



# **40th Session of the ICAO Assembly**

**24 September to 4 October 2019, Montréal**

**LIST OF DELEGATES as of 01-Oct-2019 17:49 hrs.**



# Full Report for A40

| <b>MEMBER STATES</b> |                                        |                          |                                                                                                                                        |
|----------------------|----------------------------------------|--------------------------|----------------------------------------------------------------------------------------------------------------------------------------|
|                      | <b>Name</b>                            | <b>Position</b>          | <b>Title</b>                                                                                                                           |
| <b>AFGHANISTAN</b>   |                                        |                          |                                                                                                                                        |
|                      | RASOOLI, Mohammad Adel                 | DELEGATE                 | PERMANENT REPRESENTATIVE OF AFGHANISTAN TO ICAO                                                                                        |
| <b>ALBANIA</b>       |                                        |                          |                                                                                                                                        |
|                      | KERI, Krislen                          | CHIEF DELEGATE           | EXECUTIVE DIRECTOR                                                                                                                     |
|                      | XHARO, Megi                            | DELEGATE                 | HEAD OF INTERNATIONAL RELATIONS                                                                                                        |
| <b>ALGERIA</b>       |                                        |                          |                                                                                                                                        |
|                      | MEGHAR, Hocine                         | CHIEF DELEGATE           | AMBASSADOR IN OTTAWA                                                                                                                   |
|                      | BOUROUIS, Aicha                        | ALTERNATE CHIEF DELEGATE | DIRECTOR OF CIVIL AVIATION AND METEOROLOGY / ALGERIA                                                                                   |
|                      | BOUKHAOU, Nourreddine                  | DELEGATE                 | COMMISSAIRE SÛRETÉ AÉROPORT ALGER                                                                                                      |
|                      | CHAKIB, Bouraoui                       | DELEGATE                 | HEAD OF BRANCH, MINISTRY OF PUBLIC WORKS AND TRANSPORT                                                                                 |
|                      | MEHILA, Messaoud                       | DELEGATE                 | CONSUL GÉNÉRAL                                                                                                                         |
|                      | MESROUA, Amine                         | DELEGATE                 | REPRESENTATIVE OF ALGERIA                                                                                                              |
|                      | YOUCEF, Safir                          | DELEGATE                 | DIRECTEUR GÉNÉRAL                                                                                                                      |
| <b>ANDORRA</b>       |                                        |                          |                                                                                                                                        |
|                      | SANTACREU, Guillem                     | CHIEF DELEGATE           | AVIATION ADVISOR TO THE MINISTER, DEPARTMENT OF TRANSPORT, MINISTRY OF PRESIDENCY, ECONOMY AND BUSINESS OF THE PRINCIPALITY OF ANDORRA |
|                      | CARBONELL, Andreu                      | ADVISOR                  | ADVISER, DEPARTEMENT OF TRANSPORT, MINISTRY OF PRESIDENCY, ECONOMY AND BUSINESS OF THE PRINCIPALITY OF ANDORRA                         |
| <b>ANGOLA</b>        |                                        |                          |                                                                                                                                        |
|                      | DE ABREU, Ricardo Daniel Sandão Viegas | CHIEF DELEGATE           | MINISTER                                                                                                                               |
|                      | SANTOS, Gaspar                         | ALTERNATE CHIEF DELEGATE | GENERAL DIRECTOR                                                                                                                       |



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|----------------------------|-------------------------------|--------------------------|---------------------------------------------------------------------------------|
|                            | CARREIRA, Rui                 | DELEGATE                 | CHEIF EXECUTIVE OFFICER                                                         |
|                            | DOMINGUES, Mario              | DELEGATE                 | PRESIDENT OF BOARD OF DIRECTORS                                                 |
|                            | FERREIRA, Mauel Augusto Cesar | DELEGATE                 |                                                                                 |
|                            | NGUNZA, Carlos Antonio        | ADVISOR                  | CHEFE DEPARTAMENTO                                                              |
| <b>ANTIGUA AND BARBUDA</b> |                               |                          |                                                                                 |
|                            | JOSEPH, Edson                 | CHIEF DELEGATE           | PERMANENT SECRETARY                                                             |
|                            | ABRAHAM, Peter                | DELEGATE                 | OVERSIGHT OFFICER                                                               |
|                            | BARNES, Cosmore               | DELEGATE                 | DEPUTY OVERSIGHT OFFICER                                                        |
| <b>ARGENTINA</b>           |                               |                          |                                                                                 |
|                            | AINCHIL, Gustavo Eduardo      | CHIEF DELEGATE           | PERMANENT REPRESENTATIVE TO ICAO                                                |
|                            | BONOPERA, Mariano             | DELEGATE                 | ENGINEER                                                                        |
|                            | ETCHEVEST, Mariana            | DELEGATE                 | ANC COMMISSIONER                                                                |
|                            | FERNANDEZ, Carlos             | DELEGATE                 | ALTERNATE REPRESENTATIVE ARGENTINA IN ICAO COUNCIL                              |
|                            | GIANNOTTI, Gabriel            | DELEGATE                 | PRESIDENT & CEO                                                                 |
|                            | LOGUZZO, Maria Fabiana        | DELEGATE                 | ALTERNATE REPRESENTATIVE OF ARGENTINA TO ICAO                                   |
|                            | ORTI, Martin                  | DELEGATE                 | DIRECTOR NACIONAL DE TRANSPORTE AEREO                                           |
|                            | RUBIO, Oscar                  | DELEGATE                 | DIRECTOR AVSEC                                                                  |
|                            | SUAREZ, Ana Pamela            | DELEGATE                 | PRESIDENTA DE LA JUNTA DE INVESTIGACION DE ACCIDENTES DE AVIACION CIVIL (JIACC) |
|                            | BERTONI, Guido                | ADVISOR                  | GENERAL SECRETARY                                                               |
|                            | HUBER, Mariana Elena          | ADVISOR                  | ITCP                                                                            |
| <b>ARMENIA</b>             |                               |                          |                                                                                 |
|                            | SIMONYAN, Armen               | CHIEF DELEGATE           | DEPUTY MINISTER                                                                 |
|                            | REVAZYAN, Tatevik             | ALTERNATE CHIEF DELEGATE | CHAIR OF CIVIL AVIATION COMMITTEE OF ARMENIA                                    |
|                            | HARUTYUNYAN, Nelli            | DELEGATE                 | HEAD OF LEGAL DEPARTMENT OF THE CIVIL AVIATION COMMITTEE OF ARMENIA             |
|                            | MKRTCHIAN, Ara                | DELEGATE                 | ALTERNATE PERMANENT REPRESENTATIVE                                              |



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|                   |                         |                             |                                                                       |
|-------------------|-------------------------|-----------------------------|-----------------------------------------------------------------------|
|                   | REZIAN, Sevan           | DELEGATE                    | EXECUTIVE ASSISTANT                                                   |
| <b>AUSTRALIA</b>  |                         |                             |                                                                       |
|                   | MCRANDLE, Brendan       | CHIEF DELEGATE              | A/DEPUTY SECRETARY,<br>TRANSPORT                                      |
|                   | CARMODY, Shane          | ALTERNATE CHIEF<br>DELEGATE | DIRECTOR OF AVIATION<br>SAFETY                                        |
|                   | CRAWFORD, Graeme        | ALTERNATE CHIEF<br>DELEGATE | ACTING DIRECTOR &<br>CEO                                              |
|                   | WOLFE, Jim              | ALTERNATE CHIEF<br>DELEGATE | A/EXECUTIVE DIRECTOR<br>AVIATION AND AIRPORTS                         |
|                   | ALECK, Jonathan         | DELEGATE                    | EXECUTIVE MANAGER,<br>LEGAL AND REGULATORY<br>AFFAIRS                 |
|                   | HO, Yen Li              | DELEGATE                    | SENIOR POLICY OFFICER                                                 |
|                   | HOLBEN, Vanessa         | DELEGATE                    | FIRST ASSISTANT<br>SECRETARY                                          |
|                   | KERR, William           | DELEGATE                    | CAPABILITY &<br>PROGRAMS MANAGER                                      |
|                   | LUCAS, Samuel           | DELEGATE                    | COUNCIL<br>REPRESENTATIVE                                             |
|                   | STREET, Jeffrey         | DELEGATE                    | SENIOR POLICY OFFICER,<br>INTERNATIONAL<br>RELATIONS                  |
|                   | TIEDE, Andrew           | ADVISOR                     | ALTERNATE<br>REPRESENTATIVE OF<br>AUSTRALIA ON THE<br>COUNCIL OF ICAO |
| <b>AUSTRIA</b>    |                         |                             |                                                                       |
|                   | LANDRICHTER, Elisabeth  | CHIEF DELEGATE              | DIRECTOR GENERAL<br>CIVIL AVIATION                                    |
|                   | HATLER, Antonia         | ALTERNATE CHIEF<br>DELEGATE | DEPT. HEAD OF<br>DEPARTMENT STRATEGY<br>AND INTERNATIONAL             |
|                   | PULEO-LEODOLTER, Karin  | ALTERNATE CHIEF<br>DELEGATE | SENIOR LEGAL ADVISER                                                  |
|                   | GULDER, Alfred          | DELEGATE                    | DIRECTOR ATM/ANS                                                      |
|                   | KRZIWANNEK, Klaus       | DELEGATE                    | DEPUTY HEAD OF SAFETY<br>MANAGEMENT AND AIR<br>NAVIGATION SERVICES    |
|                   | MUCINA-BAUER, Christine | DELEGATE                    | CHIEF NEGOTIATOR AIR<br>SERVICES AGREEMENTS                           |
| <b>AZERBAIJAN</b> |                         |                             |                                                                       |
|                   | MAMMADOV, Arif          | CHIEF DELEGATE              | DIRECTOR                                                              |
|                   | BAGHIROV, Samir         | DELEGATE                    | HEAD INTERNATIONAL<br>RELATIONS DEPARTMENT                            |

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|-------------------|----------------------------|--------------------------|-----------------------------------------------------------|
| <b>BAHAMAS</b>    |                            |                          |                                                           |
|                   | D'AGUILAR, Dionisio        | CHIEF DELEGATE           | MINISTER                                                  |
|                   | BENEBY, Charles            | ALTERNATE CHIEF DELEGATE | DIRECTOR GENERAL                                          |
|                   | SMITH, Alvin               | ALTERNATE CHIEF DELEGATE | HIGH COMMISSIONER                                         |
|                   | BRATHWAITE-ROLLE, Juliea   | DELEGATE                 | MANAGER SAFETY OVERSIGHT                                  |
|                   | FERGUSON, Alexander        | DELEGATE                 | LEGAL COUNSEL / BOARD SECRETARY                           |
| <b>BAHRAIN</b>    |                            |                          |                                                           |
|                   | MOHAMED, Kamal Bin Ahmed   | CHIEF DELEGATE           | MINISTER                                                  |
|                   | AL SHUAIL, Hussein Ahmed   | ALTERNATE CHIEF DELEGATE | ASSISTANT UNDERSECRETARY FOR SAFETY AND AVIATION SECURITY |
|                   | ALKAABI, Mohammed Thamer   | ALTERNATE CHIEF DELEGATE | UNDERSECRETARY FOR CIVIL AVIATION AFFAIRS                 |
|                   | ALSHAMLAN, Ebtesam Mohamed | DELEGATE                 | DIRECTOR OF AIR TRANSPORT                                 |
| <b>BANGLADESH</b> |                            |                          |                                                           |
|                   | RAHMAN, Muhammad Mafidur   | CHIEF DELEGATE           | CHAIRMAN                                                  |
|                   | SARKER, Zanendra Nath      | ALTERNATE CHIEF DELEGATE | JOINT SECRETARY (CA)                                      |
|                   | ZIA UL KABIR, Chowdhury Md | ALTERNATE CHIEF DELEGATE | MEMBER (FLIGHT STANDARD & REGULATIONS)                    |
|                   | BARI, Khan Shahinul        | DELEGATE                 | SPECIAL INSPECTOR (AVSEC)                                 |
|                   | FARHANA, Rocksinda         | DELEGATE                 | DEPUTY SECRETARY (CA-2)                                   |
|                   | HOSSAIN, Md Anwar          | DELEGATE                 | SENIOR COMMUNICATION ENGINEER/ASST NCMC                   |
| <b>BARBADOS</b>   |                            |                          |                                                           |
|                   | CADOGAN, Donna             | CHIEF DELEGATE           | PERMANENT SECRETARY                                       |
|                   | DANIEL, Arlene             | DELEGATE                 | SECRETARY                                                 |
|                   | FORDE-BAILEY, Tracey       | DELEGATE                 | DIRECTOR OF CIVIL AVIATION                                |
| <b>BELARUS</b>    |                            |                          |                                                           |
|                   | SIKORSKY, Artem            | CHIEF DELEGATE           | DIRECTOR                                                  |
|                   | RUSSAK, Evgeny             | ALTERNATE CHIEF DELEGATE | CHARGE D'AFFAIRES A.I./MINISTER-COUNSELLOR                |
| <b>BELGIUM</b>    |                            |                          |                                                           |
|                   | VANHEYSTE, Patrick Auguste | CHIEF DELEGATE           | ACTING DIRECTOR GENERAL                                   |

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|                               | CLARYSSE, Kris                | ALTERNATE CHIEF DELEGATE | DIRECTEUR GÉNÉRAL ADJOINT, DIRECTION GÉNÉRALE TRANSPORT AÉRIEN, SERVICE PUBLIC FÉDÉRAL MOBILITÉ ET TRANSPORTS |
|                               | DE LANGE, An                  | DELEGATE                 | CONSEILLER CELLULE STRATEGIQUE, DIRECTION GENERALE TRANSPORT AERIEN                                           |
|                               | VAN DE VELDE, Hendrik         | DELEGATE                 | CONSUL GÉNÉRAL                                                                                                |
| <b>BELIZE</b>                 |                               |                          |                                                                                                               |
|                               | GARBUTT, Lindsay              | CHIEF DELEGATE           | DIRECTOR OF CIVIL AVIATION                                                                                    |
|                               | CARTER, Nigel                 | DELEGATE                 | CHIEF OPERATIONS OFFICER                                                                                      |
|                               | TORRES, Gilberto              | DELEGATE                 | DEPUTY DIRECTOR OF CIVIL AVIATION                                                                             |
| <b>BENIN</b>                  |                               |                          |                                                                                                               |
|                               | LEGBA, Karl                   | CHIEF DELEGATE           | DIRECTEUR GÉNÉRAL                                                                                             |
|                               | COFFI MARCEL, Okambawa        | DELEGATE                 | INSPECTEUR AVIATION CIVIL                                                                                     |
|                               | HOUNDETON, Nathalie           | DELEGATE                 | DIRECTRICE DE LA REGLEMENTATION DU TANSPORT ARIEN A L'ANAC                                                    |
| <b>BHUTAN</b>                 |                               |                          |                                                                                                               |
|                               | WANGCHUK, Kinley              | CHIEF DELEGATE           | DIRECTOR (HEAD)                                                                                               |
|                               | WANGCHUK, Karma               | DELEGATE                 | DY. EXECUTIVE ENGINEER ANS (HEAD)                                                                             |
| <b>BOLIVIA, P.S.</b>          |                               |                          |                                                                                                               |
|                               | ARISPE ROSAS, Celier Aparicio | CHIEF DELEGATE           | DIRECTOR EJECUTIVO                                                                                            |
|                               | GARCIA SORUCO, Javier         | ALTERNATE CHIEF DELEGATE | PERMANENT REPRESENTATIVE                                                                                      |
|                               | SANTIAGO PERGOLES, Francisco  | DELEGATE                 |                                                                                                               |
| <b>BOSNIA AND HERZEGOVINA</b> |                               |                          |                                                                                                               |
|                               | TRAVAR, Zeljko                | CHIEF DELEGATE           | ACTING DIRECTOR GENERAL                                                                                       |
|                               | HODZIC, Selma                 | ALTERNATE CHIEF DELEGATE | ASSISTANT DIRECTOR GENERAL FOR INTERNATIONAL COOPERATION                                                      |
|                               | PETROVIC, Dragan              | DELEGATE                 | LICENSING OFFICER AND INSPECTOR                                                                               |
| <b>BOTSWANA</b>               |                               |                          |                                                                                                               |
|                               | MOJAPHOKO, Garekwe R.         | ALTERNATE CHIEF DELEGATE |                                                                                                               |
|                               | PELAELO, Maitseo              | DELEGATE                 | MANAGER, AVIATION SECURITY                                                                                    |

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|---------------|-----------------------------------------|--------------------------|-------------------------------------------|
|               | TLAGAE, Monti Carlo                     | DELEGATE                 | MANAGER AIR TRANSPORT                     |
|               | DIMBUNGU, Mpho                          | ADVISOR                  | BOARD CHAIRPERSON                         |
|               | KOBOYANKWE, Otsetswe Keletso            | ADVISOR                  | CORPORATE SECRETARY                       |
|               | MOSUPUKWA, Kemoitse J.                  | ADVISOR                  | BOARD MEMBER                              |
|               | PHUTIETSI, Kabo                         | ADVISOR                  | ACTING CHIEF EXECUTIVE OFFICER            |
| <b>BRAZIL</b> |                                         |                          |                                           |
|               | BOTELHO DE QUEIROZ, Jose Ricardo Pataro | CHIEF DELEGATE           | DIRECTOR-PRESIDENT                        |
|               | ALCANTARA NOMAN, Juliano                | ALTERNATE CHIEF DELEGATE | DIRECTOR , NATIONAL CIVIL AVIATION AGENCY |
|               | DE FREITAS, Jeferson Domingues          | ALTERNATE CHIEF DELEGATE | DIRECTOR GENERAL OF DECEA                 |
|               | GLANZMANN, Ronei                        | ALTERNATE CHIEF DELEGATE | DIRECTOR OF REGULATORY POLICY             |
|               | GURGEL VALENTE DA COSTA, Mitzi          | ALTERNATE CHIEF DELEGATE | PERMANENT REPRESENTATIVE OF BRAZIL        |
|               | ALBUQUERQUE, Gustavo                    | DELEGATE                 | PROCURADOR-GERAL                          |
|               | BAIDA FILHO, Julio Cesar                | DELEGATE                 | ALTERNATE REPRESENTATIVE                  |
|               | BERTOLINO, Ary                          | DELEGATE                 | BRIGADEIRO                                |
|               | CAVALCANTE, Ana Paula                   | DELEGATE                 | HEAD OF INTERNATIONAL AFFAIRS             |
|               | CORREIA PONTES, Mozart Grisi            | DELEGATE                 |                                           |
|               | CRUZ, Rodrigo                           | DELEGATE                 | ADVISOR                                   |
|               | DA ROSA COSTA, Roberto                  | DELEGATE                 | MANAGER                                   |
|               | DE AVILA FERREIRA PENNA, Jorge Wilson   | DELEGATE                 | SSP/USOAP COORDINATOR                     |
|               | FARIA, Rafael                           | DELEGATE                 | HEAD OF DEPARTMENT                        |
|               | FELIPE, Frederico                       | DELEGATE                 | CHIEF                                     |
|               | FREITAS, Dan                            | DELEGATE                 | AIR NAVIGATION COMMISSIONER               |
|               | GARCIA, Joao                            | DELEGATE                 | HEAD - DEPARTMENT OF FLIGHT STANDARDS     |
|               | GONZALES, Helder                        | DELEGATE                 | ALTERNATE REPRESENTATIVE                  |
|               | HONORATO, Roberto                       | DELEGATE                 | HEAD OF AIRWORTHINESS DEP.                |
|               | LIMA, Guilherme                         | DELEGATE                 | SECOND SECRETARY                          |
|               | LIMA, Marcelo                           | DELEGATE                 | OPERATIONS MANAGER                        |
|               | OLIVEIRA, Marcelo Moraes                | DELEGATE                 | EXECUTIVE SECRETARY OF CERNAI             |
|               | SALLES, Antonio                         | DELEGATE                 | COLONEL                                   |

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|--------------------------|---------------------------------------|--------------------------|------------------------------------------------------------------------------------|
|                          | SAMPAIO CUNHA FILHO, Marcelo          | DELEGATE                 | DEPUTY MINISTER                                                                    |
|                          | SANTORO, Alessander                   | DELEGATE                 | ENGINEER                                                                           |
|                          | SANTOS, Claudio                       | DELEGATE                 | DR.                                                                                |
|                          | TAVARES TAUFNER, Dario Alexandre      | DELEGATE                 | REGULATION SPECIALIST                                                              |
|                          | VIEIRA, Olyntho                       | DELEGATE                 | ALTERNATE REPRESENTATIVE OF BRAZIL ON THE COUNCIL                                  |
| <b>BRUNEI DARUSSALAM</b> |                                       |                          |                                                                                    |
|                          | PENGIRAN AHMAD, Pengiran Kamal Bashah | CHIEF DELEGATE           | HIGH COMMISSIONER                                                                  |
|                          | ALIPAH, Ali Azri                      | ALTERNATE CHIEF DELEGATE | SECOND SECRETARY                                                                   |
| <b>BULGARIA</b>          |                                       |                          |                                                                                    |
|                          | LESHEV, Stanimir                      | CHIEF DELEGATE           | DIRECTOR GENERAL                                                                   |
|                          | KANTAREVA, Mariya                     | DELEGATE                 | EXPERT                                                                             |
|                          | SHEVCHENKO-TRENKOVA, Lyudmila         | DELEGATE                 | HEAD OF INTERNATIONAL RELATIONS DEPARTMENT                                         |
|                          | STOYCHEVA-ETROPOLSKI, Svetlana        | DELEGATE                 | AMBASSADOR EXTRAORDINARY AND PLENIPOTENTIARY OF THE REPUBLIC OF BULGARIA TO CANADA |
| <b>BURKINA FASO</b>      |                                       |                          |                                                                                    |
|                          | DABILGOU, Vincent T.                  | CHIEF DELEGATE           | MINISTER OF TRANSPORT                                                              |
|                          | BOUDO, Athanase                       | ALTERNATE CHIEF DELEGATE | AMBASSADOR                                                                         |
|                          | SIA, Lawankilia                       | DELEGATE                 | DIRECTEUR DES AÉRODROMES, DE LA NAVIGATION AÉRIENNE ET DE LA SÛRETÉ                |
|                          | SINARE, Alidou                        | DELEGATE                 | CIVIL AVIATION ENGINEER                                                            |
|                          | TRAORE, Azakaria                      | DELEGATE                 | DIRECTOR GENERAL                                                                   |
|                          | ZEBA TRAORE, Lucie                    | DELEGATE                 | DIRECTOR OF AIR TRANSPORT                                                          |
| <b>BURUNDI</b>           |                                       |                          |                                                                                    |
|                          | HABIMANA, Emmanuel                    | CHIEF DELEGATE           | DIRECTOR GENERAL                                                                   |
|                          | NIYONKURU, Deus                       | ALTERNATE CHIEF DELEGATE | DIRECTOR SAFETY, SECURITY AND ECONOMIC REGULATION/BCAA                             |
|                          | NIYONZIMA, Emmanuel                   | DELEGATE                 | CHIEF OF MISSION EMBASSY OF BURUNDI                                                |
| <b>CABO VERDE</b>        |                                       |                          |                                                                                    |

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|-----------------|---------------------------------------|--------------------------|-----------------------------------------------------------------------------|
|                 | DA SILVA GONCALVES, Jose              | CHIEF DELEGATE           | MINISTER OF TOURISM AND TRANSPORT AND MINISTER OF MARITIME ECONOMY          |
|                 | LIMA, Abraao Dos Santos               | ALTERNATE CHIEF DELEGATE | PRESIDENT OF THE BOARD OF DIRECTORS OF THE AIRPORTS AND AIR SAFETY          |
|                 | DUARTE, Jorge Benchimol               | DELEGATE                 | CHAIRMAN & CEO                                                              |
|                 | GOMES, Mario                          | DELEGATE                 | CHAIRMAN OF THE BOARD OF DIRECTORS                                          |
|                 | MONTEIRO, Carlos                      | DELEGATE                 | REPRESENTATIVE OF CABO VERDE                                                |
|                 | PINHEIRO DE OLIVEIRA, Octavio Augusto | DELEGATE                 | EXECUTIVE BOARD OF DIRECTOR OF CABO VERDE CAA                               |
| <b>CAMBODIA</b> |                                       |                          |                                                                             |
|                 | HAVANNALL, Mao                        | CHIEF DELEGATE           | MINISTER IN CHARGE OF STATE SECRETARIAT OF CIVIL AVIATION                   |
|                 | CHANTY, Vann                          | DELEGATE                 | DIRECTOR OF AIR TRANSPORT                                                   |
|                 | KUNAKOR, Sarin                        | DELEGATE                 | DEPUTY DIRECTOR GENERAL OF SSCA                                             |
| <b>CAMEROON</b> |                                       |                          |                                                                             |
|                 | JEAN ERNEST MASSENA, Ngalle Bibehe    | CHIEF DELEGATE           | MINISTER                                                                    |
|                 | ZOA ETUNDI, Englebert                 | ALTERNATE CHIEF DELEGATE | PERMANENT REPRESENTATIVE                                                    |
|                 | ABONDO, Cyrille                       | DELEGATE                 | ACTING HEAD, TRAINING SCHOOL CCAA                                           |
|                 | ALI HELAI, Aissatou                   | DELEGATE                 | CONSEILLÈRE EN ENVIRONNEMENT                                                |
|                 | ARDOUIN, Pierre                       | DELEGATE                 | DIRECTEUR D'OPÉRATION POUR CONSULTING AVIATION                              |
|                 | ASSOUMOU KOKI, Paule                  | DELEGATE                 | DIRECTOR GENERAL                                                            |
|                 | BAHAYANG MBARGASO, Jacob              | DELEGATE                 | DIRECTOR OF DOUALA INTERNATIONAL AIRPORT (ADC S.A.)                         |
|                 | BEKOLO AHANDZA MACAIRE, Euloge        | DELEGATE                 | DIRECTOR                                                                    |
|                 | BELINGA, Jérôme                       | DELEGATE                 | INTERPRÊTE TRADUCTEUR                                                       |
|                 | BISSE BELL, Raymond                   | DELEGATE                 | HEAD OF DIVISION FOR COOPERATION, REGULATION AND AERONAUTICAL COMMUNICATION |



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|---------------|-------------------------------------|----------|---------------------------------------------------------------------------------------------|
|               | CAMARA, Dieynaba                    | DELEGATE | ALTERNATE REP OF CAMEROON                                                                   |
|               | CHINANGA AKKUM, Ritzentelar         | DELEGATE | HEAD OF THE DIVISION OF AIR TRANSPORT                                                       |
|               | DOMINIQUE JUNIOR, Zambo Zambo       | DELEGATE | HEAD OF LEGAL AFFAIRS UNIT                                                                  |
|               | FADIMATOU, Noutchemo Simo           | DELEGATE | FOUNDER                                                                                     |
|               | FITZGERALD, Lisa                    | DELEGATE | CEO PRESIDENTE                                                                              |
|               | GASPARD BRICE, Melingui Koah        | DELEGATE | HEAD OF FOLLOW UP UNIT                                                                      |
|               | KAMSEU, André                       | DELEGATE | INTERNATONIAL ACCOUNTS MANAGER                                                              |
|               | LAURENT, Belinga                    | DELEGATE | HEAD OF CIVIL AVIATION DIVISION                                                             |
|               | LEOPOLDINE, Ngono Eloundou          | DELEGATE | HEAD OF FOLLOW UP UNIT                                                                      |
|               | LONGO, Ruben Ludovic                | DELEGATE | HEAD OF SERVICE OF DISPUTES                                                                 |
|               | MFOUT, Marthe Iréne                 | DELEGATE | CHEF DÉPARTEMENT AEROPOLITICAL, INDUSTRY AFFAIRS ET CERTIFICATIONS RÉGLEMENTAIRES CAMAIR-CO |
|               | MINTSA, Mazarin                     | DELEGATE | SAFETY QUALITY AND ENVIRONMENT                                                              |
|               | MISPA MARTIALE, Nahoule             | DELEGATE | HEAD OF STANDARDS UNIT                                                                      |
|               | NDONGO ONANA, Thomas                | DELEGATE | DIPLOMAT                                                                                    |
|               | NGIDJOI BEA, Joseph Roger           | DELEGATE | HEAD OF THE DIVISION OF STUDIES, PLANNING, PROGRAMMING AND COOPERATION                      |
|               | NJIPENDI KUOTOU, Louis Georges      | DELEGATE | DIRECTEUR GENERAL                                                                           |
|               | NTYAM EPSE MBANDEM, Bernice Ruphine | DELEGATE | CHEF DE LA CELLULE DES RELATIONS PUBLIQUES A L'AUTORITE AERONAUTIQUE DU CAMEROUN            |
|               | OWONA ASSOUMOU, Thomas              | DELEGATE | GENERAL MANAGER                                                                             |
|               | ROSE, Bwame Ewane                   | DELEGATE | HEAD OF SERVICE                                                                             |
|               | SEIHOU OUSMANOU, Alioum             | DELEGATE | DIRECTOR OF AIR SAFETY                                                                      |
|               | EBOUNDANE, Roger-Paul               | ADVISOR  | EXPERT                                                                                      |
| <b>CANADA</b> |                                     |          |                                                                                             |



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|  |                     |                          |                                                                           |
|--|---------------------|--------------------------|---------------------------------------------------------------------------|
|  | KEENAN, Michael     | CHIEF DELEGATE           | DEPUTY MINISTER OF TRANSPORT                                              |
|  | BROSSEAU, Kevin     | ALTERNATE CHIEF DELEGATE | ASSISTANT DEPUTY MINISTER, SAFETY AND SECURITY                            |
|  | HANSON, Lawrence    | ALTERNATE CHIEF DELEGATE | ASSISTANT DEPUTY MINISTER, POLICY                                         |
|  | NICHOLS, Megan      | ALTERNATE CHIEF DELEGATE | DIRECTOR GENERAL, ENVIRONMENTAL POLISY                                    |
|  | NIXON, Wendy        | ALTERNATE CHIEF DELEGATE | DIRECTOR GENERAL AVIATION SECURITY                                        |
|  | ROBINSON, Nicholas  | ALTERNATE CHIEF DELEGATE | DIRECTOR GENERAL, CIVIL AVIATION                                          |
|  | SZWALEK, Joseph     | ALTERNATE CHIEF DELEGATE | ACTING ASSOCIATE DIRECTOR GENERAL, CIVIL AVIATION                         |
|  | WIEBE, Sara         | ALTERNATE CHIEF DELEGATE | DIRECTOR GENERAL, AIR POLICY                                              |
|  | BELLEM, Nuno        | DELEGATE                 | TEAM LEADER, INTERNATIONAL AGREEMENTS                                     |
|  | BERGERON, Sebastien | DELEGATE                 | CHIEF OF STAFF, CANADIAN TRANSPORTATION AGENCY                            |
|  | BOURGEOIS, Gilles   | DELEGATE                 | CHIEF, ENVIRONMENTAL PROTECTION AND STANDARDS                             |
|  | BRINCK, Nathalie    | DELEGATE                 | CONSEILLÈRE PRINCIPALE EN POLITIQUES                                      |
|  | CHABOT, Emmanuel    | DELEGATE                 | DIRECTOR                                                                  |
|  | CHAMBERS, Shelley   | DELEGATE                 | ALTERNATE REPRESENTATIVE                                                  |
|  | CÔTÉ, Jean-Pierre   | DELEGATE                 | CHIEF, AIR NAVIGATION SERVICES OPERATIONS                                 |
|  | DAVIS, Mark         | DELEGATE                 | POLICY ADVISOR                                                            |
|  | DESCHAMPS, Albert   | DELEGATE                 | REGIONAL DIRECTOR GENERAL - QUÉBEC                                        |
|  | DUQUE , Ignacio Jr. | DELEGATE                 | SENIOR AVIATION SECURITY POLICY ADVISOR                                   |
|  | DWYER, Christine    | DELEGATE                 | SENIOR ANALYST, ACCESSIBLE TRANSPORTATION, CANADIAN TRANSPORTATION AGENCY |



# Full Report for A40

|  |                     |          |                                                                                   |
|--|---------------------|----------|-----------------------------------------------------------------------------------|
|  | FABRIZIO, Anna-Rosa | DELEGATE | SENIOR ANALYST & LIASON OFFICER, DOMESTIC NETWORK                                 |
|  | FRANTZIOS, Tomi     | DELEGATE | AVIATION SECURITY POLICY ADVISOR                                                  |
|  | FREE, Chris         | DELEGATE | DIRECTOR, AVIATION SECURITY INTERNATIONAL PROGRAMS                                |
|  | GEOFFROY, Carl      | DELEGATE | ADVISOR                                                                           |
|  | GORT, Michael       | DELEGATE | DIRECTOR GENERAL, INTERNATIONAL ORGANIZATIONS                                     |
|  | HENRY, Kerri        | DELEGATE | MANAGER/SENIOR POLICY ADVISOR, CLEAN AIR POLICY AND ANALYSIS, ENVIROMENTAL POLICY |
|  | HERDSMAN, Sophie    | DELEGATE | SENIOR POLICY ADVISOR                                                             |
|  | HURLEY, Claude      | DELEGATE | PRESIDENT, ICAO AIR NAVIGATION COMMISSION                                         |
|  | JUNEAU, Patrick J.  | DELEGATE | DIRECTOR, POLICY AND REGULATORY SERVICES                                          |
|  | KOMORSKI, Christina | DELEGATE | DEPUTY DIRECTOR - UNITED NATIONS SPECIALIZED AGENCIES - GLOBAL AFFAIRS CANADA     |
|  | LANTHIER, Lisa      | DELEGATE | SENIOR ADVISOR, INTERNATIONAL AVIATION, CIVIL AVIATION                            |
|  | LARSEN, Andrew      | DELEGATE | ACTING CHIEF, TECHNICAL PROGRAMME EVALUATION AND COORDINATION                     |
|  | MARDER, Jeffrey     | DELEGATE | DIRECTOR                                                                          |
|  | MEUNIER, Félix      | DELEGATE | DIRECTOR, UNMANNED AIRCRAFT SYSTEMS (UAS)                                         |
|  | NEUBAUER, Frank     | DELEGATE | ALTERNATE REPRESENTATIVE                                                          |
|  | NEWCOMBE, Beth      | DELEGATE | SENIOR POLICY ADVISOR, ADMISSIBILITY OF IMMIGRATION, REFUGEES AND CITIZENSHIP     |



# Full Report for A40

|  |                        |          |                                                                                         |
|--|------------------------|----------|-----------------------------------------------------------------------------------------|
|  | PAGÉ, Martial          | DELEGATE | PERMANENT REPRESENTATIVE OF CANADA                                                      |
|  | REBLE, David           | DELEGATE | SENIOR POLICY ADVISOR, AIRPORTS AND AIR NAVIGATION SERVICES POLICY                      |
|  | RIOUX, Marc            | DELEGATE | EXECUTIVE DIRECTOR INTERNATIONAL, AIR POLICY                                            |
|  | SINCENNES, Robert      | DELEGATE | DIRECTOR, STANDARDS                                                                     |
|  | STREINER, Scott        | DELEGATE | CHAIR AND CEO                                                                           |
|  | SULLY, Jennifer        | DELEGATE | DIRECTOR, INTERNATIONAL RELATIONS                                                       |
|  | VAN DUSEN, Jacob       | DELEGATE | SENIOR ANALYST, INTERNATIONAL AGREEMENTS, CANADIAN TRANSPORTATION AGENCY                |
|  | ACTON-GERVAIS, Suzanne | ADVISOR  | SENIOR DIRECTOR, OPERATIONS AND REGULATORY AFFAIRS, NATIONAL AIRLINES COUNCIL OF CANADA |
|  | BERGAMINI, Massimo     | ADVISOR  | PRESIDENT AND CEO                                                                       |
|  | DAWSON, Jeff           | ADVISOR  | DIRECTOR, ATS STANDARDS, NAV CANADA                                                     |
|  | DAY, Marie-Claude      | ADVISOR  | LEGAL COUNSEL                                                                           |
|  | DWYER, Noel            | ADVISOR  | NATIONAL MANAGER, REGULATION AND INTERNATIONAL PROCEDURES                               |
|  | GIRARD, Ben            | ADVISOR  | VICE PRESIDENT, OPERATIONAL SUPPORT, NAV CANADA                                         |
|  | IACURTO, Francesca     | ADVISOR  | SENIOR DIRECTOR, PUBLIC AFFAIRS                                                         |
|  | KELLAR, Rudy           | ADVISOR  | EXECUTIVE VICE PRESIDENT, SERVICE DELIVERY, NAV CANADA                                  |
|  | MCILWAINE, Kelly       | ADVISOR  | REGULATORY AND INTERNATIONAL PLANNING SPECIALIST                                        |
|  | MCKENNA, John          | ADVISOR  | PRESIDENT AND CEO, AIR TRANSPORT ASSOCIATION OF CANADA                                  |

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|                                 |                               |                             |                                                                           |
|---------------------------------|-------------------------------|-----------------------------|---------------------------------------------------------------------------|
|                                 | SHEPPARD, David               | ADVISOR                     | ASSISTANT VP<br>OPERATIONAL SUPPORT                                       |
|                                 | SOW, Samuel                   | ADVISOR                     | MANAGER ATS<br>REGULATORY<br>COORDINATION                                 |
|                                 | WILSON, Neil                  | ADVISOR                     | PRESIDENT AND CEO,<br>NAV CANADA                                          |
| <b>CENTRAL AFRICAN REPUBLIC</b> |                               |                             |                                                                           |
|                                 | DJOUBAYE ABAZENE,<br>Arnaud   | CHIEF DELEGATE              | MINISTER OF<br>TRANSPORT AND CIVIL<br>AVIATION                            |
|                                 | FOLLOT, François Edly         | DELEGATE                    | DIRECTOR GENERAL OF<br>CAR CAA                                            |
|                                 | NELO, Guy Roger               | DELEGATE                    | DIRECTOR GENERAL OF<br>SODIAC                                             |
| <b>CHAD</b>                     |                               |                             |                                                                           |
|                                 | MAHAMAT TAHIR, Orozi          | CHIEF DELEGATE              | MINISTER OF CIVIL<br>AVIATION AND<br>NATIONAL<br>METEOROLOGY              |
|                                 | ADAM FADOUL, Brahim           | DELEGATE                    | CADRE                                                                     |
|                                 | DOUGA, Mahamat Saleh          | DELEGATE                    | SECRÉTAIRE GÉNÉRAL                                                        |
|                                 | DOUMNGAR GANDA,<br>Yamiri     | DELEGATE                    | DIRECTEUR GENERAL                                                         |
|                                 | MAHAMAT ALI, Djabir           | DELEGATE                    | DIRECTEUR DE LA<br>SÛRETÉ ET<br>FACILITATION                              |
|                                 | TIRAOGUINGUE,<br>Sarahaoubaye | DELEGATE                    | SSP MANAGER                                                               |
|                                 | YAYA AZAIN, Souleyman         | DELEGATE                    | CHEF DIVISION AFFAIRES<br>JURIDIQUES ET<br>COOPÉRATIONS<br>INTERNATIONALE |
| <b>CHILE</b>                    |                               |                             |                                                                           |
|                                 | VILLALOBOS, Victor            | CHIEF DELEGATE              | DIRECTOR GENERAL OF<br>CIVIL AVIATION                                     |
|                                 | CONTRERAS, Jaime              | ALTERNATE CHIEF             | REPRESENTATIVE                                                            |
|                                 | DUEÑAS, David                 | ALTERNATE CHIEF<br>DELEGATE | SECRETARY GENERAL OF<br>JAC                                               |
|                                 | ARANCIBIA, Patricio           | DELEGATE                    | ALTERNATE<br>REPRESENTATIVE                                               |
|                                 | MAC NAMARA, Cesar             | DELEGATE                    | DIRECTOR OPERATIONAL<br>SAFETY                                            |
|                                 | MENA, Alberto E               | DELEGATE                    | ALTERNATE<br>REPRESENTATIVE                                               |
|                                 | RADRIGAN , Paulina            | DELEGATE                    | DIRECTOR OF LEGAL<br>DEPARTMENT                                           |
|                                 | ROA, Macarena                 | DELEGATE                    | ATTORNEY OF LEGAL<br>DEPARTMENT                                           |
| <b>CHINA</b>                    |                               |                             |                                                                           |
|                                 | FENG, Zhenglin                | CHIEF DELEGATE              | ADMINISTRATOR                                                             |

