



ICAO

CALAF

ICAO 4th Civil Aviation Legal Advisers Forum
27 to 29 May 2026 | Nassau, Bahamas

Hosted by



SPEAKER BIOS

Opening Ceremony of CALAF/4

Juan Carlos Salazar

Secretary General
International Civil Aviation Organization (ICAO)

Mr. Juan Carlos Salazar is the Secretary General of the International Civil Aviation Organization (ICAO). He was first appointed for a three-year term starting August 2021. On 11 March 2024, the ICAO Council renewed his appointment for a second consecutive three-year term, to begin August 2024. His career in international civil aviation spans over 30 years in various advisory and leadership roles. Prior to his appointment as Secretary General, Mr. Salazar served as Director General of Aeronautica Civil of Colombia – Aerocivil. For the twelve years prior to joining Aerocivil, Mr. Salazar was a Senior Advisor to the UAE General Civil Aviation Authority.

His professional experience also includes terms as the President of Latin American Civil Aviation Commission (LACAC), Secretary of the Colombian Civil Aviation Board and Director of its Air Transport Office, Director General of Air Transport at the Colombian Ministry of Transport, Corporate Secretary and Director of the Legal Department of Tampa Cargo (currently known as Avianca Cargo). Mr. Salazar is a lawyer and has earned advanced degrees from Harvard University (Master in Public Administration - MPA) and McGill University (Master in Air and Space Law - LLM), and was awarded an Honorary Doctorate degree in Law from Korea Aerospace University. He is fluent in Spanish, English and French, and speaks basic Arabic.



Keynote Speaker (to be confirmed)

The Bahamas

Opening Ceremony

Chequita Johnson

Director General
Civil Aviation Authority Bahamas

Ms. Chequita Johnson is an accomplished executive with over 18 years of progressive leadership experience in human resources, organizational administration, and regulatory oversight. Currently serving as the Director General of the Civil Aviation Authority Bahamas, Ms. Johnson leads the national aviation regulatory body with a strong focus on strategic governance, compliance with international standards, and stakeholder engagement at both the national and global levels.

Before assuming the role of Acting Director General in April 2025, she served as the Deputy Director General – Administration, where she was instrumental in modernizing key operational divisions including Human Resources, IT, Finance, Public Relations, Training & Development, and Facilities. Her leadership played a pivotal role in organizational restructuring, internal policy reform, and improving overall operational efficiency.

Ms. Johnson began her tenure at the Civil Aviation Authority in 2019 as the Manager of Human Resources, where she led initiatives in employee engagement, talent acquisition, and regulatory compliance. Prior to her transition to the aviation sector, she held multiple leadership roles at Bahamas Power and Light Company Ltd., including Manager of Compensation and Benefits and Employee Relations Officer, where she designed and managed competitive compensation systems, employee wellness programs, and labor relations strategies.

Chequita holds a Bachelor of Science in Accounting (Magna Cum Laude) and is a certified Senior Professional in Human Resources (SPHR) as well as a SHRM Certified Professional (SHRM-CP). Her professional affiliations include the Society for Human Resource Management (SHRM) and the HR Certification Institute (HRCI). Known for her strategic mindset, and people-first leadership style, Ms. Johnson continues to champion operational excellence and workforce development in one of the country's most vital regulatory bodies.



Michael Gill

Director, Legal Affairs & External Relations Bureau
International Civil Aviation Organization

Michael Gill is a UK and French national. He was appointed as Director, Legal Affairs and External Relations Bureau at ICAO, the organisation's senior legal official leading the legal, external relations and communications functions, in September 2021. The Bureau advises the ICAO Secretary General and Council on constitutional, administrative and procedural matters, as well as substantive international and air law issues. It also coordinates ICAO's relations with states, other UN organisations and international bodies and provides policy advice on political developments affecting ICAO's work. The Director serves as the Secretary to relevant bodies of ICAO's triennial Assembly and Legal Committee.

From 2013 until his appointment to ICAO, Michael Gill served in the dual roles of Director, Aviation Environment at the International Air Transport Association (IATA) and Executive Director of the Air Transport Action Group (ATAG) in Geneva. From 2007-2013, he was Senior Legal Counsel in IATA, supporting its external affairs portfolio. Before joining IATA, Michael was an aviation lawyer in private practice in London and Paris.

He holds law degrees from King's College, London and the Sorbonne University in Paris, as well as a Master's degree from the University of Edinburgh. He is admitted as a Solicitor in England & Wales and as an Avocat in France.

Michael is a Fellow of the Royal Aeronautical Society and former Chairman of its Air Law Group and a Committee member of the European Air Law Association. He has been a contributing editor of Shawcross & Beaumont on Air Law since 2011.



Panel 1 - CAA Leaders Roundtable

United Skies – Regional Solidarity and Stakeholder Synergy for a Safer, Smarter, and Sustainable Future for Aviation

Alice Serpa Braga
Attorney for Federal Agencies, Attorney’s Office, National Civil Aviation Agency, Brazil, and Chairperson of the ICAO Legal Committee

Alice Serpa Braga Della Nina is an attorney with extensive experience in federal agencies, serving in various prominent roles since 2006. As an Attorney for the Federal Agencies, Alice Della Nina has dedicated a significant part of her career to the Brazilian Civil Aviation Authority (ANAC), where she has been serving since 2013 and served as Attorney General in 2024. Prior to this, she held positions at the Brazilian Forest Service (2012-2013) and the Brazilian Federal Environmental Agency (2008-2012).

In addition to her domestic roles, Alice has actively participated in international legal discussions, currently serving as the Chair of ICAO’s Legal Committee, elected in 2024. Formerly, she held the position of Fourth Vice Chair of ICAO’s Legal Committee. Since 2014, she represents Brazil in many ICAO’s Study Groups and Task Forces in the legal field.

Alice holds a PhD in Law from Universidade de Lisboa (2021) and has undertaken an academic internship at Humboldt Universität zu Berlin (2015-2016). She also possesses a Master in Law and Public Policies, a Master in Business Administration and a Bachelor Degree in Law. She is admitted to the Brazilian Bar Association (OAB).



