

**Draft Framework for a Plan of Action  
for Aviation Infrastructure Development in Africa**

**Draft Framework for a Plan of Action for African States (2017 – 2020)**

Activities and Actions	Sources of Indicators	Lead	Partners	Period
<b>AVIATION INFRASTRUCTURE PROGRAMMES/PROJECTS</b>				
<i>Develop sustainable aviation infrastructure under PIDA (Ref. Air Transport 2.2)</i> <i>New regional infrastructure projects proposed for second PIDA-PAP (Ref. PIDA 1.4)</i> <i>Integrated corridor approach for infrastructure development implemented (Ref. PIDA 1.5)</i>				
Establish specific programmes aimed at enhancing aviation infrastructure development for alignment with the objectives (Ref. Air Transport 2.2)	Report	AUC	NPCA, RECs, AfDB, ICAO, UNECA, AFRAA, AFCAC, Member States, Partners	2017-2019
Complete the aviation infrastructure gap analysis and determine strategic infrastructure targets, taking into consideration requirements of the ICAO Global Plans, Regional Plans and regional safety/air navigation and security targets, as well as existing and future capacity requirements	Study	ICAO	AfDB, AUC, NPCA, AFCAC, World Bank, IATA, ACI, Member States	2018-2019
Identify new regional priority projects <sup>1</sup> for second PIDA-PAP (2020-2030) (Ref. PIDA 1.4)	Concrete note for PIDA-PAP 2020-2030	Member States	AUC, NPCA, RECs, ICAO, AFCAC	2018-2019
Identify new regional priority projects <sup>2</sup> , which can be included in the next phase of forging-African economic cooperation and international assistance platforms	Report	Member States	AUC, AfDB, NPCA, RECs, ICAO, AFCAC, Funding Partners	2017-2018
Develop and pilot integrated corridor approach to infrastructure development that is multi-sectorial, encourage private sector participation and promote innovative structuring and financing (Ref. PIDA 1.5)	Report on PIDA Pilot Corridors	RECs	AUC, NPCA, PIDA CBN, ICAO, Member States, AFCAC, AFRAA, IATA, ACI	2017-2018

<sup>1</sup> Aviation infrastructure projects include but not limited to airport (such as terminal, runways, taxiways, check-in facilities, passenger gates, car parking, transshipment facilities, intermodal facilities, and connections to other mode of transport), transport equipment (such as aircraft and aircraft maintenance facilities), air traffic management/air navigation infrastructure (such as telecommunication equipment, aeronautical meteorology facilities, aeronautical information management systems, and navigation and surveillance systems), aviation training faculties and equipment, and border control facilities (such as Automated Border Control (ABC) gates).

<sup>2</sup> ditto.