# Full Report for A40

|  |                       |                          |                                                                                                            |
|--|-----------------------|--------------------------|------------------------------------------------------------------------------------------------------------|
|  | LI, Jian              | ALTERNATE CHIEF DELEGATE | DEPUTY ADMINISTRATOR                                                                                       |
|  | BAO, Yi               | DELEGATE                 | DEPUTY DIRECTOR GENERAL                                                                                    |
|  | CHAN, Weng Hong       | DELEGATE                 | PRESIDENT                                                                                                  |
|  | CHEANG, Koi Cheng     | DELEGATE                 | ASSISTANT SAFETY OFFICER                                                                                   |
|  | CHEN, Jia             | DELEGATE                 | ADVISOR                                                                                                    |
|  | CHEN, Wei             | DELEGATE                 | ALTERNATE REPRESENTATIVE OF CHINA ON THE COUNCIL OF ICAO                                                   |
|  | CHEN, Xiangyang       | DELEGATE                 | DEPUTY DIRECTOR GENERAL                                                                                    |
|  | CHEN, Xiguang         | DELEGATE                 | DIRECTOR                                                                                                   |
|  | CHEUNG, Eric          | DELEGATE                 | SENIOR AIRWORTHINESS OFFICER (CERTIFICATION)                                                               |
|  | CHIU, Kuan Hou        | DELEGATE                 | SAFETY OFFICER                                                                                             |
|  | CHU, Guang            | DELEGATE                 | FIRST SECRETARY                                                                                            |
|  | DING, Chunyu          | DELEGATE                 | DEPUTY DIRECTOR GENERAL                                                                                    |
|  | DUN, Shixin           | DELEGATE                 | CONSULTANT                                                                                                 |
|  | FENG FAN, Zhang       | DELEGATE                 | ASSISTANT                                                                                                  |
|  | GUO, Rengang          | DELEGATE                 | DEPUTY DIRECTOR GENERAL, DEPARTMENT OF POLICIES, LAWS AND REGULATIONS, CAAC                                |
|  | HUANG, Hao            | DELEGATE                 | ATTACHE                                                                                                    |
|  | JIANG, Hang           | DELEGATE                 | OFFICIAL                                                                                                   |
|  | JIANG, Zhaoli         | DELEGATE                 | DEPUTY DIRECTOR                                                                                            |
|  | LAI, Sai Yeung, Lewis | DELEGATE                 | ASSISTANT AIR TRANSPORT OFFICER                                                                            |
|  | LAM, Tat Ming         | DELEGATE                 | DIRECTOR OF AIRPORT INFRASTRUCTURE & AIR NAVIGATION                                                        |
|  | LI, Nuo               | DELEGATE                 | DIRECTOR                                                                                                   |
|  | LI, Qiguo             | DELEGATE                 | DEPUTY DIRECTOR GENERAL                                                                                    |
|  | LI, Tin Chui, Simon   | DELEGATE                 | DIRECTOR GENERAL OF CIVIL AVIATION, CIVIL AVIATION DEPARTMENT OF HONG KONG SAR, CHINA (CAD, HK SAR, CHINA) |
|  | LIANG, Junrong        | DELEGATE                 | AIR NAVIGATION COMMISSIONER                                                                                |
|  | LIANG, Nan            | DELEGATE                 | DIRECTOR GENERAL                                                                                           |



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|  |                |          |                                                                     |
|--|----------------|----------|---------------------------------------------------------------------|
|  | LIU, Lusong    | DELEGATE | DIRECTOR GENERAL,<br>DEPARTMENT OF<br>GENERAL AFFAIRS, CAAC         |
|  | LIU, Shanzhi   | DELEGATE | CONSULTANT                                                          |
|  | LIU, Shaoxuan  | DELEGATE | SECOND SECRETARY                                                    |
|  | LIU, Xiaojie   | DELEGATE | DIRECTOR OF<br>AIRWORTHINESS<br>CERTIFICATION<br>DIVISION           |
|  | LUO, Xin       | DELEGATE | FIRST SECRETARY                                                     |
|  | MENG, Qingfen  | DELEGATE | DIRECTOR GENERAL                                                    |
|  | MU, Yang       | DELEGATE | DIRECTOR                                                            |
|  | PU, Fanghui    | DELEGATE | DIRECTOR                                                            |
|  | PUN, Wa Kin    | DELEGATE | ACTING DIRECTOR                                                     |
|  | RUI, Zhang     | DELEGATE | DEPUTY DIRECTOR<br>GENERAL,DEPARTMENT<br>OF AIRPORT,CAAC            |
|  | SIN, Chi Man   | DELEGATE | SAFETY OFFICER                                                      |
|  | SUN, Xinyu     | DELEGATE | TRANSLATOR AND<br>INTERPRETER                                       |
|  | WANG, Ren      | DELEGATE | DEPUTY DIRECTOR                                                     |
|  | WANG, Shan     | DELEGATE | OFFICER                                                             |
|  | WANG, Tie      | DELEGATE | DEPUTY DIRECTOR                                                     |
|  | WONG, Weng Kei | DELEGATE | SAFETY OFFICER                                                      |
|  | WONG, Yeuk Yue | DELEGATE | SENIOR OPERATIONS<br>OFFICER                                        |
|  | WU, Chi Kwong  | DELEGATE | ASSISTANT DIRECTOR-<br>GENERAL                                      |
|  | XIAOFENG, Guo  | DELEGATE | FIRST SECRETARY                                                     |
|  | XU, Qing       | DELEGATE | DEPUTY DIRECTOR<br>GENERAL, DEPT OF<br>TRANSPORT                    |
|  | XUE, Rongguo   | DELEGATE | COMMONDER                                                           |
|  | YANG, Shengjun | DELEGATE | PERMANENT<br>REPRESENTATIVE OF<br>CHINA TO ICAO                     |
|  | YANG, Wei      | DELEGATE | DEPUTY DIRECTOR,<br>DEPARTMENT OF<br>INTERNATIONAL<br>AFFAIRS, CAAC |
|  | YU, Man        | DELEGATE | DEPUTY DIRECTOR OF<br>DEPARTMENT OF<br>INTERNATIONAL AFFAIRS        |
|  | ZHAO, Xing     | DELEGATE | COUNSELLOR                                                          |
|  | ZHOU, Chuanhua | DELEGATE | DIRECTOR                                                            |
|  | ZHU, Jiani     | DELEGATE | ATTACHE                                                             |
|  | ZHU, Tao       | DELEGATE | DIRECTOR GENERAL,<br>DEPARTMENT OF FLIGHT<br>STANDARD               |

# Full Report for A40

| COLOMBIA     |                                     |                          |                                                                 |
|--------------|-------------------------------------|--------------------------|-----------------------------------------------------------------|
|              | HOYOS-SALAZAR, Federico-Eduardo     | ALTERNATE CHIEF DELEGATE | AMBASSADOR                                                      |
|              | RAMIREZ KOPPEL, Mauricio            | ALTERNATE CHIEF DELEGATE | REPRESENTATIVE OF COLOMBIA ON THE COUNCIL                       |
|              | SALAZAR GOMEZ, Juan Carlos          | ALTERNATE CHIEF DELEGATE | DIRECTOR GENERAL                                                |
|              | BEJARANO, Cesar                     | DELEGATE                 | LEGAL ADVISOR, OBSERVER (ANC)                                   |
|              | MORALES GALINDO, Nibia Lucía        | DELEGATE                 | ESPECIALISTA AERONÁUTICO                                        |
|              | PALOMINO, Jazmin                    | DELEGATE                 | JEFE ASUNTOS INTERNACIONALES Y POLITICA AEROCOMERCIAL           |
|              | RIOS OSPINA, Hector Hernan          | ADVISOR                  | VP ASUNTOS GUBERNAMENTALES                                      |
|              | ROZO, Nadia                         | ADVISOR                  | LEGAL ADVISOR                                                   |
| COMOROS      |                                     |                          |                                                                 |
|              | BEN ALI, Nassur                     | DELEGATE                 | DIRECTEUR GÉNÉRAL DE L'AVIATION CIVIL                           |
| CONGO        |                                     |                          |                                                                 |
|              | DIMOU, Fidel                        | CHIEF DELEGATE           | MINISTRE DES TRANSPORTS DE LA RÉPUBLIQUE DU CONGO               |
|              | DIMI, Albert Almy                   | DELEGATE                 |                                                                 |
|              | DZOTA, Serge Florent                | DELEGATE                 | DIRECTEUR GÉNÉRAL DE L'AGENCE NATIONALE D'AVIATION CIVIL (ANAC) |
|              | EL HAGE, Ahmed                      | DELEGATE                 |                                                                 |
|              | LOUIS OSSO, Jean                    | DELEGATE                 |                                                                 |
|              | MAKAYA BATCHI, Roméo Boris          | DELEGATE                 | DIRECTEUR DU TRANSPORT AÉRIEN                                   |
|              | MOTOLY, Arcadius Michel             | DELEGATE                 | DIRECTEUR DE LA SÉCURITÉ AÉRIENNE                               |
|              | NIELENGA OTSOUKA, Francisca         | DELEGATE                 | ATTACHEE AU CABINET DU MINISTRE                                 |
|              | OKANA, Claude Edgard                | DELEGATE                 |                                                                 |
|              | OMBERENOFIO KOUNDI, Nierie Clemence | DELEGATE                 | ASSISTANTE DU MINISTRE                                          |
|              | ONDZOTTO , Maixent Raoul            | DELEGATE                 | REPRESENTATIVE OF CONGO ON COUNCIL                              |
|              | SYMPHORIEN, Montole                 | DELEGATE                 | CONSEILLER DU TRANSPORT AÉRIEN DU MINISTRE                      |
| COOK ISLANDS |                                     |                          |                                                                 |
|              | KOH, Clarissa                       | CHIEF DELEGATE           | CHIEF DELEGATE                                                  |

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| COSTA RICA    |                              |                          |                                                                           |
|---------------|------------------------------|--------------------------|---------------------------------------------------------------------------|
|               | MENDEZ, Rodolfo              | CHIEF DELEGATE           | MINISTRO OBRAS PUBLICAS Y TRANSPORTE                                      |
|               | SOLANO , Rodolfo             | ALTERNATE CHIEF          | VICE-MINISTER                                                             |
|               | ARAYA, Daniel                | DELEGATE                 |                                                                           |
|               | HOPPE, Guillermo             | DELEGATE                 | DIRECTOR GENERLA                                                          |
|               | ORTIZ, Mauricio              | DELEGATE                 | AMBASSADOR                                                                |
|               | RODRIGUEZ , William          | DELEGATE                 | VICE PRESIDENT OF CIVIL AVIATION BOARD OF DIRECTORS                       |
|               | GAMBOA VENEGAS, Ana Patricia | ADVISOR                  | AIR TRANSPORT                                                             |
|               | LOPEZ, Marco                 | ADVISOR                  | HEAD OF THE AIR NAVIGATION SERVICE DEPARTMENT                             |
|               | ZELEDON, Fernando            | ADVISOR                  | SSP COORDINATOR/ATS INSPECTOR                                             |
| CÔTE D'IVOIRE |                              |                          |                                                                           |
|               | KONÉ, Amadou                 | CHIEF DELEGATE           | MINISTRE DES TRANSPORTS                                                   |
|               | FAGNIDI, Gnagno Philibert    | ALTERNATE CHIEF DELEGATE | AMBASSADOR OF COTE D IVOIRE IN CANADA                                     |
|               | ATTRO, Firmin                | DELEGATE                 | DIRECTEUR DE LA NAVIGATION AÉRIENNE                                       |
|               | COULIBALY , Ahmed Djibril    | DELEGATE                 | AIR TRANSPORT DIRECTOR                                                    |
|               | DIOMANDE, Mamadou            | DELEGATE                 | DIRECTOR OF CABINET OF TRANSPORT MINISTRY                                 |
|               | ELEFTERIOU, Georges          | DELEGATE                 | CONSEILLER TECHNIQUE JURIDIQUE DU DIRECTEUR GENERAL DE LA SODEXAM, MEMBER |
|               | KOFFI BI, Nekalo Joseph      | DELEGATE                 | DIRECTEUR DE LA SÉCURITÉ DE LA NAVIGATION AÉRIENNE ET DES AÉRODROMES      |
|               | MOULOT, Jean-Louis           | DELEGATE                 | GENERAL DIRECTOR, SODEXAM-COTE D'IVOIRE                                   |
|               | SERY SEPE, Wroly Danielle    | DELEGATE                 | SOUS DIRECTEUR DES INSTITUTIONS SPÉCIALISÉES DES NATIONS UNIES            |
|               | SILUE, Sinaly                | DELEGATE                 | DIRECTEUR GENERAL                                                         |
| CROATIA       |                              |                          |                                                                           |
|               | MATKOVIC, Marica             | CHIEF DELEGATE           | AMBASSADOR                                                                |

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|               |                             |                |                                                                                                        |
|---------------|-----------------------------|----------------|--------------------------------------------------------------------------------------------------------|
|               | STANIČIĆ, Dinko             | DELEGATE       | DIRECTOR OF THE CIVIL AVIATION SECTOR                                                                  |
| <b>CUBA</b>   |                             |                |                                                                                                        |
|               | DANIEL LOPEZ, Armando L.    | CHIEF DELEGATE | PRESIDENT OF THE INSTITUTION OF CIVIL AERONAUTIC OF CUBA                                               |
|               | ARCIA RIVERO, Manuel        | DELEGATE       | ENVIROMENT SPECIALIST AND COORDINATOR, DIRECTOR OF AERODROMES, INSTITUTION OF CIVIL AERONAUTIC OF CUBA |
|               | BILBAO, Mara                | DELEGATE       | CONSULT GENERAL OF CUBA IN MONTREA;                                                                    |
|               | CRESPO FRASQUIERI, Mirta    | DELEGATE       | REPRESENTATIVE OF CUBA ON THE COUNCIL OF ICAO                                                          |
|               | CRUZ ACOSTA, Juan José      | DELEGATE       | TECHNICAL EXPERT-DELEGATION OF CUBA TO THE ICAO                                                        |
|               | MARÍA ROJAS ALVAREZ, Nestar | DELEGATE       | HEAD OF AVSEC DEPARTMENT, INSTITUTION OF CIVIL AERONAUTIC OF CUBA                                      |
|               | NEVOT GONZÁLEZ, Orlando     | DELEGATE       | DIRECTOR OF AIR NAVIGATION, INSTITUTION OF CIVIL AERONAUTIC OF CUBA                                    |
|               | OCHOA ALMAGUER, Rigoberto   | DELEGATE       | DIRECTOR OF OPERATIONS AND SAFETY, INSTITUTION OF CIVIL AERONAUTIC OF CUBA                             |
|               | OROZCO ORTEGA, Giuvel       | DELEGATE       | COUNSELLOR OF THE EMBASSY OF THE REPUBLIC OF CUBA IN CANADA                                            |
|               | SÁNCHEZ AGUERO, Adys        | DELEGATE       | HEAD OF LEGAL DEPARTMENT, INSTITUTION OF CIVIL AERONAUTIC OF CUBA                                      |
|               | VÁZQUEZ GONZÁLEZ, Mercedes  | DELEGATE       | DIRECTOR OF AIR TRANSPORT AND INTERNATIONAL RELATIONS, INSTITUTION OF CIVIL AERONAUTIC OF CUBA         |
|               | VIDAL FERREIRO, Josefina    | DELEGATE       | AMBASSADOR OF CUBA IN CANADA                                                                           |
| <b>CYPRUS</b> |                             |                |                                                                                                        |

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|------------------------------------|------------------------------|--------------------------|-------------------------------------------------------------------------------|
|                                    | PHILIPPOU, Vasilios          | CHIEF DELEGATE           | HEAD OF DELEGATION                                                            |
|                                    | LEMESIANOS, Antonios         | ALTERNATE CHIEF DELEGATE | ALTERNATE REPRESENTATIVE                                                      |
|                                    | AGISILAOU, Agis              | ADVISOR                  | SENIOR AIR TRAFFIC CONTROL OFFICER                                            |
|                                    | STRATIS, Petros              | ADVISOR                  | SENIOR NSA OFFICER                                                            |
| <b>CZECHIA</b>                     |                              |                          |                                                                               |
|                                    | PUSTINA, Tomas               | CHIEF DELEGATE           | HEAD OF UNIT                                                                  |
|                                    | BEDNAROVA, Blanka            | ALTERNATE CHIEF DELEGATE | HEAD OF UNIT INTERNATIONAL RELATION - INTERNATIONAL AND EU AFFAIRS DEPARTMENT |
|                                    | CECAK, Petr                  | DELEGATE                 | SENIOR OFFICIAL                                                               |
|                                    | ZMESKALOVA, Adela            | DELEGATE                 | SENIOR OFFICER                                                                |
| <b>DEM. PEOPLE'S REP. OF KOREA</b> |                              |                          |                                                                               |
|                                    | RI, Yong Son                 | CHIEF DELEGATE           | DEPUTY DIRECTOR GENERAL                                                       |
|                                    | HAK, Ri Yong                 | DELEGATE                 | SENIOR ADVISOR, GENERAL ADMINISTRATION OF CIVIL AVIATION                      |
|                                    | THAE RYONG, Kim              | DELEGATE                 | SENIOR OFFICE                                                                 |
| <b>DEM. REP. OF THE CONGO</b>      |                              |                          |                                                                               |
|                                    | KUFULULA MAKILA, Rex         | CHIEF DELEGATE           | DIRECTOR                                                                      |
|                                    | ABDALA, Bilenge              | DELEGATE                 | CEO                                                                           |
|                                    | IPAN N'SONDEY, Leonard Nsiye | DELEGATE                 | DIRECTEUR AVSEC /NMC                                                          |
|                                    | MALONGA, Ndontoni            | DELEGATE                 | DIRECTEUR                                                                     |
|                                    | MASENGU KABWIKI, Céline      | DELEGATE                 | DIRECTEUR FINANCIER ET ADMINISTRATIF                                          |
|                                    | MPUNGA TSHIUMBA, Jean        | DELEGATE                 | DIRECTEUR GENERAL                                                             |
| <b>DENMARK</b>                     |                              |                          |                                                                               |
|                                    | CLEMMESSEN, Kare             | CHIEF DELEGATE           | DEPUTY DIRECTOR GENERAL                                                       |
|                                    | ELLERMANN, Henrik            | ALTERNATE CHIEF DELEGATE | HEAD OF DIVISION                                                              |
|                                    | LIEBGOTT, Patrick            | ALTERNATE CHIEF DELEGATE | HEAD OF SECTION                                                               |
|                                    | ANDERSEN, Tom                | DELEGATE                 | AIR NAVIGATION COMMISSIONER                                                   |
|                                    | DITLEVSEN, Jens Erik         | DELEGATE                 | ADVISOR                                                                       |
|                                    | NIELSEN, Morten              | DELEGATE                 | HEAD OF SECTION                                                               |
|                                    | SAXE, Thorkild               | DELEGATE                 | SENIOR ADVISER                                                                |
|                                    | STRAND, Per                  | DELEGATE                 | SENIOR LEGAL ADVISER                                                          |
|                                    | FENSGAARD, Niels             | ADVISOR                  | ATM STAFF OFFICER, DEFENCE COMMANDE DENMARK                                   |

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|                           |                                |                          |                                               |
|---------------------------|--------------------------------|--------------------------|-----------------------------------------------|
|                           | KRONBORG, Lise                 | ADVISOR                  | DIRECTOR OF STRATEGY AND SUPPORT              |
|                           | MATHIASSEN, Berit Liv Molgaard | ADVISOR                  | HEAD OF SECTION                               |
| <b>DJIBOUTI</b>           |                                |                          |                                               |
|                           | MOHAMED AHMED, Moussa          | CHIEF DELEGATE           | MINISTRE DE L'ÉQUIPEMENT ET DES TRANSPORTS    |
|                           | SAID CHIREH, Ainanche          | DELEGATE                 | CHEF DE SERVICE DE L'INFORMATION AÉRONAUTIQUE |
| <b>DOMINICAN REPUBLIC</b> |                                |                          |                                               |
|                           | ALEJANDRO HERRERA, Marcelino   | CHIEF DELEGATE           | DIRECTOR GENERAL OF CIVIL AVIATION            |
|                           | CAMILO, Luis Ernesto           | ALTERNATE CHIEF DELEGATE | PRESIDENT OF CIVIL AVIATION BOARD             |
|                           | ROSA MARTINEZ, Santiago        | ALTERNATE CHIEF DELEGATE | DEPUTY DIRECTOR CIVIL AVIATION                |
|                           | VERAS, Carlos                  | ALTERNATE CHIEF DELEGATE | AMBASSADOR PERMANENT REPRESENTATIVE TO ICAO   |
|                           | ARIAS, Alan                    | DELEGATE                 | FLIGHT STANDARDS DIRECTOR                     |
|                           | BOLÍVAR LEÓN, Francisco        | DELEGATE                 | AIR NAVIGATION DIRECTOR                       |
|                           | BROBERG, Christiern            | DELEGATE                 | TECHNICAL DIRECTOR, AIRPORT DEPARTMENT        |
|                           | CABRAL, Denisse                | DELEGATE                 | MINISTRY OF FOREIGN AFFAIRS, DIRECTOR         |
|                           | CANDELARIO APONTE, Wilfredo    | DELEGATE                 | AVSEC QUALITY CONTROL DIRECTOR                |
|                           | CASTAING, Betty                | DELEGATE                 | PLANNING AND DEVELOPMENT DIRECTOR             |
|                           | CASTILLO DE LA CRUZ, Aracenis  | DELEGATE                 | AVSEC DIRECTOR GENERAL                        |
|                           | COLLANTE, Marino               | DELEGATE                 | AIRPORT DEPARTMENT EXECUTIVE DIRECTOR         |
|                           | DE LA ROSA HERNANDEZ, Dionisio | DELEGATE                 | AVSEC DEPUTY DIRECTOR GENERAL                 |
|                           | DE LEON, Aris                  | DELEGATE                 | SAFETY OVERSIGHT, TECHNICAL SUPPORT           |
|                           | ESTRADA PELLETIER, Johann      | DELEGATE                 | SAFETY OVERSIGHT DIRECTOR                     |
|                           | FRANCO, Bernarda               | DELEGATE                 | AIR TRANSPORT DIRECTOR                        |
|                           | LISTER, Pablo                  | DELEGATE                 | CIVIL AVIATION BOARD SECRETARY                |
|                           | LUIS ABRAHAM, José             | DELEGATE                 | ALTERNATIVE REPRESENTATIVE TO ICAO            |

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|----------------|-------------------------------|--------------------------|-----------------------------------------------------|
|                | ORTIZ, Jose                   | DELEGATE                 | ADMINISTRATIVE DIRECTOR                             |
|                | PEÑA, Jorge                   | DELEGATE                 | JAC LEGAL DIRECTOR                                  |
|                | SOUFFRONT, Enmanuel           | DELEGATE                 | AVIATION ACCIDENT INVESTIGATION COMMISSION DIRECTOR |
|                | TEJADA BENAVIDES, Yunis       | DELEGATE                 | AVSEC GENERAL INSPECTOR                             |
|                | THOMAS BURGOS, Juan           | DELEGATE                 | CIVIL AVIATION ACADEMY DIRECTOR                     |
|                | VALDEZ, Jose                  | DELEGATE                 | LEGAL DIRECTOR                                      |
|                | VERGES CIMAN, Pedro           | DELEGATE                 | AMBASSADOR OF THE DOMINICAN REPUBLIC IN CANADA      |
|                | VILLANUEVA, Arturo            | DELEGATE                 | ALTERNATIVE REPRESENTATIVE TO ICAO                  |
|                | YAPOR, Nasim                  | DELEGATE                 | ALTERNATIVE REPRESENTATIVE TO ICAO                  |
|                | ALCANTARA, Kelvin             | ADVISOR                  | TECHNICAL ASSISTANT                                 |
|                | ALVAREZ, Erika                | ADVISOR                  | MINISTER COUNSELOR                                  |
|                | CAMEJO, Cynthia               | ADVISOR                  | AIRPORT DEPARTMENT SUPERVISOR                       |
|                | DIAZ, Yineuri                 | ADVISOR                  | TECHNICAL ASSISTANT                                 |
|                | GARCIA FABIAN, Mildred        | ADVISOR                  | MPRD-OACI TECHNICAL ASSISTANT                       |
|                | MOYA, Camila                  | ADVISOR                  | AIR TRANSPORT ADVISOR                               |
|                | SILVIA MEJIA, Ana             | ADVISOR                  | CIVIL AVIATION DGAC OFFICE MANAGER                  |
| <b>ECUADOR</b> |                               |                          |                                                     |
|                | ACOSTA, Anyelo                | CHIEF DELEGATE           | DIRECTOR GENERAL                                    |
|                | ARELLANO, Ivan                | DELEGATE                 | REPRESENTATIVE OF ECUADOR                           |
|                | DAVALOS, Bolivar              | DELEGATE                 | ATM EXPERT                                          |
|                | GALLO, Edgar                  | DELEGATE                 | AVIATION SECURITY DIRECTOR                          |
|                | ISCH, Marcelo                 | DELEGATE                 | REGIONAL DIRECTOR                                   |
|                | JACOME, Marcelo               | DELEGATE                 | DEPUTY DIRECTOR                                     |
| <b>EGYPT</b>   |                               |                          |                                                     |
|                | ELMASRY, Younes Elsayed Hamed | CHIEF DELEGATE           | MINISTER OF CIVIL AVIATION                          |
|                | EL HEFNY, Sameh Ahmed Zaki    | ALTERNATE CHIEF DELEGATE | PRESIDENT OF THE EGYPTIAN CIVIL AVIATION AUTHORITY  |

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|                          |                                                   |                             |                                                                                                       |
|--------------------------|---------------------------------------------------|-----------------------------|-------------------------------------------------------------------------------------------------------|
|                          | ABD ALLAH, Engie Ahmed                            | DELEGATE                    | UNDERSECRETARY<br>GENERAL OF AIRPORTS<br>STANDARDS AND SAFETY<br>EGYPTIAN CIVIL<br>AVIATION AUTHORITY |
|                          | ABDELGHAFAR<br>ABDELHALIM, Abdelghafar<br>Elsayed | DELEGATE                    | GENERAL DIRECTOR,<br>GROUND HANDLING<br>FACILITY EQUIPMENT                                            |
|                          | AZMY SAYED, Ahmed<br>Mostafa                      | DELEGATE                    | UNDERSECRETARY OF<br>MINISTER - BUREAU                                                                |
|                          | EL ZAKZOUK, Ibrahim<br>Mohamed                    | DELEGATE                    | INTERNATIONAL<br>COORDINATION G.M.                                                                    |
|                          | EMAM MABROUK, Samer<br>Hussein                    | DELEGATE                    | GENERAL MANAGER OF<br>AIRSPACE AFFAIRS<br>AERONAUTICAL<br>INFORMATION SERVICES                        |
|                          | GALAL SAAD, Magdy<br>Mostafa                      | DELEGATE                    | GENERAL MANAGER<br>AGREEMENTS, E.C.A.A.                                                               |
|                          | KHEDR, Ahmed Hossein                              | DELEGATE                    | REPRESENTATIVE OF<br>EGYPT-ICAO COUNCIL                                                               |
|                          | MOHAMED, Mohamed<br>Salah Abd Aziz                | DELEGATE                    | GENERAL<br>MANAGER/SAFETY<br>SYSTEMS                                                                  |
|                          | SAAD ELDIN ELSAYED,<br>Ashraf Mohamed             | DELEGATE                    | UNDERSECRETARY<br>GENERAL<br>PASSENGERS/AIRPORTS                                                      |
|                          | ELNASHAR, Wael Samir                              | ADVISOR                     | SPECIAL ADVISER TO<br>THE MINISTER FOR<br>AVIATION SECURITY                                           |
| <b>EL SALVADOR</b>       |                                                   |                             |                                                                                                       |
|                          | PUQUIRRE, Jorge                                   | CHIEF DELEGATE              | DIRECTOR EJECUTIVO                                                                                    |
|                          | MORALES, Homero                                   | DELEGATE                    | JEFE DE ORGANIZACIÓN,<br>MÉTODOS Y<br>REGULACIONES                                                    |
|                          | RIVAS RODAS, Mauricio<br>Eduardo Antonio          | DELEGATE                    | DIRECTOR EJECUTIVO<br>INTERINO                                                                        |
|                          | SOL, Francisco                                    | DELEGATE                    | ASESOR DE LA<br>PRESIDENCIA DEL<br>CONSEJO DIRECTIVO DE<br>AVIACIÓN CIVIL (CDAC)                      |
| <b>EQUATORIAL GUINEA</b> |                                                   |                             |                                                                                                       |
|                          | MIKO ANGUE, Leandro                               | CHIEF DELEGATE              | MINISTER OF CIVIL<br>AVIATION                                                                         |
|                          | ESONO ANGUESOMO,<br>Estanislao                    | ALTERNATE CHIEF<br>DELEGATE | REPRESENTATIVE                                                                                        |
|                          | ALEJANDRO ONA, Owono<br>Nchama                    | DELEGATE                    | HEAD LEGAL<br>DEPARTMENT                                                                              |

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|-----------------|-------------------------------|--------------------------|--------------------------------------------------------------------------------------|
|                 | NCHAMA ELA, Alejandra Jesabel | DELEGATE                 | RESPONSABLE AIS                                                                      |
|                 | NGUEMA MBA EYANG, Leandro     | DELEGATE                 | DIRECTOR GENERAL, INTERNATIONAL RELATIONS                                            |
|                 | SANTIAGO OYONO, Afugu Eyenga  | DELEGATE                 | DIRECTOR GENERAL                                                                     |
| <b>ERITREA</b>  |                               |                          |                                                                                      |
|                 | TEKLU, Paulos Kahsay          | CHIEF DELEGATE           | DIRECTOR GENERAL                                                                     |
|                 | IGBU, Samuel                  | DELEGATE                 | MEDIA AND PUBLIC RELATION                                                            |
| <b>ESTONIA</b>  |                               |                          |                                                                                      |
|                 | KALDA, Rait                   | CHIEF DELEGATE           | DIRECTOR GENERAL                                                                     |
|                 | HÄRM, Eve                     | DELEGATE                 | HEAD OF ATS AND AD DEPARTMENT                                                        |
|                 | LINNAMÄGI, Taivo              | DELEGATE                 | DIRECTOR OF AVIATION AND MARITIME DEPARTMENT                                         |
|                 | RIFK, Priit                   | DELEGATE                 | DIRECTOR OF AVIATION DIVISION OF THE MINISTRY OF ECONOMIC AFFAIRS AND COMMUNICATIONS |
|                 | TIMOFEJEV, Roman              | DELEGATE                 | HEAD OF AIR OPERATIONS DEPARTMENT                                                    |
| <b>ESWATINI</b> |                               |                          |                                                                                      |
|                 | NDWANDWE, Celumusa            | CHIEF DELEGATE           | HONOURABLE MINISTER OF PUBLIC WORKS AND TRANSPORT                                    |
|                 | DUBE, Solomon                 | DELEGATE                 | DIRECTOR GENERAL                                                                     |
|                 | MNISI, Sifiso                 | DELEGATE                 | DIRECTOR AIR TRANSPORT                                                               |
| <b>ETHIOPIA</b> |                               |                          |                                                                                      |
|                 | MOGES, Dagmawit               | CHIEF DELEGATE           | MINISTER                                                                             |
|                 | TADEGE, Wosenyelh Hunegnawe   | ALTERNATE CHIEF DELEGATE | DIRECTOR GENERAL, CIVIL AVIATION AUTHORITY                                           |
|                 | ALEMAYEHU, Getachew Mengistie | DELEGATE                 | PERMANENT REPRESENTATIVE OF ETHIOPIA TO ICAO                                         |
|                 | KIBREAB ZERUFAEL, Shimeles    | DELEGATE                 | DEPUTY DIRECTOR GENERAL, CIVIL AVIATION AUTHORITY                                    |
|                 | TEGENGEWORK, Hanna            | DELEGATE                 | DIRECTOR AERODROME SAFETY & STANDARDS                                                |
|                 | YIGEZU, Endeshaw              | DELEGATE                 | DIRECTOR, AIR TRANSPORT & PLANNING                                                   |

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| FIJI    |                          |                          |                                                                                    |
|---------|--------------------------|--------------------------|------------------------------------------------------------------------------------|
|         | SAYED-KHAIYUM, Hon Aiyaz | CHIEF DELEGATE           | ATTORNEY-GENERAL AND MINISTER FOR CIVIL AVIATION                                   |
|         | SHERANI, Jan             | ALTERNATE CHIEF DELEGATE | SENIOR LEGAL OFFICER OFFICE OF THE ATTORNEY-GENERAL                                |
|         | ANDREWS, Glenys          | DELEGATE                 | SENIOR LEGAL OFFICER, OFFICE OF THE ATTORNEY - GENERAL                             |
|         | LEVESTAM, Theresa        | DELEGATE                 | CONTROLLER GROUND SAFETY                                                           |
|         | MAHARAJ, Shavil          | DELEGATE                 | ADMINISTRATIVE OFFICER                                                             |
|         | TUDREU, George           | DELEGATE                 | CONTROLLER AIR SAFETY - CIVIL AVIATION AUTHORITY OF FIJI                           |
| FINLAND |                          |                          |                                                                                    |
|         | MARIN, Sanna             | CHIEF DELEGATE           | MINISTER OF TRANSPORT AND COMMUNICATIONS                                           |
|         | HENTTU, Pekka            | ALTERNATE CHIEF DELEGATE | DIRECTOR GENERAL OF CIVIL AVIATION, FINNISH TRANSPORT AND COMMUNICATIONS AGENCY    |
|         | NYBERG, Mikael           | ALTERNATE CHIEF DELEGATE | DIRECTOR-GENERAL, MINISTRY OF TRANSPORT AND COMMUNICATIONS                         |
|         | TUPAMAKI, Matti          | ALTERNATE CHIEF DELEGATE | DEPUTY TO DGCA, FINNISH TRANSPORT AND COMMUNICATIONS AGENCY                        |
|         | AHOKAS, Maija            | DELEGATE                 | DIRECTOR OF UNIT, MINISTRY OF TRANSPORT AND COMMUNICATION                          |
|         | ERIKSSON, Roy            | DELEGATE                 | AMBASSADOR OF FINLAND TO CANADA                                                    |
|         | JÄMSÄ, Päivi             | DELEGATE                 | CHIEF NEGOTIATOR, AIR SERVICES AGREEMENTS, MINISTRY OF TRANSPORT AND COMMUNICATION |
|         | LUIRO, Jani              | DELEGATE                 | ADVISOR, FINNISH TRANSPORT AND COMMUNICATION AGENCY                                |



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|---------------|----------------------|-----------------------------|-------------------------------------------------------------------------------------------|
|               | MÄNTTÄRI, Janne      | DELEGATE                    | SENIOR OFFICER,<br>MINISTRY OF<br>TRANSPORT AND<br>COMMUNICATION                          |
|               | MÄNTYNIEMI, Maaria   | DELEGATE                    | MINISTERIAL ADVISER,<br>MINISTRY OF<br>TRANSPORT AND<br>COMMUNICATION                     |
|               | METSALAMPI, Susanna  | DELEGATE                    | HEAD OF DEPARTMENT,<br>LEGAL AFFAIRS,<br>FINNISH TRANSPORT<br>AND COMMUNICATION<br>AGENCY |
|               | ÖSTERBERG, Kari      | DELEGATE                    | HEAD OF AVIATION<br>CUSTOMER SERVICE,<br>FINISH<br>METEOROLOGICAL<br>INSTITUTE            |
|               | PONTINEN, Jari       | DELEGATE                    | DIRECTOR, FINNISH<br>TRANSPORT AND<br>COMMUNICATIONS<br>AGENCY                            |
|               | RUOKONEN, Pirita     | DELEGATE                    | SPECIAL ADVISOR,<br>MINISTRY OF<br>TRANSPORT AND<br>COMMUNICATION                         |
|               | SIEKKINEN, Kari      | DELEGATE                    | CHIEF ADVISER, ANS<br>AND ADR, FINNISH<br>TRANSPORT AND<br>COMMUNICATIONS<br>AGENCY       |
|               | VÄISÄNEN, Kai        | DELEGATE                    | SPECIAL ADVISER ANS,<br>FINNISH TRANSPORT<br>AND COMMUNICATIONS<br>AGENCY                 |
|               | VUOKILA, Samuli      | DELEGATE                    | REPRESENTATIVE OF<br>FINLAND ON THE<br>COUNCIL OF ICAO                                    |
|               | LAHDENSUO, Sami      | ADVISOR                     | FINNAIR                                                                                   |
| <b>FRANCE</b> |                      |                             |                                                                                           |
|               | BERTOUX, Philippe    | CHIEF DELEGATE              | PERMANENT<br>REPRESENTATIVE                                                               |
|               | BERTRAND, De Lacombe | ALTERNATE CHIEF<br>DELEGATE | DIRECTOR OF EUROPEAN<br>AND INTERNATIONAL<br>AFFAIRES                                     |
|               | BOREL, Marc          | ALTERNATE CHIEF<br>DELEGATE | DEPUTY DIRECTOR<br>GENERAL, DIRECTOR FOR<br>AIR TRANSPORT                                 |
|               | BARNOLA, Philippe    | DELEGATE                    | DSNA DEPUTY DIRECTOR<br>STRATEGY & PLANNING                                               |



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|  |                     |          |                                                                                                                                             |
|--|---------------------|----------|---------------------------------------------------------------------------------------------------------------------------------------------|
|  | CARRU, Marie        | DELEGATE | GENERAL DELEGATE                                                                                                                            |
|  | CHANSOU, Olivier    | DELEGATE | DIRECTEUR GÉNÉRAL<br>AND ALICANTO BOARD<br>MEMBER                                                                                           |
|  | CORCOS, Stephane    | DELEGATE | CHEF MISSION<br>EVALUATION ET<br>AMÉLIORATION DE LA<br>SÉCURITÉ                                                                             |
|  | CORREIA, Vincent    | DELEGATE | PROFESSEUR DE DROIT<br>PUBLIC                                                                                                               |
|  | DEPLACE, Veronique  | DELEGATE | ASSISTANT DIRECTOR<br>(SECURITY AND<br>DEFENSE)                                                                                             |
|  | DESBETS, Thibault   | DELEGATE | RÉDACTEUR À LA<br>DIRECTION DES<br>NATIONS-UNIES, DES<br>ORGANISATIONS<br>INTERNATIONALES, DES<br>DROIS DE L'HOMME ET<br>DE LA FRANCOPHONIE |
|  | DOMBLIDES, Nathalie | DELEGATE | TECHNICAL DIRECTOR<br>EUROPEAN<br>COOPERATION AND<br>SAFETY REGULATION                                                                      |
|  | HIFDI, Sonia        | DELEGATE | AVSEC IMPLEMENTATION<br>AND GUIDELINES, HEAD<br>OF UNIT                                                                                     |
|  | LANSMAN, Patrick    | DELEGATE | FACILITATION EXPERT<br>TO THE AIR TRANSPORT<br>DIRECTOR                                                                                     |
|  | LAPENE, Luc         | DELEGATE | ADJOINT AU CHEF DE LA<br>MISSION DU CIEL<br>UNIQUE EUROP/EN ET DE<br>LA RÉGLEMENTATION<br>AÉRIENNE, DIRECTION<br>DU TRANSPORT AÉRIEN        |
|  | LEVET, Julien       | DELEGATE | HEAD OF AVIATION<br>SECURITY MEASURES<br>UNIT                                                                                               |
|  | LIABASTRES, Thierry | DELEGATE | ALTERNATE<br>REPRESENTATIVE                                                                                                                 |
|  | LUCIANI, Pascal     | DELEGATE | DEPUTY DIRECTOR FOR<br>AVIATION SAFETY                                                                                                      |
|  | MAURI, Robert       | DELEGATE | ADJOINT AU SOUS-<br>DIRECTEUR DU<br>DÉVELOPPEMENT<br>DURABLE (DIRECTION DU<br>TRANSPORT AÉRIEN                                              |