Moderator

Ana Cristina Rodrigues Vieira da Mata
President of the Board of Directors, Portuguese Civil Aviation Authority (ANAC), Portugal

Ana Vieira da Mata started her career in aviation in 2000. She has performed several duties in the Portuguese CAA, highlighting the coordination of the Management Control and Studies Bureau (Compliance Unit) from 2008 until 2020 and managing the Economic Regulation Directorate from 2014 until November 2021, accumulating both duties. She was appointed Member of the Board of Directors of the Portuguese Civil Aviation Authority (ANAC) in November 2021, being responsible for managing within the CAA the following areas: Economic Regulation; Consumer Protection; Human Resources; Financial Resources and Procurement. Following her appointment as Chairman of the Board of Directors of ANAC, in January 2024, her activities also include management of matters related to airworthiness, operations, facilitation, and security. She was elected in December 2025 as the first woman to chair the Management Board of EASA (European Aviation Safety Agency) and is also Board Member of JAA-TO (Joint Aviation Authorities Training Organization since 2021). Ms. Mata has a postgraduate in I & T – business engineering, a master’s degree in Management and Strategy from the Lisbon School of Economics & Management, and a Degree in business management from the University Institute of Lisbon.



Panellist

Andile Mtetwa-Amaeshi

Director General
 Eswatini Civil Aviation Authority (ESWACAA)

Andile Mtetwa-Amaeshi is the Director General of Civil Aviation in the Kingdom of Eswatini, where she leads the national aviation authority, including airport operations and air navigation services. With over 19 years of experience across airline operations and regulatory oversight, she brings deep expertise in aviation safety, security and institutional development.

She previously held senior roles at South African Airways, including Head of Security Risk Management and Head of Quality Assurance, overseeing critical operational and certification functions. Regionally, she has served two terms on the Bureau of the African Civil Aviation Commission (AFCAC), representing the SADC region, and contributes to continental aviation policy and oversight.

A strong advocate for inclusion, she has advanced gender equality in aviation through regional initiatives and mentorship across Africa. She holds degrees from the University of the Witwatersrand and the Gordon Institute of Business Science and received the Standard Bank SHEROs Award in 2023, reflecting her commitment to building a more inclusive and resilient global aviation sector.



Panellist

Diane Shurland

Board Director, Barbados Civil Aviation Authority
 CEO, Barbados Aircraft and Aviation Services Company

Bio coming soon

Panellist

Paola Plá

Deputy Director
 Instituto Dominicano de Aviación Civil (IDAC)

Bio coming soon

Panellist

Panel 2

Emerging Litigation Trends in Aviation and Impacts on International Air Law Treaties

Georges Leloudas

Professor

Institute of International Shipping and Trade Law, Swansea University

Professor Leloudas joined the Institute of International Shipping and Trade Law (IISTL) in 2011 as a lecturer and was promoted to senior lecturer in 2014, then to Associate Professor in 2018, and to Professor in 2022. He graduated from the National and Kapodistrian University of Athens and holds LLM degrees in Commercial Law from the University of Bristol and in Air and Space Law from McGill University's Institute of Air and Space Law. He completed his PhD in air law, focusing on liability and insurance, at Trinity Hall, Cambridge University, in 2009. George previously worked as a Solicitor at Gates and Partners in London for several years, advising on aerospace liability and airlines' regulatory issues. He also served as an assistant to the legal counsel of the International Union of Aviation Insurers (IUAI), supporting the replacement of the Rome Convention on Surface Damage. He is an instructor at training centres of the International Air Transport Association (IATA) and the International Civil Aviation Organisation (ICAO), where he teaches aviation insurance law and air cargo liability.

George's principal research interest is air carriage and air law (broadly defined), but his research and teaching interests also extend to multimodal transport, insurance law, arbitration, and the regulation of autonomous transport systems. He has published two monographs: the first on Risk and Liability in Air Law and the second on Air Cargo Insurance, co-authored with Professor Malcolm Clarke of Cambridge University, along with a substantial number of peer-reviewed articles and book chapters, the most recent one on "Unmanned Aircraft Systems and Strict Product Liability in the UK: Time for Reform" (2026) 51(1) ASL 1-30 (with Furkan Bulut). He is also the General Editor of the leading air law publication, Shawcross and Beaumont on Air Law (LexisNexis), and his most recent book on the Montreal Convention 1999 (Elgar Publishing), published with Professor Paul Dempsey, Dr Laurent Chassot, and 34 internationally renowned experts, offers a detailed, article-by-article analysis of the Montreal Convention 1999. His work was most recently cited by the English High Court in *SMT Global Logistics Limited v Georgian Airlines Llc* [2025] EWHC 739 (Comm) and the New South Wales Court of Appeal in *Air Canada v Evans* [2024] NSWCA 153.



Moderator

<p>Anita Quay Partner Kennedy's, Singapore</p> <p>Bio coming soon</p>	<p><i>Panellist</i></p>
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<p>Juan Carlos Menció Vice President Legal Affairs and Compliance LATAM Airlines</p> <p>Bio coming soon</p>	<p><i>Panellist</i></p>
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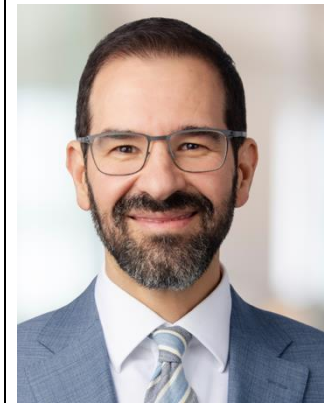
<p>Llewellyn V. Boyer-Cartwright Founding & Managing Partner Harley James Law Firm</p> <p>Llewellyn V. Boyer-Cartwright is the founder and managing partner of Harley James Law. His extensive aviation experience has allowed him to merge the practical and regulatory aspects of aviation with the law. He has been integral in the development and advancement of the aviation industry in The Bahamas.</p> <p>As a former airline pilot, who flew for the country's national flag carrier, Bahamasair and Laker Airways, he is a licensed Air Transport Pilot (ATPL). He holds a Bachelor of Law and a Master's in Aviation Science and is a member of the Bars of England & Wales and The Bahamas.</p> <p>He was appointed to the Consultative Committee to determine the feasibility of enhancing the Bahamas' Aircraft Registry and expedite ratification of the Cape Town Convention.</p> <p>Llewellyn has authored numerous articles and contributed to a leading publication: The Aviation Law Review 7th Edition).</p>	 <p><i>Panellist</i></p>
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Ricardo Martinez

Partner
Podhurst Orseck

Ricardo M. Martinez-Cid is a partner at Podhurst Orseck, P.A., in Coral Gables, Florida. He earned his undergraduate degree at the University of Miami and his Juris Doctorate at Yale Law School where he was the William S. Beinecke Scholar. While a law student, Ricardo was a director at Yale’s renowned clinical program. Before joining the firm, Ricardo served as a law clerk to the Honorable James Lawrence King on the United States District Court for the Southern District of Florida. He joined Podhurst Orseck in 2002 and was named a partner in 2005.

