER, Jaime	CHIEF OBSERVER	SECRETARY
Pacific Aviation Safety Office (PASO)			
	SOLOMONA , Ueta Banse	CHIEF OBSERVER	GENERAL MANAGER
	TUDREU, George	OBSERVER	HEAD OF QUALITY MANAGEMENT
Royal Aeronautical Society (RAeS)			
	CLARE, Jonathan	OBSERVER	HEAD OF EXTERNAL AFFAIRS
SADC Aviation Safety Organization			
	MOKOENA, Mapolao	CHIEF OBSERVER	IDIRECTOR
	CHONGO, Mercy	OBSERVER	
	DUPONT, Edgar	OBSERVER	TECHNICAL COORDIANATOR OPS/PEL
	MUPFURURIRWA, Beloved-One	OBSERVER	TECHNICAL COORDINATOR AIRWORTHINESS/PEL

page 169 of 171 hrs.



	PHUTIETSILE, Kabo	OBSERVER	EXECUTIVE DIRECTOR	
The International Air Cargo				
	BAKKER, Roos	CHIEF OBSERVER	CHAIR	
United Nations (UN)				
	WANG, Haifeng	OBSERVER	SENIOR APPLICATION DEVELOPMENT ASSOCIATE	
World Bank Group (World Bank)				
	SCHLUMBERGER, Charles E.	CHIEF OBSERVER	LEAD AIR TRANSPORT SPECIALIST	
	ABATE, Megersa	OBSERVER	TRANSPORT ECONOMIST	
	DE SERIO, Christopher	OBSERVER	SR TRANSPORT SPECIALIST	
World Birdstrike Association (WBA)				
	VASWANI, Lalita	CHIEF OBSERVER	PRESIDENT	
OTHER DELEGATIONS				
	Name	Position	Title	
MEDIA/PRESS				
	ABDELLAH, Tijani	PARTICIPANT	JOURNALIST	
	ALEGA MBELE, Séverin	PARTICIPANT	JOURNALIST	
	BENCHEKROUN, Jihad	PARTICIPANT	REPORTER	
	GIBERTINI, Vanni	PARTICIPANT	JOURNALIST	
	LAMPERT, Allison	PARTICIPANT	MONTREAL CORRESPONDENT	
	OGOZALEK, Sam	PARTICIPANT	JOURNALIST	
	PUERSTL, Willy	PARTICIPANT	CAMERAMAN	
	ZUBKOV, Vladimir	PARTICIPANT	PRESIDENT	

page 170 of 171



DELEGATIONS		
Member States	182	
<b>Observer Delegations</b>	56	
Other Delegations	1	
Total	239	

DELEGATES		
Member States	2282	
<b>Observer Delegations</b>	426	
Other Delegations	8	
Total	2716	

page 171 of 171 hrs.