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|               |                                   |                             |                                                                                                                    |
|---------------|-----------------------------------|-----------------------------|--------------------------------------------------------------------------------------------------------------------|
|               | MILLEFERT, Maxime                 | DELEGATE                    | DEPUTY DIRECTOR<br>PASSENGERS RIGHTS<br>DIVISION                                                                   |
|               | MONNIER, Isabelle                 | DELEGATE                    | ADJOINTE AU<br>REPRÉSENTANT<br>PERMANENT DE LA<br>FRANCE AU CONSEIL DE<br>L'OACI                                   |
|               | OLSON, Terry                      | DELEGATE                    | CONSEILLER JURIDIQUE<br>DU DIRECTEUR GÉNÉRAL                                                                       |
|               | PAILLARD, Florence                | DELEGATE                    | ADVISER OF THE DEPUTY<br>DIRECTOR FOR EUROPE<br>AND INTERNATIONAL<br>AFFAIRS                                       |
|               | RISSE, Eric                       | DELEGATE                    | ADJOINT AU<br>REPRÉSENTANT<br>PERMANENT                                                                            |
|               | TEODORO, Louis                    | DELEGATE                    | CHEF DU BUREAU DE LA<br>COORDINATION<br>MULTILATÉRALE                                                              |
|               | THENEVIN, Frédéric                | DELEGATE                    | RESPONSABLE DU<br>DÉVELOPPEMENT                                                                                    |
|               | ZIZI, Farid                       | DELEGATE                    | EXECUTIVE DIRECTOR                                                                                                 |
|               | LECLAIR, Gilles                   | ADVISOR                     | SECURITY VICE<br>PRESIDENT                                                                                         |
| <b>GABON</b>  |                                   |                             |                                                                                                                    |
|               | NKOUMOU DELAUNAY,<br>Arthur       | ALTERNATE CHIEF<br>DELEGATE | GENERAL MANAGER                                                                                                    |
|               | ABESSOLO, Laurent                 | DELEGATE                    | CONSEILLER DU<br>MINISTRE                                                                                          |
|               | MOUSSAVOU, Eric Tristan<br>Franck | DELEGATE                    | DIRECTEUR GÉNÉRAL                                                                                                  |
|               | NGUIMBI, Rahim Jhan               | DELEGATE                    | DIRECTEUR DE LA<br>REGLEMENTATION ET<br>DES AFFAIRES<br>JURIDIQUE DE L'AGENCE<br>NATIONALE DE<br>L'AVIATION CIVILE |
|               | NZE NGUEMA, Jean<br>Benoît        | DELEGATE                    | RESPONSABLE SÛRETÉ<br>ET FACILITATION                                                                              |
| <b>GAMBIA</b> |                                   |                             |                                                                                                                    |
|               | JOBE, Bai Lamin                   | CHIEF DELEGATE              | HONORABLE MINISTER<br>WORKS AND<br>INFRASTRUCTURE                                                                  |
|               | BOJANG, Ebrima N.F                | ALTERNATE CHIEF<br>DELEGATE | CHAIRMAN GCAA BOARD<br>OF DIRECTORS                                                                                |
|               | JAMMEH, Abdoulie E                | ALTERNATE CHIEF             | DIRECTOR GENERAL                                                                                                   |
|               | CEESAY, Fatou                     | DELEGATE                    | FINANCE DIRECTOR                                                                                                   |

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|                |                              |                             |                                                                                       |
|----------------|------------------------------|-----------------------------|---------------------------------------------------------------------------------------|
|                | CHAM, Baboucar               | DELEGATE                    | DIRECTOR AIR<br>TRANSPORT &<br>COMMERCE                                               |
|                | FATTY, Amadou                | DELEGATE                    | DIRECTOR, FLIGHT<br>SAFETY                                                            |
|                | FATTY, Dembo                 | DELEGATE                    | COMPANY SECRETARY                                                                     |
|                | JAMMEH, Sulayman             | DELEGATE                    | CORPORATE MANAGER<br>INTERNATIONAL<br>RELATIONS & AIR<br>TRANSPORT                    |
|                | JATTA, Sulayman              | DELEGATE                    | DIRECTOR OF HUMAN<br>RESOURCES                                                        |
|                | MANGA, Ellen                 | DELEGATE                    | LEGAL MANAGER                                                                         |
|                | NYING, Catherine             | DELEGATE                    | DEPUTY DIRECTOR<br>GENERAL                                                            |
|                | SANNEH, Aminata              | DELEGATE                    | EXECUTIVE ASSISTANT TO<br>DIRECTOR GENERAL                                            |
|                | TRAWALLY, Abdoulie           | DELEGATE                    | DIRECTOR OF HUMAN<br>RESOURCES                                                        |
| <b>GEORGIA</b> |                              |                             |                                                                                       |
|                | KARANADZE, Levan             | CHIEF DELEGATE              | DIRECTOR                                                                              |
|                | ARCHUADZE, Tamara            | ALTERNATE CHIEF<br>DELEGATE | DEPUTY DIRECTOR<br>GENERAL OF CAA                                                     |
|                | KAVTARADZE,<br>Konstantine   | DELEGATE                    | AMBASSADOR AND<br>REPRESENTATIVE OF<br>GEORGIA TO ICAO                                |
|                | KHARADZE, Nino               | DELEGATE                    | MINISTER-COUNSELLOR                                                                   |
| <b>GERMANY</b> |                              |                             |                                                                                       |
|                | COLSMAN, Johann<br>Friedrich | CHIEF DELEGATE              | DIRECTOR GENERAL OF<br>CIVIL AVIATION                                                 |
|                | KOSTER, Marina               | ALTERNATE CHIEF<br>DELEGATE | DEPUTY DIRECTOR<br>GENERAL OF CIVIL<br>AVIATION                                       |
|                | BIELEFELD, Sylvia            | DELEGATE                    | HEAD OF DIVISION<br>AVIATION POLICY                                                   |
|                | BOLLICH, Petra               | DELEGATE                    | POLICY OFFICER                                                                        |
|                | ENDERS, Tilman               | DELEGATE                    | HEAD OF DIVISION<br>ECONOMIC<br>DEPARTMENT, DIGITAL<br>TRANSFORMATION AND<br>MOBILITY |
|                | GRUTTER, Rhea                | DELEGATE                    | ADMINISTRATIVE<br>OFFICER                                                             |
|                | KAMP, Raimund                | DELEGATE                    | DEPUTY HEAD AIR<br>SAFETY                                                             |
|                | MENDEL, Jorg                 | DELEGATE                    | PRESIDENT OF THE<br>FEDERAL AVIATION<br>OFFICE                                        |

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|              |                                     |                          |                                                                                                                                                     |
|--------------|-------------------------------------|--------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------|
|              | NAOUMI, Nabil                       | DELEGATE                 | AIR NAVIGATION COMMISSIONER AND ALTERNATE REPRESENTATIVE OF GERMANY ON THE COUNCIL OF ICAO                                                          |
|              | NAUMANN, Georg                      | DELEGATE                 | RESEARCH ASSISTANT                                                                                                                                  |
|              | NITSCHKE, Dirk                      | DELEGATE                 | DIRECTOR AIR NAVIGATION SERVICES                                                                                                                    |
|              | PLEINES-SCHMIDT, Frauke             | DELEGATE                 | HEAD OF DIVISION ENVIROMENTAL, PROTECTION AND COSUMER RIGHT IN AVIATION, AIRPORT COORDINATION, AIRCRAFT ACCIDENT INVESTIGATION, AERONAUTIC RESEARCH |
|              | SAJONZ, Dirk                        | DELEGATE                 | HEAD STAFF UNIT OF THE PRESIDENT                                                                                                                    |
|              | SCHWIERCZINSKI, Ulrich              | DELEGATE                 | PERMANENT REPRESENTATIVE OF THE FEDERAL REPUBLIC OF GERMANY ON THE COUNCIL OF ICAO                                                                  |
|              | DREYER, Sebastian                   | ADVISOR                  | ADVISER, HEAD OF SECURITY AND EUROPEAN POLITICS, GERMAN AVIATION ASSOCIATION                                                                        |
|              | GOTTFRIED, Pierre                   | ADVISOR                  | CHIEF HUMAN RESOURCES OFFICER/MEMBER OF THE BOARD                                                                                                   |
|              | JACOB, Torsten                      | ADVISOR                  | ADVISOR, SENIOR ADVISOR INTERNATIONAL AFFAIRES, GERMAN AIR NAVIGATION SERVICES                                                                      |
| <b>GHANA</b> |                                     |                          |                                                                                                                                                     |
|              | ADDA, Joseph Kofi                   | CHIEF DELEGATE           | MINISTER                                                                                                                                            |
|              | ALLOTEY, Simon<br>Christopher Molai | ALTERNATE CHIEF DELEGATE | DIRECTOR-GENERAL, GHANA CIVIL AVIATION AUTHORITY                                                                                                    |
|              | ABDUL-RAHAMAN, Amin                 | DELEGATE                 | DIRECTOR                                                                                                                                            |
|              | ACQUAH, Daniel                      | DELEGATE                 | DIRECTOR, SAFETY REGULATION, GHANA CIVIL AVIATION AUTHORITY                                                                                         |

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|               |                               |                |                                                                      |
|---------------|-------------------------------|----------------|----------------------------------------------------------------------|
|               | ACQUAH, Rexford George Mensah | DELEGATE       | BOARD CHAIRMAN                                                       |
|               | ADJEI-NMASHIE, Anita          | DELEGATE       | REPRESENTATIVE TO ICAO                                               |
|               | AGBODZA, Kwame Govers         | DELEGATE       | MEMBER OF PARLIAMENT                                                 |
|               | AMANING, Eric Mireku          | DELEGATE       | MANAGER, CORPORATE COMMUNICATIONS                                    |
|               | AMOO, George Isaac            | DELEGATE       | BOARD MEMBER                                                         |
|               | ANAKWA THOMPSON, Joyce        | DELEGATE       | DIRECTOR LEGAL, INTERNATIONAL RELATIONS AND CORPORATE COMMUNICATIONS |
|               | ARTHUR, Stephen W.            | DELEGATE       | DIRECTOR ECONOMIC REG&BUS DEVPT.                                     |
|               | BAAH, Edward                  | DELEGATE       | DIRECTOR AIR TRAFFIC SERVICES                                        |
|               | BAYOR, Raymond                | DELEGATE       | CORPORATE COMMUNICATIONS OFFICER                                     |
|               | BOAMPONG, Rosemary            | DELEGATE       | AG. DIRECTOR, LEGAL SERVICES                                         |
|               | GRUMAH, Gideon                | DELEGATE       | SPECIAL ADVISOR TO THE MINISTER                                      |
|               | HUGH-TAMAKLOE, Ellis          | DELEGATE       | BOARD MEMBER                                                         |
|               | INSAIDOO, Madeleine           | DELEGATE       | PUBLIC AFFAIRS MANAGER                                               |
|               | KOLUGU, Emmanuel Mammara      | DELEGATE       | DIRECTOR FINANCE                                                     |
|               | KRAIKUE, Charles              | DELEGATE       | DEPUTY DIRECTOR GENERAL                                              |
|               | KWAKWA, Yaw                   | DELEGATE       | ACTING MANAGING DIRECTOR                                             |
|               | MAMPHEY, Victor Kwame         | DELEGATE       | GHANA REPRESENTATIVE TO ICAO                                         |
|               | ORHIN, William                | DELEGATE       | TECHNICAL DIRECTOR                                                   |
|               | OTOO, Ayikoi                  | DELEGATE       | HIGH COMMISSIONER OF GHANA                                           |
|               | OWUSU-ANSAH, Kwasi            | DELEGATE       | BOARD MEMBER                                                         |
|               | SAMUEL, Ayeh-Paye             | DELEGATE       | MEMBER OF PARLIAMENT                                                 |
|               | TAMAKLOE, Shiela              | DELEGATE       | JOURNALIST                                                           |
|               | TANU, Michael                 | DELEGATE       | DIRECTOR-GENERAL                                                     |
| <b>GREECE</b> |                               |                |                                                                      |
|               | NASSIKA, Ekaterini            | CHIEF DELEGATE | AMBASSADOR, PERMANENT REPRESENTATIVE                                 |

# Full Report for A40

|                  |                                        |                             |                                                                                         |
|------------------|----------------------------------------|-----------------------------|-----------------------------------------------------------------------------------------|
|                  | KOKKINOS, Anastasios<br>Stamatios      | ALTERNATE CHIEF<br>DELEGATE | DIRECTOR OF AIR<br>TRANSPORT &<br>INTERNATIONAL<br>AGREEMENTS DIVISION                  |
|                  | CHRYSIKOPOULOU,<br>Konstantina         | DELEGATE                    | CIVIL ENGINEER                                                                          |
|                  | ECONOMOPOULOS,<br>Antony               | DELEGATE                    | AVIATION SAFETY<br>INSPECTOR                                                            |
|                  | KABIOTIS, Ioannis                      | DELEGATE                    | ADVISOR                                                                                 |
|                  | KORYFIDOU, Elpida                      | DELEGATE                    | ANC MEMBER                                                                              |
|                  | LAZARI, Vassiliki                      | DELEGATE                    | ALTERNATE PERMANENT<br>REPRESENTATIVE                                                   |
|                  | SAKKI, Argyro                          | DELEGATE                    | HEAD POLICY @<br>PLANNING SECTION<br>AVSEC DIVISION                                     |
|                  | SAMPATAKOU, Eleni-<br>Andriani         | DELEGATE                    | AERODROMES<br>STANDARDS EXPERT                                                          |
|                  | TSIOURI, Efstathia                     | DELEGATE                    | EMPLOYEE OF<br>INTERNATIONAL<br>RELATIONS, LEGAL<br>AGREEMENTS &<br>CONVENTIONS SECTION |
|                  | VELENTZA, Eleftheria                   | DELEGATE                    |                                                                                         |
| <b>GUATEMALA</b> |                                        |                             |                                                                                         |
|                  | VELASQUEZ MONGE,<br>Carlos Fernando    | CHIEF DELEGATE              | HEAD OF MISSION                                                                         |
|                  | ARGUETA AGUIRRE,<br>Francis            | ALTERNATE CHIEF<br>DELEGATE | GENERAL DIRECTOR OF<br>THE CIVIL AVIATION<br>AUTHORITY OF<br>GUATEMALA                  |
|                  | ALDANA ROBLES,<br>Roselyne Desiree     | DELEGATE                    | LEGAL ADVISOR                                                                           |
|                  | BERGANZA RADFORD,<br>Gerardo Alejandro | DELEGATE                    |                                                                                         |
|                  | EMPERATRIZ MORALES,<br>Alondra         | DELEGATE                    | CONSUL                                                                                  |
|                  | GODINEZ SAZO, Guisela<br>Atalida       | DELEGATE                    | CONSUL GENERAL DE<br>GUATEMALA                                                          |
|                  | HERRERA NAJARRO, José                  | DELEGATE                    | JEFE DEPARTAMENTO<br>JURIDICO                                                           |
|                  | JIMENEZ, Carlos                        | DELEGATE                    | LEGAL ADVISOR                                                                           |
|                  | PORTOCARRERO<br>MARROQUIN, Pablo Rene  | DELEGATE                    | LEGAL ADVISOR                                                                           |
| <b>GUINEA</b>    |                                        |                             |                                                                                         |
|                  | DIALLO, Ousmane                        | DELEGATE                    | DIRECTOR, FLIGHT<br>SAFETY                                                              |
|                  | DIARA, Sekou Mai                       | DELEGATE                    | DIRECTEUR GENERAL<br>CONAKRY<br>INTERNATIONAL<br>AIRPORT                                |



# Full Report for A40

|                      |                                     |                          |                                                                          |
|----------------------|-------------------------------------|--------------------------|--------------------------------------------------------------------------|
|                      | KABA, Mamady                        | DELEGATE                 | DIRECTEUR NATIONAL DE L'AVIATION CIVILE                                  |
|                      | SOUMAH, Mohamed                     | DELEGATE                 | DEPUTY SECRETARY GENERAL/TECHNICAL                                       |
|                      | THIAM, Sékou Oumar                  | DELEGATE                 | AIR TRANSPORT DIRECTOR                                                   |
|                      | CAMARA, Mohamed Pascal              | ADVISOR                  | CHEF DE DÉPARTEMENT                                                      |
| <b>GUINEA-BISSAU</b> |                                     |                          |                                                                          |
|                      | MANUEL, Samuel Dinis                | CHIEF DELEGATE           | MINISTER OF TRANSPORT AND COMMUNICATION OF GUINEA-BISSAU                 |
|                      | LOPES, Domingos Mendes              | DELEGATE                 | TECHNICAL ADMINISTRATOR                                                  |
|                      | MENDES PEREIRA, Marcelino Pedro     | DELEGATE                 | CONSEILLER TECHNIQUE                                                     |
|                      | MOREIRA, Joao Filomeno Dos Santos   | DELEGATE                 | TECHNICAL ADVISER                                                        |
| <b>GUYANA</b>        |                                     |                          |                                                                          |
|                      | FIELD, Egbert                       | CHIEF DELEGATE           | DIRECTOR GENERAL                                                         |
|                      | LONDON, Lawrence                    | DELEGATE                 | CHAIRMAN                                                                 |
|                      | SAHEED, Sulaman                     | DELEGATE                 |                                                                          |
|                      | SAMAROO, Rickford Suresh            | DELEGATE                 | DIRECTOR- AIR NAVIGATION SERVICES                                        |
| <b>HAITI</b>         |                                     |                          |                                                                          |
|                      | JEAN, Oliver Phillip                | CHIEF DELEGATE           | DIRECTEUR GENERAL                                                        |
|                      | BOURSIQUOT, Jacques                 | ALTERNATE CHIEF DELEGATE | COORDONNATEUR DES LIAISONS INTERNATIONALES                               |
|                      | DESCOLLINES, Jean Daniel            | DELEGATE                 | CONSEILLER DU MINISTRE DES TRAVAUX PUBLICS, TRANSPORTS ET COMMUNICATIONS |
| <b>HONDURAS</b>      |                                     |                          |                                                                          |
|                      | DÍAZ, Fredy                         | CHIEF DELEGATE           | NATIONAL DEFENSE SECRETARIAT                                             |
|                      | LOBO REYES, Wilfredo                | ALTERNATE CHIEF DELEGATE | EXECUTIVE DIRECTOR                                                       |
|                      | COLINDRES, Alana Marbella           | DELEGATE                 | CHIEF                                                                    |
|                      | HERNANDEZ ESCOBAR, Hector Alexander | DELEGATE                 | CHIEF DEPARTMENT OF SURVEILLANCE OF ANS                                  |
|                      | MARADIAGA, Carmen Maria             | DELEGATE                 | LEGAL TECHNICAL ADVISOR                                                  |
|                      | O'CONNOR, Roberto                   | DELEGATE                 | TECHNICAL SUB-DIRECTOR                                                   |
|                      | ORLANDO RAMÍREZ FUNES, Héctor       | DELEGATE                 | REPRESENTATIVE TO ICAO                                                   |
|                      | VELASQUEZ, Paola                    | DELEGATE                 | NCMC HONDURAS                                                            |
| <b>HUNGARY</b>       |                                     |                          |                                                                          |

# Full Report for A40

|                |                               |                          |                                        |
|----------------|-------------------------------|--------------------------|----------------------------------------|
|                | GYORI, Gyula                  | CHIEF DELEGATE           | DIRECTOR GENERAL OF CIVIL AVIATION     |
|                | VARGA DR., Erika              | ALTERNATE CHIEF DELEGATE | LEGAL ADVISOR TO THE DGCA              |
|                | BERLASZ, Bettina              | DELEGATE                 | INTERNATIONAL ANALYST                  |
|                | FOGARASI, Klara               | DELEGATE                 | AVIATION EXPERT                        |
|                | SZABO, Ferenc                 | DELEGATE                 | SENIOR COUNSELLOR                      |
|                | SZAKMARY, Ildiko              | DELEGATE                 | ACTING DGCA                            |
|                | SZEKELY, Zoltan               | DELEGATE                 | SAFETY AND SECURITY DIRECTOR           |
| <b>ICELAND</b> |                               |                          |                                        |
|                | BJÖRNSSON, Sigurbergur        | CHIEF DELEGATE           | DIRECTOR                               |
|                | JONSSON, Jon Gunnar           | ALTERNATE CHIEF DELEGATE | DIRECTOR GENERAL                       |
|                | SIGURDARDOTTIR, Halla         | ALTERNATE CHIEF DELEGATE | DEPUTY DIRECTOR                        |
|                | AÐALSTEINSDÓTTIR, Valdís Ásta | DELEGATE                 | DIRECTOR CUSTOMER SERVICE              |
|                | ATLASON, Gudjon               | DELEGATE                 | DIRECTOR INFRASTRUCTURE AND NAVIGATION |
|                | ELINARDOTTIR, Thorhildur      | DELEGATE                 | COMMUNICATION MANAGER                  |
|                | HEDINSSON, Einar              | DELEGATE                 | DIRECTOR TRANSPORT OPERATIONS          |
|                | HÓLM, Hlín                    | DELEGATE                 | HEAD OF ANS SECTION                    |
|                | SKAFTASON, Fridfinnur         | DELEGATE                 | ENGINEER                               |
| <b>INDIA</b>   |                               |                          |                                        |
|                | SINGH PURI, Hardeep           | CHIEF DELEGATE           | MINISTER OF CIVIL AVIATION             |
|                | KHAROLA, Pradeep Singh        | ALTERNATE CHIEF DELEGATE | SECRETARY                              |
|                | SWARUP, Vikas                 | ALTERNATE CHIEF DELEGATE |                                        |
|                | AGGARWAL, Anuj                | DELEGATE                 | CHAIRMAN                               |
|                | ASTHANA, Rakesh               | DELEGATE                 |                                        |
|                | BASSI, Ravi Rattan            | DELEGATE                 | GENERAL MANAGER                        |
|                | BHALLA, Vikas                 | DELEGATE                 | JOINT GENERAL MANAGER                  |
|                | CHANDRA, Atul                 | DELEGATE                 | CFOI                                   |
|                | CHOUREY, Vivek Anand          | DELEGATE                 | EXECUTIVE DIRECTOR (OPERATIONS)        |
|                | DAS, Nikhil Ranjan            | DELEGATE                 | EXECUTIVE DIRECTOR(CNS-FIU)            |
|                | DUTTA, Satyajit               | DELEGATE                 | GENERAL MANAGER (AL)                   |
|                | GULATI, Vineet                | DELEGATE                 | MEMBER (ANS),                          |
|                | GUPTA, Satish Kumar           | DELEGATE                 | GENERAL MANGER                         |

# Full Report for A40

|                  |                               |                          |                                                                                      |
|------------------|-------------------------------|--------------------------|--------------------------------------------------------------------------------------|
|                  | JUNEJA, Shefali               | DELEGATE                 | REPRESENTATIVE OF INDIA ON THE COUNCIL                                               |
|                  | KATHURIA, Sandeep             | DELEGATE                 | DY. GENERAL MANAGER (BUSINESS DEVELOPMENT)                                           |
|                  | KUMAR, Arun                   | DELEGATE                 | DIRECTOR GENERAL OF CIVIL AVIATION                                                   |
|                  | MISHRA, Satyendra Kumar       | DELEGATE                 | JOINT SECRETARY                                                                      |
|                  | RAJU, Niveditha               | DELEGATE                 | INTERN                                                                               |
|                  | RASTOGI, Angshumali           | DELEGATE                 | JOINT SECRETARY                                                                      |
|                  | SHARMA, Tuhinanshu            | DELEGATE                 | DIRECTOR OF AIRWORTHINESS                                                            |
|                  | SINGH, Arun Kumar             | DELEGATE                 |                                                                                      |
|                  | SINGHAL, Sanjai Kumar         | DELEGATE                 | JOINT GENERAL MANAGER                                                                |
|                  | SUBRAMANIAN, Swaminathan      | DELEGATE                 | TECHNICAL ADVISOR TO ROI                                                             |
|                  | TARIQ, Mohd                   | DELEGATE                 |                                                                                      |
|                  | TEWARI, Chandra Shekhar       | DELEGATE                 | ASSISTANT GENERAL MANAGER (BUSINESS DEVELOPMENT), AAI                                |
|                  | THAKUR, Rohit                 | DELEGATE                 | DEPUTY DIRECTOR                                                                      |
|                  | YADAV, Ajay                   | DELEGATE                 |                                                                                      |
|                  | ZAIDI, Nasim                  | DELEGATE                 |                                                                                      |
| <b>INDONESIA</b> |                               |                          |                                                                                      |
|                  | BANGUNINGSIH PRAMESTI, Polana | CHIEF DELEGATE           | DIRECTOR GENERAL OF CIVIL AVIATION                                                   |
|                  | AGUSMAN, Damos Dumoli         | ALTERNATE CHIEF DELEGATE | DIRECTOR GENERAL OF LEGAL AFFAIRS AND INTERNATIONAL TREATIES                         |
|                  | FRENGKY SOMPIE, Ronny         | ALTERNATE CHIEF DELEGATE | DIRECTOR GENERAL OF IMMIGRATION                                                      |
|                  | AFRIYANTO, Dwi                | DELEGATE                 | DEPUTY DIRECTOR FOR AIRPORT STANDARDIZATION                                          |
|                  | AGUSTONO, Agustono            | DELEGATE                 | DEPUTY DIRECTOR OF STANDARDIZATION AND COOPERATION, DIRECTORATE OF AVIATION SECURITY |
|                  | ANDARGINI, Ratna Dewi         | DELEGATE                 | BILATERAL COOPERATION AND AIR TRANSPORT OFFICER                                      |
|                  | ANGGA KUSUMA, Aditya          | DELEGATE                 | HEAD OF DORMITORY UNIT, API BANYUWANGI                                               |
|                  | ANINDYAWATI, Adde             | DELEGATE                 | SECOND SECRETARY POLITIC AFFAIR                                                      |



# Full Report for A40

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|--|--------------------------------|----------|-------------------------------------------------------------------------------------------------------------------|
|  | ANY FATMA, Dwi                 | DELEGATE | DATA                                                                                                              |
|  | ARON, Andy                     | DELEGATE | FIRST SECRETARY                                                                                                   |
|  | ATJAT, Yuliawan Nanang         | DELEGATE | CHIEF OF AIRPORT<br>OPERATION<br>STANDARDIZATION AND<br>CERTIFICATION SUB<br>SECTION                              |
|  | BAHRI, Saiful                  | DELEGATE | DIRECTOR FOR<br>OPERATION OF THE<br>INTEGRATED SECURITY<br>PRINTING AND SYSTEM<br>OF THE REPUBLIC OF<br>INDONESIA |
|  | BARDIANTO, Bardianto           | DELEGATE | HEAD OF SECTION OF<br>STANDARDIZATION<br>DIRECTORATE OF<br>AVIATION SECURITY                                      |
|  | BUTAR BUTAR, Rospita           | DELEGATE | HEAD OF PERSONNEL<br>PLANNING AFFAIRS<br>DIVISION                                                                 |
|  | DOUGLAS, Yohanes Harry         | DELEGATE | PUBLIC RELATION<br>MANAGER OF AIRNAV<br>INDONESIA                                                                 |
|  | ELOK W, Ms. Dyah               | DELEGATE | INTERNATIONAL<br>COOPERATION OFFICER                                                                              |
|  | FEBRIAN, Bernadus<br>Khrisna S | DELEGATE | STAFF / DIRECTORATE<br>GENERAL OF<br>IMMIGRATION                                                                  |
|  | GUNAWAN, Indra                 | DELEGATE | DEPUTY DIRECTOR FOR<br>AIR NAVIGATION<br>OPERATION                                                                |
|  | HANI ADIYANTO, Sigit           | DELEGATE | DEPUTY DIRECTOR OF<br>OF AIRWORTHINESS AND<br>AIRCRAFT OPERATION<br>STANDARDIZATION                               |
|  | HERPIN, Agustina               | DELEGATE | PERSONAL ASSISTANT OF<br>PRESIDENT DIRECTOR                                                                       |
|  | JAILANI, Abdul Kadir           | DELEGATE | REPRESENTATIVE                                                                                                    |
|  | JUNIOR, Reza Reflusmen         | DELEGATE | ADVISER                                                                                                           |
|  | KHUSNU, Mokhammad              | DELEGATE | TRANSPORT ATTACHE,<br>NETHERLAND                                                                                  |
|  | KRISTI ENDAH MURNI,<br>Maria   | DELEGATE | DIRECTOR OF AIR<br>TRANSPORT                                                                                      |
|  | KUSBAYANTI, Nancy              | DELEGATE | DEPUTY CHIEF OF<br>MISSION                                                                                        |



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|  |                         |          |                                                                                                    |
|--|-------------------------|----------|----------------------------------------------------------------------------------------------------|
|  | LUHUNG PRASOJO, Genny   | DELEGATE | DIRECTOR OF<br>INDONESIAN AVIATION<br>ACADEMY, BANYUWANGI                                          |
|  | MACHMIYANA, Ichyu       | DELEGATE | SECRETARY OF THE STPI<br>AVIATION SAFETY<br>DEPARTMENT                                             |
|  | OKA, I Gusti A Ayu      | DELEGATE | HEAD OF<br>ADMINISTRATIVE<br>ADMINISTRATION OF<br>THE STPI                                         |
|  | PAMBUDI, Yudha Setyo    | DELEGATE | ADC, DGCA                                                                                          |
|  | PRABOWO, Baskoro Dwi    | DELEGATE | HEAD OF SECTION FOR<br>IMMIGRATION<br>COOPERATION WITH<br>FOREIGN<br>EMBASSIES/REPRESENTA<br>TIVES |
|  | PRASETYO, Ari Budi      | DELEGATE | SECRETARIATE BODS &<br>PROTOCOLER MANAGER                                                          |
|  | RAHARDJO, Novie Riyanto | DELEGATE | PRESIDENT DIRECTOR                                                                                 |
|  | RATRI, Ratri            | DELEGATE | HEAD OF SUB. PPSDMPU<br>EDUCATION PROGRAM<br>FIELD                                                 |
|  | SANTOSO, Rochadi Iman   | DELEGATE | DIRECTOR FOR<br>IMMIGRATION<br>COOPERATION                                                         |
|  | SAPTONO, Agus P.        | DELEGATE | DIRECTOR FOR<br>PARTNERSHIP AND<br>INTERNATIONAL<br>COOPERATION                                    |
|  | SATYAMURNI, Aryani      | DELEGATE | HEAD OF<br>INTERNATIONAL<br>COOPERATION ON CIVIL<br>AVIATION<br>ORGANIZATION                       |
|  | SENA, Afen              | DELEGATE | ALTERNATE<br>REPRESENTATIVE                                                                        |
|  | SENOBUA, Sayuta         | DELEGATE | INDONESIA FOCAL POINT<br>FOR CORSIA                                                                |
|  | SETIAWAN, Aji           | DELEGATE | MINISTER COUNSELLOR<br>FOR POLITICAL AFFAIRS                                                       |
|  | SIPAYUNG, Indra         | DELEGATE | ALTERNATE<br>REPRESENTATIVE                                                                        |
|  | SITUMORANG, Roniasi     | DELEGATE | MARKETER OF BUSINESS<br>DEPARTMENT                                                                 |

# Full Report for A40

|                              |                              |                |                                                                      |
|------------------------------|------------------------------|----------------|----------------------------------------------------------------------|
|                              | SUDARMAJI, Heri              | DELEGATE       | HEAD OF THE CENTER FOR HUMAN RESOURCES DEVELOPMENT IN CIVIL AVIATION |
|                              | SUKARNO, M.Pramintohadi      | DELEGATE       | DIRECTOR OF AIRPORT                                                  |
|                              | SURATNO, Avirianto           | DELEGATE       | DIRECTOR OF AIRWORTHINESS AND AIRCRAFT OPERATION                     |
|                              | TRIASTUTI, Umiyatun Hayati   | DELEGATE       | HEAD OF THE AGENCY FOR HUMAN RESOURCE DEVELOPMENT                    |
|                              | WIDIYANTO, Saptandri         | DELEGATE       | TRANSPORT ATTACHE, WASHINGTON DC                                     |
|                              | WIYONO, Demmy Setyo          | DELEGATE       | FLIGHT INSTRUCTOR                                                    |
|                              | YUNITA, Dina                 | DELEGATE       | CHIEF OF AIM, MET, SAR SECTION                                       |
|                              | VAN DER WESTHUIZEN, Vic      | ADVISOR        | SENIOR CIVIL AVIATION AND AIR NAVIGATION CONSULTANT                  |
| <b>IRAN, ISLAMIC REP. OF</b> |                              |                |                                                                      |
|                              | PARVARESH, Farhad            | CHIEF DELEGATE | PERMANET REPRESENTATIVE                                              |
|                              | DEHGHAN, Morteza             | DELEGATE       | VICE PRESIDENT FOR AERONAUTICAL AND INTERNATIONAL AFFAIRS            |
|                              | HASSANLOO, Majid             | DELEGATE       | DEPUTY VICE FOR FLIGHT STANDARD                                      |
|                              | MOHAMMADPOUR HAMEDANI, Javad | DELEGATE       | DIRECTOR OF SAFETY AND QUALITY ASSURANCE AND NCMC                    |
|                              | ROHANI, Mahmoud Reza         | DELEGATE       | DEPUTY GENERAL MANAGER                                               |
| <b>IRAQ</b>                  |                              |                |                                                                      |
|                              | KHALIL IBRAHIM, Ali          | CHIEF DELEGATE | HEAD                                                                 |
|                              | AL-DORI, Mohammed A. Khalaf  | DELEGATE       | CAPTAIN                                                              |
|                              | AYAD ISMAEL, Mohammed        | DELEGATE       | AERODROMES DESIGN AND CONSTRUCTION MANAGER                           |
|                              | HASSAN AL NAKIB, Aghadir     | DELEGATE       | CHARGE D'AFFAIRE                                                     |
|                              | HUSSEIN ALL, Hayder          | DELEGATE       | AVIATION SECURITY MANAGER                                            |
|                              | JAWDAT AMER, Mohammed        | DELEGATE       | AIR TRANSPORT MANAGER                                                |
|                              | TOIMAH, Ahmed Mohammed       | DELEGATE       | FLIGHT SAFETY MANAGER                                                |
| <b>IRELAND</b>               |                              |                |                                                                      |

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|               |                        |                          |                                                          |
|---------------|------------------------|--------------------------|----------------------------------------------------------|
|               | TOWEY, Fintan          | CHIEF DELEGATE           | DIRECTOR GENERAL OF CIVIL AVIATION                       |
|               | KEOGH, Liam            | ALTERNATE CHIEF DELEGATE | DEPUTY DIRECTOR GENERAL OF CIVIL AVIATION                |
|               | O'BRIEN, Niamh         | ALTERNATE CHIEF DELEGATE | ASSISTANT PRINCIPAL OFFICER                              |
|               | SMITH FLOCH, Annemarie | ALTERNATE CHIEF DELEGATE | REPRESENTATIVE ON THE COUNCIL                            |
|               | FITZPATRICK, Declan    | DELEGATE                 | MANAGER STRATEGY, INTERNATIONAL AFFAIRS AND COMPLIANCE   |
|               | GAVIN, Jim             | DELEGATE                 |                                                          |
|               | O'CONNOR, Maurice      | DELEGATE                 | DIRECTOR SAFETY REGULATION                               |
| <b>ISRAEL</b> |                        |                          |                                                          |
|               | FELDSCHUH, Joel        | CHIEF DELEGATE           | DIRECTOR GENERAL                                         |
|               | ALOOK, Eliezer         | DELEGATE                 | HEAD, REGULATIONS AND STANDARDS DEPARTMENT               |
|               | BARKAI, Sigalit        | DELEGATE                 | LEGAL ADVISER                                            |
|               | EIN DOR, Dafna         | DELEGATE                 | DIRECTOR OF TRANSPORT ECONOMICS                          |
|               | LEVY, David            | DELEGATE                 | CONSUL GENERAL                                           |
|               | LIEBLING, Abraham      | DELEGATE                 | DIRECTOR OF FLIGHT STANDARDS DIVISION                    |
|               | SHAHAR, Renana         | DELEGATE                 | THE CHIEF LEGAL COUNSEL                                  |
|               | LEVITT, Jade           | ADVISOR                  | DIRECTOR OF POLITICAL AND PUBLIC AFFAIRS                 |
| <b>ITALY</b>  |                        |                          |                                                          |
|               | CARDI, Alessandro      | ALTERNATE CHIEF DELEGATE | DIRECTOR                                                 |
|               | QUARANTA, Alessio      | ALTERNATE CHIEF DELEGATE | DIRECTOR GENERAL                                         |
|               | BOGGIANO, Laura        | DELEGATE                 | HEAD OF LEGAL OFFICE                                     |
|               | COSTANTINI, Marco      | DELEGATE                 | ENGINEER                                                 |
|               | COSTANTINI, Silvia     | DELEGATE                 | REPRESENTATIVE ON THE COUNCIL                            |
|               | D'AMBROSIO, Laura      | DELEGATE                 | DIRECTOR GENERAL STAFF                                   |
|               | DE LAURENTIIS, Mark    | DELEGATE                 | HEAD OF PASSENGER RIGHTS & AIRPORT QUALITY SERVICES UNIT |
|               | EMINENTE, Claudio      | DELEGATE                 | DEPUTY DIRECTOR TECHNICAL OVERSIGHT                      |
|               | LASCHENA, Giovanna     | DELEGATE                 | DEPUTY                                                   |

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|                |                       |                          |                                                           |
|----------------|-----------------------|--------------------------|-----------------------------------------------------------|
|                | MARCIANI, Raffaella   | DELEGATE                 | DIRECTOR SECURITY REGULATION                              |
|                | MAROTTA, Andrea       | DELEGATE                 | DIRECTOR, AIR TRANSPORT DEVELOPMENT & LICENSING DEPT.     |
|                | MICELI, Francesca     | DELEGATE                 | INSTITUTIONAL COMMUNICATION UNIT                          |
|                | NICOLAI, Fabio        | DELEGATE                 | AVIATION REGULATION CENTRAL DIRECTOR                      |
|                | PANDOLFI, Costantino  | DELEGATE                 | ENGINEER                                                  |
|                | PASTORE, Maria        | DELEGATE                 | DIRECTOR COMMUNICATIONS                                   |
|                | PIERACCINI, Stefano   | DELEGATE                 | LT. COL.                                                  |
|                | RIZZI, Riccardo       | DELEGATE                 | TECHNICAL EXPERT                                          |
|                | SCIALLA, Alessandro   | DELEGATE                 | DIRECTOR, SOUTH ITALY OPERATIONS DEPT, ENAC               |
|                | SILANOS, Marco        | DELEGATE                 | CENTRAL OPERATIONS DIRECTOR                               |
|                | TAORMINA, Maria Elena | DELEGATE                 | DIRECTR, ECONOMIC ANALYSIS AND AIRPORT CHARGES DEPT.      |
|                | TRIPALDI, Carmela     | DELEGATE                 | CENTRAL ITALY OPERATIONS DIRECTOR                         |
|                | VECCIA, Sebastiano    | DELEGATE                 | DIRECTOR                                                  |
|                | VERGARI, Roberto      | DELEGATE                 | DIRECTOR TECHNICAL SURVEILLANCE DIRECTORATE- ENAC         |
|                | GHILARI, Alessandro   | ADVISOR                  | HEAD OF INTERNATIONAL POLICY AND REGULATIONS              |
|                | MANTEGAZZA, Lorenzo   | ADVISOR                  | ADVISOR                                                   |
|                | SCARANI, Adele        | ADVISOR                  | PRESIDENT                                                 |
| <b>JAMAICA</b> |                       |                          |                                                           |
|                | MONTAGUE, Robert      | CHIEF DELEGATE           | MINISTER OF TRANSPORT AND MINING                          |
|                | MILLER, Janice        | ALTERNATE CHIEF DELEGATE | REPRESENTATIVE TO ICAO                                    |
|                | WILLIAMS-SINGH, Nari  | ALTERNATE CHIEF          | DIRECTOR GENERAL                                          |
|                | ANDREWS, Nardia       | DELEGATE                 | ACTING GENERAL COUNSEL AND CORPORATE SECRETARY            |
|                | BEDWARD , Tanya       | DELEGATE                 | SENIOR DIRECTOR-TRANSPORT POLICY (INTERNATIONAL AND LAND) |