Ricardo is an accomplished trial lawyer, having obtained multi-million-dollar verdicts on behalf of his clients in both federal and state courts. He is a Board-Certified expert in aviation law by the Florida Bar. Martinez-Cid served as court-appointed lead counsel for all wrongful death and personal injury claims arising from the Champlain Towers building collapse in Surfside, Florida. He also served as court-appointed leadership counsel for the plaintiffs in *In Re: Ethiopian Airlines Flight 302* and on the *In Re: Zantac Litigation MDL*. Much of Ricardo’s practice involves personal injury, wrongful death, and product liability cases with a focus on aviation litigation and mass torts.



Panellist

Robert Lawson

Barrister
Quadrant Chambers

Robert Lawson KC is a barrister practicing from Quadrant Chambers, London. He has been in legal practice since 1990. From then until 2017 he practiced at the independent Bar in London and was appointed Queen’s Counsel (QC) in 2009 (with this title converting automatically to King’s Counsel (KC) in September 2022 on the change of the UK’s Monarch). Between 2017 and January 2026 he was a partner at the world’s foremost aviation law firm, Clyde & Co LLP, during which time he spent 3 years as the Chair of its Aviation Global Practice Group. He returned to practice at the independent Bar in February 2026.

Throughout his career Rob has focussed upon the world of, and law relating to, aviation liability, regulation and commercial dispute resolution. He has acted and advised in many of the most notable aviation related disputes with an English or English law nexus that have arisen over the last four decades, including many that have resulted in cases establishing important legal precedent, and has publishes several works on aviation law.

Rob has been recognised as a leading practitioner in aviation by all of the major legal directories. He has also been named: Hall of Fame – Aviation, Legal 500 United Kingdom, 2026; a Global Elite Thought leader for both contentious aviation and aviation regulatory by Lexology for 2025 & 2026; Aviation Law - London Lawyer of the Year 2023 by Best Lawyers; Transport: Individual (London) of the Year 2020 by Legal 500; and Aviation - Regulatory Lawyer of the Year 2020 by Who’s Who Legal.

Rob is a Fellow of the Royal Aeronautical Society and a member of the Executive Committee of the European Air Law Association and the Expert Committee of the Shanghai International Aviation Court of Arbitration.



Panellist

Panel 3

Shaping Legal Frameworks for Liberalized Air Transport: Regulatory Policies and Partnerships for a Resilient, Sustainable and Inclusive Future

Steven Truxal

Director of the International Institute of Air and Space Law (IIASL)
Leiden University

Professor and Director of the International Institute of Air and Space Law (IIASL) at Leiden University in the Netherlands, where he provides academic leadership for one of the world's leading centres for research and education in air and space law. In this role, he is responsible for the strategic direction of the IIASL, its research agenda, and its international academic and professional engagement. He also oversees Leiden University's award-winning Advanced Master of Laws (LL.M.) in Air and Space Law programme, supporting its academic coordination and continued international standing. Steven holds a part-time professorship at the European University Institute (EUI) Florence School of Regulation (FSR Transport), through which he regularly engages in policy dialogue with the European Commission, national supervisory authorities, and industry stakeholders. His academic research focuses on the economic and environmental regulation of aviation, as well as air transport competition law. Drawing on his interdisciplinary background in economics and law, his work integrates legal analysis with economic and policy perspectives. Steven is a Fellow of the Royal Aeronautical Society. Prior to his academic career, Steven gained industry experience at Lufthansa and has held academic positions at the University of London and Humboldt University of Berlin.



Moderator

Jae Woon Lee

Professor, Faculty of Law, Chinese University of Hong Kong
Third Vice-Chairperson ICAO Legal Committee (Republic of Korea)

Dr. Jae Woon (June) Lee is an Associate Professor in the Faculty of Law at the Chinese University of Hong Kong (CUHK). He has been working, teaching, and researching in the field of aviation law and policy since 2004 and is an internationally renowned expert in aviation law. Prof. Lee has seven years of legal affairs experience in the airline industry, advising the company on issues relating to airline liability, government regulation and competition law matters. Since 2012, he has acted as legal advisor to the Ministry of Foreign Affairs of the Republic of Korea on aviation law issues and regularly attended the International Civil Aviation Organization (ICAO) Legal Committee as a Korean delegate. He is the 3rd Vice-Chairperson of the ICAO Legal Committee and was the Chairperson of the Legal Commission at the 42nd ICAO Assembly (2025). He is currently working on two book projects: *Milde's International Air Law and ICAO* (Brill, forthcoming in 2026) and *Air Services Agreements: Past, Present and Future* (Cambridge University Press, forthcoming in 2027).



Panellist

Kenneth P. Quinn

Partner
Clyde & Co.

Bio coming soon

Panellist

Vasco Alexandre de Figueiredo Alves Vieira

Legal Advisor
African Civil Aviation Commission (AFCAC)

Mr. Vasco Alexandre de Figueiredo Alves Vieira has been the Legal Advisor of the African Civil Aviation Commission (AFCAC) since 2022. A Cape Verdean national and former commercial pilot, he holds a Bachelor of Laws from Federal University of the State of Rio de Janeiro, Brazil, a Post Graduate Diploma in Air Law from Universidade de Lisboa, Portugal, and a Post Graduate Diploma in Public Regulation and Competition Law from Universidade de Coimbra, Portugal.

