



ICAO

UNITING AVIATION

THE 2ND ICAO
WORLD AVIATION FORUM
MONTRÉAL, CANADA | 26 SEPTEMBER 2016



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AVIATION PARTNERSHIPS FOR SUSTAINABLE DEVELOPMENT

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Working Breakfast Session

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Director General, Civil Air Navigation Services Organisation





How to advance and accelerate the implementation of the No Country Left Behind (NCLB) initiatives needed for the modernization of the aviation system? (Session 1)

- Modernising ATM is critical to cater for growth in traffic and to ensure efficient airspace
- Technology is key – States targeted by NCLB can “leapfrog” to latest technology
- ASBUs are a catalyst for modernisation
- But States / ANSPs need help with implementation
- NCLB and Vision 2020 (CANSO’s strategic framework for ATM) help by:
 - Coordinating activities between States, pooling resources, sharing best practice
 - CANSO facilitating ANSPs to help each other; and providing training, guidance material, seminars





How to mobilize resources to overcome constraints and impediments to the partnership and financing for a sustainable aviation future? (Session 2)

- Business case for investing in ATM infrastructure not always well-articulated
 - Benefits fall to airspace users and national economies rather than investor (ANSP)
 - Investment in ATM treated in isolation rather than part of holistic aviation and economic strategy
- As States and all aviation benefit from efficient ATM, all must work together in partnership
- The case for investing in ATM must be made by ANSPs, airlines, airports, ICAO
 - With a focus on system wide and economic benefits





How to facilitate private and public financing and access to funding for long-term needs? (Session 3)

- ATM investments have long-lead time so need long-term planning and stability
- But majority of ANSPs government-owned
 - Part of government budgets, in competition with other departments, subject to across the board cuts
 - Government procurement process for new equipment often lengthy and bureaucratic
- To ensure predictability and facilitate access to funding, States should
 - Separate regulation from service provision
 - Allow ANSPs to operate as normal businesses within performance-driven framework
- Investments would then be based on solid business cases encouraging stable, long term investment





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THANK YOU