# Full Report for A40

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|--------------|--------------------------|--------------------------|-----------------------------------------------------------------------------------------------------------------------------------------|
|              | DAWKINS, Janine          | DELEGATE                 | CHIEF TECHNICAL DIRECTOR                                                                                                                |
|              | HENRIQUES, Phillip       | DELEGATE                 | BOARD CHAIRMAN                                                                                                                          |
|              | HEPBURN, Michael         | DELEGATE                 | DIRECTOR ECONOMIC REGULATION                                                                                                            |
|              | HYPOLITE DERBY, Meredith | DELEGATE                 |                                                                                                                                         |
|              | MALCOLM, Cleve           | ADVISOR                  | CLOSE PROTECTION OFFICER (JCF)                                                                                                          |
| <b>JAPAN</b> |                          |                          |                                                                                                                                         |
|              | ASAWA, Takamitsu         | CHIEF DELEGATE           | DEPUTY MINISTER FOR TECHNICAL AFFAIRS                                                                                                   |
|              | HORIUCHI, Jotaro         | ALTERNATE CHIEF DELEGATE | ASSISTANT VICE-MINISTER FOR INTERNATIONAL AVIATION                                                                                      |
|              | KAWAKAMI, Mitsuo         | ALTERNATE CHIEF DELEGATE | DIRECTOR GENERAL, AVIATION SAFETY AND SECURITY DEPARTMENT                                                                               |
|              | OHI, Masafumi            | ALTERNATE CHIEF DELEGATE | ALTERNATE REPRESENTATIVE                                                                                                                |
|              | ONUMA, Toshiyuki         | ALTERNATE CHIEF DELEGATE | DIRECTOR                                                                                                                                |
|              | YOSHIMURA, Hajime        | ALTERNATE CHIEF DELEGATE | SENIOR AIR TALK OFFICER                                                                                                                 |
|              | AONO, Takanari           | DELEGATE                 | INFORMATION OFFICER                                                                                                                     |
|              | CHAKI, Yusuke            | DELEGATE                 | ASSISTANT DIRECTOR                                                                                                                      |
|              | FUJISAKI, Akira          | DELEGATE                 | DEPUTY DIRECTOR                                                                                                                         |
|              | FUNAHASHI, Yoshifuru     | DELEGATE                 | FIRST SECRETARY                                                                                                                         |
|              | KAN'O, Yui               | DELEGATE                 | AIRPORT ENGINEERING DIVISION                                                                                                            |
|              | KARINO, Hideyuki         | DELEGATE                 | CHEIF                                                                                                                                   |
|              | KUWABARA, Maki           | DELEGATE                 | SECTION CHIEF                                                                                                                           |
|              | MATSUSHIGE, Yoshikazu    | DELEGATE                 | (ADVISOR) CHIEF OF INTERNATIONAL STANDARD UNIT, AVIATION SAFETY AND SECURITY PLANNING DIVISION, AVIATION SAFETY AND SECURITY DEPARTMENT |
|              | NAJIMA, Kosuke           | DELEGATE                 | CHIEF FOR SAFETY OF FOREIGN AIR CARRIERS                                                                                                |
|              | OGAWA, Hiroto            | DELEGATE                 | ASSISTANT DIRECTOR                                                                                                                      |
|              | OSHIMA, Satoshi          | DELEGATE                 | ALTERNATE REPRESENTATIVE                                                                                                                |
|              | SHIGENOBU, Toshiya       | DELEGATE                 | AIR TRAFFIC CONTROL DIVISION                                                                                                            |



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|  |                     |          |                                                                                           |
|--|---------------------|----------|-------------------------------------------------------------------------------------------|
|  | TAKAHASHI, Shuji    | DELEGATE | DIRECTOR, AIR TRAFFIC INTERNATIONAL AFFAIRS OFFICE, ANS DEPARTMENT                        |
|  | UNNO, Takamichi     | DELEGATE | TECHNICAL OFFICIAL                                                                        |
|  | USAMI, Munekatsu    | DELEGATE | ALTERNATIVE REPRESENTATIVE                                                                |
|  | WAKAMATSU, Hirofumi | DELEGATE | DIRECTOR FOR INTERNATIONAL AFFAIRES OF AVIATION SECURITY                                  |
|  | YAMAMOTO, Kotaro    | DELEGATE | GENERAL AFFAIRS DIVISION                                                                  |
|  | YAMASHITA, Yuji     | DELEGATE | DIRECTOR, AIR NAVIGATION SERVICES PLANNING DIVISION                                       |
|  | ANDO, Shuichi       | ADVISOR  | VP GENERAL MANAGER, INTERNATIONAL & GOVERNMENTAL AFFAIRS, NIPPON CARGO AIRLINES CO., LTD. |
|  | ASHIDA, Takanori    | ADVISOR  | MANAGER                                                                                   |
|  | HAMADA, Tatsuya     | ADVISOR  | EXECUTIVE VICE PRESIDENT                                                                  |
|  | IMAWAKA, Yoshiki    | ADVISOR  | EXECUTIVE ADVISOR                                                                         |
|  | KAGAWA, Shohhei     | ADVISOR  | MANAGER                                                                                   |
|  | KAJIYA, Akihito     | ADVISOR  | OFFICE OF AVIATION REGULATORY AFFAIRS                                                     |
|  | KANEKO, Kyoji       | ADVISOR  | MANAGER FLIGHT OPERATIONS STANDARDS                                                       |
|  | MAEDA, Ryuhei       | ADVISOR  | MENMBER OF THE BOARD, INTERNATIONAL RELATIONS                                             |
|  | MORIMOTO, Yusuke    | ADVISOR  | ASSISTANT MANAGER, INTERNATIONAL RELATIONS AND ALLIANCES                                  |
|  | NAITO, Junji        | ADVISOR  | MANAGER. GOVERNMENT & INDUSTRIAL AFFAIRS, ANA HOLDING INC.                                |
|  | NAKADA, Takafumi    | ADVISOR  | MANAGER                                                                                   |
|  | NAKASHIMA, Takahiro | ADVISOR  | DIRECTOR, ENVIRONMENTAL AFFAIRS, JAPAN AIRLINES CO., LTD.                                 |

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|                   |                             |                             |                                                                                                                         |
|-------------------|-----------------------------|-----------------------------|-------------------------------------------------------------------------------------------------------------------------|
|                   | NODA, Yasushi               | ADVISOR                     | VICE PRESIDENT,<br>INTERNATIONAL<br>RELATIONS AND<br>ALLIANCES                                                          |
|                   | OKASAKI, Hiroshi            | ADVISOR                     | SENIOR DIRECTOR,<br>ALLIANCES &<br>INTERNATIONAL AFFAIRS                                                                |
|                   | SHIMAMURA, Atsushi          | ADVISOR                     | SENIOR ADVISER /<br>CORPORATE SAFETY AND<br>SECURITY                                                                    |
|                   | TSUNODA, Minoru             | ADVISOR                     | INTERPRETER                                                                                                             |
| <b>JORDAN</b>     |                             |                             |                                                                                                                         |
|                   | MISTO, Haitham              | CHIEF DELEGATE              | CHIEF COMMISSIONER<br>CEO                                                                                               |
|                   | ALHAZAIMEH, Ibrahim         | DELEGATE                    | DIRECTOR ANS QUALITY<br>& SAFETY                                                                                        |
|                   | AL-NSOUR, Abdulla           | DELEGATE                    | DIRECTOR OF<br>AVSEC&FACILITATION                                                                                       |
|                   | HUSHKI, Mohammad            | DELEGATE                    | DIRECTOR QUALITY<br>ASSURANCE / NCMC                                                                                    |
| <b>KAZAKHSTAN</b> |                             |                             |                                                                                                                         |
|                   | KATYSHEV, Darkhan           | ALTERNATE CHIEF<br>DELEGATE | DIRECTOR OF THE<br>AVIATION SECURITY<br>DEPARTMENT OF<br>KAZAKHSTAN AVIATION<br>ADMINISTRATION JSC                      |
|                   | OMAROV, Chokan              | DELEGATE                    | FIRST SECRETARY                                                                                                         |
| <b>KENYA</b>      |                             |                             |                                                                                                                         |
|                   | MACHARIA, James<br>Wainaina | CHIEF DELEGATE              | CABINET SECRETARY,<br>MINISTRY OF<br>TRANSPORT,<br>INFRASTRUCTURE,<br>HOUSING, URBAN<br>DEVELOPMENT AND<br>PUBLIC WORKS |
|                   | KIBE, Gilbert Macharia      | ALTERNATE CHIEF<br>DELEGATE | DIRECTOR GENERAL                                                                                                        |
|                   | NKADAYO, Joseph             | ALTERNATE CHIEF<br>DELEGATE | CHAIRMAN,                                                                                                               |
|                   | OTSUILA NYONGESA,<br>James  | DELEGATE                    | COUNSELLOR                                                                                                              |
|                   | ABDALLA, Ahmed Salim        | DELEGATE                    | CLERK ASSISTANT II                                                                                                      |
|                   | ADIKINY OLWENGE, Hitler     | DELEGATE                    | MANAGER ATS                                                                                                             |
|                   | AMUKONO, Lawrence<br>Kasire | DELEGATE                    | ICAO NATIONAL<br>CONTINUOUS<br>MONITORING<br>COORDINATOR                                                                |
|                   | BEATRICE AWORI, Mercy       | DELEGATE                    | REPRESENTATIVE OF<br>KENYA                                                                                              |

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|  |                                        |          |                                                        |
|--|----------------------------------------|----------|--------------------------------------------------------|
|  | BODO, Nicholas                         | DELEGATE | DIRECTOR AIR<br>TRANSPORT                              |
|  | CHOCHO, Fiona                          | DELEGATE | LEGAL OFFICER                                          |
|  | FONDO ZAWADI, Christine<br>Gona        | DELEGATE | SENETOR                                                |
|  | GAAL, Ahmed Bashane                    | DELEGATE | MEMBER OF PARLIAMENT                                   |
|  | GINONO, James                          | DELEGATE | SENIOR CLERK<br>ASSISTANT - KENYA<br>NATIONAL ASSEMBLY |
|  | GITONGA, Halima                        | DELEGATE |                                                        |
|  | IBRAHIM, Ahmed<br>Abdisalan            | DELEGATE | MEMBER OF PARLIAMENT                                   |
|  | IMANA, Malachy Charles<br>Ekal         | DELEGATE | SENETOR                                                |
|  | KARUMBA WAITHAKA,<br>Eutychus          | DELEGATE | CEO                                                    |
|  | KIGORO, Anne                           | DELEGATE | RESEARCH & POLICY<br>ANALYST                           |
|  | KOECH, Isaiah                          | DELEGATE | COUNSELLOR                                             |
|  | LANYASUNYA, John                       | DELEGATE | ADVISOR                                                |
|  | LUNANI, Martyne                        | DELEGATE | DIRECTOR                                               |
|  | MACHIO, Harrison Pepela                | DELEGATE | GENERAL MANAGER,<br>OPERATIONS & SAFETY                |
|  | MALANGA, Walter<br>Mukalavai           | DELEGATE | PERSONAL ASSISTANT                                     |
|  | MBUGUA, Racheal<br>Nyambura            | DELEGATE | ATTORNEY GENERAL<br>REPRESENTATIVE                     |
|  | MUGAMBI, George<br>Kabeeria M'nchebere | DELEGATE | DIRECTOR                                               |
|  | MUHOYA NGATIA,<br>Nicholas             | DELEGATE | MANAGER AIR<br>TRANSPORT                               |
|  | MULESI, Peter Waswa                    | DELEGATE | CLERK ASSISTANT                                        |
|  | MUNYAO, Mercy                          | DELEGATE | CORPORATE RELATIONS                                    |
|  | MUSILA, Charity                        | DELEGATE | DIRECTOR AIR<br>NAVIGATION SERVICES                    |
|  | MWAKA, Robert Mbui                     | DELEGATE | MEMBER OF PARLIAMENT                                   |
|  | MWAMKALE, William<br>Kamoti            | DELEGATE | MEMBER OF PARLIAMENT                                   |
|  | MWANGI KARIRA, Daniel                  | DELEGATE | ASST. MARKETING<br>MANAGER                             |
|  | MWANZIA, Charles                       | DELEGATE | BOARD DIRECTOR                                         |
|  | NAICCA, Johnson Many                   | DELEGATE | MEMBER OF PARLIAMENT                                   |
|  | NTHENYA KISILA,<br>Katherine           | DELEGATE | CORPORATION<br>SECRETARY KAA                           |
|  | NYACHAE, Judy Wanjiky                  | DELEGATE | BOARD DIRECTOR                                         |
|  | OGENCHE, Tom                           | DELEGATE | DIRECTOR, AVIATION<br>SAFETY AND SECURITY              |
|  | OSIER, Beatrice                        | DELEGATE | MARKETING MANAGER                                      |

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|                 |                                              |                |                                                                        |
|-----------------|----------------------------------------------|----------------|------------------------------------------------------------------------|
|                 | OSMAN, Said                                  | DELEGATE       | RESEARCH OFFICER                                                       |
|                 | PKOSING, David Losiakou                      | DELEGATE       | MEMBER OF PARLIAMENT                                                   |
|                 | SANG, Stephen Kipyego                        | DELEGATE       | GOVERNOR                                                               |
|                 | SHAMALLA, Jennifer Mary                      | DELEGATE       | MEMBER OF PARLIAMENT                                                   |
|                 | SHOLLEI, Gladys Boss                         | DELEGATE       | MEMBER OF PARLIAMENT                                                   |
|                 | TOBIKO, Peris                                | DELEGATE       | MEMBER OF PARLIAMENT                                                   |
|                 | WAMATANGI, Paul Kimani                       | DELEGATE       | SENETOR                                                                |
|                 | WAMBUA, Enoch Kiio                           | DELEGATE       | SENETOR                                                                |
|                 | IGANDU, Joy                                  | ADVISOR        | LEGAL OFFICER                                                          |
|                 | KANUNAH SINDIGA, Mary                        | ADVISOR        | HEAD OF COURSE<br>DEVELOPMENT UNIT<br>(CDU) AND RESEARCH               |
|                 | MUTUGU, Joseph Njoroge                       | ADVISOR        | SPECIAL ADVISOR                                                        |
| <b>KIRIBATI</b> |                                              |                |                                                                        |
|                 | TOKATAAKE, Willie                            | CHIEF DELEGATE | MINISTER OF<br>COMMUNICATIONS,<br>TRANSPORT AND<br>TOURISM DEVELOPMENT |
|                 | BONTO, Mariateretia                          | DELEGATE       | EXECUTIVE ASSISTANT                                                    |
|                 | GAHAN, Michael Jospeh                        | DELEGATE       | CHIEF EXECUTIVE<br>OFFICER AIRPORT<br>KIRIBATI AUTHORITY               |
|                 | MOTE, Mitateti                               | DELEGATE       | DEPUTY SECRETARY                                                       |
|                 | TEIKAKE, Aako                                | DELEGATE       | DIRECTOR OF CIVIL<br>AVIATION                                          |
|                 | TEWAAKI,<br>Teinabaanteuea                   | DELEGATE       | SAFETY MANAGEMENT<br>SYSTEM MANAGER                                    |
|                 | TOKATAAKE, Ann                               | DELEGATE       | MINISTER'S SPOUSE                                                      |
| <b>KUWAIT</b>   |                                              |                |                                                                        |
|                 | AL-SALEM AL-HOLOUD<br>AL-SABAH, Salman Sabah | CHIEF DELEGATE | PRESIDENT OF CIVIL<br>AVIATION                                         |
|                 | AL-ASOUSI, Faisal                            | DELEGATE       | HEAD OF TOWER & ATC<br>OPERATION                                       |
|                 | ALENEZI, Khaled                              | DELEGATE       | HEAD OF AGREEMENT<br>SECTION                                           |
|                 | ALJASSAR, Ahmad                              | DELEGATE       | SECOND SECRETARY                                                       |

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|                               |                              |                |                                                                                                                                                                      |
|-------------------------------|------------------------------|----------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                               | AL-JELWI, Emad               | DELEGATE       | DEPUTY DIRECTOR<br>GENERAL FOR AVIATION<br>SAFETY, AIR SECURITY &<br>AIR TRANSPORT AFFAIRS<br>& SAFETY MANAGEMENT,<br>ASSISTANT<br>UNDERSECRETARY OF<br>THE MINISTRY |
|                               | AL-MAHROUS, Saud             | DELEGATE       | DIRECTOR OF<br>TECHNICAL BUREAU                                                                                                                                      |
|                               | AL-MUHEINI, Saad<br>Musaed   | DELEGATE       | HEAD OF PRESIDENT OF<br>CIVIL AVIATION OFFICE                                                                                                                        |
|                               | AL-OTAIBI, Saleh             | DELEGATE       | INSPECTION &<br>OVERSIGHT<br>SUPERINTENDENT -<br>AVIATION SAFETY<br>DEPARTMENT                                                                                       |
|                               | AL-UTAIBI, Saad<br>Mohamed   | DELEGATE       | DIRECTOR, CIVIL<br>AVIATION PRESIDENT'S<br>OFFICE                                                                                                                    |
| <b>KYRGYZSTAN</b>             |                              |                |                                                                                                                                                                      |
|                               | SALIBAEV, Tilek              | DELEGATE       | FIRST SECRETARY                                                                                                                                                      |
| <b>LAO PEOPLE'S DEM. REP.</b> |                              |                |                                                                                                                                                                      |
|                               | SINTHAVONG, Bounchanh        | CHIEF DELEGATE | MINISTER OF PUBLIC<br>WORKS AND TRANSPORT                                                                                                                            |
|                               | SINTHAVONG, Dr.<br>Bounchanh | CHIEF DELEGATE | MINISTER                                                                                                                                                             |
|                               | CHANTHAPHONE,<br>Vanpheng    | DELEGATE       | DIRECTOR GENERAL                                                                                                                                                     |
|                               | MYVAPADITH, Nalongxay        | DELEGATE       | DEPUTY PERMANENT<br>SECRETARY                                                                                                                                        |
|                               | SYGNAVONG, Somphonh          | DELEGATE       | DIRECTOR OF AVIATION<br>SECURITY DIVISION                                                                                                                            |
| <b>LATVIA</b>                 |                              |                |                                                                                                                                                                      |
|                               | MUIZNIEKS, Arnis             | CHIEF DELEGATE | DIRECTOR OF THE<br>AVIATION DEPARTMENT<br>OF THE MINISTRY OF<br>TRANSPORT                                                                                            |
|                               | GIELA, Iveta                 | DELEGATE       | AUDIT AND QUALITY<br>MANAGER                                                                                                                                         |
|                               | GORODCOVS, Maris             | DELEGATE       | DIRECTOR                                                                                                                                                             |
|                               | LUBLINA-GOLDMANE,<br>Aivita  | DELEGATE       | HEAD OF THE EUROPEAN<br>UNION AND<br>INTERNATIONAL AFFAIRS<br>DIVISION                                                                                               |
|                               | MERIRANDS, Dins              | DELEGATE       | DEPUTY STATE<br>SECRETARY                                                                                                                                            |

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|                |                             |                             |                                                                         |
|----------------|-----------------------------|-----------------------------|-------------------------------------------------------------------------|
|                | NEIMANE, Erika              | DELEGATE                    | HEAD OF ATM UNIT                                                        |
|                | REVIZORE, Dace              | DELEGATE                    | HEAD OF DIVISION,<br>LEGAL, ADMINISTRATIVE<br>AND PERSONNEL<br>DIVISION |
| <b>LEBANON</b> |                             |                             |                                                                         |
|                | CHEHABEDDINE,<br>Mohammad   | CHIEF DELEGATE              | REPRESENTATIVE TO<br>ICAO                                               |
|                | EID, Souleiman              | ALTERNATE CHIEF<br>DELEGATE | JUDGE ALTERNATE<br>REPRESENTATIVE OF<br>LEBANON                         |
|                | EID, Antoine                | DELEGATE                    | CONSUL GENERAL OF<br>LEBANON                                            |
|                | KADOUHA, Omar               | DELEGATE                    | DIRECTOR OF FLIGHT<br>SAFETY DEPARTMENT                                 |
| <b>LESOTHO</b> |                             |                             |                                                                         |
|                | TSATSANYANE,<br>Mokherane   | CHIEF DELEGATE              | DEPUTY MINISTER                                                         |
|                | MOTOKO, Thabo Thomas        | ALTERNATE CHIEF<br>DELEGATE | PRINCIPAL SECRETARY                                                     |
|                | LESUPI, Motsoale            | DELEGATE                    | DIRECTOR                                                                |
|                | MOLOI, Mphonyane            | DELEGATE                    | SENIOR FLIGHT<br>OPERATIONS INSPECTOR                                   |
|                | SEKONYELA, Letsoaka         | DELEGATE                    | AIRPORT GENERAL<br>MANAGER                                              |
|                | THATO MAPULENG,<br>Mokitimi | DELEGATE                    | LEGAL OFFICER                                                           |
| <b>LIBERIA</b> |                             |                             |                                                                         |
|                | DAYE, Sandra                | DELEGATE                    | HEAD OF OPERATIONS                                                      |
|                | GOLAFAL, Harold             | DELEGATE                    | HUMAN RESOURCE<br>MANAGER                                               |
|                | GOMOU, Matho Nianga         | DELEGATE                    | CHIEF ENGINEER                                                          |
|                | JOHNSON, Audrey             | DELEGATE                    | MANAGER AIR<br>TRANSPORT<br>REGULATION                                  |
|                | JOHNSON, Daniel             | DELEGATE                    | PRINCIPAL<br>ADMINISTRATIVE<br>OFFICER                                  |
|                | KLAYEE, Allan               | DELEGATE                    | MANAGING DIRECTOR                                                       |
|                | MENDS-COLE, Jero            | DELEGATE                    | PORT MANAGER/<br>GENERAL MANAGER                                        |
|                | NUQUAY, Emmanuel J.         | DELEGATE                    | DIRECTOR GENERAL                                                        |
|                | PADMORE, Nuah               | DELEGATE                    | AVSEC MANAGER/FAL<br>FOCAL PERSON                                       |
|                | SANNOR, Lasana B.           | DELEGATE                    | DEPUTY SECRETARY<br>GENERAL<br>ADMINISTRATIVE<br>AFFAIRS                |
|                | FLAHNMA, Keturah            | ADVISOR                     | ADMINISTRATIVE<br>ASSISTANT                                             |

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|                   |                                  |                             |                                                                                                 |
|-------------------|----------------------------------|-----------------------------|-------------------------------------------------------------------------------------------------|
|                   | GRAY, Felecia C.                 | ADVISOR                     | ADMINISTRATIVE<br>MANAGER- LIBERIA CIVIL<br>AVIATION AUTHORITY-<br>ADMINISTRATIVE<br>COMMISSION |
| <b>LIBYA</b>      |                                  |                             |                                                                                                 |
|                   | SHAIBELAIN, Nasereddin<br>Ali    | CHIEF DELEGATE              | DIRECTOR GENERAL                                                                                |
|                   | BENYOUSEF, Abdul                 | DELEGATE                    | PERMANENT<br>REPRESENTATIVE TO<br>ICAO                                                          |
|                   | FLEFLA, Mohamed<br>Elmahdi       | DELEGATE                    | HEAD OF<br>INTERNATIONAL<br>AGREEMENT SECTION                                                   |
|                   | TAWIL, Mohamed Ali               | DELEGATE                    | ANS EXPERT                                                                                      |
| <b>LITHUANIA</b>  |                                  |                             |                                                                                                 |
|                   | VEITAS, Vilius                   | CHIEF DELEGATE              | ADVISER OF THE ROAD<br>AND AIR TRANSPORT<br>POLICY GROUP                                        |
|                   | GUSTYS, Mindaugas                | DELEGATE                    | DIRECTOR GENERAL                                                                                |
| <b>LUXEMBOURG</b> |                                  |                             |                                                                                                 |
|                   | JAEGER, Pierre                   | CHIEF DELEGATE              | DIRECTOR OF CIVIL<br>AVIATION                                                                   |
|                   | KLEIN, Charles                   | ALTERNATE CHIEF<br>DELEGATE | COUNSELLOR AND CHIEF<br>OF THE ECONOMIC<br>AFFAIRS AND<br>INTERNATIONAL<br>RELATIONS DEPARTMENT |
|                   | MAZZOLA, Linda                   | DELEGATE                    | OFFICER,<br>INTERNATIONAL<br>RELATIONS AND<br>ECONOMIC AFFAIRS                                  |
|                   | REITER, Marc                     | DELEGATE                    | CHARGÉ DE DIRECTION<br>DES TRANSPORTS<br>ALÉRIENS                                               |
|                   | WEISSEN, Samuel                  | DELEGATE                    | CONSEILLER                                                                                      |
| <b>MADAGASCAR</b> |                                  |                             |                                                                                                 |
|                   | TOVO, Rabemanantsoa              | CHIEF DELEGATE              | DIRECTEUR GÉNÉRAL                                                                               |
|                   | RAVONIHAROSON,<br>Voahangy       | DELEGATE                    | DIRECTEUR DES<br>AFFAIRES JURIDIQUES ET<br>ECONOMIQUES                                          |
|                   | VELO, Philippe                   | DELEGATE                    | CONSEILLER D<br>AMBASSADE                                                                       |
| <b>MALAYSIA</b>   |                                  |                             |                                                                                                 |
|                   | LOKE, Siew Fook                  | CHIEF DELEGATE              | MINISTER OF<br>TRANSPORT                                                                        |
|                   | ABD RAHMAN, Mohd<br>Khairul Adib | ALTERNATE CHIEF<br>DELEGATE | SECRETARY GENERAL                                                                               |

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|  |                                |          |                                                                                                     |
|--|--------------------------------|----------|-----------------------------------------------------------------------------------------------------|
|  | AHMAD RADHI, Nungsari Bin      | DELEGATE | EXECUTIVE CHAIREMAN, MAVCOM, MALAYSIA                                                               |
|  | ABD HAMID, Nor'aini            | DELEGATE | HIGH COMMISSIONER                                                                                   |
|  | AHMAD, Zainul Akhmar           | DELEGATE | SECOND SECRETARY (ADMIN)                                                                            |
|  | ANANTHAN, Vijaya Priya         | DELEGATE | HEAD, GOUVERNMENT RELATIONS, AIR ASIA BERHAD, MALAYSIA                                              |
|  | ASMAT, Riad                    | DELEGATE | CEO                                                                                                 |
|  | BIN AZIZ, Mohd Afzainizam      | DELEGATE | ASSISTANT SECRETARY                                                                                 |
|  | HITAM, Azman                   | DELEGATE | SENIOR ASSISTANT DIRECTOR, STRATEGIC AFFAIRES DIVISION, CIVIL AVIATION AUTHORITY OF MALAYSIA (CAAM) |
|  | ISMAIL, Benyamin Bin           | DELEGATE | CEO, AIRASIA X                                                                                      |
|  | ISMAIL, Khairul                | DELEGATE | REPRESENTATIVE OF MALAYSIA                                                                          |
|  | K. RENGASAMY, Suresh Kumar     | DELEGATE | MINISTER COUNSELLOR                                                                                 |
|  | KADIR BACHA, Abdullah          | DELEGATE | DIRECTOR OF STAKEHOLDER RELATIONS & REGULATORY AFFAIRS, MALAYSIA AIRPORTS HOLDING BERHAD (MAHB)     |
|  | KASSIM, Mohd Faishal           | DELEGATE | SENIOR VICE PRESIDENT, BUSINESS DEVELOPMENT                                                         |
|  | KUNCHE KRISHNAN, Vinod         | DELEGATE | HEAD, GOVERNMENT RELATIONS, AIR ASIA BERHAD, MALAYSIA                                               |
|  | MASHOR, Muddatstsir            | DELEGATE | SENIOR ASSISTANT DIRECTOR, AIR TRAFFIC DIVISION, CIVIL AVIATION AUTHORITY OF MALAYSIA (CAAM)        |
|  | MAZLAN, Mohamad Radzuan        | DELEGATE | UNDER SECRETARY AVIATION DIVISION                                                                   |
|  | MD DOM, Md Jani                | DELEGATE | DIRECTOR OF FLIGHT OPERATIONS                                                                       |
|  | MD GHAZALLI, Noor Farahaini    | DELEGATE | ADMINISTRATIVE ASSISTANT                                                                            |
|  | MOHD SALLEH, Ahmad Ridzwan Bin | DELEGATE | BOARD OF DIRECTOR, CIVIL AVIATION AUTHORITY OF MALAYSIA (CAAM)                                      |

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|                 |                            |                          |                                                                                         |
|-----------------|----------------------------|--------------------------|-----------------------------------------------------------------------------------------|
|                 | MUSTAFA BAKRI, Mushafiz    | DELEGATE                 | CEO                                                                                     |
|                 | RAJA AMRIN, Raja Saadi Bin | DELEGATE                 | HEAD OF PUBLIC RELATIONS                                                                |
|                 | RAJA NAZUDDIN, Raja Azmi   | DELEGATE                 | GROUP CHIEF EXECUTIVE OFFICER                                                           |
|                 | RASIDI, Muhammad Muhaimin  | DELEGATE                 | SECOND SECRETARY (POLITICAL)                                                            |
|                 | ROSEDIN, Jeffry Azraai Bin | DELEGATE                 |                                                                                         |
|                 | SARMAN, Shahrol Anuwar     | DELEGATE                 | MEMBER OF BOARD OF DIRECTORS                                                            |
|                 | SINGAM, Suresh             | DELEGATE                 | HEAD, GOVERNMENT AND INDUSTRY RELATION AND ALLIANCE, MALAYSIA AIRLINES BERHAD, MALAYSIA |
|                 | THIEN TSIN , Kevin Chin    | DELEGATE                 |                                                                                         |
|                 | WONG, Lim Ping             | DELEGATE                 | SPECIAL OFFICER TO MINISTER OF TRANSPORT                                                |
|                 | ZAHIR, Shahnawaz Farouk    | DELEGATE                 | PRESIDENT                                                                               |
|                 | ZAINAL, Badrulhisham Bin   | DELEGATE                 | MANAGER OF AERO POLITICAL AFFAIRES, MALYSIA AIRLINES BERHAD, MALAYSIA                   |
|                 | ZOLFAKAR, Ahmad Nizar Bin  | DELEGATE                 | CHIEF EXECUTIVE OFFICER                                                                 |
| <b>MALDIVES</b> |                            |                          |                                                                                         |
|                 | NAHULA, Aishath            | CHIEF DELEGATE           | MINISTER OF TRANSPORT AND CIVIL AVIATION                                                |
|                 | JALEEL, Hussain            | ALTERNATE CHIEF DELEGATE | CHIEF EXECUTIVE                                                                         |
|                 | GHANEE, Hamadh Abdul       | DELEGATE                 | DEPUTY MINISTER                                                                         |
|                 | RAMIZA, Fathimath          | DELEGATE                 | DIRECTOR, AIR NAVIGATION SERVICES AND AERODROMES                                        |
| <b>MALI</b>     |                            |                          |                                                                                         |
|                 | BA, Oumar Mamadou          | DELEGATE                 | DIRECTEUR GÉNÉRAL                                                                       |
|                 | DIALLO, Mohamed Hamadi     | DELEGATE                 | DIRECTEUR DE LA SÉCURITÉ AÉRIENNE                                                       |
|                 | GOITA, Issa Salif          | DELEGATE                 | REPRESENTANT                                                                            |
|                 | KANOUTE, Cherif Mohamed    | DELEGATE                 | CHARGE D'AFFAIRES                                                                       |
|                 | SIDIBE DIARRA, Aminata     | DELEGATE                 | PRESIDENT CONSEIL ADMINISTRATION ANAC                                                   |
| <b>MALTA</b>    |                            |                          |                                                                                         |

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|-------------------------|-------------------------------------------|-----------------------------|----------------------------------------------------------------------|
|                         | BORG, Ian                                 | CHIEF DELEGATE              | MINISTER FOR<br>TRANSPORT,<br>INFRASTRUCTURE AND<br>CAPITAL PROJECTS |
|                         | ABELA, Paul Saviour                       | ALTERNATE CHIEF<br>DELEGATE | INSPECTING OFFICER                                                   |
|                         | CAMILLERI, Stephen                        | ALTERNATE CHIEF<br>DELEGATE | SENIOR MANAGER                                                       |
|                         | PACE, Charles                             | ALTERNATE CHIEF<br>DELEGATE | DIRECTOR GENERAL<br>FOR CIVIL AVIATION                               |
|                         | MICALLEF, Marco                           | ADVISOR                     | PRIVATE SECRETARY                                                    |
| <b>MARSHALL ISLANDS</b> |                                           |                             |                                                                      |
|                         | CHUNG, Yi Fang Mavis                      | DELEGATE                    |                                                                      |
| <b>MAURITANIA</b>       |                                           |                             |                                                                      |
|                         | M'HAIMID, Mohamedou                       | CHIEF DELEGATE              | MINISTRE DE<br>L'EQUIPEMENT ET DES<br>TRANSPORTS                     |
|                         | ABDOULAYE, Ngaide                         | ALTERNATE CHIEF<br>DELEGATE | DIRECTEUR GÉNÉRAL<br>ADJOINT                                         |
|                         | BABA AHMED, Ahmed                         | ADVISOR                     | DIRECTEUR DU<br>TRANSPORT AÉRIEN                                     |
| <b>MAURITIUS</b>        |                                           |                             |                                                                      |
|                         | MADHUB, Maheswaree                        | CHIEF DELEGATE              | PERMANENT SECRETARY                                                  |
|                         | POKHUN, Iswarduth                         | ALTERNATE CHIEF<br>DELEGATE | DIRECTOR OF CIVIL<br>AVIATION                                        |
| <b>MEXICO</b>           |                                           |                             |                                                                      |
|                         | JIMÉNEZ ESPRIÚ, Javier                    | CHIEF DELEGATE              | SECRETARY OF<br>COMMUNICATIONS AND<br>TRANSPORTATION OF<br>MEXICO    |
|                         | MÉNDEZ MAYORA,<br>Dionisio                | ALTERNATE CHIEF<br>DELEGATE | REPRESENTATIVE OF<br>MEXICO ON THE<br>COUNCIL                        |
|                         | LOUSTAUNAU<br>CABALLERO, Marco<br>Antonio | DELEGATE                    | PERMANENT ALTERNATE<br>REPRESENTATIVE                                |
|                         | MORAN MOGUEL, Carlos<br>Alfonso           | DELEGATE                    | VICE MINISTER                                                        |
|                         | VASQUEZ COLMENARES<br>GUZMAN, Rodrigo     | DELEGATE                    | DIRECTOR GENERAL OF<br>CIVIL AVIATION                                |
| <b>MONACO</b>           |                                           |                             |                                                                      |
|                         | VACHON, Diane                             | CHIEF DELEGATE              | HONORARY CONSUL<br>GENERAL ,<br>REPRESENTATIVE TO<br>ICAO            |
|                         | LASSAGNE, Bruno                           | DELEGATE                    | DIRECTEUR DE<br>L'AVIATION CIVILE                                    |
| <b>MONGOLIA</b>         |                                           |                             |                                                                      |
|                         | LUVSANSAMBUU,<br>Byambasuren              | CHIEF DELEGATE              | DIRECTOR GENERAL OF<br>CIVIL AVIATION<br>AUTHORITY                   |

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|-------------------|--------------------------|--------------------------|----------------------------------------------------------------------------------------------|
|                   | YADMAA, Ariunbold        | ALTERNATE CHIEF DELEGATE | AMBASSADOR                                                                                   |
|                   | CHIMEDDORJ, Munkhtuya    | DELEGATE                 | SENIOR OFFICER                                                                               |
|                   | CHULUUNBAATAR, Nyamsuren | DELEGATE                 | DIRECTOR OF FINANCE AND INVESTMENT                                                           |
|                   | DAMDIN, Tuvshinbayar     | DELEGATE                 | HEAD OF AIR SERVICES                                                                         |
|                   | DORJGOTOV, Myagmarsuren  | DELEGATE                 | ACTING DIRECTOR OF AIR TRANSPORTATION POLICY & COORDINATION DEPARTMENT                       |
|                   | ERKHANAT, Syesyer        | DELEGATE                 | DIRECTOR OF AERODROME AND AIR NAVIGATION OVERSIGHT                                           |
|                   | GURRAGCHAA, Batbayar     | DELEGATE                 | DIRECTOR OF AIR TRANSPORT POLICY AND PLANNING DEPARTMENT                                     |
|                   | NERGUI, Munkhsuren       | DELEGATE                 | DIRECTOR OF INTERNAL AUDIT                                                                   |
|                   | SANJMYATAV, Zolzaya      | DELEGATE                 | THIRD SECRETARY                                                                              |
|                   | ZANABAZAR, Battushig     | DELEGATE                 | COUNSELLOR                                                                                   |
| <b>MONTENEGRO</b> |                          |                          |                                                                                              |
|                   | DJUROVIC, Dragan         | CHIEF DELEGATE           | DIRECTOR OF THE CIVIL AVIATION AGENCY OF MONTENEGRO                                          |
|                   | HAJDARPASIC, Muamer      | ALTERNATE CHIEF DELEGATE | STATE SECRETARY                                                                              |
|                   | VUKCEVIC, Marijana       | ADVISOR                  | INDEPENDENT ADVISER FOR INTERNATIONAL COOPERATION IN THE CIVIL AVIATION AGENCY OF MONTENEGRO |
| <b>MOROCCO</b>    |                          |                          |                                                                                              |
|                   | OTMANI, Souriya          | CHIEF DELEGATE           | AMBASSADOR                                                                                   |
|                   | BELGHAZI, Zakaria        | ALTERNATE CHIEF DELEGATE | DIRECTEUR GENERAL                                                                            |
|                   | TARIK, Talibi            | ALTERNATE CHIEF DELEGATE | DIRECTOR OF AIR TRANSPORT                                                                    |
|                   | BERRAKHLA, Samir         | DELEGATE                 | DIRECTEUR DE PÔLE NAVIGATION AÉRIENNE                                                        |
|                   | BRITEL, Zine El Abidine  | DELEGATE                 | CHEF DE LA DIVISION DES AFFAIRES ADMINISTRATIVES ET JURIDIQUES                               |