His career includes roles such as Deputy Director General of the Cabo Verde Civil Aviation Authority-AAC (2017-2022), Member of the Advisory Board of Cabo Verde Aviation and Maritime Accident Investigation Authority-IPAAAM (2017-2022), Member of the Board of Directors of Banjul Accord Group Aviation Safety Oversight Organization-BAGASOO (2017-2022), Head of the Legal Department of AAC (2008-2017), and various legal positions within Cabo Verde's civil aviation sector from 2003 onward, alongside earlier experience as a pilot.

Additionally, he has served in advisory and leadership roles related to aviation safety and regulation and has authored papers on civil aviation matters. He represents AFCAC on various ICAO legal study groups.”



Panellist

Panel 4- Counsels Roundtable

Tenacity in Turbulence: Reflections on a Challenging Role in Advising

Michael Gill

Director, Legal Affairs and External Relations Bureau
International Civil Aviation Organization

Moderator

David Dueñas

Head of Legal Department, Civil Aeronautics Board
Ministry of Transport and Communications, Chile

David Dueñas is a lawyer and holds a Master's degree in Public Law, graduating with highest honors from the University of Chile. He has over 35 years of experience in the civil aviation sector, having served as legal advisor at the Chilean Civil Aviation Authority (DGCA) and Head of the National Aircraft Registry of Chile. Since 2015, he has been the Head of the Legal Department of the Civil Aeronautics Board (CAB), the authority responsible for administering Chile's commercial air policy.

He currently serves as Acting Secretary General of the CAB. He has been appointed as Chile's Alternate Representative to the ICAO Council for two terms and is currently the Vice Chairperson of the ICAO Air Transport Regulation Panel (ATRP). He has also provided legal consulting services to ICAO and the UNDP as a legal expert on technical cooperation projects in several countries.

He is currently a professor at Santa María University in Santiago and has extensive experience in teaching Air Law for Latin American countries and Spain. He is a member of the Ibero-American Institute of Air and Space Law, of the Latin American Association of Air and Space Law, and Director of the Chilean Institute of Air and Space Law.



Panellist

Jonathan Aleck

Executive Manager, Legal, International and Regulatory Affairs
Civil Aviation Safety Authority (CASA), Australia

Jonathan Aleck is Executive Adviser on Special International and Regulatory Affairs in the Office of the Director of Aviation Safety and Chief Executive of the Civil Aviation Safety Authority (CASA).

Until February 2026, Dr Aleck served for over 20 years as Executive Manager of CASA's Legal, International and Regulatory Affairs division, with responsibility for the Authority's advisory, litigation, enforcement, investigative, drafting and other legally related functions.

Dr Aleck joined what was then the Civil Aviation Authority in 1993 as a Legal Officer, assuming the role of CASA's Senior Legal Counsel in 1995 and Chief Legal Officer in 1996. During his tenure at CASA, he has held a number of senior executive positions in the legal, operational and policy fields.

Dr Aleck serves as chair of the ICAO Task Force on Article 12 (Rules of the Air), the Safety Information Protection Task Force and the Safety Information Protection Implementation Group. He is a member of the ICAO Study Group on Legal Issues Related to Pilotless Aircraft.

From September 1998 to August 2003, Dr Aleck was Australia's representative on the Council of the International Civil Aviation Organization (ICAO). He has represented Australia at a number of international aviation meetings and conferences, including most recently the 42nd Session of the ICAO Assembly in 2025 and the 39th Session of the ICAO Legal Committee in 2024. Dr Aleck chaired the Legal Commission at the 41st Session of the ICAO Assembly in 2022. He has actively participated in every Civil Aviation Legal Advisers Forum.

Dr Aleck is a member of the Australian Institute of Administrative Law, having served two terms as president of the Institute. He is also a Fellow of the Royal Aeronautical Society.

Dr Aleck earned his law degree at Loyola Marymount University in Los Angeles. He holds a bachelor of arts degree in psychology and a master of arts degree in political science from the University of Oregon, and a doctor of philosophy in law from the Research School of Social Sciences at the Australian National University.



Panellist

Mary Tufano Eche

Director Legal Services/Company Secretary
Nigerian Civil Aviation Authority (NCAA), Nigeria

Bio coming soon

Panellist

Wayne Tyrrell

Senior Legal Adviser/Assistant Company Secretary
Irish Aviation Authority (IAA)

Having initially trained as a Cadet in the Military College in 1995, Wayne completed a Flight Training Wings course with the Irish Air Corps and qualified as a military pilot in 1997 and has held a broad spectrum of appointments within the Irish Defence Forces in the areas of operations and law, including deployments with the United Nations in Liberia, Chad and Lebanon.

Prior to retiring from the Air Corps Wayne held the appointments of head of risk management in Air Corps Headquarters and the Wing Commander over training. Wayne is the Senior Legal Advisor at the Irish Aviation Authority with over two decades of experience in aviation regulation, governance, compliance, and international law.”



Panellist

Spotlight Session 1

Aviation Security Risk Landscape in 2025-2026

Ellis Mishulovich

Senior Counsel for International Law
Transportation Security Administration, U.S. Department of Homeland Security

Bio coming soon

Speaker

Panel 5

The Rising Tide and Global Reach of Passenger Rights Legislation – Fragmentation to Harmonization

Doug Mullen

Acting Senior Vice President & Chief Legal Officer
Airlines for America (A4A)

Bio coming soon

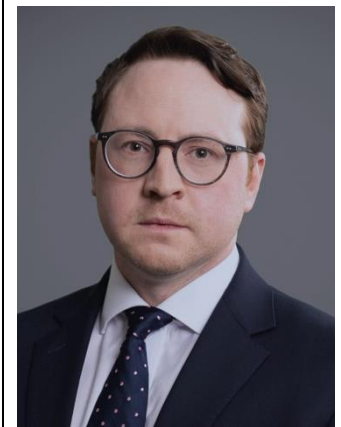
Moderator

Daniel Wand

Barrister
4 Kings Bench Walk Chambers, United Kingdom

Daniel is a barrister practising from 4KBW chambers in London, England. He has a broad practice which traverses commercial disputes, property litigation, claims involving public authorities, public law, regulatory cases, and other quasi-civil-criminal matters. He has a developing practice within the aviation sector and other forms of transport.