Activities and Actions	Sources of Indicators	Lead	Partners	Period
<b>FUNDING AND FINANCING</b>				
<i>Resource mobilization (Ref. Air Transport 3.2)</i>				
<i>Increase the number of development partners (financial and technical) (Ref. Air Transport 3.1)</i>				
<i>Feasibility and detailed design studies conducted for PIDA-PAP projects (Ref. PIDA 1.2)</i>				
<i>Financing and investment in tourism infrastructure and products (Ref. Tourism 3.2)</i>				
Coordinate funding support to the <b>development of</b> aviation in Africa (Ref. Air Transport 3.2)	Reports, Protocols, etc.	AUC	RECs, UNECA, AfDB, Funding Partners, ICAO, <b>AFCAC, AFRAA, IATA, ACI, NPCA</b>	2017-2020
<b>Undertake the domestic funds mobilization campaign and involvement of the private sector</b>		<b>AfDB</b>	<b>RECs, ICAO, AFCAC, AFRAA, IATA, ICAO</b>	<b>2017-2020</b>
Strengthen international cooperation and improve contribution of States to African Human Resource Development Fund (Ref. Air Transport 3.1)	Reports, Protocols, etc.	AfDB	AUC, <b>NPCA</b> RECs, ICAO, <b>AFCAC</b> , AFRAA, IATA, ICAO	2017- <b>2020</b>
<b>Improve financial support to the implementation of the ICAO AFI Plan, AFI SECFAL Plan and HRDF initiatives, and support the implementation activities of the AFI Planning and Implementation Regional Group (APIRG) and the AFI Regional Aviation Safety Group (RASG-AFI) in the areas of air navigation and safety, respectively.</b>	<b>Report</b>	<b>ICAO</b>	<b>AUC, NPCA, ICAO, AFCAC, RECs, AfDB, Funding Partners</b>	<b>2017-2020</b>
Mobilize resources for the NEPAD-IPPF (Ref. PIDA 1.2)	Report of NEPAD-IPPF	AfDB	AUC, NPCA, <b>ICAO</b> , Member States, <b>AFRAA, IATA, ACI</b>	2017-2018
Coordinate funding activities in support of tourism infrastructure development (Ref. Tourism 3.2) <sup>3</sup>	Report	AUC	<b>NPCA</b> , Member States, AfDB, RECs, <b>AFCAC</b> , UNECA, <b>ICAO</b>	2017-2019
Increase budgetary allocation to the tourism sector (Ref. Tourism 3.2) <sup>4</sup>	Report	Member States	AUC, AfDB, RECs, UNECA, <b>ICAO</b>	2017-2019
Formulate a tourism investment profile for Africa (Ref. Tourism 3.2) <sup>5</sup>	Report	AUC	<b>NPCA</b> , Member States, AfDB, RECs, UNECA, <b>AFCAC, ICAO, AFRAA, IATA, ACI</b>	2017-2019

<sup>3</sup> In the context of the Declaration: e) promote cooperation and compatible decision-making among transport authorities and other ministries in charge of related portfolios, including finance, economic planning, energy, environment, trade and tourism; and f) consolidate planning and development efforts for aviation, tourism and trade infrastructure, whenever possible, while harmonizing regulatory frameworks and balancing the benefits of these economic sectors

<sup>4</sup> ditto.

<sup>5</sup> ditto.

Activities and Actions	Sources of Indicators	Lead	Partners	Period
<b>CAPACITY BUILDING (SOFT INFRASTRUCTURE)</b>				
<i>Strengthen Training Pool (Ref. Air Transport 2.4)</i>				
<i>Early-stage project preparation for PIDA-PAP projects conducted with PIDA Service Delivery Mechanism (Ref. PIDA 1.1)</i>				
<i>Infrastructure skills gap identified and regional skills development strategies implemented to enable Africa's labour force to meet industry skills requirements to participate in large-scale infrastructure projects (Ref. PIDA 3.2)</i>				
Develop human resource by taking advantage of the existing intra-African training capacity and the assistance of Partners (Ref. Air Transport 2.4)	Reports, Protocols, etc	AFCAC	NPCA, AUC, RECs, AFRAA, UNECA, AATO, AfDB, ICAO, IATA, ACI, Stakeholders	2017
Integrate aviation's soft infrastructure needs within the framework of the MoveAfrica initiative, and establish a programme for the building of capacity of aviation professionals to meet present and future needs	Report	NPCA	Member States, RECs, AFCAC, ICAO	2018-2019
Strengthen capacities in Member States and RECs in project preparation, structuring, negotiation and management of public-private partnerships (Ref. PIDA 1.1)	PIDA Progress Report	NPCA	AUC, RECs, Member States, PIDA SDM, CBN, ICAO, AFCAC, IATA, ACI	2017-2018
Finalize and promote use of guidance for business case analysis of aviation infrastructure projects and tools to support investment decisions in aviation infrastructure	Guidance material, Tools	ICAO	AfDB, AUC, Member States, RECs	2017-2019
Identify skills required for implementation of PIDA-PAP projects (Ref. PIDA 3.2)	Report	RECs	AUC, NPCA, Member States, Private Sector, PIDA CBN, ICAO, AFCAC, AFRAA, IATA, ACI	2017-2019
Develop skills development strategies to build skills needed for infrastructure development (Ref. PIDA 3.2)	Report	RECs	AUC, NPCA, Member States, RECs, Private Sector, PIDA CBN, ICAO, AFCAC, AATO	2017-2019
Engage in strategic partnerships with key private sectors to promote vocational training, internships, and transition-to-work initiatives in infrastructure development (Ref. PIDA 3.2)	Report	NPCA	AUC, Member States, RECs, Private Sector, PIDA CBN, ICAO, AFCAC, AfDB	2017-2019