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|                   |                         |                          |                                                                                          |
|-------------------|-------------------------|--------------------------|------------------------------------------------------------------------------------------|
|                   | EL METOUI, Mohamed      | DELEGATE                 | CHEF DE LA DIVISION DE LA POMOTION DES LIGNES AERIENNES                                  |
|                   | LAAOUJ, Siham           | DELEGATE                 | CHEF DE LA DIVISION DES ETUDES ET DE LA PLANIFICATION - DIRECTION DE TRANSPORT AÉRIEN    |
|                   | LKAHYA, Abdollah        | DELEGATE                 | DEPUTY HEAD OF MISSION                                                                   |
|                   | MASSALI, Nabil          | DELEGATE                 | HEAD OF AIRPORT DEPARTEMENT                                                              |
|                   | SABBARI, Mohamed        | DELEGATE                 | HEAD ANS DIVISION                                                                        |
| <b>MOZAMBIQUE</b> |                         |                          |                                                                                          |
|                   | REBELO, Manuela Joaquim | CHIEF DELEGATE           | VICE MINISTER                                                                            |
|                   | DE ABREU, João Martins  | ALTERNATE CHIEF DELEGATE | CHAIRMAN OF THE MOZAMBIQUE CIVIL AVIATION AUTHORITY                                      |
|                   | CAMILO, Jenita          | DELEGATE                 | ASSISTANT TO THE DEPUTY MINISTER                                                         |
|                   | ELIAS, Tibério          | DELEGATE                 | DIRECTOR ECONOMIC REGULATION                                                             |
|                   | MACHAVA, Neusia Celia   | DELEGATE                 | HEAD OF LEGAL OFFICE                                                                     |
|                   | MUCHANGA, Timoteo       | DELEGATE                 | DIRECTOR FOR INFRASTRUCTURE AND AIR NAVIGATION                                           |
|                   | MUSSA, Sara Ginabay     | DELEGATE                 | FINANCE, ADMINISTRATION AND HUMAN RESSORCES DIRECTOR                                     |
|                   | PEGADO, Doroteia        | DELEGATE                 | DIRECTOR OF THE NATIONAL AERONAUTIC SCHOOL                                               |
|                   | PONDECA, Celia          | DELEGATE                 | CHIEF OF THE OFFICE OF THE CEO AND CHAIRMAN OF THE BOARD                                 |
|                   | TEIMEZIRA, Paulo        | DELEGATE                 | DIRECTOR FLIGHT SAFETY                                                                   |
| <b>MYANMAR</b>    |                         |                          |                                                                                          |
|                   | TUN, Aung Kyaw          | DELEGATE                 | DIRECTOR GENERAL, DEPARTMENT OF CIVIL AVIATION, MINISTRY OF TRANSPORT AND COMMUNICATIONS |
| <b>NAMIBIA</b>    |                         |                          |                                                                                          |
|                   | MUTORWA, Johannes       | CHIEF DELEGATE           | MINISTER                                                                                 |
|                   | ABRAHAM, Magnus         | DELEGATE                 | ACTING DIRECTOR                                                                          |
|                   | ELLIOTT, Gordon         | DELEGATE                 | CHIEF LEGAL COUNSEL                                                                      |
|                   | GOEIMANN, Willem        | DELEGATE                 | PERMANENT SECRETARY                                                                      |

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|                    |                                        |                          |                                                          |
|--------------------|----------------------------------------|--------------------------|----------------------------------------------------------|
|                    | KAMUKWANYAMA, Christoph Heikki Sikongo | DELEGATE                 |                                                          |
|                    | SHEELONGO, Jonas                       | DELEGATE                 |                                                          |
|                    | SIRIRIKA, Lizalotte                    | DELEGATE                 |                                                          |
|                    | UIRAB, Franz                           | DELEGATE                 |                                                          |
|                    | UUPINDI, Monica Aina                   | DELEGATE                 | PERSONAL ASSISTANT TO THE PERMANENT SECRETARY            |
| <b>NEPAL</b>       |                                        |                          |                                                          |
|                    | BHATTARAI, Yogesh Kumar                | CHIEF DELEGATE           | MINISTER                                                 |
|                    | ACHARYA, Suresh                        | DELEGATE                 | JOINT SECRETARY                                          |
|                    | BARAL, Deepak                          | DELEGATE                 | DIRECTOR,ATM                                             |
|                    | GNYAWALI, Dhanaraj                     | DELEGATE                 | JOINT SECRETARY                                          |
|                    | POKHREL, Rajan                         | DELEGATE                 | DIRECTOR GENERAL                                         |
|                    | THAPA CHHETRI, Narendra                | DELEGATE                 | DEPUTY DIRECTOR GENERAL                                  |
|                    | UPADHYAY, Suwarn Raj                   | DELEGATE                 | DEPUTY DIRECTOR, ANS SAFETY STANDARDS DEPARTMENT         |
|                    | ADHIKARI, Prakash                      | ADVISOR                  | DEPUTY CHIEF OF MISSION                                  |
|                    | NEPAL, Pramod                          | ADVISOR                  | UNDER SECRETARY                                          |
| <b>NETHERLANDS</b> |                                        |                          |                                                          |
|                    | DRONKERS, Jan Hendrik                  | CHIEF DELEGATE           | DIRECTOR-GENERAL FOR CIVIL AVIATION AND MARITIME AFFAIRS |
|                    | STREMLER, Jaco                         | ALTERNATE CHIEF DELEGATE | ACTING DIRECTOR GENERAL FOR CIVIL AVIATION               |
|                    | VAN ZANTEN, Ties                       | ALTERNATE CHIEF DELEGATE | MANAGER CIVIL AVIATION SAFETY AND SECURITY               |
|                    | CAMBRIDGE, Machteld                    | DELEGATE                 | SENIOR LEGAL ADVISOR                                     |
|                    | HALLEY, Louis                          | DELEGATE                 | DIRECTOR                                                 |
|                    | KELLY, Edwin                           | DELEGATE                 | DIRECTOR-GENERAL                                         |
|                    | KIRCHNER, Anthony                      | DELEGATE                 | MANAGER STRATEGY GOVERNANCE AND POLICY                   |
|                    | LACLE, Annuard                         | DELEGATE                 | ADVISOR                                                  |



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|                    |                                          |                             |                                                                                                                                                                                                   |
|--------------------|------------------------------------------|-----------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                    | LUNTER, Michael                          | DELEGATE                    | AVIATION ENVIRONMENTAL POLICY EXPERT, DIRECTORATE-GENERAL FOR MOBILITY AND TRANSPORT IN THE MINISTRY OF INFRASTRUCTURE AND THE ENVIRONMENT                                                        |
|                    | MULLER, Teun                             | DELEGATE                    | AVIATION SECURITY POLICY EXPERT                                                                                                                                                                   |
|                    | OSSENDORP, Richard                       | DELEGATE                    | ALTERNATE MEMBER OF THE ICAO COUNCIL - ABIS GROUP                                                                                                                                                 |
|                    | STOLPE, Henk Van De                      | DELEGATE                    | AVIATION SECURITY EXPERT                                                                                                                                                                          |
|                    | VAN GASTEREN, Ingeborg                   | DELEGATE                    | POLICY ADVISOR<br>ECONOMICAL AFFAIRS<br>LIAISON OFFICER<br>ABIS/ECAC/ICAO,<br>DIRECTORATE-GENERAL<br>FOR MOBILITY AND<br>TRANSPORT IN THE<br>MINISTRY OF<br>INFRASTRUCTURE AND<br>THE ENVIRONMENT |
|                    | VAN NIEUWENHUIZEN-<br>WIJBENGA, Cornelia | DELEGATE                    | MINISTER OF<br>INFRASTRUCTURE AND<br>WATER MANAGEMENT                                                                                                                                             |
|                    | VINCKEN, Roel                            | DELEGATE                    | SPOKESMAN                                                                                                                                                                                         |
|                    | WILBRINK, Jos                            | DELEGATE                    | DELEGATE                                                                                                                                                                                          |
|                    | BUISSING, Thomas                         | ADVISOR                     | DIRECTOR                                                                                                                                                                                          |
|                    | KOK, Tom                                 | ADVISOR                     | DIRECTOR AVIASSIST<br>FOUNDATION                                                                                                                                                                  |
|                    | LOUWERSE, Ronald                         | ADVISOR                     | CEO                                                                                                                                                                                               |
|                    | MENDES DE LEON, Pablo                    | ADVISOR                     | PROFESSOR OF AIR AND<br>SPACE LAW                                                                                                                                                                 |
| <b>NEW ZEALAND</b> |                                          |                             |                                                                                                                                                                                                   |
|                    | HEWLETT, Kirstie                         | CHIEF DELEGATE              | DEPUTY CHIEF<br>EXECUTIVE,<br>REGULATORY AND DATA                                                                                                                                                 |
|                    | HARRIS, Graeme                           | ALTERNATE CHIEF<br>DELEGATE |                                                                                                                                                                                                   |
|                    | FORSTER, Tom                             | DELEGATE                    | POLICY MANAGER                                                                                                                                                                                    |
|                    | KAY, John                                | DELEGATE                    | DEPUTY CHIEF<br>EXECUTIVE                                                                                                                                                                         |
|                    | POHATU, Joanna                           | DELEGATE                    | SENIOR ADVISER                                                                                                                                                                                    |
|                    | ROBERTSON, Helen                         | DELEGATE                    | PRINCIPAL POLICY<br>ADVISOR                                                                                                                                                                       |

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|                  |                                  |                          |                                                                         |
|------------------|----------------------------------|--------------------------|-------------------------------------------------------------------------|
|                  | WORDEN, Stuart                   | DELEGATE                 | SENIOR POLICY ADVISOR                                                   |
| <b>NICARAGUA</b> |                                  |                          |                                                                         |
|                  | SALAZAR SANCHEZ, Carlos          | CHIEF DELEGATE           | DIRECTOR GENERAL                                                        |
|                  | DUARTE SUAREZ, Leonidas          | DELEGATE                 | LEGAL ADVISER                                                           |
|                  | JIRÓN CAJINA, César              | DELEGATE                 | HEAD OF FACILITATION DEPARTMENT                                         |
|                  | MAHMUD TAPIA, Luis Rodolfo       | DELEGATE                 | DIRECCION DE NAVEGACION AEREA                                           |
|                  | MOLINA HERNANDEZ, Ruth Elizabeth | DELEGATE                 | ASESORA LEGAL                                                           |
|                  | OJEDA VIVES, Argimiro            | DELEGATE                 | ASESOR TECNICO INAC                                                     |
| <b>NIGER</b>     |                                  |                          |                                                                         |
|                  | KARIDIO, Mahamadou               | CHIEF DELEGATE           | MINISTER OF TRANSPORT                                                   |
|                  | ELHADJI AYAHA, Ahmed             | DELEGATE                 | DIRECTEUR GENERAL                                                       |
|                  | HALIDOU, Moussa                  | DELEGATE                 | REPRESENTANT DU NIGER A L'OACI                                          |
|                  | ISSOUFOU, Issa Ado               | DELEGATE                 | DIRECTOR OF AIR NAVIGATION                                              |
|                  | ISSOUFOU, Nagassou Mouniratou    | DELEGATE                 | DIRECTRICE DE LA SÛRETÉ ET DE LA FACILITATION                           |
|                  | MAMOUDOU, Djibo                  | DELEGATE                 | PRESIDENT ON THE COUNCIL                                                |
| <b>NIGERIA</b>   |                                  |                          |                                                                         |
|                  | SIRIKA, Hadi                     | CHIEF DELEGATE           | HONOURABLE MINISTER                                                     |
|                  | MUSA, Hassan                     | ALTERNATE CHIEF DELEGATE | DIRECTOR. AIR TRANSPORT MANAGEMENT, FEDERAL MINISTRY OF TRANSPORTATION, |
|                  | USMAN, Muhtar                    | ALTERNATE CHIEF DELEGATE | DIRECTOR GENERAL                                                        |
|                  | ADEGBESAN, Oyetoun               | DELEGATE                 | DGM (AVIATION ENVIRONMENT/ ECONOMIC REGULATION OF AIRPORTS)             |
|                  | ADEYEMI, Adefunke                | DELEGATE                 | REGIONAL DIRECTOR, ADVOCACY & STRATEGIC RELATIONS, AFRICA               |
|                  | AJIBOYE, Kayode                  | DELEGATE                 | G.M. AIRWORTHINESS STANDARDS                                            |
|                  | AKINFENWA, Ariyo Oludare         | DELEGATE                 | PRINCIPAL STRATEGIST/EDITOR                                             |



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|  |                         |          |                                                                     |
|--|-------------------------|----------|---------------------------------------------------------------------|
|  | AKINKUOTU, Fola         | DELEGATE | MANAGING DIRECTOR/CHIEF EXECUTIVE                                   |
|  | AMASA, Peter            | DELEGATE | ASST. GENERAL MANAGER, AVSEC                                        |
|  | AMINU, Sule             | DELEGATE | AVIATION SAFETY INSPECTOR                                           |
|  | BABAOYE, Olayinka       | DELEGATE | DGM AIR TRANSPORT OPERATIONS                                        |
|  | BASHIRU, Aliyu          | DELEGATE | METEOROLOGIST                                                       |
|  | BEN TUKUR, Mahmoud      | DELEGATE | GENERAL MANAGER, AIR WORTHINESS, NIGERIAN CIVIL AVIATION AUTHORITY  |
|  | CHUKWUMA, Dubem         | DELEGATE | LEGAL ADVISER/HEAD, COMPLIANCE                                      |
|  | DANRAKA, Dayyabu        | DELEGATE | ACCIDENT INVESTIGATION                                              |
|  | HADI, Muhammad Balarabe | DELEGATE | CHIEF SECURITY OFFICER TO THE MINISTER OF AVIATION, NIGERIA (CSO)   |
|  | IBRAHIM, Ishiyaku       | DELEGATE | GENERAL MANAGER, AERONAUTICAL METEOROLOGY                           |
|  | MASHI, Sani Abubakar    | DELEGATE | DIRECTOR GENERAL/CEO                                                |
|  | MOHAMMED , Abdulsalami  | DELEGATE | RECTOR                                                              |
|  | MUYE, Muktar Yusuf      | DELEGATE | DIRECTOR AIRPORTS OPERATIONS                                        |
|  | NUHU, Musa Shuaibu      | DELEGATE | REPRESENTATIVE ON THE COUNCIL                                       |
|  | ODAUDU, James Aduku     | DELEGATE |                                                                     |
|  | OLATERU, Akin           | DELEGATE | COMMISSIONER                                                        |
|  | OYO-ITA, Edem           | DELEGATE | DIRECTOR AIR TRANSPORT REGULATION                                   |
|  | PWAJOK, Lawrence        | DELEGATE | GM                                                                  |
|  | SANI ABUBAKAR, Mashi    | DELEGATE | DIRECTOR GENERAL/CEO                                                |
|  | TALBA, Alkali           | DELEGATE | DIRECTOR, SAFETY AND TECHNICAL POLICY- FEDERAL MINISTRY OF AVIATION |
|  | WALI, Mohammed          | DELEGATE | DIRECTOR OF ENGINEERING                                             |
|  | YADUDU, Hamisu          | DELEGATE | DIRECTOR, AIRPORTS OPERATION                                        |
|  | YAKUBU, Mahmud          | DELEGATE | SA (TECH) TO THE DIRECTOR GENERAL                                   |

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|                        |                               |                          |                                                           |
|------------------------|-------------------------------|--------------------------|-----------------------------------------------------------|
|                        | ABDULKADIR, Sadiku            | ADVISOR                  | DIRECTOR OF COMMERCIALS                                   |
|                        | ABDULLAHI, Lawal              | ADVISOR                  | CHIEF OPERATIONS OFFICER                                  |
|                        | ABODERIN, Adenike             | ADVISOR                  | DIRECTOR, FINANCE & ACCOUNTS                              |
|                        | ADEDEJI, Adediran             | ADVISOR                  | FLIGHT RECORDER SPECIALIST                                |
|                        | ASEKUN, Adeyinka Olatokunbo   | ADVISOR                  | AMBASSADOR                                                |
|                        | BUARI, Akin                   | ADVISOR                  | ATS INSTRUCTOR                                            |
|                        | EMMANUEL, Emmanuel            | ADVISOR                  | CHIEF OPERATION OFFICER                                   |
|                        | FAROUK, Ahmed Umar            | ADVISOR                  | DIRECTOR OF ENGINEERING                                   |
|                        | IBRAHIM, Amina Inkani         | ADVISOR                  | LECTURER                                                  |
|                        | LAWAL, Usman                  | ADVISOR                  | AIRPORT OPERATIONS                                        |
|                        | MAISHANU HALIDU, Ibrahim      | ADVISOR                  | PRINCIPAL ADMINISTRATIVE OFFICER (ADVISER)                |
|                        | MAUDE, Zakary                 | ADVISOR                  | GENERAL MANAGER, AIRWORTHINESS STANDARDS                  |
|                        | MCABRAHAM, Nathaniel          | ADVISOR                  |                                                           |
|                        | OKETUNBI, Olatunji Abel       | ADVISOR                  |                                                           |
|                        | ONI, Adeniji                  | ADVISOR                  | SA/ CEO                                                   |
|                        | OSINEYE, Olumide              | ADVISOR                  | GENERAL MANAGER, SAFETY & SECURITY                        |
|                        | SAMUEL ENEMAKU, Igagu         | ADVISOR                  |                                                           |
|                        | TAIWO, Gregory                | ADVISOR                  | DEPUTY DIRECTOR                                           |
|                        | TOLUWALOPE, Ogunlesi          | ADVISOR                  |                                                           |
|                        | TURAKI, Ibrahim Shehu         | ADVISOR                  | HEAD OF INTERNATIONAL RELATIONS AND PROTOCOL              |
|                        | YAKUBU, Mamun                 | ADVISOR                  |                                                           |
| <b>NORTH MACEDONIA</b> |                               |                          |                                                           |
|                        | GJORGJIESKA-ATANASOSKA, Vetii | ALTERNATE CHIEF DELEGATE | HEAD OF DIVISION                                          |
|                        | SRBINOVSKI, Mishko            | ALTERNATE CHIEF DELEGATE | AVIATION SECURITY INSPECTOR                               |
|                        | TASESKI, Nikolche             | ALTERNATE CHIEF DELEGATE | PRESIDENT OF MANAGEMENT BOARD AND ANS EXECUTIVE DIRECTOR  |
|                        | MEHMEDI, Ilir                 | DELEGATE                 | HEAD OF DIVISION OF SAFETY OF AIRPORTS, SEARCH AND RESCUE |
|                        | STOJANOSKI, Dragi             | DELEGATE                 | HEAD OF AVIATION SAFETY AND AIR NAVIGATION                |

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| NORWAY |                                |                             |                                                                             |
|--------|--------------------------------|-----------------------------|-----------------------------------------------------------------------------|
|        | FLØLO, Tove Kristin            | CHIEF DELEGATE              | DIRECTOR GENERAL,<br>NORWEGIAN MINISTRY<br>OF TRANSPORT &<br>COMMUNICATIONS |
|        | EK, Øyvind                     | ALTERNATE CHIEF<br>DELEGATE | DEPUTY DIRECTOR<br>GENERAL, NORWEGIAN<br>MINISTRY OF<br>TRANSPORT           |
|        | KOBBERSTAD, Lars               | ALTERNATE CHIEF<br>DELEGATE | DIRECTOR GENERAL                                                            |
|        | AALSTAD, Hege                  | DELEGATE                    | SENIOR LEGAL ADVISER                                                        |
|        | HANSSEN, Ann - Kristin         | DELEGATE                    | SENIOR ADVISER,<br>NORWEGIAN MINISTRY<br>OF TRANSPORT AND<br>COMMUNICATION  |
|        | HOIEM, Hilde                   | DELEGATE                    | SENIOR ENGINEER                                                             |
|        | KOEFOED, Karl                  | DELEGATE                    | SENIOR ADVISER,<br>NORWEGIAN MINISTRY<br>OF TRANSPORT                       |
|        | KRONEN, Terje                  | DELEGATE                    | SENIOR ADVISER,<br>NORWEGIAN MINISTRY<br>OF CLIMATE AND<br>ENVIRONMENT      |
|        | PEDERSEN, Svein Johan          | DELEGATE                    | HEAD OF ANS AND ADR,<br>CIVIL AVIATION<br>AUTHORITY                         |
|        | LARSEN , Olav Mosvold          | ADVISOR                     | MANAGER, CARBON<br>REDUCTION PORGRAMME                                      |
| OMAN   |                                |                             |                                                                             |
|        | AL ZAABI, H.E. Dr.<br>Mohammed | CHIEF DELEGATE              | CHIEF EXECUTIVE<br>OFFCER                                                   |
|        | AL-MANDHARI,<br>Abdulrizaq     | DELEGATE                    | AIR TRANSPORT EXPERT                                                        |
|        | AL ABRI, Hamed                 | DELEGATE                    | DIRECTOR GENERAL OF<br>AIR NAVIGATION                                       |
|        | AL BRASHDI, Hamid              | DELEGATE                    | D.G. STRATEGIC<br>PLANNING                                                  |
|        | AL BULUSHI, Issam              | DELEGATE                    |                                                                             |
|        | AL GHEILANI, Mubarak           | DELEGATE                    | DIRECTOR AIR TRAFFIC<br>CONTROL SERVICES                                    |
|        | AL RAISI, Anwar                | DELEGATE                    | DIRECTOR GENERAL OF<br>CIVIL AVIATION<br>REGULATION                         |
|        | ALKAABY, Nasser                | DELEGATE                    | CHIEF OF<br>ORGANIZATION AND<br>INTERNATIONAL<br>COOPERATION                |

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|-------------------------|--------------------------------------|--------------------------|---------------------------------------------------|
|                         | AL-RUQAISHI, Mohammad                | DELEGATE                 |                                                   |
|                         | AL-SHABIBI, Salim                    | DELEGATE                 | DIRECTOR OF PUBLIC RELATION DEPARTMENT            |
|                         | ALZAABI, Ahmed                       | DELEGATE                 | HEAD OF COORDINATIONSECTION                       |
|                         | BAABOOD, Ahmed                       | DELEGATE                 | DIRECTOR OF CEO OFFICE                            |
| <b>PAKISTAN</b>         |                                      |                          |                                                   |
|                         | NUSRAT, Shahrukh                     | CHIEF DELEGATE           | DIRECTOR GENERAL                                  |
|                         | AMIN, Muhammad                       | DELEGATE                 | DELEGATE                                          |
|                         | SABIR, Irfan                         | DELEGATE                 | DIRECTOR AIR TRANSPORT & ECONOMIC REGULATIONS     |
|                         | SALEEM, Muhammad                     | DELEGATE                 | ALTERNATE REPRESENTATIVE                          |
|                         | TARAR, Raza Bashir                   | DELEGATE                 | REPRESENTATIVE TO ICAO                            |
| <b>PALAU</b>            |                                      |                          |                                                   |
|                         | TEO, Pamela                          | CHIEF DELEGATE           |                                                   |
| <b>PANAMA</b>           |                                      |                          |                                                   |
|                         | PÉREZ MORALES, Gustavo               | CHIEF DELEGATE           | DIRECTOR GENERAL                                  |
|                         | DE LEÓN, Gustavo                     | ALTERNATE CHIEF DELEGATE | SUB DIRECTOR                                      |
|                         | AROSEMENA, Gustavo                   | DELEGATE                 | TECHNICAL COOPERATION PROJECT COORDINATOR         |
|                         | OLLER, Germinal Sarasqueta           | DELEGATE                 | REPRESENTATIVE ON THE COUNCIL                     |
|                         | VON SEIDLITZ, Carlos                 | DELEGATE                 | AIR TRANSPORT DIRECTOR                            |
|                         | BOUFAJRELDIN, Tania                  | ADVISOR                  | COORDINATOR                                       |
|                         | CABRERA JARAMILLO, Dennisse Carolina | ADVISOR                  | CHARGE D'AFFAIR                                   |
| <b>PAPUA NEW GUINEA</b> |                                      |                          |                                                   |
|                         | GURE, Lekwa                          | CHIEF DELEGATE           | MINISTER OF CIVIL AVIATION                        |
|                         | GURE, Kila                           | DELEGATE                 | SECRERTARY TO THE MINISTER OF CIVIL AVIATION      |
|                         | KAPAPAL, Clement                     | DELEGATE                 | EXECUTIVE MANAGER                                 |
|                         | MUAP, Jonathan                       | DELEGATE                 | FIRST SECRETARY TO THE MINISTER OF CIVIL AVIATION |
|                         | NAMBAU, Amanda                       | DELEGATE                 | GENERAL COUNSEL                                   |
|                         | KAMETAN, Manuai                      | ADVISOR                  | GM (STRATEGY MANAGEMENT)                          |

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| PARAGUAY |                                     |                          |                                                                                             |
|----------|-------------------------------------|--------------------------|---------------------------------------------------------------------------------------------|
|          | MELGAREJO GINARD, Edgar             | CHIEF DELEGATE           |                                                                                             |
|          | URQUHART CACERES, Carlos David      | ALTERNATE CHIEF DELEGATE | ALTERNATIVE REPRESENTATION                                                                  |
|          | CANDIA, Miguel                      | DELEGATE                 |                                                                                             |
|          | COLMÁN QUINTANA, Hernán Jhonny      | DELEGATE                 | GENERAL COORDINATOR OF SAFETY OVERSIGHT                                                     |
|          | DIAZ, Roque                         | DELEGATE                 | DIRECTOR OF AERONAUTICS                                                                     |
|          | LARANGEIRA, Jose Louis              | DELEGATE                 |                                                                                             |
|          | MARTÍNEZ VALINOTTI, Concepción Inés | DELEGATE                 | REPRESENTATIVE TO ICAO                                                                      |
|          | MEZA ABDO, Adalberto                | DELEGATE                 |                                                                                             |
|          | MORÁN, Víctor                       | DELEGATE                 | TELECOMMUNICATIONS AND ELECTRONIC MANAGER                                                   |
|          | PEREZ, Oscar                        | DELEGATE                 | ALTERNATE REPRESENTATIVE                                                                    |
|          | VIVEROS DE BAZAN, Maria Liz         | DELEGATE                 | AIR TRANSPORT DEPUTY DIRECTOR                                                               |
| PERU     |                                     |                          |                                                                                             |
|          | PAVIC MORENO, Juan Carlos           | CHIEF DELEGATE           | DIRECTOR GENERAL                                                                            |
|          | ARCE, Luis                          | ALTERNATE CHIEF DELEGATE | AIR POLICY COORDINATOR                                                                      |
|          | BEAUMONT VALDEZ, Sady Orlando       | ALTERNATE CHIEF DELEGATE | INSPECTOR DE NAVEGACIÓN AÉREA                                                               |
|          | LINARES, Walter                     | ALTERNATE CHIEF DELEGATE | DEPUTY REPRESENTATIVE                                                                       |
|          | NUÑEZ VIDAL, Luis                   | ALTERNATE CHIEF DELEGATE | DIRECTOR OF CERTIFICATIONS AND AUTHORIZATIONS, MINISTRY OF TRANSPORTATION AND COMMUNICATION |
|          | CERDAN MEDINA, Gisela Teresa        | DELEGATE                 | COORDINADORA TÉCNICA DE SEGURIDAD DE LA AVIACIÓN, MERCANCIAS PELIGROSAS Y FACILITACIÓN      |
|          | DURAN, Patricia                     | DELEGATE                 | DIRECTOR OF AIR AND SPACE AFFAIRS                                                           |
|          | PAJUELO, Veronica                   | DELEGATE                 | LAWYER                                                                                      |
|          | PIMENTEL, Mario                     | DELEGATE                 | ALTERNATE REPRESENTATIVE                                                                    |

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|                    |                                     |                             |                                                                                            |
|--------------------|-------------------------------------|-----------------------------|--------------------------------------------------------------------------------------------|
|                    | SALCEDO MITRANI, Eliseo             | DELEGATE                    | STATE OPERATIONAL<br>SYSTEM MANAGER,<br>MINISTRE OF<br>TRANSPORTATION AND<br>COMMUNICATION |
|                    | TORRES ARGOMEDO,<br>Fernando        | DELEGATE                    | COORDINADOR DEL<br>PROYECTO OACI                                                           |
|                    | VALDIVIA, Pablo                     | DELEGATE                    | DELEGATE                                                                                   |
|                    | VILA MILLONES, Paulo                | DELEGATE                    | COORDINADOR TÉCNICO<br>DE NAVEGACIÓN AÉREA                                                 |
| <b>PHILIPPINES</b> |                                     |                             |                                                                                            |
|                    | GARCIA, Petronila                   | CHIEF DELEGATE              | AMBASSADOR                                                                                 |
|                    | FERNANDEZ, Francisco<br>Noel        | ALTERNATE CHIEF<br>DELEGATE | DEPUTY CHIEF OF<br>MISSION                                                                 |
|                    | SYDIONGCO, Jim C                    | DELEGATE                    | DIRECTOR GENERAL                                                                           |
|                    | BUENAVENTURA, Roberto<br>Martin S   | ADVISOR                     | HEAD EXECUTIVE<br>ASSISTANT                                                                |
|                    | DAVID, Samuel                       | ADVISOR                     | COUNTRY MANAGER                                                                            |
|                    | LUCAS, Danjun G                     | ADVISOR                     | CHIEF OF STAFF/ ACTING<br>CHIEF, CORPORATE<br>PLANNING                                     |
|                    | MENDOZA, Donaldo A                  | ADVISOR                     | DEPUTY DIRECTOR<br>GENERAL FOR<br>OPERATIONS                                               |
|                    | SAMODIO, Wylou E.                   | ADVISOR                     | CHIEF LEGAL OFFICER                                                                        |
| <b>POLAND</b>      |                                     |                             |                                                                                            |
|                    | SAMSON, Piotr                       | CHIEF DELEGATE              | DGCA                                                                                       |
|                    | WITKOWSKI, Michał                   | ALTERNATE CHIEF<br>DELEGATE | VICE PRESIDENT FOR<br>AVIATION STANDARDS                                                   |
|                    | KOCHMAŃSKA-CZECH,<br>Katarzyna      | DELEGATE                    | ACTING HEAD OF<br>INTERNATIONAL<br>ORGANIZATIONS UNIT                                      |
|                    | REKLEWSKI, Tadeusz                  | DELEGATE                    | ENVIRONMENTAL P CAA<br>EXPERT                                                              |
|                    | ROTTER, Julian                      | DELEGATE                    | DIRECTOR OF<br>INTERNATIONAL AFFAIRS<br>DEPARTMENT                                         |
|                    | WISINIEWSKI, Dariusz                | DELEGATE                    | CONSUL GENERAL                                                                             |
| <b>PORTUGAL</b>    |                                     |                             |                                                                                            |
|                    | RIBEIRO, Luís Miguel                | CHIEF DELEGATE              | CHAIRMAN OF THE<br>BOARD                                                                   |
|                    | BARROSO, Antonio                    | ALTERNATE CHIEF<br>DELEGATE | PERMANENT REP OF<br>PORTUGAL TO ICAO                                                       |
|                    | COUTINHO, Albano                    | DELEGATE                    | MEMBER OF THE AIR<br>NAVIGATION<br>COMMISSION                                              |
|                    | FALEIRO DE ALMEIDA,<br>Maria Helena | DELEGATE                    | SENIOR ADVISER                                                                             |
|                    | MATA, Ana                           | DELEGATE                    | ECONOMIC REGULATION<br>COORDINATOR                                                         |

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|              |                                  |                          |                                                   |
|--------------|----------------------------------|--------------------------|---------------------------------------------------|
|              | PINTO, Carla                     | DELEGATE                 | HEAD OF FACILITATION AND SECURITY BUREAU          |
|              | PISCO DOS SANTOS, Pedro          | DELEGATE                 | DIRECTOR OF LEGAL BUREAU                          |
|              | RAMALHO, Rute                    | DELEGATE                 | DIRECTOR OF INFRASTRUCTURES AND AIR NAVIGATION    |
|              | ROSA, Victor                     | DELEGATE                 | HEAD OF AIRWORTHINESS DEPARTMENT                  |
|              | SALGADO, Carlos Seruca           | DELEGATE                 | DEPUTY CHAIRMAN                                   |
|              | SIMÕES, Tânia Cardoso            | DELEGATE                 | MEMBER OF THE BOARD                               |
| <b>QATAR</b> |                                  |                          |                                                   |
|              | AL-SULAITI, Jassim               | CHIEF DELEGATE           | MINISTER                                          |
|              | AL SUBAEY, Abdulla Nasser        | ALTERNATE CHIEF DELEGATE | CHAIRMAN QCAA                                     |
|              | AL-MALKI, Essa Abdulla           | ALTERNATE CHIEF DELEGATE | REPRESENTATIVE TO ICAO                            |
|              | AL HAJRI, Mohamed                | DELEGATE                 | ACTING DIRECTOR AIR TRANSPORT AND AIRPORT AFFAIRS |
|              | AL NASR, Mohamed                 | DELEGATE                 | SECOND SECRETARY                                  |
|              | AL SHEBANI, Salah                | DELEGATE                 | DIRECTOR OF LEGAL AFFAIRS                         |
|              | AL SOWAIDI , Nasser              | DELEGATE                 | DIRECTOR, PRESIDENT'S OFFICE                      |
|              | ALANSARI, Abdulaziz              | DELEGATE                 | INTERNATIONAL COOPERATION EXPERT                  |
|              | AL-ATHBI, Ali                    | DELEGATE                 | AIRPORT DVISOR                                    |
|              | ALBAKRI, Khalid                  | DELEGATE                 | ASSISTANT                                         |
|              | ALESHAQ, Meshaal                 | DELEGATE                 | DELEGATE                                          |
|              | AL-HAJRI, Mohamed                | DELEGATE                 | DIRECTOR OF MINISTER'S OFFICE                     |
|              | AL-HAMMADI, Abdulrahman          | DELEGATE                 | DIRECTOR OF AIR SAFETY                            |
|              | ALI, Ahmed Abdulla               | DELEGATE                 | ADVISOR TO CHAIRMAN                               |
|              | AL-MAHMOUD, Saoud                | DELEGATE                 | AMBASSADOR                                        |
|              | AL-MALKI, Talal                  | DELEGATE                 | DIRECTOR PUBLIC RELATIONS                         |
|              | AL-NAIMI, Saad                   | DELEGATE                 |                                                   |
|              | ALQAHTANI, Fahad                 | DELEGATE                 | DIRECTOR OF SECURITY AND FACILITATION DEPARTMENT  |
|              | AL-SAAD, Homoud                  | DELEGATE                 | COUNSELLOR                                        |
|              | AUGUSTIN, John                   | DELEGATE                 | ADVISER                                           |
|              | BONILLA VILCHEZ, Carlos Fernando | DELEGATE                 |                                                   |

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|--------------------------|-----------------------|-----------------------------|---------------------------------------------------------------------------------------------------------------------|
|                          | BRYAN, Dwayne         | DELEGATE                    | ATTORNEY, OFFICE OF<br>THE ATTORNEY GENERAL                                                                         |
|                          | GILCHRIST, Ian        | DELEGATE                    | HEAD, AVIATION<br>SECURITY UNIT, CIVIL<br>AVIATION<br>AUTHORITY STATE OF<br>QATAR                                   |
|                          | JENNISON, Michael     | DELEGATE                    | ADVISER                                                                                                             |
|                          | KNEEPKENS, Jules      | DELEGATE                    | PROGRAM MANAGER                                                                                                     |
|                          | LAREM, Yousef         | DELEGATE                    | DIRECTOR OF<br>INTERNATIONAL<br>ORGANISATIONS                                                                       |
|                          | MAGHAIREH, Mohd Nawaf | DELEGATE                    | SENIOR MANAGER<br>AEROPOLITICAL &<br>REGULATORY AFFAIRS                                                             |
|                          | MOHAMMED, Issa        | DELEGATE                    | PUBLIC RELATIONS<br>OFFICER                                                                                         |
|                          | SHAHADAD, Noor        | DELEGATE                    | DIRECTOR OF<br>INTERNATIONAL<br>COOPERATION                                                                         |
| <b>REPUBLIC OF KOREA</b> |                       |                             |                                                                                                                     |
|                          | KIM, Hyun-Mee         | CHIEF DELEGATE              | MINISTER                                                                                                            |
|                          | EO, Myeongso          | ALTERNATE CHIEF<br>DELEGATE | DIRECTOR GENERAL FOR<br>AVIATION POLICY                                                                             |
|                          | KIM, Kyung Wook       | ALTERNATE CHIEF             | VICE MINISTER                                                                                                       |
|                          | KWON, Yong-Bok        | ALTERNATE CHIEF<br>DELEGATE | DEPUTY MINISTER FOR<br>CIVIL AVIATION                                                                               |
|                          | LEE, Yun Je           | ALTERNATE CHIEF<br>DELEGATE | REPRESENTATIVE OF THE<br>REPUBLIC OF KOREA                                                                          |
|                          | YOU, Ki-Jun           | ALTERNATE CHIEF             | DIRECTOR GENERAL                                                                                                    |
|                          | AHN, Kukhyun          | DELEGATE                    | DIRECTOR                                                                                                            |
|                          | CRYSTAL KIM, Soojeong | DELEGATE                    | DEPUTY DIRECTOR,<br>INTERNATIONAL AIR<br>TRANSPORT DIVISION,<br>MINISTRY OF LAND<br>INFRASTRUCTURE AND<br>TRANSPORT |
|                          | HA, Dongsoo           | DELEGATE                    | ALTERNATE<br>REPRESENTATIVE                                                                                         |
|                          | HEO, Baek Yong        | DELEGATE                    | ASSISTANT DIRECTOR                                                                                                  |
|                          | HEO, Na Yoon          | DELEGATE                    | SENIOR DEPUTY<br>DIRECTOR                                                                                           |
|                          | HWANG, Sungpil        | DELEGATE                    | DEPUTY DIRECTOR                                                                                                     |
|                          | JANG, Kyungjoon       | DELEGATE                    | ASSISTANT DIRECTOR                                                                                                  |
|                          | JIN, Hyun Hwan        | DELEGATE                    | SPOKESPERSON                                                                                                        |
|                          | JUNG, Jaehyang        | DELEGATE                    | ASSISTANT DIRECTOR                                                                                                  |
|                          | JUNG, Sangmo          | DELEGATE                    | ASSISTANT DIRECTOR                                                                                                  |
|                          | KANG, Hee-Jeong       | DELEGATE                    | POLICY ADVISOR TO THE<br>MINISTER                                                                                   |

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|  |                 |          |                                                                                                                 |
|--|-----------------|----------|-----------------------------------------------------------------------------------------------------------------|
|  | KIM, Chorong    | DELEGATE | GOVERNMENT OFFICIAL                                                                                             |
|  | KIM, Jae Woo    | DELEGATE | ALTERNATE REPRESENTATIVE                                                                                        |
|  | KIM, Jeong-Hoon | DELEGATE | MANAGER, AVIATION POLICY MANAGEMENT                                                                             |
|  | KIM, Joo Hyeon  | DELEGATE | PLANNING OFFICER                                                                                                |
|  | KIM, Minsoo     | DELEGATE | DEPUTY DIRECTOR                                                                                                 |
|  | KIM, Sangsoo    | DELEGATE | DIRECTOR                                                                                                        |
|  | KIM, Yeongkook  | DELEGATE | DIRECTOR GENERAL FOR AVIATION SAFETY POLICY                                                                     |
|  | KWEON, Sihong   | DELEGATE | DEPUTY DIRECTOR                                                                                                 |
|  | LEE, Byoung Min | DELEGATE | SECRETARY TO THE MINISTER                                                                                       |
|  | LEE, Gun Young  | DELEGATE |                                                                                                                 |
|  | LEE, Hojun      | DELEGATE | SECRETARY TO THE VICE MINISTER                                                                                  |
|  | LEE, Hwaran     | DELEGATE | SECOND SECRETARY                                                                                                |
|  | LEE, Hyeshin    | DELEGATE | MINISTRY OF LAND, INFRASTRUCTURE AND TRANSPORT                                                                  |
|  | LEE, Yoejoo     | DELEGATE | ENGLISH EDITOR / TRANSLATOR                                                                                     |
|  | OH, Sung Yeoul  | DELEGATE | CHIEF OF AIRPORT PLANNING AND NOISE ANALYSIS TEAM                                                               |
|  | SANG GON, Lee   | DELEGATE | ASSISTANT DIRECTOR, DIGITAL COMMUNICATION TEAM                                                                  |
|  | SEONG, Jinkyu   | DELEGATE | ATC PLANNING OFFICER                                                                                            |
|  | SHIN, Yoon-Keun | DELEGATE | DIRECTOR OF INTERNATIONAL AIR TRANSPORT DIVISION                                                                |
|  | SOHN, Gyunghwa  | DELEGATE | ASSISTANT DIRECTOR, AVIATION SAFETY POLICY & LICENSING DIVISION, MINISTRY OF LAND, INFRASTRUCTURE AND TRANSPORT |
|  | SON, Heong-Gi   | DELEGATE | DEPUTY DIRECTOR                                                                                                 |
|  | SONG, Jeeun     | DELEGATE | INTERPRETER                                                                                                     |
|  | WON, Jung-Yun   | DELEGATE | DEPUTY DIRECTOR                                                                                                 |
|  | YI, Subeom      | DELEGATE | ASSISTANT DIRECTOR                                                                                              |
|  | YU, Kyung Soo   | DELEGATE | DIRECTOR                                                                                                        |
|  | CHANG, Justin   | ADVISOR  | GENERAL MANAGER                                                                                                 |