Daniel is an assistant editor of the leading aviation text, Shawcross and Beaumont: Air Law as well as the editor of the Civil Aviation chapter for Lexis Nexis' Encyclopaedia of Forms and Precedents. He is a member of the Royal Aeronautical Society. Daniel holds an undergraduate degree in law, a master's in public international law, and a doctorate in international law and international relations.



Panellist

Diego Olmedo

Partner
PIONAIRLAW, Spain

Bio coming soon

Panellist

Marco Ramazzotti

Legal Adviser
Italian Civil Aviation Authority (ENAC)

Marco Ramazzotti is a lawyer at the Italian Civil Aviation Authority (ENAC), where he works within the Legal Department managing litigation related to aviation law and passenger rights, including proceedings before the Court of Justice of the European Union. He has held multiple roles across ENAC's safety and security directorates, combining regulatory, operational, and enforcement experience. His work includes oversight of EU Regulation (EC) No 261/2004 on air passenger rights and aviation security compliance.

Mr. Ramazzotti represents ENAC in international forums as a member of the EASA Network of Legal Advisers and the ICAO EUR/NAT AVSEC Group. He holds a Law degree from La Sapienza University of Rome and is a registered attorney and accredited mediator for alternative dispute resolution.



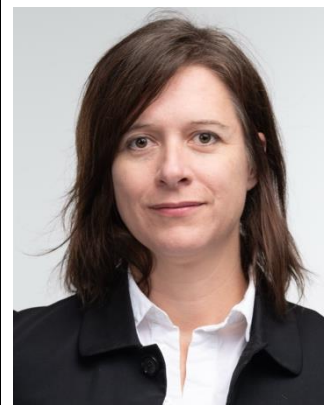
Panellist

Martine De Serres

Assistant General Counsel, Customer Regulatory and Resolution
Air Canada

Martine is Assistant General Counsel at Air Canada, where she leads the Customer Regulatory and Resolution team, overseeing passenger litigation and regulatory consumer affairs across Air Canada's global network. Over the course of her 20-year career at Air Canada, Martine's practice has also encompassed international commercial law, carrier licensing, airline agreements, competition law, human rights, accessibility, and environmental law.

Martine is an Adjunct Professor of Law at McGill University. She holds an LL.M. and B.Sc. from McGill University.



Panellist

Ricardo Bernardi

Partner

Bernardi and Schnapp Advocates, Brazil

Ricardo Bernardi's legal practice started in 1992 after graduation at the Catholic University of Sao Paulo and encompasses several aspects of aviation law, including litigation related to aircraft accidents, passenger claims, cargo disputes, commercial litigation, consultation on business law as well as regulatory and environmental matters.

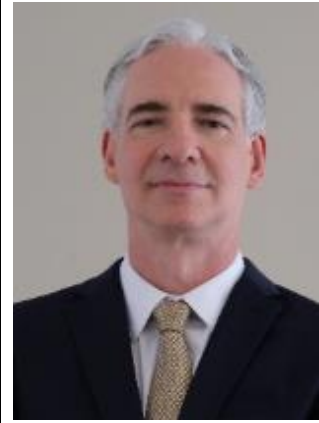
Publications and Contributions

Among several articles published in Legal Magazines, Ricardo is the co-author of several books in the field of aviation law. Notable contributions include a chapter titled "Regulation of Aviation: Regular Air Transportation" in the book *Regulation of the Economy in Brazil* (2003), a chapter on "Infrastructure in Environmental Law – Airports" in the book *Infrastructure in the Context of Environmental Law* (2016), a chapter on "Impacts of the Pandemic on Brazilian Aviation: Legal Uncertainty and its Effects on Airline Service" in the book *Impacts of the Pandemic on Brazilian Aviation* (2022), published by Editora Almedina and a chapter on "Climate Change, Aviation and Sustainable Fuels" in the book *XLV Jornadas Latino-Americanas de Direito Aeronautico e Espacial*, published by the São Paulo Lawyers Institute – IASP, 2024.

In 2019, he coordinated the first journal on aviation law published by the São Paulo Lawyers Association, contributing the article "The Montreal Convention of 1999, Tema 210 and its 'Ratio Decidendi'". He delivered lectures on aviation law at several prestigious institutions and conferences, including the Catholic University of São Paulo (PUC), the São Paulo Association of Attorneys (AASP), the International Air Transport Association (IATA), the Latin American and Caribbean Air Transport Association (ALTA), the American Bar Association (ABA), the Brazilian Association of Aerial and Space Law (SBDA), the National Council of Justice (CNJ), as well as various associations and schools of magistrates across Brazil.

Leadership and Advocacy

Ricardo was appointed as a member of the commission established by the Brazilian Federal Senate to revise the Aeronautical Code. He currently serves as the President of the National Institute of Aeronautical Law (IBAER). Additionally, he was appointed by IATA as a consultant to lead an educational initiative on liability in air carriage. As part of this role, he has organized and participated in multiple seminars for judges in Brazil, in collaboration with the National School of Magistrates.



Panellist

Panel 6

Data Protection in International Air Carriage: Legal Challenges, Regulatory Divergence, and Opportunities for Resolution

Alejandro Piera

Partner
Guanes, Heisecke & Piera (GHP) Advocates, Paraguay

Bio coming soon

Moderator

Auguste Hocking

Director Legal Services Regulatory and Governance, (International Air Transport Association (IATA)

Bio coming soon

Panellist

Erika Varga

Legal Officer, Legal Affairs and External Relations Bureau
International Civil Aviation Organization (ICAO)

Erika Varga is a senior legal expert in international aviation law with over 20 years of experience in public international law, EU aviation regulation, and civil aviation oversight. She currently serves as Legal Officer at the International Civil Aviation Organization (ICAO) in Legal Affairs and External Relations Bureau, where she provides legal support across aviation-related matters and contributes to the work of the ICAO Legal Committee. Prior to this, she advised the Hungarian civil aviation authority at the highest level, leading legal support for regulatory oversight, enforcement, and international representation in fora such as ICAO, ECAC, EASA, and the European Union. She has extensive experience in legislative drafting, bilateral negotiations, and facilitation programmes. Erika has also delivered specialized aviation law training to regulators, industry professionals, and pilots, combining strong policy insight with practical implementation expertise in complex international regulatory environments.