Activities and Actions	Sources of Indicators	Lead	Partners	Period
<b>ENABLING INSTITUTIONAL, LEGAL AND REGULATORY FRAMEWORKS</b>				
<i>Harmonized legal and regulatory frameworks for conducive investment environment adopted (Ref. PIDA 2.3)</i>				
<i>Domesticate the African Civil Aviation Policy (AFCAP<sup>6</sup>) (Ref. Air Transport 2.3)</i>				
<i>Ratify the international legal instruments by concerned States (Ref. Air Transport 2.3)</i>				
<i>Enhance joint activities with tourism industry (Ref. Air Transport 2.5)</i>				
Formulate and harmonize legal and regulatory frameworks to unlock private sector investment in transboundary infrastructure (Ref. PIDA 2.3)	Legal and regulatory frameworks	AFCAC	Member States, PIDA CBN, ICAO, AFRAA, IATA, ACI, AUC, NPCA	2017-2019
Strengthen capacity of States in the implementation of AFCAP (Ref. Air Transport 2.3)	Report	AUC	AFCAC, RECs, UNECA, AfDB, NPCA, Member States	2017-2019
Sensitize concerned States for the ratification of the international legal instruments <sup>7</sup> (Ref. Air Transport 2.3)	Report	ICAO	AFCAC, AUC, RECs, NPCA, Member States	2017-2019
Establish project monitoring and evaluation frameworks for quality aviation infrastructure development	Monitoring and evaluation frameworks	AUC	AfDB, NPCA, AFCAC, Member States, ICAO	2017-2019
Align and integrate aviation infrastructure programmes with multi-modal and urban planning initiatives, and link them with national and/or regional development plans	Development plans	AUC	Member States, RECs, PIDA CBN, ICAO, AFCAC	2018-2019
Establish common framework for traffic growth in Africa (ref. Air Transport 2.5)	Reports, Protocols, etc.	ICAO	AUC, NPCA, RECs, UNECA, AfDB, Member States, ICAO, AFCAC, AFRAA, IATA, ACI	2017-2019
Undertake a communication campaign for sensitization on the benefits of air transport liberalization	Campaign milestones, Reports	AUC	ICAO, NPCA, RECs, UNECA, AfDB, Member States, AFCAC, AFRAA, IATA, ACI	2017-2019

<sup>6</sup> Endorsed at the Eighteenth Ordinary Session of the Assembly of Heads of State and Government of the AU, in Addis Ababa, Ethiopia on 30 January 2012.

<sup>7</sup> Convention for the Unification of Certain Rules for International Carriage by Air signed in Montreal on 28 May 1999, the Convention on International Interests in Mobile Equipment and its Protocol on Matters Specific to Aircraft Equipment signed in Cape Town on 16 November 2001

AATO: Association of African Aviation Training Organizations  
ACI: Airports Council International  
AFCAC: African Civil Aviation Commission  
AFCAP: African Civil Aviation Policy  
AfDB: African Development Bank  
AFRAA: African Airlines Association  
AU: African Union  
AUC: African Union Commission  
CBN: PIDA Continental Business Network  
IATA: International Air Transport Association  
ICAO: International Civil Aviation Organization  
IPPF: NEPAD Infrastructure Project Preparation Facility  
NEPAD: New Partnership For Africa's Development  
NPCA: NEPAD Planning and Coordination Agency  
PIDA: Programme for Infrastructure Development in Africa  
RECs: Regional Economic Communities  
SDM: PIDA Service Delivery Mechanism  
UNECA: United Nations Economic Commission for Africa