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|----------------------------|-----------------------------|---------|---------------------------------------------------------------------------|
|                            | CHUNG, Danielle Minjoo      | ADVISOR | MANAGER,<br>INTERNATIONAL<br>COOPERATION &<br>DEVELOPMENT FOR<br>AVIATION |
|                            | HONG, Gee Seuk              | ADVISOR | MANAGER, TRAINING<br>AND PLANNING TEAM,<br>KOREA AIRPORTS<br>CORPORATION  |
|                            | JANG, Dong Cheol            | ADVISOR | AIR NAVIGATION<br>COMMISSIONER                                            |
|                            | JEON, Jaewon                | ADVISOR | DEPUTY GENERAL<br>MANAGER                                                 |
|                            | JOO, Taehyeon               | ADVISOR | RESEARCH ENGINEER                                                         |
|                            | JUNG, Ji Young              | ADVISOR | SENIOR VICE PRESIDENT                                                     |
|                            | JUNG, Jiyoun                | ADVISOR | SENIOR VICE PRESIDENT                                                     |
|                            | KANG, Hyejin                | ADVISOR | DIRECTOR                                                                  |
|                            | KIM, Amy Jinsil             | ADVISOR | INTERPRETER                                                               |
|                            | KIM, Eunyoung               | ADVISOR | MANAGER                                                                   |
|                            | KIM, Kwang-Ok               | ADVISOR | DIRECTOR                                                                  |
|                            | KIM, Tae Joon               | ADVISOR | MANAGING VICE<br>PRESIDENT                                                |
|                            | KIM, Tae Yup                | ADVISOR | SVP, REGULATORY<br>AFFAIRS                                                |
|                            | KIM, Yeonmyung              | ADVISOR | PRESIDENT                                                                 |
|                            | KIM, Yoonsub                | ADVISOR | DEPUTY DIRECTOR                                                           |
|                            | KIM, Youngjin               | ADVISOR | CEO                                                                       |
|                            | LEE, Iris                   | ADVISOR | ADMINISTRATIVE<br>OFFICER                                                 |
|                            | LEE, Joon Myeong            | ADVISOR | RESEARCH ENGINEER                                                         |
|                            | LIM, Dong Hwa               | ADVISOR | GENERAL MANAGER                                                           |
|                            | LIM, Nam Soo                | ADVISOR | EXECUTIVE VICE<br>PRESIDENT                                               |
|                            | OH, Da Eun                  | ADVISOR | MANAGER                                                                   |
|                            | PARK, Ji-Hoon               | ADVISOR | MANAGER                                                                   |
|                            | PARK, Nuri                  | ADVISOR | ADMINISTRATIVE<br>OFFICER                                                 |
|                            | PARK, Soyeon                | ADVISOR | ASSISTANT MANAGER,<br>INTERNATIONAL &<br>REGULATORY AFFAIRS               |
|                            | PARK, Sungsik               | ADVISOR | DR                                                                        |
|                            | SON, Chang Wan              | ADVISOR | PRESIDENT AND CEO                                                         |
|                            | VIGER-COLLINS,<br>Alexandre | ADVISOR | ADMINISTRATIVE<br>OFFICER                                                 |
|                            | YOON, Seo Hyun              | ADVISOR | MANAGER FOR<br>INTERNATIONAL AFFAIRS                                      |
| <b>REPUBLIC OF MOLDOVA</b> |                             |         |                                                                           |

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|----------------|--------------------------------|-----------------------------|--------------------------------------------------------------------------------------------|
|                | BELEAVSCHI, Ala                | CHIEF DELEGATE              | AMBASSADOR,<br>REPRESENTATIVE TO<br>ICAO.                                                  |
|                | KOSTETKI, Evgheni              | ALTERNATE CHIEF<br>DELEGATE | CHIEF EXPERT IN<br>AVIATION SAFETY                                                         |
|                | NOVAC, Cristina                | DELEGATE                    | HEAD OF QUALITY<br>CONTROL                                                                 |
|                | BEZNIUC, Radu                  | ADVISOR                     | DIRECTOR                                                                                   |
| <b>ROMANIA</b> |                                |                             |                                                                                            |
|                | SIRBU, Ovidiu Marcel           | CHIEF DELEGATE              | STATE SECRETARY                                                                            |
|                | PETRESCU, Armand               | ALTERNATE CHIEF             | DIRECTOR GENERAL                                                                           |
|                | ADRIAN-ANDREI, Arhire          | DELEGATE                    | CHIEF FINANCIAL OFFICE                                                                     |
|                | BRATU, Cristina-Daniela        | DELEGATE                    | AERONAUTICAL<br>INSPECTOR                                                                  |
|                | CATRINA, Laura Madalina        | DELEGATE                    | AERONAUTICAL<br>INSPECTOR                                                                  |
|                | ENCUTESCU, Sorin               | DELEGATE                    | COUNCELLOR OF THE<br>DIRECTOR GENERAL                                                      |
|                | GROSU, Ion                     | DELEGATE                    | DIRECTOR/AVIATION<br>AND CYBER SECURITY<br>DIRECTORATE                                     |
|                | IRMIE, Anca                    | DELEGATE                    | AERONAUTICAL<br>INSPECTOR                                                                  |
|                | IVAN, Luminita                 | DELEGATE                    | AVIATION EXPERT                                                                            |
|                | NEAGA, Luminita                | DELEGATE                    | SENIOR COUNSELOR,<br>DIRECTORATE FOR<br>EUROPEAN AFFAIRS AND<br>INTERNATIONAL<br>RELATIONS |
|                | NICOLESCU, Lucian              | DELEGATE                    | AERONAUTICAL<br>INSPECTOR,ROMANIAN<br>CIVIL AERONAUTICAL<br>AUTHORITY                      |
|                | RAC, Victorita                 | DELEGATE                    | ECONOMIST                                                                                  |
|                | REMUS, Dogaru                  | DELEGATE                    | HEAD OG NATIONAL<br>CERTIFICATION OFFICE /<br>AIRWORTHINESS<br>DIRECTORATE                 |
|                | TUDOR, Florin                  | DELEGATE                    | DIRECTOR                                                                                   |
|                | VOICU, Mariana                 | DELEGATE                    | AERONAUTICAL<br>INSPECTOR                                                                  |
|                | ALEXANDRU, Emil                | ADVISOR                     | DIRECTOR                                                                                   |
|                | CIMPUIERU, Valentin<br>Dumitru | ADVISOR                     | DIRECTOR OF<br>DEVELOPMENT AND<br>ENGINEERING<br>DEPARTMENT/ROMATSA                        |
|                | MARTINESCU, Stefan             | ADVISOR                     | SAFETY INVESTIGATION<br>AND ANALYSIS<br>DIRECTOR                                           |



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|                           |                        |                |                                                                                           |
|---------------------------|------------------------|----------------|-------------------------------------------------------------------------------------------|
|                           | STRAT, Andreea         | ADVISOR        | HEAD OF ATM SYSTEMS UNIT                                                                  |
|                           | VOICU, Constantin      | ADVISOR        | DIRECTOR GENERAL OF THE CIVIL AVIATION SAFETY INVESTIGATION AUTHORITY                     |
| <b>RUSSIAN FEDERATION</b> |                        |                |                                                                                           |
|                           | YURCHIK, Alexander     | CHIEF DELEGATE | DEPUTY MINISTER                                                                           |
|                           | ANDRIANOVA, Natalia    | DELEGATE       | ADVISOR                                                                                   |
|                           | ARSHINOV, Sergey       | DELEGATE       | DEPUTY CHIEF, DIVISION OF TECHNICAL REGULATION OF THE EXPERIMENTAL AVIATION AND LICENSING |
|                           | ATALYAN, Sergey        | DELEGATE       | CHIEF STATE INSPECTOR                                                                     |
|                           | BAINETOV, Sergey       | DELEGATE       | CHIEF                                                                                     |
|                           | BATALOV, Alexander     | DELEGATE       | ALTERNATE REPRESENTATIVE OF THE RUSSIAN FEDERATION TO ICAO                                |
|                           | BIKEEVA, Irina         | DELEGATE       | AVIATION SECURITY DIVISION                                                                |
|                           | CHAYKA, Andrey         | DELEGATE       | HEAD OF HYDROMETEOROLOGY & CLIMATE UNIT                                                   |
|                           | CHERTOK, Vladimir      | DELEGATE       | ADVISOR TO THE HEAD                                                                       |
|                           | DERGACHEV, Dmitrii     | DELEGATE       | HEAD OF THE UNIT "INTERACTION WITH AIR TRAFFIC CONTROL CENTERS AND AIRSPACE MANAGEMENT    |
|                           | GLADYSHCHUK, Ekaterina | DELEGATE       | ATTACHÉ OF THE LEGAL DEPARTMENT                                                           |
|                           | GROMOV, Victor         | DELEGATE       | DEPUTY HEAD                                                                               |
|                           | GUDKOV, Sergey         | DELEGATE       | REPRESENTATIVE ON THE COUNCIL OF ICAO                                                     |
|                           | KHAKIMOVA , Irina      | DELEGATE       | CHIEF OF INTERNATIONAL TREATIES DIVISION, LEGAL DEPARTMENT                                |
|                           | KHVOSTUNKOV, Andrey    | DELEGATE       | ADVISOR                                                                                   |
|                           | KIRICHENKO, Galina     | DELEGATE       | ADVISOR OF THE REPRESENTATIVE OF THE RUSSIAN FEDERATION TO ICAO                           |

# Full Report for A40

|  |                        |          |                                                                                       |
|--|------------------------|----------|---------------------------------------------------------------------------------------|
|  | KIRILLOVA, Natalia     | DELEGATE | DEPARTMENT DIRECTOR,<br>AERONAUTICAL<br>PRODUCTS<br>CERTIFICATION                     |
|  | KOREPANOVA, Larisa     | DELEGATE | DEPUTY DIRECTOR,<br>DEPARTMENT OF<br>COMPETITION, ENERGY<br>EFFICIENCY AND<br>ECOLOGY |
|  | KORSAKOV, Alexander    | DELEGATE | ACTING DIRECTOR                                                                       |
|  | KOTOVA, Agrafena       | DELEGATE | CONSULTANT                                                                            |
|  | LYSENKO, Igor          | DELEGATE | DEPUTY DIRECTOR,<br>DEPARTMENT OF<br>INTERNATIONAL<br>COOPERATION                     |
|  | MARINA, Petrova        | DELEGATE | DEPUTY DIRECTOR<br>GENERAL                                                            |
|  | MIKHAYLOVA, Yulia      | DELEGATE | ADVISOR                                                                               |
|  | MIKHEICHIK, Vladimir   | DELEGATE | DIRECTOR GENERAL                                                                      |
|  | MIRZOYAN, Artur        | DELEGATE | HEAD OF GROUP. RF<br>CAEP MEMBER<br>ALTERNATE                                         |
|  | NABOKOV, Sergei        | DELEGATE | CHIEF, ADVANCED<br>TECHNOLOGY DIVISION                                                |
|  | NERADKO, Alexander     | DELEGATE | DIRECTOR GENERAL                                                                      |
|  | NIKIFOROV, Anton       | DELEGATE | HEAD OF AERONAUTICAL<br>TECHNICAL RULEMAKING<br>TEAM                                  |
|  | NOVGORODOV, Alexey     | DELEGATE | DEPUTY DIRECTOR<br>GENERAL                                                            |
|  | POTAPOV, Roman         | DELEGATE | INTERPRETER                                                                           |
|  | POTEMKIN, Andrey       | DELEGATE | LEADING SPECIALIST OF<br>AIR NAVIGATION<br>SUPPORT SECTION                            |
|  | POVKH, Oleg            | DELEGATE | DEPUTY HEAD OF FCCD;                                                                  |
|  | SHIYAN, Dmitry         | DELEGATE | CHIEF, DIVISION OF<br>INTERNATIONAL<br>TREATIES, LEGAL<br>DEPARTMENT                  |
|  | SHNYREV, Andrey        | DELEGATE | DEPUTY HEAD                                                                           |
|  | SOKOLOVSKIY, Alexander | DELEGATE | FIRST DEPUTY DIRECTOR<br>GENERAL                                                      |
|  | SUBBOTIN, Dmitry       | DELEGATE | ALTERNATE<br>REPRESENTATIVE ON<br>THE COUNCIL                                         |
|  | TOROSHCHIN, Andrey     | DELEGATE | INTERIM                                                                               |
|  | VLASOVA, Natalia       | DELEGATE | DEPUTY DIRECTOR OF<br>DEPARTMENT                                                      |

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|                     |                                   |                                          |                                                         |
|---------------------|-----------------------------------|------------------------------------------|---------------------------------------------------------|
|                     | ZORIN, Alexander                  | DELEGATE                                 | DEPUTY HEAD OF AVIATION SECURITY OVERSIGHT DIVISION     |
| <b>RWANDA</b>       |                                   |                                          |                                                         |
|                     | GATETE, Claver                    | CHIEF DELEGATE                           | MINISTER OF INFRASTRUCTURE                              |
|                     | SILAS, Udahemuka                  | ALTERNATE CHIEF                          | DIRECTOR GENERAL                                        |
|                     | DAN, Karake                       | DELEGATE                                 | SOFTWARE DEVELOPER                                      |
|                     | HAMILTON CARROLL, Funmilayo       | DELEGATE                                 | PEL INSPECTOR                                           |
|                     | KAREMERA, Bonney                  | DELEGATE                                 | HEAD LEGAL AFFAIRS                                      |
|                     | MARARA, Igor                      | DELEGATE                                 |                                                         |
|                     | TUYISHIMIRE, Prudence             | DELEGATE                                 | DIRECTOR OF AVIATION PLANNING                           |
|                     | UMUTONI, Shakilla                 | DELEGATE                                 |                                                         |
| <b>SAMOA</b>        |                                   |                                          |                                                         |
|                     | LEE-HANG, Hon. Papaliitele Nickel | CHIEF DELEGATE                           | MINISTER OF WORKS, TRANSPORT AND INFRASTRUCTURE         |
|                     | VIALI, Jerome Hoe Nukunonu        | ALTERNATE CHIEF DELEGATE                 | SECRETARY FOR TRANSPORT/CHIEF EXECUTIVE OFFICER/DGCA    |
|                     | FALEFATU, Tumanuvao Evile         | DELEGATE                                 | ASSISTANT GENERAL MANAGER- SECURITY SERVICES UNIT       |
|                     | LEE-HANG, Dorris Ruth             | DELEGATE                                 | SPOUSE OF MINISTER                                      |
|                     | MARINER-VILIAMU, Yvonne Talaitupu | DELEGATE                                 | ASSISTANT CEO/DIRECTOR OF CIVIL AVIATION                |
|                     | SOLOMONA, Ueta Banse Solomona Jr  | DELEGATE                                 | GENERAL MANAGER                                         |
| <b>SAN MARINO</b>   |                                   |                                          |                                                         |
|                     | CONTI, Marco                      | CHIEF DELEGATE                           | DIRECTOR GENERAL                                        |
|                     | COLINDRES, David                  | DELEGATE                                 | PRESIDENT OF SAN MARINO AIRCRAFT REGISTRY               |
|                     | MICHELOTTI, Dennis                | DELEGATE                                 | CHIEF OPERATING OFFICER OF THE CIVIL AVIATION AUTHORITY |
| <b>SAUDI ARABIA</b> |                                   |                                          |                                                         |
|                     | AL.AMUDI, Nabeel                  | CHIEF DELEGATE (Until 30 September 2019) | MINISTER OF TRANSPORT                                   |
|                     | HASHEM, Saud A.R.                 | CHIEF DELEGATE (From 30 September 2019)  | REPRESENTATIVE ON THE COUNCIL                           |
|                     | ALMANSOURI, Abdulhadi             | ALTERNATE CHIEF DELEGATE                 | PRESIDENT OF GENERAL AUTHORITY OF CIVIL AVIATION        |
|                     | AL NASSER, Mohammed Saud M.       | DELEGATE                                 | DIRECTOR OF LEGAL DEPARTMENT IN GACA                    |

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|                |                                |                                             |                                                                            |
|----------------|--------------------------------|---------------------------------------------|----------------------------------------------------------------------------|
|                | AL SAGRI, Dr. Bader            | DELEGATE                                    | DEPUTY ASSISTANT<br>PRESIDENT OF<br>ECONOMIC POLICIES<br>AND AIR TRANSPORT |
|                | ALANAZI, Saad                  | DELEGATE                                    | INTERNATIONAL<br>COOPERATION<br>SPECIALIST                                 |
|                | ALDAJANI, Hussain              | DELEGATE                                    | COUNSELLOR                                                                 |
|                | AL-ENEZI, Abdullah             | DELEGATE                                    |                                                                            |
|                | ALFOZAN, Mohammed<br>Saad M.   | DELEGATE                                    | VP OF AVIATION<br>SECURITY AT GACA                                         |
|                | ALHAMZANI, Samaher             | DELEGATE                                    | LEGAL SPECIALIST                                                           |
|                | AL-HARBI, Fahad                | DELEGATE                                    | PRESIDENT                                                                  |
|                | ALJABRI, Ibrahim               | DELEGATE                                    | GENERAL MANAGER OF<br>AIRSPACE STANDARDS                                   |
|                | ALKURDI, Danh                  | DELEGATE                                    | ENVIRONMENT MANAGER                                                        |
|                | ALMAYOOF, Yassir<br>Mansour A. | DELEGATE                                    | ASSISTANCE PRESIDENT                                                       |
|                | ALOTAIBI, Hamoud R.            | DELEGATE                                    | SR. ADVISOR                                                                |
|                | ALSRISARI, Sami                | DELEGATE                                    | DIRECTOR, SAFETY AND<br>RISK MANAGEMENT                                    |
|                | ALYAMI, Hussain                | DELEGATE                                    | INTERNATIONAL<br>COOPERATION<br>SPECIALIST                                 |
|                | IZMIRLI, Mohammed<br>Hassan    | DELEGATE                                    | HEAD BILATERAL AND<br>INTERNATIONAL<br>AGREEMENTS                          |
|                | QABBANI, Hussain               | DELEGATE                                    | MANAGER OF<br>INTERNATIONAL<br>COORDINATION                                |
|                | ABURUKBA, Ayman<br>Mohammed A. | ADVISOR                                     | MANAGER INDUSTRY<br>AFFAIRS                                                |
|                | AL MULHEM, Omer                | ADVISOR                                     | ENVIRONMENTAL<br>ADVISOR                                                   |
|                | ALKAHTANI, Waleed              | ADVISOR                                     | ADVISOR                                                                    |
|                | ALMUDARRA, Deemah              | ADVISOR                                     | INTERNATIONAL<br>COOPERATION<br>SPECIALIST                                 |
|                | ALRUBIAAN, Ahmed               | ADVISOR                                     | MANAGER OF AIRPORT<br>SECURITY DEPARTMENT                                  |
| <b>SENEGAL</b> |                                |                                             |                                                                            |
|                | SARR, Alioune                  | CHIEF DELEGATE<br>(Until 26 September 2019) | MINISTRE                                                                   |
|                | PEREIRA, Alain                 | CHIEF DELEGATE<br>(From 26 September 2019)  | PERMANENT<br>REPRÉSENTATIVE                                                |
|                | NDAO, Magueye Marame           | ALTERNATE CHIEF<br>DELEGATE                 | DIRECTOR GENERAL                                                           |

# Full Report for A40

|                   |                               |                             |                                                                                 |
|-------------------|-------------------------------|-----------------------------|---------------------------------------------------------------------------------|
|                   | COULIBALY, Sira               | DELEGATE                    | CONSEILLERE JURIDIQUE<br>DE LA REPRESENTATION                                   |
|                   | DIENG, Mamadou                | DELEGATE                    | PRÉSIDENT DU CONSEIL<br>DE SURVEILLANCE DE<br>L'ANACIM                          |
|                   | DIOP , Abdou Thialaw          | DELEGATE                    | ADVISOR IN THE<br>DELEGATION OF<br>SENEGAL TO ICAO                              |
|                   | DIOUF, Ababacar Sedikh        | DELEGATE                    | SECRETARY GENERAL DE<br>LA HAUTE AUTORITE DES<br>AEROPORTS DU SENEGAL<br>(HAAS) |
|                   | DIOUF, Farba                  | DELEGATE                    | DIRECTOR OF FLIGHT<br>SAFETY                                                    |
|                   | FALL DIAGNE, Nafissatou       | DELEGATE                    | CONSEILLER TECHNIQUE<br>HUB AERIEN AU MTTA                                      |
|                   | FALL SARR, Oulimata           | DELEGATE                    | CONSEILLER TECHNIQUE<br>DELIVERY UNIT AU MTTA                                   |
|                   | LY, Mohamadou El<br>Moustapha | DELEGATE                    | CHEF DU BUREAU<br>CONTROLE QUALITE A LA<br>HAAS                                 |
|                   | NIANG, Adama                  | DELEGATE                    | DIRECTOR, SECURITY<br>AND FACILITATION                                          |
|                   | SENE, Papa Dibocor            | DELEGATE                    | DIRECTOR OF<br>AERODROMES AND AIR<br>NAVIGATION                                 |
| <b>SERBIA</b>     |                               |                             |                                                                                 |
|                   | CIZMAROV, Mirjana             | CHIEF DELEGATE              | DIRECTOR GENERAL                                                                |
|                   | GODIĆ, Aleksandar             | DELEGATE                    | ASSISTANT DIRECTOR<br>GENERAL                                                   |
|                   | MILIĆEVIĆ, Zorica             | DELEGATE                    | INDEPENDENT ADVISER                                                             |
|                   | MILINKOVIĆ MEDIĆ,<br>Marina   | DELEGATE                    | OPERATIONS INSPECTOR                                                            |
|                   | MISCEVIC, Zlatko              | DELEGATE                    | ASSISTANT DIRECTOR                                                              |
|                   | POTPAREVIC, Aleksandra        | DELEGATE                    | ASSISTANT DIRECTOR                                                              |
| <b>SEYCHELLES</b> |                               |                             |                                                                                 |
|                   | ALBERT, Garry                 | ALTERNATE CHIEF<br>DELEGATE | CHIEF EXECUTIVE<br>OFFICER                                                      |
|                   | ISNARD, Sandra                | DELEGATE                    | MANAGER OF STRATEGY<br>& ORGANISATIONAL<br>DEVELOPMENT                          |
|                   | LABROSSE, David               | DELEGATE                    | GENERAL MANAGER<br>SAFETY AND SECURITY<br>REGULATION                            |

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|                     |                           |                          |                                                                      |
|---------------------|---------------------------|--------------------------|----------------------------------------------------------------------|
|                     | MANCIENNE, Louis          | DELEGATE                 | HEAD OF AIR TRAFFIC MANAGEMENT                                       |
|                     | MARENGO, Florence         | DELEGATE                 | GENERAL MANAGER OF COMMERCIAL                                        |
|                     | RENAUD, Alan              | DELEGATE                 | PRINCIPAL SECRETARY                                                  |
| <b>SIERRA LEONE</b> |                           |                          |                                                                      |
|                     | KALLON, Kabineh           | CHIEF DELEGATE           | HON. MINISTER                                                        |
|                     | BAIO, Moses Tiffa         | ALTERNATE CHIEF          | DIRECTOR GENERAL                                                     |
|                     | ABOKIE, Joseph Sam        | DELEGATE                 | AVIATION SAFETY INSPECTOR                                            |
|                     | BARNES, Cyril             | DELEGATE                 | COMMUNICATION OFFICER                                                |
|                     | JALLOH, Ibrahim B.        | DELEGATE                 | CHIEF ACCOUNTANT                                                     |
|                     | KALLON, Jusu              | DELEGATE                 | AIR TRANSPORT AND LEGAL SERVICES MANAGER                             |
|                     | KEBBIE, Brima S. T.       | DELEGATE                 | PERMANENT SECRETARY                                                  |
|                     | MACAULEY, Ebenezer        | DELEGATE                 | GENERAL MANAGER                                                      |
|                     | TARAWALEY, Badara         | DELEGATE                 | SECRETARY GENERAL                                                    |
|                     | TARAWALLEY, Lamin         | DELEGATE                 | SOLICITOR GENERAL                                                    |
|                     | TUCKER, Kugbei            | DELEGATE                 | AVIATION SECURITY MANAGER                                            |
| <b>SINGAPORE</b>    |                           |                          |                                                                      |
|                     | KHAW, Boon Wan            | CHIEF DELEGATE           | CO-ORDINATING MINISTER FOR INFRASTRUCTURE AND MINISTER FOR TRANSPORT |
|                     | LOH, Ngai Seng            | ALTERNATE CHIEF DELEGATE | PERMANENT SECRETARY                                                  |
|                     | SHUM, Kevin               | ALTERNATE CHIEF          | DIRECTOR-GENERAL                                                     |
|                     | AB SUKOR, Shaikh Abdullah | DELEGATE                 | HEAD (AVIATION SECURITY)                                             |
|                     | CHAN, Guolong             | DELEGATE                 | SENIOR ASSISTANT DIRECTOR                                            |
|                     | CHEONG, Evangeline        | DELEGATE                 | DEPUTY DIRECTOR (INTERNATIONAL RELATIONS), MINISTRY OF TRANSPORT     |
|                     | CHER, Nicolas             | DELEGATE                 | ASSISTANT DIRECTOR (INTERNATIONAL RELATIONS, MINISTRY OF TRANSPORT)  |
|                     | CHEUNG, Taffy             | DELEGATE                 | HEAD (CLIMATE CHANGE)                                                |
|                     | CHIONG, Si Hui Joyce      | DELEGATE                 | MANAGER (INTERNATIONAL RELATIONS)                                    |
|                     | FOO, Alan Siang Huat      | DELEGATE                 | DIRECTOR                                                             |
|                     | HAN, Kok Juan             | DELEGATE                 | DEPUTY SECRETARY (HUB STRATEGY)                                      |



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|--|--------------------|----------|----------------------------------------------------------------------------------------------------------------------------------------|
|  | HE, Peiru          | DELEGATE | AIR TRAFFIC CONTROL<br>MANAGER (MASTERPLAN)                                                                                            |
|  | KOH, Soon Beng     | DELEGATE | DIRECTOR (ANS POLICY)                                                                                                                  |
|  | LEE, Meaveen       | DELEGATE | DEPUTY DIRECTOR                                                                                                                        |
|  | LIM, Bernard       | DELEGATE | SENIOR DIRECTOR,<br>INTERNATIONAL<br>RELATIONS AND<br>SECURITY DIVISION                                                                |
|  | LOO, Chee Beng     | DELEGATE | DIRECTOR ANS<br>STRATEGIC PLANNING                                                                                                     |
|  | NG, Daniel         | DELEGATE | DIRECTOR (AIR<br>TRANSPORT)                                                                                                            |
|  | NG, Tee Chiou      | DELEGATE | REPRESENTATIVE OF<br>SINGAPORE ON THE<br>COUNCIL OF ICAO                                                                               |
|  | ONG, Clyde         | DELEGATE | DEPUTY HEAD (FLIGHT<br>CREW LICENSING)                                                                                                 |
|  | ONG, Weng Hwee     | DELEGATE | DEPUTY DIRECTOR<br>(CLIMATE CHANGE)                                                                                                    |
|  | POH, Eileen        | DELEGATE | SENIOR DIRECTOR<br>(INTERNATIONAL<br>RELATIONS GROUP) AND<br>ALTERNATE<br>REPRESENTATIVE OF<br>SINGAPORE ON THE<br>COUNCIL OF THE ICAO |
|  | S, Subash          | DELEGATE | AIR NAVIGATION<br>COMMISSIONER                                                                                                         |
|  | SEAH, Jaime        | DELEGATE | DEPUTY HEAD, SAFETY<br>POLICY & PLANNING<br>DIVISION                                                                                   |
|  | TAN, Siew Huay     | DELEGATE | DIRECTOR (LEGAL), CIVIL<br>AVIATION AUTHORITY<br>OF SINGAPORE                                                                          |
|  | TAY, Tiang Guan    | DELEGATE | DEPUTY DIRECTOR-<br>GENERAL                                                                                                            |
|  | TEH, Yi Ying       | DELEGATE | ASSISTANT DIRECTOR                                                                                                                     |
|  | TOFT, Michael Alan | DELEGATE | DEPUTY DIRECTOR / AIR<br>SAFETY INVESTIGATION                                                                                          |
|  | WONG, Jason        | DELEGATE | DEPUTY DIRECTOR<br>(TRAINING)                                                                                                          |
|  | YAP, Ong Heng      | DELEGATE | SENIOR ADVISOR,<br>MINISTRY OF<br>TRANSPORT                                                                                            |
|  | YAP, Paul          | DELEGATE | TECHNICAL EXPERT-<br>DESIGNATE                                                                                                         |
|  | CHAN , Gordon      | ADVISOR  | AIDE                                                                                                                                   |
|  | KOH , Meng Kee     | ADVISOR  | AIDE                                                                                                                                   |

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|------------------------|--------------------------|--------------------------|----------------------------------------------------------------------------|
|                        | LOW, David               | ADVISOR                  | DEPUTY SENIOR STATE COUNSEL                                                |
| <b>SLOVAKIA</b>        |                          |                          |                                                                            |
|                        | KOZIAK, Vít              | CHIEF DELEGATE           | AMBASSADOR                                                                 |
|                        | MARKOVA, Ivana           | ALTERNATE CHIEF DELEGATE | DIRECTOR OF DEPARTMENT OF AIR OPERATIONS                                   |
|                        | NEMETH, Mario            | ALTERNATE CHIEF DELEGATE | DIRECTOR GENERAL OF CIVIL AVIATION                                         |
|                        | ADAM, Marián             | DELEGATE                 | DEPUTY HEAD OF MISSION                                                     |
|                        | BLAŠKO, Zdenko           | DELEGATE                 | STATE COUNCELLOR                                                           |
|                        | BREJA, Jan               | DELEGATE                 | CHAIRMAN, TRANSPORT AUTHORITY OF THE SLOVAK REPUBLIC                       |
|                        | HASICEK, Ivan            | DELEGATE                 | DIRECTOR CIVIL AVIATION DIVISION                                           |
|                        | OKENKA, Radovan          | DELEGATE                 | DIRECTOR OF ECONOMICS AND STRATEGY DEPARTMENT                              |
|                        | ZATKOVA, Eva             | DELEGATE                 | ATTACHE                                                                    |
| <b>SLOVENIA</b>        |                          |                          |                                                                            |
|                        | MAUHLER, Nina            | CHIEF DELEGATE           | STATE SECRETARY                                                            |
|                        | PRISTOV, Melita          | ALTERNATE CHIEF DELEGATE | SECRETARY, AVIATION DIVISION, DIRECTORATE OF AVIATION AND MARINE TRANSPORT |
|                        | SARABON, Tanja           | ALTERNATE CHIEF DELEGATE | SECRETARY GENERAL                                                          |
|                        | BESTER, Natasa           | DELEGATE                 | COMPLIANCE AND SAFETY MANAGER                                              |
|                        | MAROLT, Rok              | DELEGATE                 | DIRECTOR CIVIL AVIATION AGENCY                                             |
|                        | ZUPANIC, Franc Zeljko    | DELEGATE                 | CEO                                                                        |
| <b>SOLOMON ISLANDS</b> |                          |                          |                                                                            |
|                        | AGOVAKA, Ped Shanel      | CHIEF DELEGATE           | MINISTER                                                                   |
|                        | HALISANAU, Brian         | ALTERNATE CHIEF DELEGATE | DIRECTOR OF CIVIL AVIATION AUTHORITY (AG)                                  |
|                        | VIRIVOLOMO, Moses        | DELEGATE                 | PERMANENT SECRETARY, MINISTRY OF COMMUNICATION AND AVIATION                |
| <b>SOMALIA</b>         |                          |                          |                                                                            |
|                        | SALAT, Mohamed Abdullahi | CHIEF DELEGATE           | MINISTER OF TRANSPORT AND CIVIL AVIATION                                   |
|                        | MOALLIN HASSAN, Ahmed    | ALTERNATE CHIEF DELEGATE | DIRECTOR GENERAL                                                           |



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|                     |                                      |                          |                                                                              |
|---------------------|--------------------------------------|--------------------------|------------------------------------------------------------------------------|
|                     | AHMED, Gure                          | DELEGATE                 | CAPTAIN                                                                      |
|                     | MUSE, Muxuyadin                      | DELEGATE                 | REPORTER                                                                     |
| <b>SOUTH AFRICA</b> |                                      |                          |                                                                              |
|                     | MBALULA, Fikile April                | CHIEF DELEGATE           | MINISTER                                                                     |
|                     | MAMABOLO, Manare Evelyn              | ALTERNATE CHIEF DELEGATE | ACTING DEPUTY DIRECTOR GENERAL: CIVIL AVIATION                               |
|                     | ALLY, Mohamed                        | DELEGATE                 | EXECUTIVE                                                                    |
|                     | ANKER, Anande Rika                   | DELEGATE                 | CHIEF DIRECTOR: PORT CONTROL                                                 |
|                     | DAVID, Chilembe                      | DELEGATE                 | POLICE SENIOR MANAGER                                                        |
|                     | GQEKE, Luvuyo                        | DELEGATE                 | EXECUTIVE: AVIATION SECURITY, SOUTH AFRICAN CIVIL AVIATION AUTHORITY         |
|                     | HASANE, Esethu                       | DELEGATE                 | MEDIA LIASON OFFICER                                                         |
|                     | HAY, Darren                          | DELEGATE                 | MANAGER - INTERNATIONAL AFFAIRS, SOUTH AFRICAN AIRWAYS                       |
|                     | JOYI, Freeman Mkhululi               | DELEGATE                 | PROTOCOL OFFICER                                                             |
|                     | KGOKOLO, Thomas                      | DELEGATE                 | CHIEF EXECUTIVE OFFICER                                                      |
|                     | KHAMBULE, Gaborekwe Esther           | DELEGATE                 | SENIOR MANAGER, AVIATION                                                     |
|                     | KHOZA, Poppy                         | DELEGATE                 | DIRECTOR OF CIVIL AVIATION AUTHORITY, SOUTH AFRICAN CIVIL AVIATION AUTHORITY |
|                     | MABASO, Levers                       | DELEGATE                 | REPRESENTATIVE ON THE COUNCIL                                                |
|                     | MATEME, Colin                        | DELEGATE                 | ASSISTANT DIRECTOR                                                           |
|                     | MATSHOBA, Jeoffrey Mzikayise         | DELEGATE                 | EXECUTIVE ATM/CNS PLANNING,                                                  |
|                     | MAY, Siphokazi                       | DELEGATE                 | INSPECTOR: AIR TRAFFIC SERVICES                                              |
|                     | MBOMVU, Bongiwe                      | DELEGATE                 | ACTING CEO                                                                   |
|                     | MBOYI, Lwazi                         | DELEGATE                 | CHIEF OF STAFF                                                               |
|                     | MDEBUKA, Thandeka                    | DELEGATE                 | EXECUTIVE LEGAL & COMPLIANCE                                                 |
|                     | MYEZA, Thabani                       | DELEGATE                 | EXECUTIVE COMMERCIAL SERVICE                                                 |
|                     | NDABA, Ellen Dimakatso               | DELEGATE                 | MAJOR GENERAL                                                                |
|                     | NDABAMBI, Mnikeli                    | DELEGATE                 | GENERAL MANAGER                                                              |
|                     | NGIDI, Sibongumusa Nihildis-Perandum | DELEGATE                 | CHIEF DIRECTOR: POLICY PLANNING & EVALUATION, DEPARTMENT OF TOURISM          |

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|                    |                                |                          |                                                                   |
|--------------------|--------------------------------|--------------------------|-------------------------------------------------------------------|
|                    | NKONTWANA, Thembaletu Hopewell | DELEGATE                 | DIRECTOR: MULTILATERAL COORDINATION                               |
|                    | QOFA, Mpati                    | DELEGATE                 | CHIEF LEGAL OFFICER                                               |
|                    | SEGWABE, Simon Bois            | DELEGATE                 | EXECUTIVE: AVIATION SAFETY OPERATIONS                             |
|                    | SEKELE, Johannah               | DELEGATE                 | DD: POLICY AND LEGISLATION                                        |
|                    | SIKAKANE, Richard              | DELEGATE                 | DIRECTOR                                                          |
|                    | SIM, Kenton                    | DELEGATE                 | GROUP MANAGER                                                     |
|                    | SITHEBE, Fundiswa              | DELEGATE                 | CHIEF OPERATING OFFICER                                           |
|                    | SKOSANA, Christinah            | DELEGATE                 | ASSISTANT DIRECTOR                                                |
|                    | STELEKI, Mkhuthazi             | DELEGATE                 | DIRECTOR - CLIMATE CHANGE DEVELOPMENT AND INTERNATIONAL MECHANISM |
|                    | THOBELA, Simphiwe              | DELEGATE                 | CHAIRPERSON                                                       |
|                    | TSHABALALA, Gladwin            | DELEGATE                 | GROUP HEAD SECURITY                                               |
|                    | VENKILE, Phila Lawrence        | DELEGATE                 | SPECIAL ADVISOR TO THE MINISTER                                   |
|                    | ZWEIGENTHAL, Christopher       | DELEGATE                 | CHIEF EXECUTIVE OFFICER                                           |
| <b>SOUTH SUDAN</b> |                                |                          |                                                                   |
|                    | JOK, John Luk                  | CHIEF DELEGATE           | MINISTER OF TRANSPORT                                             |
|                    | AKONGO JAMES, Blasias          | DELEGATE                 | ACTING DIRECTOR GENERAL AVIATION SECURITY                         |
|                    | HASSAN, Capt. David Martin     | DELEGATE                 | UNDERSECRETARY                                                    |
|                    | JOK, John                      | DELEGATE                 | LEGAL ADVISOR                                                     |
|                    | LORO, Jalling Deloro Yenkeji   | DELEGATE                 | DIRECTOR GENERAL OF AIRCRAFT ACCIDENT AND INCIDENT INVESTIGATION  |
|                    | MATET, Gabriel Thoth           | DELEGATE                 | EXECUTIVE DIRECTOR                                                |
|                    | ROMBE TAKO, Stephen            | DELEGATE                 | DIRECTOR D/G ANS                                                  |
|                    | TELAR, Johnson Marun Michael   | DELEGATE                 | DIRECTOR OF AVIATION SAFETY AND OPERATION                         |
|                    | THON, Mathiang Maker           | DELEGATE                 | CEO SOUTH SUDAN CIVIL AVIATION AUTHORITY                          |
| <b>SPAIN</b>       |                                |                          |                                                                   |
|                    | ÁBALOS MECO, José Luis         | CHIEF DELEGATE           | MINISTRO                                                          |
|                    | MEDINA CABALLERO, Raúl         | ALTERNATE CHIEF DELEGATE | GENERAL DIRECTOR OF CIVIL AVIATION                                |
|                    | RUIZ MOLERO, Enrique           | ALTERNATE CHIEF DELEGATE | AMBASSADOR                                                        |