Panellist

James Ball

Legal Committee Chair
International Federation of Airline Pilots Association (IFALPA)

James Ball is the Chair of the International Federation of Air Line Pilots' Associations (IFALPA) Legal Committee. James is both a pilot currently flying as a First Officer on a Boeing 737 as well as a Canadian lawyer.

A graduate of Dalhousie Law School in Halifax, Nova Scotia, Canada, James practiced a mix of aviation and insurance law representing airlines, operators and their insurers in both litigation and regulatory matters prior to returning to flying full time.

James started his aviation career flying air ambulance and charter flights in Canada's North, after attending law school and practicing law full time, he then flew regional airline flights across Canada. Now on the 737, he primarily flies scheduled flights throughout North America with occasional Trans-Atlantic flights to Europe.



Panellist

Jasmin Fabré Jiménez

Legal Director
Civil Aviation Board (JAC), Dominican Republic

A senior legal executive with over 15 years of experience across the public and private sectors, specializing in aviation law, digital transformation, and regulatory strategy. Currently serving as Legal Director of the Civil Aviation Board of the Dominican Republic, she leads high-impact legal and institutional initiatives. She has represented the Dominican Republic before international organizations including ICAO, the United Nations, and the ITU. A recognized speaker, she focuses on the intersection of law, technology, and global aviation governance.



Panellist

Spotlight Session 2

Shaping Aviation Insurance for Emerging Aerospace Risks

Roland Küsters

Senior Underwriter & Senior Legal Counsel
Munich-Re

Roland is Senior Underwriter & Senior Legal Counsel for the global Aviation and Space business at Munich Re in Munich. In his capacity as in-house lawyer he gives internal legal advice in a wide range of legal and regulatory matters of the aerospace (re-)insurance business including liability laws, (re-)insurance laws and compliance laws. He joined Munich Re in 2000 and specialized in large single airlines and aerospace business worldwide. Before joining Munich Re he was in-house legal counsel at the Deutsche Bank Group.

His corporate career was primed by practicing international transport, aviation and insurance laws as lawyer in Frankfurt/Main. Roland's judicial appointment was in 1995 at the courts of Munich. He studied law at the universities of Bonn and Munich and passed his 2nd legal state examination in Munich in 1994.

Professional Organizations

Member of the Cyber and Emerging Risks Study Group (CERSG) of the International Union of Aerospace Insurers (IUAI), London. Member of the Aviation Insurance Clauses Group (AICG), London.



Presenter

Panel 7

State Responsibility for Airports and Air Navigation Services in the Modern Age

Siew Huay Tan

Director Special Projects (International Air Law)
Civil Aviation Authority of Singapore (CAAS), Singapore

Bio coming soon

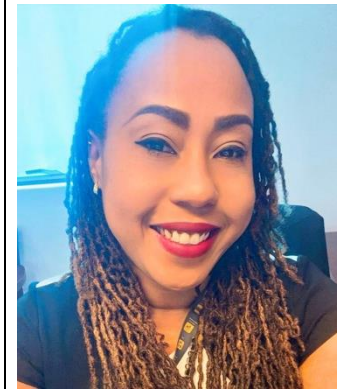
Moderator

Camille Royes

General Counsel & Company Secretary
MBJ Airports Limited, Jamaica

Camille Royes is a senior attorney-at-law based in Montego Bay, Jamaica, with over 20 years of experience in commercial, regulatory, and transactional law. She serves as General Counsel and Corporate Secretary at MBJ Airports Limited, where she leads high-value contract negotiations and supports major financing projects. She holds an LL.M (with distinction) from the University of Westminster, an LL.B (Hons) from the University of the West Indies, and a Certificate of Legal Education from Norman Manley Law School.

Her expertise includes dispute resolution, risk management, and corporate strategy, and she actively contributes to regional legal initiatives and professional organizations.



Panellist

Chester Salazar del Pozo

Representative of Ecuador on the Council of ICAO

Since November 2025, Chester Salazar del Pozo serves as the Representative of Ecuador to the Council of the International Civil Aviation Organization (ICAO) in Montréal (Canada).

Mr. Salazar del Pozo has more than eleven years of experience advising Ecuadorian and international airlines. Additionally, he has advised multiple clients in the airport industry on regulatory, corporate, and transactional matters. Prior to his appointment, he worked at leading law firms recognized for their expertise in aviation and transportation law, where he led complex processes before the civil aviation authorities, including the structuring of aircraft financing and leasing transactions, the negotiation of airport concession frameworks and the development of airport infrastructure and public-private partnership projects.

He has been actively involved in regional and international associations related to aviation law and has participated in various academic and professional forums across Latin America and Europe.

Mr. Salazar del Pozo holds a law degree from Universidad San Francisco de Quito and has completed postgraduate programs in Aerospace, Aeronautical and Airport Law at internationally recognized institutions.

Recently he was admitted to the Advanced LL.M. in Air and Space Law (2026) at McGill University.



Panellist

Keith O. Major, Jr., LL.M

Legal Counsel

Bahamas Air Navigation Services Authority (BANSAs)

Keith is an attorney with over a decade of experience in private practice, the majority of which was spent at one of the largest law firms in The Bahamas. During his career in private practice Keith routinely assisted both entities and individuals in complex and high valued disputes in a wide variety of areas before all courts and forums in The Bahamas and also before The Privy Council, the highest non-resident appeal court located in London, England.

In May 2018, Keith began his aviation law specialty when he became the first Bahamian to obtain an LL.M. in International Aviation Law and Policy. Keith also enjoys writing and has authored commentaries on several aviation law topics.



Panellist

Lina Albahouth

Senior Legal Specialist

General Authority of Civil Aviation (GACA), Saudi Arabia

Bio coming soon

Panellist

Spotlight Session 3

A Conversation on Legal Perspectives - The Sky Is Not the Limit: Legal Implications of Suborbital and Near-Space Operations

Christopher Petras

Legal Officer, Legal Affairs and External Relations Bureau
International Civil Aviation Organization (ICAO)

Bio coming soon

Panellist

James Murray

Chief Technology Officer, Chief Engineer

James Murray is an aerospace pioneer whose career soars in the upper atmosphere of engineering leadership with a foundational grit of hands-on creation. As an architect of innovation, he has dedicated his professional life to building companies and inventing the complex technologies that define the future of mobility, both in the sky and in space.