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|--|-------------------------------------|----------|------------------------------------------------------------------------------------|
|  | AGUADO, Víctor M.                   | DELEGATE | REPRESENTATIVE OF SPAIN ON THE COUNCIL OF ICAO                                     |
|  | AGUILERA ARANDA, Francisco De Asis  | DELEGATE | DEPUTY DIRECTOR GENERAL                                                            |
|  | ALONSO PACHECO, Gonzalo             | DELEGATE | HEAD ON COMMERCIAL AND INTERNATIONAL BUSINESS DEVELOPMENT DIVISION - ENAIRE        |
|  | ARIAS SERRANO, Angel Luis           | DELEGATE | DIRECTOR GENERAL OF ENAIRE                                                         |
|  | BENITO ASTUDILLO, David             | DELEGATE | VICE PRINCIPAL DIRECTOR GENERAL OF AIR TRANSPORT DGAC                              |
|  | FERNANDEZ, Blanca                   | DELEGATE | ECONOMIC AND COMMERCIAL COUNSELLOR                                                 |
|  | GARCIA, Koldo                       | DELEGATE | DELEGADO                                                                           |
|  | IGLESIAS SASTRE, Alfredo            | DELEGATE | CIVIL AVIATION ENVIRONMENTAL TECHNICIAN-AESA                                       |
|  | LLORENS BELTRÁN DE HEREDIA, Eugenia | DELEGATE | INTERNATIONAL STRATEGY- AESA                                                       |
|  | LLORENTE FERRERAS, David            | DELEGATE | HEAD OF THE INTERNATIONAL AGREEMENTS UNIT-DGAC                                     |
|  | LÓPEZ, Andrés                       | DELEGATE | HEAD OF OFFICE FOR REGULATORY DEVELOPMENT AND COORDINATION WITH THE EUROPEAN UNION |
|  | LOPEZ URQUIZA, Itziar               | DELEGATE | STATE LIAISON OFFICER FOR SPAIN AT EUROCONTROL-DGAC                                |
|  | LOZANO LOZANO, Jose Luis            | DELEGATE | DIRECTOR SAFETY ANALYSIS AND QUALITY MANAGEMENT-AESA                               |
|  | MAESTRE MORENO, Isabel              | DELEGATE | DIRECTOR OF THE STATE AIR SAFETY AGENCY-AESA                                       |
|  | MAR, Ricardo Lorka                  | DELEGATE | DELEGADO                                                                           |
|  | MORENO MIELGO, Fernando             | DELEGATE | EMERGENCY UNITY, COORDINATION AND CRISIS MANAGEMENT                                |
|  | NIETO SEPULVEDA, Juan David         | DELEGATE | DIRECTOR OF CIVIL AVIATION SECURITY AND USER PROTECTION- AESA                      |



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|------------------------------|----------------------------|----------------|-------------------------------------------------------|
|                              | PACHECO SERRANO, Ismael    | DELEGATE       | MEMBER OF THE ICAO AIR NAVIGATION COMMISSION          |
|                              | PUENTE, Jose M             | DELEGATE       | HEAD AVSEC SECTION                                    |
|                              | RAMIREZ CIRIZA, Jose Maria | DELEGATE       | SECURITY COORDINATOR OF INTERNATIONAL ACTIVITIES-AESA |
|                              | RODRIGUEZ, Alfredo         | DELEGATE       | DELEGADO                                              |
|                              | RODRÍGUEZ, Jérica          | DELEGATE       | DELEGADA                                              |
|                              | SÁNCHEZ SÁNCHEZ, Andrés    | DELEGATE       | INTERNATIONAL RELATIONS OFFICE-DGAC                   |
|                              | TRINCADO COSÍO, Bárbara    | DELEGATE       | JEFA DE GABINETE DE DIRECCIÓN                         |
|                              | ALBENDEA, Migue Ángel      | ADVISOR        | ASESOR                                                |
|                              | ALCAZAR IZGUIERDO, Angel   | ADVISOR        | TECHNICAL COUNCIL OF SES PROGRAMME                    |
|                              | ARRANZ STANCEL, Andrés     | ADVISOR        | PRESIDENT-SENASA                                      |
|                              | BARANDICA ROMO, Jose Luis  | ADVISOR        | DIRECTOR OF AERONAUTICAL SAFETY-SENASA                |
|                              | FERNÁNDEZ-CUENCA, Ignacio  | ADVISOR        | INTERNATIONAL BUSINESS MANAGING DIRECTOR              |
|                              | RUIZ BOSCH, Eduardo        | ADVISOR        | PRESIDENT OF THE FLIGHT GWI9525 CONCERNED ASSOCIATION |
|                              | SALAS, Alejandro           | ADVISOR        | ASESOR                                                |
|                              | VERGARA OGANDO, Francisco  | ADVISOR        | AIR NAVIGATION DIRECTOR AND OPERATIONS - SENASA       |
| <b>SRI LANKA</b>             |                            |                |                                                       |
|                              | RANATUNGA, Arjuna          | CHIEF DELEGATE | MINISTER OF TRANSPORT & CIVIL AVIATION                |
|                              | HETTIARACHCHI, Lasantha    | DELEGATE       | LEGAL EXPERT                                          |
|                              | RANATUNGA, Dammika         | DELEGATE       | CHAIRMAN                                              |
|                              | SENARATNE, Awanthi         | DELEGATE       | DIRECTOR - AVIATION                                   |
|                              | SENEVIRATNE, Athula        | DELEGATE       | HEAD                                                  |
|                              | WANNIAPPA , Rayhan         | DELEGATE       | DIRECTOR (AIR TRANSPORT & ECONOMIC REGULATION)        |
| <b>ST. KITTS &amp; NEVIS</b> |                            |                |                                                       |
|                              | TROSS, Vaughna Sherry      | CHIEF DELEGATE | HIGH COMMISSIONER                                     |
|                              | DUNCAN, Kenrick            | DELEGATE       | CIVIL AVIATION SAFETY OFFICER                         |

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|                                         |                             |                          |                                                                                                                               |
|-----------------------------------------|-----------------------------|--------------------------|-------------------------------------------------------------------------------------------------------------------------------|
|                                         | GRIFFIN, Royston            | DELEGATE                 | CIVIL AVIATION OFFICER                                                                                                        |
|                                         | WALLACE, Eustace Theo       | DELEGATE                 | COUNSELLOR                                                                                                                    |
| <b>ST. LUCIA</b>                        |                             |                          |                                                                                                                               |
|                                         | STANISLAS, Herod            | CHIEF DELEGATE           | MINISTER                                                                                                                      |
|                                         | WILLIAMS, Rene              | DELEGATE                 |                                                                                                                               |
| <b>ST. VINCENT &amp; THE GRENADINES</b> |                             |                          |                                                                                                                               |
|                                         | ROBERTSON, Corsel           | CHIEF DELEGATE           | DIRECTOR OF AIRPORTS                                                                                                          |
| <b>SUDAN</b>                            |                             |                          |                                                                                                                               |
|                                         | AHMED MOHAMED, Mustafa Said | CHIEF DELEGATE           | DIRECTOR GENERAL                                                                                                              |
|                                         | DAHAB, Abubaker             | DELEGATE                 | SAFETY AND SECURITY DIRECTOR                                                                                                  |
|                                         | ABDELHEY, Awadallah         | DELEGATE                 | AVSEC INSPECTOR                                                                                                               |
|                                         | ABUSALIH, Tarig             | DELEGATE                 | AMBASSADOR                                                                                                                    |
|                                         | ELMAHI, Hussain             | DELEGATE                 | DIRECTOR OF SPS/NCMC                                                                                                          |
|                                         | MOHAMED, Khidir             | DELEGATE                 | EXECUTIVE DIRECTOR                                                                                                            |
|                                         | MOHAMED SAEED, Aziz         | DELEGATE                 | SENIOR AIR TRANSPORT INSPECTOR                                                                                                |
|                                         | SALIH, Mahmoud              | DELEGATE                 | PERMANENT REPRESENTATIVE OF SUDAN TO ICAO                                                                                     |
|                                         | TAMIM, Tamim Ali            | DELEGATE                 | CONSUEL                                                                                                                       |
|                                         | MIRGANI, Sabri              | ADVISOR                  | STUDENT                                                                                                                       |
|                                         | OMER, Sarah                 | ADVISOR                  | ADVISOR                                                                                                                       |
| <b>SWEDEN</b>                           |                             |                          |                                                                                                                               |
|                                         | ENEROTH, Tomas              | CHIEF DELEGATE           | MINISTER FOR INFRASTRUCTURE                                                                                                   |
|                                         | BJELFVENSTAM, Jonas         | ALTERNATE CHIEF DELEGATE | DIRECTOR GENERAL                                                                                                              |
|                                         | CHERFELS, Ingrid            | ALTERNATE CHIEF DELEGATE | DIRECTOR OF STRATEGIC DEVELOPMENT AND MANAGEMENT, DEPARTMENT OF CIVIL AVIATION AND MARITIME AFFAIRE, SWEDISH TRANSPORT AGENCY |
|                                         | GELIN, Maria                | ALTERNATE CHIEF DELEGATE | DEPUTY DIRECTOR-GENERAL                                                                                                       |
|                                         | JANSSON SAXE, Heléne        | ALTERNATE CHIEF DELEGATE | COUNCIL REPRESENTATIVE                                                                                                        |
|                                         | LJUNGBERG, Gunnar           | ALTERNATE CHIEF DELEGATE | CIVIL AVIATION AND MARITIME DIRECTOR                                                                                          |
|                                         | ANDERSSON, Stefan           | DELEGATE                 | SENIOR ADVISER                                                                                                                |

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|                    |                            |                          |                                                                       |
|--------------------|----------------------------|--------------------------|-----------------------------------------------------------------------|
|                    | ANGSELL, Marina            | DELEGATE                 | HEAD OF SECTION FOR INTERNATIONAL LIAISON                             |
|                    | CARLSSON, Helena           | DELEGATE                 | POLITICAL ADVISOR TO MINISTER FOR INFRASTRUCTURE                      |
|                    | HAGLUND, Lars              | DELEGATE                 | HEAD OF OPERATOR AND AIRWORTHINESS UNIT                               |
|                    | JEPPSSON, Emma             | DELEGATE                 | INTERNATIONAL LIASON OFFICER                                          |
|                    | LUNDSTRÖM, Linnea          | DELEGATE                 | DEPUTY DIRECTOR                                                       |
|                    | NILSSON, Niklas            | DELEGATE                 | INTERNATIONAL LIAISON OFFICER                                         |
|                    | POSLUK, Simon              | DELEGATE                 | HEAD OF UNIT FOR SUSTAINABLE DEVELOPMENT                              |
|                    | RAGNARSSON, Anne-Marie     | DELEGATE                 | SENIOR ADVISER                                                        |
| <b>SWITZERLAND</b> |                            |                          |                                                                       |
|                    | HEGNER, Christian          | CHIEF DELEGATE           | DIRECTOR GENERAL                                                      |
|                    | HALDIMANN, Urs             | ALTERNATE CHIEF DELEGATE | HEAD OF SECTION, LEGAL AND INTERNATIONAL AFFAIRS                      |
|                    | ZUCKSCHWERDT, Marcel       | ALTERNATE CHIEF DELEGATE | DEPUTY DIRECTOR GENERAL, FEDERAL OFFICE OF CIVIL AVIATION             |
|                    | PIRC, Igor                 | DELEGATE                 | POLICY ADVISOR IN ATM/ANS                                             |
|                    | ZIEGLER, Urs               | DELEGATE                 | HEAD ENVIRONMENTAL AFFAIRS SECTION                                    |
| <b>THAILAND</b>    |                            |                          |                                                                       |
|                    | BURARUCK, Raweewan         | DELEGATE                 | CHIEF OF INTERNATIONAL COOPERATION GROUP                              |
|                    | CHANTHIMA, Phethai         | DELEGATE                 | DEPUTY VICE PRESIDENT AERODROME STANDARDIZATION AND SAFETY DEPARTMENT |
|                    | JIRATTIGALACHOTE, Amornrat | DELEGATE                 | STRATEGIC PLANNING ASSISTANT MANAGER (ENGINEERING)                    |
|                    | KONGPOOL, Suttipong        | DELEGATE                 | EXECUTIVE VICE PRESIDENT                                              |

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|                    |                                   |                          |                                                                                                       |
|--------------------|-----------------------------------|--------------------------|-------------------------------------------------------------------------------------------------------|
|                    | LUANGARAM, Suksri                 | DELEGATE                 | VICE PRESIDENT OF AVIATION SECURITY STANDARDS AND QUALITY CONTROL DEPARTMENT                          |
|                    | MEK, Kanpitcha                    | DELEGATE                 | TRANSPORT TECHNICAL OFFICER, PRACTITIONER LEVEL, INTERNATIONAL AFFAIRES DIVISION                      |
|                    | NONSEE, Thummavudth               | DELEGATE                 | EXECUTIVE VICE PRESIDENT(AIRPORTS AND AVIATION STANDARDS)                                             |
|                    | RANDHAWA, Suktheep                | DELEGATE                 | COUNSELLOR                                                                                            |
|                    | SAENGKRACHANG, Araya              | DELEGATE                 | ACTING FLIGHT OPERATIONS MANAGER                                                                      |
|                    | SANGIAMPONGSA, Maris              | DELEGATE                 | REPRESENTATIVE TO ICAO                                                                                |
|                    | WICHIRANON, Pilailak              | DELEGATE                 | CHIEF OF INTERNATIONAL ORGANIZATIONS AND UNITED NATIONS SUB-DIVISION, INTERNATIONAL AFFAIRES DIVISION |
|                    | YUPHO, Debdhanit                  | DELEGATE                 | CHIEF POLICY AND STRATEGY MANAGEMENT BUREAU                                                           |
| <b>TIMOR-LESTE</b> |                                   |                          |                                                                                                       |
|                    | DA SILVA, José Agostinho          | CHIEF DELEGATE           | MINISTER OF TRANSPORT AND COMMUNICATIONS                                                              |
|                    | XIMENES VARELA, Ana Rosalia       | ALTERNATE CHIEF DELEGATE | CHAIRWOMAN                                                                                            |
|                    | DE OLIVEIRA, Lamartinho           | DELEGATE                 | MEDIA OFFICER FOR MINISTER OF TRANSPORT AND COMMUNICATION                                             |
|                    | FREITAS, Eusebio                  | DELEGATE                 | MEMBER OF THE BOARD                                                                                   |
|                    | HENRIQUES, Sabino                 | DELEGATE                 | SENIOR OFFICER CAA TIMOR-LESTE                                                                        |
|                    | JOSE DOS REIS, Jaco               | DELEGATE                 | MINISTER BODYGUARD                                                                                    |
|                    | MORAIS, Flavia                    | DELEGATE                 | SECRETARY OF MINISTER                                                                                 |
|                    | SOARES DA SILVA, Romualdo Antonio | DELEGATE                 | PRESIDENT OF AERODROME AND AIR NAVIGATION SERVICES, AND AUTHORITY                                     |
| <b>TOGO</b>        |                                   |                          |                                                                                                       |
|                    | LATTA, Dokisime Gnama             | CHIEF DELEGATE           | DIRECTEUR GENERAL                                                                                     |

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|----------------------------|----------------------------|-----------------------------|------------------------------------------------------------------------------------|
|                            | AMAH, Kossi Atchou         | DELEGATE                    | DIRECTOR IN-FLIGHT<br>SAFETY & CONTROL,<br>CIVIL AVIATION<br>ENGINEER              |
|                            | BOLIDJA, Langbatibe        | DELEGATE                    | COORDONNATEUR DE<br>L'ASAIGE                                                       |
|                            | MAMAH, Agnidoufey          | DELEGATE                    | LOME AIR FORCE<br>COMMANDING OFFICER                                               |
|                            | PEGUEDOU, Komi             | DELEGATE                    | DIRECTOR OF AIR<br>TRANSPORT                                                       |
|                            | PELENGUEI, Magnourewa      | DELEGATE                    | INGENIEUR<br>AERONAUTIQUE/DIRECTE<br>UR NAVIGATION<br>AERIENNE ET<br>AERODROME     |
| <b>TONGA</b>               |                            |                             |                                                                                    |
|                            | FA'OLIU, Ringo Kalahuni    | ALTERNATE CHIEF<br>DELEGATE | CHIEF EXECUTIVE<br>OFFICER                                                         |
|                            | HAVEA, John                | DELEGATE                    | DIRECTOR OF CIVIL<br>AVIATION                                                      |
| <b>TRINIDAD AND TOBAGO</b> |                            |                             |                                                                                    |
|                            | FRANCIS-YEARWOOD,<br>Sonia | CHIEF DELEGATE              | PERMANENT SECRETARY                                                                |
|                            | BRATHWAITE, Alexis         | DELEGATE                    | MANAGER ATS AND ANS<br>SAFETY                                                      |
|                            | REGIS, Francis             | DELEGATE                    | DIRECTOR GENERAL OF<br>CIVIL AVIATION                                              |
|                            | SEERAM, Srisati            | DELEGATE                    | ECONOMIST I                                                                        |
| <b>TUNISIA</b>             |                            |                             |                                                                                    |
|                            | TORJEMANE, Mohamed<br>Imed | CHIEF DELEGATE              | AMBASSADEUR                                                                        |
|                            | MEKKI, Habib               | ALTERNATE CHIEF             | DIRECTOR GENERAL                                                                   |
|                            | CHARFADI, Hedi             | DELEGATE                    | DIRECTOR                                                                           |
|                            | KALAI, Hamadi              | DELEGATE                    | DIRECTOR                                                                           |
|                            | KOUKI, Nizar               | DELEGATE                    | SAFETY DIRECTOR                                                                    |
|                            | MGHIRBI , Kais             | DELEGATE                    | DIRECTOR                                                                           |
|                            | MHISSEN, Lotfi             | DELEGATE                    | MANAGER                                                                            |
|                            | SOMRANI, Chahine           | DELEGATE                    | HEAD OF AIR<br>NAVIGATION AND<br>AERODROME SAFETY<br>DEPARTMENT                    |
| <b>TURKEY</b>              |                            |                             |                                                                                    |
|                            | TURHAN, Mehmet Cahit       | CHIEF DELEGATE              | MINISTER                                                                           |
|                            | ÇOLAK, Ali Rıza            | ALTERNATE CHIEF<br>DELEGATE | AMBASSADOR,<br>PERMANENT<br>REPRESENTATIVE OF THE<br>REPUBLIC OF TURKEY TO<br>ICAO |
|                            | SAYAN, Ömer Fatih          | ALTERNATE CHIEF<br>DELEGATE | DEPUTY MINISTER,<br>MINISTRY OF<br>TRANSPORT AND<br>INFRASTRUCTURE                 |

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|--|------------------------|----------|-----------------------------------------------------------------------------------------|
|  | AKKAS, Ugur            | DELEGATE | AVIATION EXPERT                                                                         |
|  | AKSOY, Fatih           | DELEGATE | HEAD OF SECTION,<br>RADAR SYSTEMS, STATE<br>AIRPORTS AUTHORITY                          |
|  | ÇARMAN, Erdem          | DELEGATE |                                                                                         |
|  | ÇELEBİ, Atakan         | DELEGATE | HEAD OF SECTION,<br>AVIATION<br>METEOROLOGY, TURKISH<br>STATE METEOROLOGICAL<br>SERVICE |
|  | ÇEVİK, İhsan           | DELEGATE | SECURITY                                                                                |
|  | DIREKLER, Erdem        | DELEGATE | DIRECTOR GENERAL, EU<br>AND INTERNATIONAL<br>RELATIONS                                  |
|  | DOĞAN, Gaye Betül      | DELEGATE | HEAD OF DEPARTMENT,<br>AIR NAVIGATION                                                   |
|  | DOGRUKOL, Omer Numan   | DELEGATE | ALTERNATE<br>REPRESENTATIVE                                                             |
|  | GÖKÇER, Bora           | DELEGATE | HEAD OF SECTION, AIR<br>TRAFFIC MANAGEMENT,<br>STATE AIRPORTS<br>AUTHORITY              |
|  | GÜLTEKİN, Orhan        | DELEGATE | HEAD OF DEPARTMENT                                                                      |
|  | GÜLVEREN, Erhan        | DELEGATE | DEPUTY DIRECTOR<br>GENERAL                                                              |
|  | KARABULUT, Serdar      | DELEGATE | HEAD OF AVSEC<br>DEPARTMENT                                                             |
|  | KAYMAK, Deniz          | DELEGATE | AVIATION EXPERT,<br>DIRECTORATE GENERAL<br>OF CIVIL AVIATION                            |
|  | KESICI, Bahri          | DELEGATE | DIRECTOR GENERAL                                                                        |
|  | KESKİN, Hüseyin        | DELEGATE | CHAIRMAN OF THE<br>BOARD AND DIRECTOR<br>GENERAL, STATE<br>AIRPORTS AUTHORITY           |
|  | KILIÇ, Mustafa         | DELEGATE | HEAD OF DEPARTMENT,<br>AIR NAVIGATION                                                   |
|  | KOÇER, Anil            | DELEGATE | HEAD OF DEPARTMENT<br>(A), DIRECTORATE<br>GENERAL OF CIVIL<br>AVIATION                  |
|  | ÖZYANIK, Seçil         | DELEGATE | DIRECTOR OF PROTOCOL                                                                    |
|  | SAHINKAYA, Ibrahim Cem | DELEGATE | ALTERNATE<br>REPRESENTATIVE                                                             |
|  | TUNÇ, İbrahim          | DELEGATE |                                                                                         |

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|---------------------|--------------------------------|----------------|------------------------------------------------------------------------------------|
|                     | YALÇIN, Haydar                 | DELEGATE       | DEPUTY DIRECTOR<br>GENERAL, DIRECTORATE<br>GENERAL OF CIVIL<br>AVIAITION OF TURKEY |
|                     | YALINKAYA, Koray               | DELEGATE       | HEAD OF DEPARTMENT -<br>SECURITY - PROTECTION                                      |
|                     | YILMAZ, Gökhan                 | DELEGATE       | AIR TRAFFIC OFFICER                                                                |
|                     | YÜKSEK, Kemal                  | DELEGATE       | DEPUTY DIRECTOR<br>GENERAL                                                         |
| <b>TURKMENISTAN</b> |                                |                |                                                                                    |
|                     | DURDYEV, Suleyman              | CHIEF DELEGATE | DEPUTY CHIEF                                                                       |
|                     | TAMAYEV, Rinat                 | DELEGATE       | FLIGHT STANDARDS<br>DEPARTMENT CHIEF                                               |
| <b>TUVALU</b>       |                                |                |                                                                                    |
|                     | FALEFOU, Tapugao               | CHIEF DELEGATE | CHIEF EXECUTIVE<br>OFFICER                                                         |
| <b>UGANDA</b>       |                                |                |                                                                                    |
|                     | HENRY, Bagiire Aggrey          | CHIEF DELEGATE | MINSTER OF STATE FOR<br>TRANSPORT                                                  |
|                     | ACHIENG, Joy Ruth              | DELEGATE       |                                                                                    |
|                     | AKANKUNDA, Agatha              | DELEGATE       | CLERK TO THE<br>PARLAMENTARY<br>COMMITTEE ON<br>INFRASTRUCTURE                     |
|                     | KAFEERO, Ssekitoleko<br>Robert | DELEGATE       | MEMBER OF<br>PARLAMENTS                                                            |
|                     | KAKUBA, David Mpango           | DELEGATE       | MANAGING DIRECTOR                                                                  |
|                     | KASOLO, Robert                 | DELEGATE       | MEMBER OF<br>PARLAMENTS                                                            |
|                     | KATUSHABE, Winston             | DELEGATE       | COMMISSIONER FOR<br>TRANSPORT<br>REGULATION AND<br>SAFETY                          |
|                     | KAYIZA, K. H.                  | DELEGATE       |                                                                                    |
|                     | MUNEEZA, Samuel                | DELEGATE       | DIRECTOR OF SAFTY,<br>SECURITY AND<br>ECINOMIC REGULATION                          |
|                     | NDAWULA, Edward Mike           | DELEGATE       | BOARD CHAIRMAN                                                                     |
|                     | OKWALINGA, Joseph Joel         | DELEGATE       | AG. CORPORATION<br>SECRETARY, UGANDA<br>CAA                                        |
|                     | OLIVE, Birungi Lumonya         | DELEGATE       | BOARD MEMBER                                                                       |
|                     | RUHESI, Richard                | DELEGATE       | DIRECTOR AIR<br>NAVIGATION SERVICES                                                |
|                     | SOOMA, Ayub                    | DELEGATE       | DIRECTOR, AIRPORTS<br>AND AVIATION SECURITY                                        |
|                     | TURYAMUBONA, Ronald            | DELEGATE       | DIRECTOR, EAST<br>AFRICAN CIVIL AVIATION<br>ACADEMY                                |

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|                             |                                |                          |                                                                                              |
|-----------------------------|--------------------------------|--------------------------|----------------------------------------------------------------------------------------------|
|                             | TWIJUKE, J.W. Kabbs            | DELEGATE                 | REPRESENTATIVE OF UGANDA                                                                     |
|                             | GULMA, Tigist                  | ADVISOR                  | ADVISER                                                                                      |
| <b>UKRAINE</b>              |                                |                          |                                                                                              |
|                             | SHEVCHENKO, Andrii             | CHIEF DELEGATE           | PERMANENT REPRESENTATIVE OF UKRAINE TO ICAO                                                  |
|                             | KORSHUK, Sergii                | ALTERNATE CHIEF DELEGATE | ACTING SENIOR DEPUTY CHAIRMAN                                                                |
|                             | DAVYDOV, Danylo                | DELEGATE                 | HEAD OF INTERNATIONAL COOPERATION DIVISION                                                   |
|                             | GNATIUK, Oleksandr             | DELEGATE                 | HEAD OF ATM DEPARTMENT                                                                       |
|                             | KVASHNIN, Andrii               | DELEGATE                 | HEAD OF AIR NAVIGATION SERVICES DEPARTMENT                                                   |
|                             | LIASHENKO, Oleksii             | DELEGATE                 | ALTERNATE REPRESENTATIVE OF UKRAINE TO ICAO                                                  |
|                             | NYKYTIUK, Yurii                | DELEGATE                 | ALTERNATE REPRESENTATIVE OF UKRAINE TO ICAO                                                  |
|                             | SHEVCHUK, Iryna                | DELEGATE                 | DEPUTY DIRECTOR OF DIRECTORATE-HEAD OF AIR SERVICES AND INTERNATIONAL COOPERATION DEPARTMENT |
|                             | SHYSHKOVSKIY, Ihor             | DELEGATE                 | DEPUTY HEAD OF ATM DIVISION                                                                  |
|                             | ISAIENKO, Volodymyr            | ADVISOR                  | RECTOR OF THE NATIONAL AVIATION UNIVERSITY OF UKRAINE                                        |
| <b>UNITED ARAB EMIRATES</b> |                                |                          |                                                                                              |
|                             | AL MANSOORI, Sultan            | CHIEF DELEGATE           | MINISTER OF ECONOMY - CHAIRMAN OF GCAA                                                       |
|                             | AL SUWAIDI, Saif Mohammed      | ALTERNATE CHIEF DELEGATE | DIRECTOR GENERAL                                                                             |
|                             | ABDULLA AHMED AL OBEIDLI, Wafa | DELEGATE                 | DIRECTOR, AVSEC AFFAIRS SECTOR                                                               |
|                             | AL ALI, Khalid                 | DELEGATE                 | DIRECTOR AIR TRASPORT                                                                        |
|                             | AL AWADI, Yousif               | DELEGATE                 | SENIOR RESEARCH & DATASET OFFICER                                                            |
|                             | AL AZIZI, Yousuf               | DELEGATE                 | MANAGER - PLANNING & STANDARDS                                                               |
|                             | AL BALOOSHI, Ismaeil           | DELEGATE                 | ASSISTANT DIRECTOR GENERAL, AVIATION SAFETY AFFAIRS                                          |

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|  |                      |          |                                                                      |
|--|----------------------|----------|----------------------------------------------------------------------|
|  | AL BALOOSHI, Maryam  | DELEGATE | MANAGER-<br>ENVIRONMENTAL<br>STUDIES                                 |
|  | AL BALOOSHI, Omran   | DELEGATE | INSPECTOR FOREIGN<br>OPERATORS                                       |
|  | AL DOSSARI, Mohammad | DELEGATE | DIRECTOR AIR<br>NAVIGATION &<br>AERODROMES                           |
|  | AL HAMILI, Aysha     | DELEGATE | REPRESENTATIVE OF THE<br>UNITED ARAB EMIRATES                        |
|  | AL HUMAIDAN, Khalid  | DELEGATE | SENIOR SPECIALIST -<br>SAFETY POLICY &<br>REGULATION                 |
|  | AL HUMRANI, Saif     | DELEGATE | FIRST ADMINISTRATOR,<br>OFFICE OF THE<br>MINISTER OF ECONOMY         |
|  | AL JALLAF, Ahmed     | DELEGATE | ASSISTANT DIRECTOR<br>GENERAL AIR<br>NAVIGATION SERVICES             |
|  | AL KHAMIS, Ahmad     | DELEGATE | SENIOR MANAGER<br>AEROPOLITICAL AFFAIRS                              |
|  | AL MAKTOUM, Mouza    | DELEGATE | COMMERCIAL PILOT                                                     |
|  | AL MARZOOQI, Rashed  | DELEGATE | INSPECTOR - AIRCREW                                                  |
|  | AL MARZOUQI, Majed   | DELEGATE | VP SAFETY , SECURITY &<br>QUALITY                                    |
|  | AL MUHAIRI, Hamad    | DELEGATE | ASSISTANT DIRECTOR<br>GENERAL AVIATION<br>SECURITY AFFAIRS<br>SECTOR |
|  | AL RAEESI, Omar      | DELEGATE | INSPECTOR - FOREIGN<br>OPERATOR AFFAIRS                              |
|  | AL RAIS, Fahad       | DELEGATE | SENIOR EXECUTIVE -<br>EXTERNAL AFFAIRS                               |
|  | AL RAQBANY, Fahad    | DELEGATE | AMBASSADOR                                                           |
|  | AL SHAMALI, Mohammad | DELEGATE | SR. SPECIALIST<br>PLANNING AND<br>STANDARDS                          |
|  | AL SHAMSI, Alia      | DELEGATE | SENIOR OFFICER - ON<br>BOARDING                                      |
|  | AL SHAMSI, Shaikha   | DELEGATE | EVENT EXECUTIVE                                                      |
|  | AL ZAROONI, Mahmoud  | DELEGATE | COMUNICATION<br>SPECIALIST                                           |
|  | ALAMERI, Naeem       | DELEGATE | CAPTAIN/ HEAD OF<br>BOEING FLEET                                     |
|  | ALBALOOSHI, Sara     | DELEGATE | MANAGER<br>AEROPOLITICAL AFFAIRS                                     |
|  | ALHARMOODI, Shaima   | DELEGATE | CHIEF OFFICER PROJECT<br>MANAGEMENT                                  |



# Full Report for A40

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|--|----------------------------|----------|-----------------------------------------------------------|
|  | ALHOSANI, Ibrahim          | DELEGATE | DIRECTOR OF LEGAL DEPARTMEN                               |
|  | ALKAABI, Rashed            | DELEGATE | HEAD PERFORMANCE RESEARCH & ANALYSIS                      |
|  | ALKATHEERI, Fahed          | DELEGATE | CONSULTANT - AVIATION STATISTICAL AND PLANNING            |
|  | ALMESMARI, Eisa            | DELEGATE | SPECIALIST - PLANNING AND STANDARDS                       |
|  | ALMHEIRI, Asma             | DELEGATE | SENIOR MANAGER AEROPOLITICAL AFFAIRS                      |
|  | ALMHEIRI, Khalid           | DELEGATE | MANAGER AIR TRANSPORT                                     |
|  | ALMUJAINI, Majed           | DELEGATE | CHIEF OFFICER ENVIRONMENT                                 |
|  | ALMULLA, Ali               | DELEGATE | SPECIALIST - PLANNING AND STANDARDS                       |
|  | ALMUSHRAKG, Ayesha         | DELEGATE | OFFICER-CUSTOMER HAPPINESS                                |
|  | ALRAHMANI, Walid           | DELEGATE | DIRECTOR POLICY REGULATION AND PLANNING                   |
|  | ALSHAMSI, Saif             | DELEGATE | OFFICER RECRUITMENT MANPOWER AND PLANNING                 |
|  | ALSUWAIDI, Saeed           | DELEGATE | MANAGER DG OFFICE & CUSTOMER HAPPINESS                    |
|  | ALZAROONI, Sahar           | DELEGATE | OFFICER - EMPLOYEE REALTIONS                              |
|  | BEN ASKER, Mourad          | DELEGATE | POLICY & REGULATION SPECIALIST                            |
|  | BIN HENDI, Abdulla         | DELEGATE | CHIEF OFFICER - TRAINING & DEVELOPMENT                    |
|  | BROWNE, Valerie            | DELEGATE | AIR TRANSPORT AGREEMENTS CHIEF SPECIALIST                 |
|  | BROZ, David                | DELEGATE | VICE PRESIDENT AEROPOLITICAL AND INDUSTRY AFFAIRS         |
|  | DIAS, Priadarshni          | DELEGATE | INSPECTION OFFICER                                        |
|  | FAREA , Mohammed Abu Baker | DELEGATE | DIRECTOR - AVIATION AND DEVELOPMENT AND PLANNING DIVISION |
|  | FERNANDES, Frederico       | DELEGATE |                                                           |
|  | HASSAN, Dhekrayat          | DELEGATE | CUSTOMER HAPPINESS OFFICER                                |
|  | IBRAHIM, Ali               | DELEGATE | AIR TRAFFIC CONTROL OFFICER                               |
|  | JASSEM, Khalid             | DELEGATE | MANAGER COMMERCIAL SERVICES                               |

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|                       |                             |                             |                                                                                    |
|-----------------------|-----------------------------|-----------------------------|------------------------------------------------------------------------------------|
|                       | KANKAZAR, Saood             | DELEGATE                    | EXECUTIVE DIRECTOR<br>AIR TRANSPORT &<br>INTERNATIONAL AFFAIRS                     |
|                       | MOUSA, Khalid               | DELEGATE                    | ACTING IT DIRECTOR                                                                 |
|                       | MUSABBEH, Tariq             | DELEGATE                    | DIRECTOR AVSEC<br>POLICY, REGULATIONS<br>AND PLANNING                              |
|                       | NAWINNE, Rathnaweera        | DELEGATE                    | LEGAL ADVISOR                                                                      |
|                       | QADEER, Shahid              | DELEGATE                    | SENIOR SPECIALIST<br>STRATEGY &<br>PERFORMANCE                                     |
|                       | SALEM, Mohammad             | DELEGATE                    | UAE ALT.<br>REPRESENTATIVE TO<br>ICAO COUNCIL                                      |
|                       | SOLIMAN, Michelle           | DELEGATE                    | AERODROME<br>OPERATIONS SENIOR<br>INSPECTOR                                        |
|                       | SUHAIL AL AWADHI,<br>Hamad  | DELEGATE                    | A/ MANAGER -<br>RECRUITMENT AND<br>MANPOWER PLANNING                               |
|                       | YOUNIS, Mohamed             | DELEGATE                    | AUDIT INSPECTOR                                                                    |
| <b>UNITED KINGDOM</b> |                             |                             |                                                                                    |
|                       | MICKLETHWAITE, Dan          | CHIEF DELEGATE              | DIRECTOR GENERAL<br>CIVIL AVIATION                                                 |
|                       | ALCOCK, Mike                | ALTERNATE CHIEF<br>DELEGATE | DEPUTY DIRECTOR,<br>TECHNOLOGY &<br>INTERNATIONAL<br>AVIATION                      |
|                       | LLOYD, David                | ALTERNATE CHIEF<br>DELEGATE | UNITED KINGDOM<br>REPRESENTATIVE TO<br>ICAO                                        |
|                       | ALCOTT, Ben                 | DELEGATE                    | DIRECTOR,<br>INTERNATIONAL                                                         |
|                       | BALL, James                 | DELEGATE                    | POLICY SUPPORT<br>OFFICER,<br>INTERNATIONAL<br>AVIATION, SAFETY AND<br>ENVIRONMENT |
|                       | BORRELLI, Clair             | DELEGATE                    | SENIOR                                                                             |
|                       | BOSLY, Mark                 | DELEGATE                    | CHIEF AIR SERVICES<br>NEGOCIATOR                                                   |
|                       | CHAUDRY, Kashif             | DELEGATE                    | DEPUTY DIRECTOR,<br>AVIATION SECURITY<br>INTERNATIONAL<br>OPERATIONS               |
|                       | CORMIER, Len                | DELEGATE                    | SAFETY OVERSIGHT<br>CONSULTANT - BERMUDA                                           |
|                       | DARRELL-BURGESS,<br>Karolyn | DELEGATE                    | SAFETY                                                                             |



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|  |                     |          |                                                                                               |
|--|---------------------|----------|-----------------------------------------------------------------------------------------------|
|  | DAVIES, Richard     | DELEGATE | DEPUTY HEAD OF INTERNATIONAL CAPACITY DEVELOPMENT, AVIATION SECURITY INTERNATIONAL OPERATIONS |
|  | DEWHURST, Sandra    | DELEGATE | DEPUTY DIRECTOR, AVIATION SECURITY POLICY                                                     |
|  | EASTER, Greg        | DELEGATE | HEAD, INNOVATION STRATEGY, EMERGING AVIATION TECHNOLOGY                                       |
|  | GOODWIN, Tamara     | DELEGATE | HEAD OF INTERNATIONAL AVIATION STRATEGY, EU AND INTERNATIONAL AVIATION TEAM                   |
|  | HEMINSLEY, Caroline | DELEGATE | POLICY ADVISER, AVIATION SECURITY STRATEGY AND POLICY DIVISION                                |
|  | HILL, Sarah         | DELEGATE | HEAD, EU & INTERNATIONAL RELATIONS                                                            |
|  | HUTCHINSON, Pauline | DELEGATE | HEAD OF INTERNATIONAL AVIATION SAFETY                                                         |
|  | KELLEHER, Padhraic  | DELEGATE | ALTERNATE UNITED KINGDOM REPRESENTATIVE                                                       |
|  | LAUGERE, Frederic   | DELEGATE | INNOVATION SERVICES                                                                           |
|  | MABIN, Gemma        | DELEGATE | HEAD, EU & INTERNATIONAL POLICY                                                               |
|  | MARGESSION, Matthew | DELEGATE | BUSINESS DEVELOPMENT DIRECTOR, EXAMINATIONS AND LICENSING, CAAI                               |
|  | MILTON, Laura       | DELEGATE | DEPUTY GENERAL COUNSEL                                                                        |
|  | MOROZ, David        | DELEGATE | ACTING                                                                                        |
|  | RAYNOR, Jennifer    | DELEGATE | (SUTCLIFFE)                                                                                   |
|  | RIENSEMA, Kirsten   | DELEGATE | HEAD OF STRATEGIC RELATIONSHIPS                                                               |
|  | RODMELL, Mark       | DELEGATE | HEAD, INTERNATIONAL AVIATION SECURITY POLICY AND REGULATION                                   |



# Full Report for A40

|                                 |                       |                          |                                                                                 |
|---------------------------------|-----------------------|--------------------------|---------------------------------------------------------------------------------|
|                                 | RUEDA, Marie          | DELEGATE                 | MANAGING DIRECTOR, CAAI                                                         |
|                                 | SEGUIN, Suzanne       | DELEGATE                 | OFFICE MANAGER                                                                  |
|                                 | SHERIDAN, Samantha    | DELEGATE                 | INTERNATIONAL                                                                   |
|                                 | SLEIGHT, Phil         | DELEGATE                 | SENIOR INVESTIGATOR                                                             |
| <b>UNITED REP. OF TANZANIA</b>  |                       |                          |                                                                                 |
|                                 | JOHARI, Hamza Said    | ALTERNATE CHIEF DELEGATE | DIRECTOR GENERAL, TANZANIA CIVIL AVIATION AUTHORITY                             |
|                                 | ULISUBISYA, Mpoki M   | ALTERNATE CHIEF DELEGATE | HIGH COMMISSIONER TO CANADA                                                     |
|                                 | BILAURI, Leonce       | DELEGATE                 | HEAD OF CHANCERY, HIGH COMMISSION OF CANADA                                     |
|                                 | BOKANGO, Raphael      | DELEGATE                 | REPRESENTATIVE OF TANZANIA TO ICAO COUNCIL                                      |
|                                 | BUGOMOLA, Redemptus   | DELEGATE                 | DIRECTOR SAFETY REGULATION                                                      |
|                                 | JUMA, Seif Abdalla    | DELEGATE                 | DIRECTOR OF PLANNING AND PROJECTS                                               |
|                                 | KASSIM, Ismail Mbwana | DELEGATE                 | PRINCIPLE AIR TRANSPORT OFFICE - MINISTRY OF WORKS, TRANSPORT AND COMMUNICATION |
|                                 | KETO CHAMBO, John     | DELEGATE                 | AG. DIRECTOR AIR NAVIGATION SERVICES                                            |
|                                 | MALANGA, Daniel       | DELEGATE                 | DIRECTOR ECONOMIC REGULATION                                                    |
| <b>UNITED STATES OF AMERICA</b> |                       |                          |                                                                                 |
|                                 | CHAO, Elaine L.       | CHIEF DELEGATE           | SECRETARY OF TRANSPORTATION                                                     |
|                                 | CARTER, Thomas        | ALTERNATE CHIEF DELEGATE | AMBASSADOR                                                                      |
|                                 | DICKSON, Stephen      | ALTERNATE CHIEF DELEGATE | ADMINISTRATOR                                                                   |
|                                 | PEKOSKE, David        | ALTERNATE CHIEF DELEGATE | TRANSPORTATION SECURITY ADMINISTRATION (TSA) ADMINISTRATOR                      |
|                                 | ABRAHAM, Julie        | DELEGATE                 | DIRECTOR, OFFICE OF INTERNATIONAL TRANSPORTATION AND TRADE                      |
|                                 | BAHRAMI, Ali          | DELEGATE                 | ASSOCIATE ADMINISTRATOR                                                         |
|                                 | BARABAN, Cindy        | DELEGATE                 | SENIOR ADVISOR                                                                  |
|                                 | BARBKNECHT, Mckenzie  | DELEGATE                 | PUBLIC AFFAIRS                                                                  |
|                                 | BARKS, Christopher    | DELEGATE                 | DIRECTOR, WESTERN HEMISPHERE OFFICE                                             |