As a founder and technical leader, Dr. Murray excels at the genesis of ventures, having served in board and C-Suite roles for over a decade. He is adept at roadmapping technology development, defining make-or-buy strategies, and productizing advanced concepts into tangible hardware, software, and machine learning systems. His mentorship has guided engineering projects and business development efforts securing multi-million-dollar contracts.

His engineering background includes serving as a Senior Propulsion Expert for Arianespace, SAFRAN, and CNES, with deep knowledge of rocket engine cycles and future engine concepts, culminating in certification expertise for space-capable, rocket-powered aircraft.

He has advanced innovations in robotics, aerospace, and high-energy systems, including serving as a European Aviation Safety Agency Certification Verification Engineer for electric VTOL air-taxis and leading projects supported by the National Science Foundation. Dr. Murray manages multidisciplinary teams to meet critical milestones while contributing hands-on engineering expertise. He is also a certified pilot under both FAA and EASA regulations, reflecting his commitment to flight safety.



Panellist

Regula Dettling-Ott

Fellow
Swiss Hub for Air and Space Law and Economics (SHALE), University of Bern

Bio coming soon

Panellist

Book Club

*Conversation with the Editors on the Commentary on the
Chicago Convention/Routledge*

Steven Truxal

Director of the International Institute of Air and Space Law (IIASL)
Leiden University

Bio coming soon

Speaker

Panel 8 – Groups Breakout Session

Legal Guardians of Flight: Enabling legal advisory excellence in civil aviation, driving capacity, governance and global alignment for air law

Andrew Opolot

Legal Officer, Legal Affairs and External Relations Bureau
International Civil Aviation Organization (ICAO)

Andrew P. Opolot is a Legal Officer at ICAO's Legal Affairs and External Relations Bureau, joining in 2011 as the first African legal professional in the bureau. He manages portfolios including aviation security, cybersecurity, air transport policy, environmental protection and climate change, as well as international air law training. Previously, he was chief legal adviser to the civil aviation authorities of Botswana and Uganda for over ten years. He holds a Bachelor of Laws from Makerere University, Uganda, is admitted to the Ugandan bar, studied aviation law and management at the Florida Institute of Technology in the United States, and earned an LL.M. in Air and Space Law from the University of Leiden, Netherlands.



Moderator

Jae Woon Lee

Professor, Faculty of Law, Chinese University of Hong Kong
Third Vice-Chairperson ICAO Legal Committee (Republic of Korea)

**Coordinator for Asia
and Pacific (APAC)
States**

Jasmin Fabré Jiménez

Legal Director
Civil Aviation Board (JAC), Dominican Republic

**Coordinator for
North American,
Central American
and Caribbean and
South American
(NACC/SAM) States**

Maria Makalla Memba

Director, Legal Services
Tanzania Civil Aviation Authority

Ms. Maria Makalla Memba is the Director of Legal Services at the Tanzania Civil Aviation Authority (TCAA) and an accomplished aviation lawyer with over 20 years of professional experience in aviation law, regulatory governance, and international air transport policy. She currently serves as Vice-Chairperson of the ICAO Legal Committee representing African States, where she contributes to the development and harmonization of international aviation legal frameworks.

Ms. Memba has played a key role in strengthening aviation legal and regulatory systems at national, regional, and international levels. Her work includes drafting aviation legislation, supporting ICAO compliance initiatives, and contributing to harmonized Civil Aviation Regulations within the East African Community through the Civil Aviation Safety and Security Oversight Agency (CASSOA). She has also participated in numerous ICAO and international aviation legal forums and negotiations. In addition to her regulatory role, she is a Board Member of the Public Procurement Regulatory Authority (PPRA) and Founder of Women in Aviation Tanzania, where she promotes leadership, mentorship, and gender inclusion in aviation.

Ms. Memba holds a Bachelor of Laws (LL.B) from the University of Dar es Salaam and a Master of Laws in Information Technology and Telecommunications from the Open University of Tanzania. She is an Advocate of the High Court of Tanzania and an active member of several professional legal associations.



***Coordinator for
Eastern and
Southern Africa,
Western Africa
(ESAF/WACAF)
States***

Wayne Tyrrell

Senior Legal Adviser
Irish Aviation Authority

***Coordinator for
Europe and North
Atlantic (EUR/NAT)
States***

Panel 9

Regulatory Readiness for Emergent Aviation Technologies and Risks

To be confirmed	Moderator
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<p>Alexander Sudbury Head of the Safety Operations Legal Team Civil Aviation Authority, United Kingdom</p> <p>Bio coming soon</p>	Panellist
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Jake Phillips
Senior Vice President, General Counsel and Secretary
GE Aerospace

Jake Phillips is Senior Vice President, General Counsel and Secretary of GE Aerospace. In this role, Jake leads the global legal, compliance, and security teams and is responsible for the legal and compliance strategy across all aspects of GE Aerospace.

Prior to joining GE Aerospace in October 2023, Jake served at the White House as Deputy Counsel to the President and Legal Advisor to the National Security Council (NSC). He led the NSC’s legal team and was responsible for advising the President and the NSC on national security and foreign policy matters.

Jake previously spent 13 years at Boeing, serving in a variety of leadership positions. Jake was most recently Vice President, Corporate Secretary, and Assistant General Counsel, with responsibility for legal matters related to corporate governance, securities, and finance. His tenure at Boeing also included extensive experience in the defense sector, having led the legal function for Boeing Defense, Space and Security as Vice President and Assistant General Counsel. Earlier in his career, Jake served in the U.S. Department of Justice as Senior Counsel to the Deputy Attorney General and in the Office of Legal Counsel (OLC). Jake also worked in private practice as a commercial litigator at Kirkland & Ellis LLP, based in Washington, D.C.

Jake served as a law clerk to Justice Antonin Scalia of the U.S. Supreme Court and to Judge J. Michael Luttig of the U.S. Court of Appeals for the Fourth Circuit. Jake is a member of the Advisory Board of the National Security Institute at George Mason University’s Antonin Scalia Law School, and previously served on the Board of Directors of the USO of Metropolitan Washington-Baltimore.

Jake holds a Juris Doctor degree with high honors from the University of Chicago Law School and a bachelor’s degree from Duke University.



Panellist

Jacqueline Serrao, LLC

Principal and Attorney at Law, Legal Capacity Building and Aerospace Consulting
Jacqueline E. Serrao, LLC

Ms. Jacqueline Serrao is an international aviation lawyer, negotiator, and regulatory expert with nearly thirty years of experience in U.S. and international aviation law, policy, and legal capacity building. She currently serves as Principal of Jacqueline E. Serrao, LLC, an independent legal consultancy providing strategic counsel on aviation regulatory compliance, emerging technologies, and institutional reform, and as an institutional and governance expert on ICAO's revision of the Safety Oversight Manual (Doc 9734, Part B), including the development of assessment questions for regional safety oversight organizations. Over the course of her career, she has drafted civil aviation laws, regulations, and policies for more than thirty governments across six continents.

Ms. Serrao's work at the intersection of law and emerging aviation technologies spans government, private practice, consulting, and academia. As former Deputy Assistant Chief Counsel for International Affairs and National Security Law at the Federal Aviation Administration (FAA), she advised senior FAA and Department of Transportation officials on complex legal matters involving remotely piloted aircraft systems, electric vertical takeoff and landing aircraft, powered lift, Advanced Air Mobility, commercial space transportation, cybersecurity, and data security, and represented the United States Government in bilateral and multilateral negotiations on international aviation law. She also brought this expertise to the graduate classroom, most recently developing and teaching a course at the Florida Institute of Technology on artificial intelligence and Advanced Air Mobility legal and environmental frameworks.

She previously served as Lead Associate at Booz Allen Hamilton, where she led legal analyses for National Aeronautics and Space Administration (NASA) Urban Air Mobility vehicles and FAA unmanned aircraft systems airport integration projects. Earlier in her career, Ms. Serrao founded and directed the first LL.M. Program in Air and Space Law in the United States at the University of Mississippi School of Law.

She holds a Juris Doctor from Golden Gate University School of Law, an LL.M. in International Air and Space Law from McGill University's Institute of Air and Space Law, and bachelor's degrees in English and Psychology from UCLA. She is a member of the California Bar and a private pilot.



Panellist

Mildred Troegeler

Executive Liaison to International Civil Aviation Organization (ICAO)
Boeing

Mildred Troegeler is the executive liaison to the International Civil Aviation Organization (ICAO). In this role, she works closely with ICAO and the International Coordinating Council of Aerospace Industries Associations (ICCAIA) on global and regional initiatives for a safer and more sustainable aerospace ecosystem. Most recently, Troegeler has also served as director of Global Regulatory Strategy for Boeing's Chief Aerospace Safety Office and as director of Global Airspace Integration for Boeing NeXt, a business division dedicated to building a safe, sustainable and seamless future mobility ecosystem.

Previously, Troegeler served as the director of Technical & Regulatory Affairs for Boeing Europe. In that role, she was responsible for representing Boeing interests with all European institutions. Before Boeing, she was the technical and operations general manager at the Association of European Airlines (AEA). Troegeler also shaped space policies at the United Nations as a legal and policy advisor to the German Aerospace Center.

Troegeler holds a law degree with a specialization in economics and competition law from the University of Bonn; and a postgraduate Master of Laws in air and space law from the University of Leiden. She is a board member of the NATO Maritime Unmanned Systems Innovation Advisory Board.



Panellist

Paul Alp

Partner
Adams and Reese LLP

Paul Alp, with over three decades of legal experience, is co-leader of the Adams and Reese Aviation & Aerospace practice. His multifaceted aviation background allows him to advise on critical issues across the industry, providing insightful and practical advice that takes into account strategic, operational, and policy considerations. Paul provides counsel on compliance, certification, licensing, international airworthiness and operations, safety, regulatory enforcement, internal investigations, disputes, strategic transactions, business aviation, rulemaking, legislation, and a range of other matters.

Paul has unique experience navigating complex problems involving risk management in connection with noncompliance's, international response actions, and safety. His broad experience includes obtaining certification of novel products, performing sensitive internal investigations, defending and resolving enforcement cases, working on safety, compliance, and operational matters involving international governmental authorities, handling on-scene crisis coordination, advising on aerospace mergers and acquisitions, analyzing legislation, drafting comments to proposed regulations, conducting international commercial arbitrations, and negotiating settlements of complex multi-party disputes.

Prior to joining Adams and Reese, Paul was a Partner in the Aviation and Aerospace practice of Jenner & Block LLP, and prior to that served as Senior Counsel for aviation regulatory matters at Boeing Commercial Airplanes. During his tenure at Boeing, Paul worked tirelessly on achieving international return-to-service of the 737 MAX, was legal focal for the company's Safety Management System, and advised senior leaders on risk management and strategic engagement with international regulatory agencies.

Paul's early legal career included discovery, motions practice, and hearings in aviation litigation at a global law firm, where he worked on major air accident cases and served as coordinating counsel for European insurers. The U.S. Secretary of Transportation appointed Paul as a subject matter expert to the FAA's Airman Certification Standards working group. Paul has been a pilot for over 20 years, holds a commercial pilot certificate, and has worked as a multi-engine and instrument-rated flight instructor. Paul writes and speaks extensively on aviation and aerospace, chairs the Manufacturing, Maintenance, and Technology Committee of the American Bar Association's Forum on Air & Space Law, and authored the current Lexology In-Depth chapter on U.S. Aviation Law.

Paul holds a bachelor's degree from the University of Virginia, a juris doctorate from George Washington University, and an LL.M. from American University in Washington, D.C.



Panellist

William McKenna

Chief Counsel
Federal Aviation Administration (FAA), United States

Bio coming soon

Panellist

Closing Ceremony of CALAF/4

Michael Gill

Director, Legal Affairs & External Relations Bureau
International Civil Aviation Organization (ICAO)

Speaker

To be confirmed

Civil Aviation Authority Bahamas

Speaker