# Full Report for A40

|  |                       |          |                                                                                        |
|--|-----------------------|----------|----------------------------------------------------------------------------------------|
|  | BARTHEL, Rebecca      | DELEGATE | FOREIGN AFFAIRS<br>SPECIALIST                                                          |
|  | BLOCH, Peter          | DELEGATE | DEPUTY ASSISTANT<br>GENERAL COUNSEL                                                    |
|  | BONADUCE, Dominic     | DELEGATE | SPECIAL ASSISTANT FOR<br>PUBLIC ENGAGEMENT                                             |
|  | BRADFORD, Steve       | DELEGATE | CHIEF SCIENTIST FOR<br>ARCHITECTURE AND<br>NEXTGEN DEVELOPMENT                         |
|  | BRISTOL, Teri         | DELEGATE | CHIEF OPERATING<br>OFFICER, AIR TRAFFIC<br>ORGANIZATION                                |
|  | BROWN, Michael        | DELEGATE | FAA REPRESENTATIVE                                                                     |
|  | BROWN, Nate           | DELEGATE | SENIOR INTERNATIONAL<br>ADVISOR                                                        |
|  | BURKE, Alan           | DELEGATE | ASSOC DEP DIR,<br>CYBERSPACE OPS                                                       |
|  | CARNAHAN, Kimberly    | DELEGATE | BRANCH CHIEF, CLIMATE<br>CHANGE OFFICE                                                 |
|  | CARTY, Robert         | DELEGATE | DEPUTY DIRECTOR OF<br>FLIGHT STANDARDS<br>SERVICE                                      |
|  | CHAMNESS, Kevin       | DELEGATE | DIRECTOR, AIR TRAFFIC<br>ORGANIZATION<br>INTERNATIONAL OFFICE                          |
|  | CHAN, Rozena          | DELEGATE | CHIEF, DOD POLICY<br>BOARD FEDERAL<br>AVIATION                                         |
|  | CHAN EDMISTON, Sharon | DELEGATE | COMMUNITY PLANNER                                                                      |
|  | CHONG, Daniel         | DELEGATE | FAA FLIGHT STANDARDS<br>INTERNATIONAL AFFAIRS<br>MANAGER                               |
|  | CRAVALHO, Kalei       | DELEGATE | PROGRAM ANALYST                                                                        |
|  | DAVIS, Della          | DELEGATE | TRANSPORTATION<br>INDUSTRY ANALYST                                                     |
|  | EDWARDS, Bailey       | DELEGATE | ASSISTANT<br>ADMINISTRATOR FOR<br>POLICY, INTERNATIONAL<br>AFFAIRS, AND<br>ENVIRONMENT |
|  | EDWARDS, David        | DELEGATE | U.S. COAST GUARD -<br>SEARCH AND RESCUE                                                |



# Full Report for A40

|  |                        |          |                                                                                            |
|--|------------------------|----------|--------------------------------------------------------------------------------------------|
|  | FRASER, Robert         | DELEGATE | ASSISTANT<br>ADMINISTRATION<br>COMMUNICATIONS                                              |
|  | FUJIMURA, Paul         | DELEGATE | ASSISTANT<br>ADMINISTRATOR -<br>OFFICE OF GLOBAL<br>STRATEGIES                             |
|  | GALLEGOS, Romulo       | DELEGATE | SENIOR FOREIGN<br>AFFAIRS SPECIALIST                                                       |
|  | GARG, Arjun            | DELEGATE | CHIEF COUNSEL                                                                              |
|  | GEJJI, Siddharth       | DELEGATE | SUPERVISORY IT<br>SPECIALIST (SECURITY)                                                    |
|  | GERIG, Dan             | DELEGATE | PROGRAM ANALYST                                                                            |
|  | GROFF, Loren           | DELEGATE | CHIEF DATA SCIENTIST                                                                       |
|  | GUEST, Vanessa         | DELEGATE | DEPUTY DIRECTOR                                                                            |
|  | HEARDING, Peter        | DELEGATE | EXECUTIVE DIRECTOR,<br>MITIGATION PLANNING<br>AND PROGRAMS, OFFICE<br>OF GLOBAL STRATEGIES |
|  | HELTON-INGRAM, Shelia  | DELEGATE | MANAGER, SAFE SKIES<br>FOR AFRICA PROGRAM                                                  |
|  | HERISHEN-SMITH, Stacey | DELEGATE | FOREIGN AFFAIRS<br>SPECIALIST                                                              |
|  | HILLDRUP, Frank        | DELEGATE | CHIEF ADVISOR FOR<br>INTERNATIONAL AFFAIRS                                                 |
|  | INMAN, Todd            | DELEGATE | CHIEF OF STAFF                                                                             |
|  | ISACCO JR, Michael     | DELEGATE |                                                                                            |
|  | JORDAN, Cassandra      | DELEGATE | FOREIGN AFFAIRS<br>SPECIALIST                                                              |
|  | KARASICK, Andrew       | DELEGATE | MANAGER -<br>MULTILATERAL<br>ENGAGEMENT BRANCH                                             |
|  | KLANG, Jeffrey         | DELEGATE | REGIONAL COUNSEL,<br>OFFICE OF THE CHIEF<br>COUNSEL                                        |
|  | KONTANIS, Elias        | DELEGATE | CHIEF,<br>TRANSPORTATION<br>DISASTER ASSISTANCE                                            |
|  | KOTECKI, Stephanie     | DELEGATE | INTERNATIONAL<br>TRANSPORTATION<br>OFFICER                                                 |
|  | KURTZ, Kelly           | DELEGATE | DIRECTOR OF<br>SCHEDULING AND<br>ADVANCE                                                   |
|  | LACROSSE, Carisa       | DELEGATE | FOREIGN AFFAIRS<br>OFFICER                                                                 |
|  | LAJOYE, Darby          | DELEGATE | EXECUTIVE ASSISTANT<br>ADMINISTRATOR                                                       |
|  | LAWRENCE, Earl         | DELEGATE | EXECUTIVE DIRECTOR                                                                         |



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|--|-----------------------|----------|--------------------------------------------------------------------|
|  | LEWIS, Ray            | DELEGATE | AIR TRAFFIC CONTROL SPECIALIST                                     |
|  | LOGISZ, Katie         | DELEGATE | OFFICE OF GLOBAL STRATEGIES                                        |
|  | LORING, Christopher   | DELEGATE | MANAGER, NEXTGEN INTERNATIONAL DIVISION                            |
|  | MCINERNEY, Jason      | DELEGATE | INTERNATIONAL TRANSPORTATION OFFICER                               |
|  | MOEBIUS, Leah         | DELEGATE | ATO ICAO GLOBAL LEAD                                               |
|  | MORABITO, Cameron     | DELEGATE | SPECIAL ASSISTANT FOR ADVANCE                                      |
|  | MURRAY, Peter         | DELEGATE | SPECIAL ASSISTANT FOR ADVANCE                                      |
|  | PETERS-STANLEY, Molly | DELEGATE | FOREIGN AFFAIRS OFFICER                                            |
|  | PROPIS, Ryan          | DELEGATE | CHIEF OF STAFF                                                     |
|  | ROCHELEAU, Chris      | DELEGATE | EXECUTIVE DIRECTOR OF INTERNATIONAL AFFAIRS                        |
|  | ROSENBERG, Esta M.    | DELEGATE | SPECIAL ADVISER FOR INTERNATIONAL ORGANIZATIONS                    |
|  | ROTH, Aaron           | DELEGATE | DEPUTY EXECUTIVE ASSISTANT ADMINISTRATOR - OPERATIONS SUPPORT      |
|  | SCATA JR., Donald     | DELEGATE | MANAGER (A), NOISE DIVISION                                        |
|  | SCHATZ, Rowayne       | DELEGATE | ASSOCIATE DEPUTY CHIEF OF STAFF FOR OPERATIONS                     |
|  | SCHULZE, Dana         | DELEGATE | DIRECTOR                                                           |
|  | SEGRS, Robert         | DELEGATE | INFORMATION SYSTEM SECURITY ENGINEER                               |
|  | STACEY, Tricia        | DELEGATE | DIRECTOR, AVIATION SAFETY INTERNATIONAL                            |
|  | SUMWALT, Robert       | DELEGATE | CHAIRMAN                                                           |
|  | SZABAT, Joel          | DELEGATE | ASSISTANT SECRETARY FOR AVIATION AND INTERNATIONAL AFFAIRS         |
|  | TAYLOR, Benjamin      | DELEGATE | ASSISTANT DIRECTOR, NEGOTIATIONS, OFFICE OF INTERNATIONAL AVIATION |
|  | TONER, Karlin         | DELEGATE | DIRECTOR, GLOBAL STRATEGY                                          |
|  | UBOKUDOM, E. Linda    | DELEGATE | ATTORNEY-ADVISOR                                                   |



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|                |                              |                             |                                                                                                                        |
|----------------|------------------------------|-----------------------------|------------------------------------------------------------------------------------------------------------------------|
|                | UNDERWOOD, Pam               | DELEGATE                    | MANAGER, OPERATIONS<br>INTEGRATION DIVISION                                                                            |
|                | WARD, Donald                 | DELEGATE                    | AIR NAVIGATION<br>COMMISSIONER                                                                                         |
|                | WELSH, Kevin                 | DELEGATE                    | EXECUTIVE DIRECTOR                                                                                                     |
|                | WHITLEY, Pamela              | DELEGATE                    | ASSISTANT<br>ADMINISTRATOR FOR<br>NEXTGEN (A)                                                                          |
|                | WRIGHT, Edgar                | DELEGATE                    | EXECUTIVE DIRECTOR                                                                                                     |
|                | YON, Hugo                    | DELEGATE                    | DEPUTY ASSISTANT<br>SECRETARY                                                                                          |
|                | YOUNOSSI, Amer M.            | DELEGATE                    | MANAGER                                                                                                                |
|                | FUTCH, Joseph                | ADVISOR                     | SPECIAL AGENT                                                                                                          |
|                | GOLDBERG, Benjamin           | ADVISOR                     | SPECIAL AGENT                                                                                                          |
|                | JULATON-JENNINGS, Jay<br>Jay | ADVISOR                     | SPECIAL AGEN T                                                                                                         |
|                | MACARAEG, Elli John          | ADVISOR                     | SPECIAL AGENT                                                                                                          |
|                | MULHERIN JR, James           | ADVISOR                     | ADVISOR                                                                                                                |
|                | NICHOLS, Kenneth             | ADVISOR                     | SECURITY DETAIL                                                                                                        |
|                | PRESTON, Clinton             | ADVISOR                     | SECURITY DETAIL LEAD                                                                                                   |
|                | SEMKE, Rand                  | ADVISOR                     | ADVISOR                                                                                                                |
|                | YATAR, Eric                  | ADVISOR                     | DEPUTY DIRECTOR,<br>INTERNATIONAL POLICY,<br>PROGRAMS &<br>ENGAGEMENT                                                  |
| <b>URUGUAY</b> |                              |                             |                                                                                                                        |
|                | VIDAL, Martin                | CHIEF DELEGATE              | REPRESENTATIVE                                                                                                         |
|                | GONZALEZ, Maria<br>Angelica  | ALTERNATE CHIEF<br>DELEGATE | DIRECTORA GENERAL DE<br>TRANSPORTE AEREO DEL<br>MINISTERIO DE<br>TRANSPORTE Y OBRAS<br>PUBLICAS                        |
|                | BATTAGLIESE, Gaetano         | DELEGATE                    | ALTERNATE<br>REPRESENTATIVE                                                                                            |
|                | PEREZ LAURO, Sergio          | DELEGATE                    | DIRECTOR DE<br>TRANSPORTE<br>AEROCOMERCIAL DE LA<br>DIRECCION DE AVIACION<br>CIVIL E<br>INFRAESTRUCTURA<br>AERONAUTICA |
|                | SILVERA, Virginia            | DELEGATE                    | ASESORA DE POLITICA<br>AERONAUTICA DE LA<br>DIRECCION NACIONAL<br>DE AVIACION CIVIL E<br>INFRASTRUCTURA<br>AERONAUTICA |
|                | SIMONE, Pablo                | DELEGATE                    | CIVIL AVIATION<br>GENERAL DIRECTOR                                                                                     |

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|                                      |                                 |                          |                                                             |
|--------------------------------------|---------------------------------|--------------------------|-------------------------------------------------------------|
| <b>UZBEKISTAN</b>                    |                                 |                          |                                                             |
|                                      | NAZAROV, Takhir                 | CHIEF DELEGATE           | HEAD OF CERTIFICATION AND FLIGHT SAFETY OVERSIGHT BOARD     |
| <b>VANUATU</b>                       |                                 |                          |                                                             |
|                                      | LUEN, Harrison                  | CHIEF DELEGATE           |                                                             |
|                                      | TRIEF, Jackie                   | ALTERNATE CHIEF DELEGATE | DIRECTOR                                                    |
|                                      | KALTONGGA, Bakoa Maraki         | DELEGATE                 | CHAIRMAN/AIRPORTS VANUATU LIMITED                           |
| <b>VENEZUELA, BOLIVARIAN REP. OF</b> |                                 |                          |                                                             |
|                                      | BORGES, Freddy                  | CHIEF DELEGATE           | PRESIDENTE                                                  |
|                                      | VIEIRA, Carlos                  | ALTERNATE CHIEF DELEGATE | VICEMINISTRO DE TRANSPORTE DE AÉREO                         |
|                                      | CARABALLO, Daniela              | DELEGATE                 | GERENTE GENERAL DE LA OFICINA DE RELACIONES INTERNACIONALES |
|                                      | MATA, Carlos                    | DELEGATE                 | GERENTE GENERAL DE LOS SERVICIOS A LA NAVEGACIÓN AÉREA      |
|                                      | MOLINA, Isabel                  | DELEGATE                 | CONSULTORA JURIDICA ADJUNTO                                 |
|                                      | PADRON BARITO, Anira Dinorys    | DELEGATE                 | GERENTE GENERAL DE TRANSPORTE AÉREO                         |
|                                      | RATTIA RODRIGUEZ, Pablo Cecilio | DELEGATE                 | GERENTE DE SERVICIOS ATM/AIS/COM                            |
|                                      | RINCON , Jonathan               | DELEGATE                 | DIRECTOR DEL DESPACHO INAC                                  |
|                                      | ROMERO JUGADOR, David Emilio    | DELEGATE                 | GERENTE DE SMS INSTITUTO NACIONAL DE AERONÁUTICA CIVIL      |
| <b>VIET NAM</b>                      |                                 |                          |                                                             |
|                                      | VIET THANG, Dinh                | CHIEF DELEGATE           | DIRECTOR GENERAL                                            |
|                                      | MAU, Tran Doan                  | DELEGATE                 | DIRECTOR, SOUTHERN AIRPORTS AUTHORITY, CAAV                 |
|                                      | MINH DANG, Bui                  | DELEGATE                 | DEPUTY DIRECTOR                                             |
|                                      | NGO THANH, Phuong               | DELEGATE                 |                                                             |
|                                      | NGUYEN, An                      | DELEGATE                 | FIRST SECRETARY                                             |
|                                      | NGUYEN, Duc Hoa                 | DELEGATE                 | AMBASSADOR EXTRAORDINARY AND PLENIPOTENTIARY                |
|                                      | NGUYEN, Tra                     | DELEGATE                 | DEPUTY HEAD OF MISSION                                      |
|                                      | NGUYEN, Tung                    | DELEGATE                 | FIRST SECRETARY                                             |
|                                      | NGUYEN MANH, Quang              | DELEGATE                 |                                                             |

# Full Report for A40

|                 |                             |                             |                                                      |
|-----------------|-----------------------------|-----------------------------|------------------------------------------------------|
|                 | QUAN, Doan Minh             | DELEGATE                    |                                                      |
|                 | QUANG TUAN, Ngo             | DELEGATE                    | PRINCIPAL OFFICIAL                                   |
|                 | QUOC TUAN, Trinh            | DELEGATE                    | CHIEF OF OFFICE                                      |
|                 | TRUNG DUNG, Pham            | DELEGATE                    |                                                      |
|                 | VIET DUNG, Pham             | DELEGATE                    | CHARIMAN OF VITM                                     |
| <b>YEMEN</b>    |                             |                             |                                                      |
|                 | AL-SALLAL, Jamal            | DELEGATE                    | AMABASSADOR OF THE<br>REPUBLIC OF YEMEN TO<br>CANADA |
|                 | BIN NUHAID, Saleh<br>Saleem | DELEGATE                    | CHAIRMAN                                             |
| <b>ZAMBIA</b>   |                             |                             |                                                      |
|                 | KAFWAYA, Mutotwe Lole       | CHIEF DELEGATE              | MINISTER OF<br>TRANSPORT AND<br>COMMUNICATIONS       |
|                 | BANDA, Vincent              | DELEGATE                    | REPRESENTATIVE TO<br>ICAO                            |
|                 | CHIKWENYA, Nicholas         | DELEGATE                    | DIRECTOR OF<br>TRANSPORT                             |
|                 | LESA, Gabriel               | DELEGATE                    | DIRECTOR GENERAL                                     |
|                 | LUNGU, Lillian              | DELEGATE                    | MANAGER QUALITY AND<br>SAFETY                        |
|                 | LUNGU, Misheck              | DELEGATE                    | PERMANENT SECRETARY                                  |
|                 | MONDOLOKA, Fumu             | DELEGATE                    | MANAGING DIRECTOR                                    |
|                 | MULENGA, Friday<br>Mcsleezy | DELEGATE                    | AIRPORT MANAGER KKIA                                 |
|                 | MULONDA, Mulonda            | DELEGATE                    | DIRECTOR FLIGHT<br>SAFETY STANDARDS                  |
|                 | PHIRI, Ariel                | DELEGATE                    | DIRECTOR AIR<br>NAVIGATION SERVICES                  |
|                 | ZIMBA, Sepiso               | DELEGATE                    | MANAGER - PUBLIC<br>RELATIONS                        |
| <b>ZIMBABWE</b> |                             |                             |                                                      |
|                 | MATIZA, Joel Biggie         | CHIEF DELEGATE              | MINISTER OF<br>TRANSPORT                             |
|                 | MARAWA, Amos                | ALTERNATE CHIEF<br>DELEGATE | PERMANENT SECRETARY                                  |
|                 | CHIFEMA, Nyikadzino         | DELEGATE                    | DEPUTY DIRECTOR                                      |
|                 | HOVE, Percy                 | DELEGATE                    | ACTING DIRECTOR<br>FLIGHT SAFETY AND<br>STANDARDS    |
|                 | MANTIZIBA, Margaret         | DELEGATE                    | ACTING DIRECTOR<br>GENERAL                           |
|                 | MWAMUKA, Adolf Chris        | DELEGATE                    | MINISTER'S AIDE                                      |
|                 | NGWARAI, Blessing           | DELEGATE                    | DIRECTOR AIR<br>NAVIGATION &<br>TECHNICAL SERVICES   |
|                 | NYATHI, Herbert Garikai     | DELEGATE                    | COUNSELOR                                            |
|                 | WANIWA, Munyaradzi          | DELEGATE                    | HEAD, AIR TRANSPORT<br>DEVELOPMENT                   |



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## OBSERVER DELEGATIONS

|                                                                                    | Name                      | Position       | Title                                             |
|------------------------------------------------------------------------------------|---------------------------|----------------|---------------------------------------------------|
| <b>African Civil Aviation Commission (AFCAC)</b>                                   |                           |                |                                                   |
|                                                                                    | AMALEBOBA, Peter          | OBSERVER       | LEGAL COUNSEL                                     |
|                                                                                    | BERTHE, Abderahmane       | OBSERVER       | SECRETARY GENERAL                                 |
|                                                                                    | DANGA, James              | OBSERVER       | SAFETY EXPERT                                     |
|                                                                                    | DRIDI, Jamel              | OBSERVER       | AVIATION SECURITY AND FACILITATION EXPERT         |
|                                                                                    | MUSA, Stephen Achenyo     | OBSERVER       | AIR TRANSPORT EXPERT                              |
|                                                                                    | NGIDI, Sheila             | OBSERVER       | AVIATION SECURITY EXPERT                          |
|                                                                                    | OMONDI, Frankline         | OBSERVER       | ENVIRONMENT EXPERT                                |
|                                                                                    | SIMANA, Angeline          | OBSERVER       | DIRECTOR CIVIL AVIATION                           |
| <b>African Development Bank (AFDB)</b>                                             |                           |                |                                                   |
|                                                                                    | EKOTO, Romain             | CHIEF OBSERVER | CHIEF AVIATION OFFICER                            |
| <b>Agence de Supervision de la Sécurité Aérienne en Afrique Centrale (ASSA-AC)</b> |                           |                |                                                   |
|                                                                                    | KIAPO, François Alexandre | CHIEF OBSERVER | DIRECTEUR GÉNÉRAL                                 |
|                                                                                    | NKODO, Boniface Thierry   | OBSERVER       | DIRECTEUR DE LA FORMATION                         |
| <b>Agency for Air Navigation Safety in Africa and Madagascar (ASECNA)</b>          |                           |                |                                                   |
|                                                                                    | MOUSSA, Mohamed           | CHIEF OBSERVER | DIRECTOR GENERAL                                  |
|                                                                                    | BAKIENON, Louis           | OBSERVER       | OPERATIONS DIRECTOR                               |
|                                                                                    | DIOP EP SALL, Aminata     | OBSERVER       | DIRECTOR SAFETY,QUALITY                           |
|                                                                                    | KOUADIO KANGA, Charles    | OBSERVER       | ALTERNATE REPRESENTATIVE OF COTE D'IVOIRE TO ICAO |
|                                                                                    | PASCALE, Lare             | OBSERVER       | CHEF D'ETABLISSEMENT                              |
| <b>Air Crash Victims' Families' Federation International (ACVFFI)</b>              |                           |                |                                                   |
|                                                                                    | VERA PALMES, Pilar        | CHIEF OBSERVER | PRESIDENT                                         |
|                                                                                    | GANS, Bernd               | OBSERVER       | BOARDMEMBER                                       |
|                                                                                    | MACCAFERRI, Monica        | OBSERVER       | ACVFFI FRIEND - MEMBER                            |
|                                                                                    | SOSA SUÁREZ, Raquel       | OBSERVER       | ACVFFI ASSOCIATION - MEMBER                       |
| <b>Airports Council International (ACI)</b>                                        |                           |                |                                                   |

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|--|----------------------------------|----------------|-----------------------------------------------------------|
|  | GITTENS, Angela                  | CHIEF OBSERVER | DIRECTOR GENERAL                                          |
|  | AJAYI, Ibikunle                  | OBSERVER       | REGISTRAR                                                 |
|  | ARLEGUI, Rina-Alma               | OBSERVER       |                                                           |
|  | ARRIETA, Gabriela                | OBSERVER       | PUBLICATIONS MANAGER                                      |
|  | BARONCI, Stefano                 | OBSERVER       | DIRECTOR, ECONOMICS<br>AND PROGRAMME<br>DEVELOPMENT       |
|  | BELLEMARE, Catherine             | OBSERVER       | MARKETING MANAGER,<br>PROGRAMMES AND<br>SERVICES          |
|  | BOUTIN, Danny                    | OBSERVER       | SR MANAGER APEX<br>PROGRAMMES                             |
|  | BROOKS, Nina                     | OBSERVER       | DIRECTOR, SECURITY,<br>FACILITATION AND IT                |
|  | CARON, Kevin                     | OBSERVER       | HEAD, GLOBAL TRAINING<br>AND DNA ASSISTANCE<br>PROGRAMMES |
|  | CASTRO, Issa                     | OBSERVER       | MANAGER, GLOBAL<br>TRAINING                               |
|  | CHIDAMBARARAMAN,<br>Rajasundaram | OBSERVER       | MANAGER AIRPORT<br>SAFETY AND<br>OPERATIONS               |
|  | DESHARNAIS, Jennifer             | OBSERVER       | OPERATIONS<br>COORDINATOR, MARKET<br>RESEARCH             |
|  | ELMORE, Scott                    | OBSERVER       | VICE PRESIDENT,<br>COMMUNICATIONS AND<br>MARKETING        |
|  | GAMPER, David                    | OBSERVER       | DIRECTOR, SAFETY,<br>TECHNICAL &<br>ADMINISTRATION        |
|  | GUERRIERI, Sabrina               | OBSERVER       | MANAGER<br>COMMUNICATIONS                                 |
|  | HENDERSON, Kathleen              | OBSERVER       | MANAGER, AVIATION<br>SECURITY                             |
|  | HERBELLES, Nathalie              | OBSERVER       | HEAD, SECURITY                                            |
|  | IERFINO, Amanda                  | OBSERVER       | EVENT COORDINATOR                                         |
|  | JEREMIC, Bojana                  | OBSERVER       | MANAGER, EXTERNAL<br>RELATIONS AND SPECIAL<br>EVENTS      |
|  | JONES, Glynys                    | OBSERVER       | MANAGER,<br>ENVIRONMENT                                   |
|  | JUNG, Jeeyoon                    | OBSERVER       | YOUNG AVIATION<br>PROFESSIONAL OFFICER                    |
|  | KIZHAKETCHETHIPUZA,<br>Mary Ann  | OBSERVER       | ASSISTANT MANAGER,<br>CUSTOMER CARE(ASQ)                  |
|  | KUFEDJIAN, Joanna                | OBSERVER       | MANAGER, EVENTS,<br>MARKETING AND<br>MEMBER SERVICES      |



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|                                              |                              |                |                                                  |
|----------------------------------------------|------------------------------|----------------|--------------------------------------------------|
|                                              | LIOUTOV, Ilia                | OBSERVER       | MANAGER, ECONOMIC POLICY                         |
|                                              | LUCAS, Patrick               | OBSERVER       | HEAD, AIRPORT BUSINESS ANALYTICS                 |
|                                              | MANRIQUEZ VINAS, Juan Manuel | OBSERVER       | MANAGER, APEX IN SAFETY                          |
|                                              | MONJE, Melisa                | OBSERVER       | MANAGER, GLOBAL TRAINING                         |
|                                              | NAYYER, Muhammad             | OBSERVER       | MANAGER, IT SERVICE DELIVERY                     |
|                                              | NAZARENO, Mona Lisa          | OBSERVER       | ASSISTANT MANAGER, GLOBAL TRAINING               |
|                                              | NKOLO, Prisca                | OBSERVER       | MANAGER , OPERATIONAL SAFETY AND DATA MANAGEMENT |
|                                              | O'MEARA, Robert              | OBSERVER       | DIRECTOR, MEDIA & COMMUNICATIONS                 |
|                                              | PARD, Jean-Sebastien         | OBSERVER       | MANAGER, FACILITATION AND PASSENGER SERVICES     |
|                                              | PERERA, Yasas                | OBSERVER       | INTERN, AIRPORT SAFETY DATA                      |
|                                              | POKHOLCHUK, Krystyna         | OBSERVER       | ASSISTANT MANAGER, AIRPORT SERVICE QUALITY       |
|                                              | RADOSAVLJEVIC, Jelena        | OBSERVER       | YAP OFFICER                                      |
|                                              | RATLEDGE, Nicholas           | OBSERVER       | MANAGER, SECURITY                                |
|                                              | ROSSELL, Michael             | OBSERVER       | DEPUTY DIRECTOR GENERAL                          |
|                                              | ROSTWOROWSKI, Antoine        | OBSERVER       | DEPUTY DIRECTOR GENERAL, PROGRAMMES AND SERVICES |
|                                              | SCAVUZZI, Juliana            | OBSERVER       | AVIATION ENVIRONMENTAL SPECIALIST                |
|                                              | SHALLOW, William             | OBSERVER       | MANAGER - SMART SECURITY                         |
|                                              | SILVA, Ermenando             | OBSERVER       | APEX, IN SAFETY MANAGER                          |
|                                              | VILLARD, Philippe            | OBSERVER       | HEAD, POLICY & ECONOMICS                         |
|                                              | WEBSTER, John                | OBSERVER       | SENIOR MANAGER, ACI GLOBAL TRAINING              |
|                                              | WHITELEY, David              | OBSERVER       | DIRECTOR, COMMUNICATIONS                         |
| <b>Arab Air Carriers' Organization (AAO)</b> |                              |                |                                                  |
|                                              | TEFFAHA, Abdul Wahab         | CHIEF OBSERVER | SECRETARY GENERAL                                |
|                                              | EL DIAB, Manal               | OBSERVER       | EXECUTIVE DIRECTOR                               |



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|---------------------------------------------------------------------------------|---------------------------------|----------------|---------------------------------------------------------------|
|                                                                                 | FARES, Manal                    | OBSERVER       | SENIOR MANAGER -<br>INDUSTRY & BUSINESS<br>TECHNOLOGY AFFAIRS |
| <b>Arab Civil Aviation Organization<br/>(ACAO)</b>                              |                                 |                |                                                               |
|                                                                                 | MANAR, Abdennebi                | CHIEF OBSERVER | DIRECTOR GENERAL                                              |
|                                                                                 | BOULOUTAR, Adil                 | OBSERVER       | AVIATION CIVIL<br>SECURITY EXPERT                             |
|                                                                                 | KHALED, Antar                   | OBSERVER       | AIR TRANSPORT EXPERT                                          |
|                                                                                 | REJEB, Mohamed                  | OBSERVER       | ACAO AIR NAVIGATION<br>AND AIR SAFETY EXPERT                  |
| <b>Association of African Aviation<br/>Training Organizations (AATO)</b>        |                                 |                |                                                               |
|                                                                                 | KYARWENDA, Margareth            | CHIEF OBSERVER | SECRETARY GENERAL                                             |
| <b>Autorités Africaines Et Malgaches<br/>de l'Aviation Civile (AAMAC)</b>       |                                 |                |                                                               |
|                                                                                 | MARAFI, Sadou                   | CHIEF OBSERVER | EXECUTIVE SECRETARY                                           |
| <b>Aviation Working Group (AWG)</b>                                             |                                 |                |                                                               |
|                                                                                 | WOOL, Jeffrey                   | CHIEF OBSERVER | SECRETARY GENERAL                                             |
|                                                                                 | DA SILVA, Daniel                | OBSERVER       | STRATEGIC REGULATORY<br>POLICY                                |
|                                                                                 | LLOYD, David                    | OBSERVER       | COORDINATOR                                                   |
| <b>Caribbean Aviation Safety and<br/>Security Oversight System<br/>(CASSOS)</b> |                                 |                |                                                               |
|                                                                                 | DELISLE, Paul                   | OBSERVER       | FLIGHT OPERATIONS<br>INSPECTOR                                |
|                                                                                 | SAMUELS, Cleonie                | OBSERVER       | OFFICE MANAGER,<br>FINANCE AND ADMIN                          |
| <b>Central American Corporation for<br/>Air Navigation Services (COCESNA)</b>   |                                 |                |                                                               |
|                                                                                 | TRABANINO, Juan Carlos          | CHIEF OBSERVER | EXECUTIVE PRESIDENT                                           |
|                                                                                 | ARAUZ, Eveling                  | OBSERVER       | REGIONAL ASESOR                                               |
|                                                                                 | CARCAMO, Albert                 | OBSERVER       | INTERNAL SECRETARIAT<br>OFFICER                               |
|                                                                                 | LACAYO, Elvin                   | OBSERVER       | TECHNICAL ANALYST                                             |
|                                                                                 | MARTINEZ, Mario                 | OBSERVER       | DIRECTOR                                                      |
|                                                                                 | NUÑEZ, Rita                     | OBSERVER       | MANAGER                                                       |
|                                                                                 | OSPINA, Marco                   | OBSERVER       | INTERNATIONAL<br>CONSULTANT                                   |
|                                                                                 | QUEZADA, Silvia                 | OBSERVER       | INTERNAL SECRETARIAT                                          |
|                                                                                 | QUIROS, Gabriel                 | OBSERVER       | DIRECTOR, ACNA                                                |
|                                                                                 | TOBAR GUZMAN, Edwin<br>Giovanni | OBSERVER       | ENVIRONMENTAL<br>ADVISOR                                      |



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| Civil Air Navigation Services Organisation (CANSO)           |                           |                |                                                               |
|--------------------------------------------------------------|---------------------------|----------------|---------------------------------------------------------------|
|                                                              | HOCQUARD, Simon           | CHIEF OBSERVER | DIRECTOR GENERAL OF CANSO                                     |
|                                                              | ALBERTUS-VERBOOM, Micilia | OBSERVER       | DIRECTOR GENERAL ANSP CURAÇAO                                 |
|                                                              | BEG, Wajahat              | OBSERVER       | HEAD OF OVERFLIGHTS                                           |
|                                                              | BISHOP, Michelle          | OBSERVER       | PROGRAMME MANAGER STRATEGY AND INTEGRATION                    |
|                                                              | CABOOTER, Peter           | OBSERVER       | VICE PRESIDENT CUSTOMER AFFAIRS                               |
|                                                              | CAMPBELL, Shayne          | OBSERVER       | SAFETY PROGRAMME MANAGER                                      |
|                                                              | CHIANG, Hai Eng           | OBSERVER       | DIRECTOR ASIA PACIFIC AFFAIRS                                 |
|                                                              | DIBATE, Boni              | OBSERVER       | DIRECTOR:CANSO AFRICA                                         |
|                                                              | FUDGE, Ted                | OBSERVER       | ASSISTANT DIRECTOR ICAO AFFAIRS                               |
|                                                              | GROBOTEK, Tanja           | OBSERVER       | DIRECTOR EUROPE AFFAIRS                                       |
|                                                              | HAWRYSKO, Coleen          | OBSERVER       | OSC PROGRAMME MANAGER                                         |
|                                                              | KALICHANIN, Irena         | OBSERVER       | ANS DEPUTY DIRECTOR                                           |
|                                                              | KLOPF, Markus             | OBSERVER       | DIRECTOR STRATEGIC MARKETING AND INTERNATIONAL RELATIONS      |
|                                                              | KRONENBURG, Cyriel        | OBSERVER       | VICE PRESIDENT, AVIATION PRESIDENT, AVIATION SERVICES, AIREON |
|                                                              | LANG, Bill                | OBSERVER       | VICE PRESIDENT ATM, ADACEL INC.                               |
|                                                              | PARKER, Helen             | OBSERVER       | BUSINESS DEVELOPMENT MANAGER                                  |
|                                                              | SEYMOUR, Deborah          | OBSERVER       | DIRECTOR OF COMMUNICATIONS                                    |
|                                                              | SHLOOSH, Ori              | OBSERVER       | CEO                                                           |
|                                                              | THOMA, Donald             | OBSERVER       | CEO                                                           |
|                                                              | VANEGAS, Javier           | OBSERVER       | DIRECTOR LATIN AMERICA AND CARIBBEAN AFFAIRS                  |
|                                                              | VOORBACH, Nico            | OBSERVER       | DIRECTOR ICAO AND INDUSTRY AFFAIRES, CANSO                    |
| Civil Aviation Safety and Security Oversight Agency (CASSOA) |                           |                |                                                               |
|                                                              | ARAO, Emile               | CHIEF OBSERVER | ACTING EXECUTIVE DIRECTOR                                     |

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|-----------------------------------------------------------------------------|--------------------------------------|----------------|-----------------------------------------------------------------------------------------------------|
|                                                                             | OKECH, Henry                         | OBSERVER       | MANAGER<br>AIRWORTHINESS                                                                            |
| <b>European Civil Aviation Conference (ECAC)</b>                            |                                      |                |                                                                                                     |
|                                                                             | ADOLEHOUME, Beatrice                 | OBSERVER       | ENVIRONMENT AND<br>TECHNICAL OFFICER                                                                |
|                                                                             | CAW, Gillian                         | OBSERVER       | COMMUNICATIONS<br>ASSOCIATE                                                                         |
|                                                                             | KELLER, Mara                         | OBSERVER       | AIR TRANSPORT OFFICER                                                                               |
| <b>European Organisation for Civil Aviation Equipment (EUROCAE)</b>         |                                      |                |                                                                                                     |
|                                                                             | SCHLEIFER-<br>HEINGARTNER, Christian | CHIEF OBSERVER | SECRETARY GENERAL                                                                                   |
| <b>European Organisation for the Safety of Air Navigation (EUROCONTROL)</b> |                                      |                |                                                                                                     |
|                                                                             | BLAIZE, Martine                      | OBSERVER       | HEAD OF<br>INTERNATIONAL<br>COOPERATION                                                             |
|                                                                             | BOSMAN, Paul                         | OBSERVER       | HEAD OF ATM<br>STRATEGIES                                                                           |
|                                                                             | BRENNAN, Eamonn                      | OBSERVER       | DIRECTOR GENERAL                                                                                    |
|                                                                             | HANDLEY, Donal                       | OBSERVER       | HEAD OF THE DIRECTOR<br>GENERAL'S OFFICE                                                            |
|                                                                             | HOF, Henk                            | OBSERVER       | HEAD OF ICAO AND<br>CONCEPT UNIT                                                                    |
|                                                                             | MERLO, Philippe                      | OBSERVER       | DIRECTOR DECMA<br>(DIRECORATE EUROPEAN<br>CIVIL MILITARY<br>AVIATION)                               |
| <b>European Union (EU)</b>                                                  |                                      |                |                                                                                                     |
|                                                                             | HOLELEI, Henrik                      | CHIEF OBSERVER | DIRECTOR                                                                                            |
|                                                                             | BATCHELOR, David                     | OBSERVER       | HEAD                                                                                                |
|                                                                             | BESSON, Isabelle                     | OBSERVER       | ADMINISTRATOR                                                                                       |
|                                                                             | BRAIN, Simon                         | OBSERVER       | POLICY OFFICER<br>AVIATION SAFETY UNIT,<br>DG FOR MOBILITY AND<br>TRANSPORT, EUROPEAN<br>COMMISSION |
|                                                                             | CORNELIS, Filip                      | OBSERVER       | DIRECTOR FOR<br>AVIATION                                                                            |
|                                                                             | DIAZ PULIDO, Flor                    | OBSERVER       | HEAD OF UNIT AVIATION<br>POLICY                                                                     |

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|--|----------------------------|----------|----------------------------------------------------------------------------------------------------------------------------------------------------|
|  | FAIULO, Francesco          | OBSERVER | POLICY OFFICER,<br>SECURITY UNIT, DG FOR<br>MOBILITY AND<br>TRANSPORT, EUROPEAN<br>COMMISSION                                                      |
|  | FLON, Jean-Marc            | OBSERVER | POLICY OFFICER SINGLE<br>EUROPEAN SKY UNIT, DG<br>FOR MOBILITY AND<br>TRANSPORT OF THE<br>EUROPEAN COMMISSION                                      |
|  | GALEA, Godfrey             | OBSERVER | ADMINISTRATOR                                                                                                                                      |
|  | GISLEV, Magnus             | OBSERVER | POLICY OFFICER,<br>AVIATION POLICY, DG<br>FOR MOBILITY AND<br>TRANSPORT OF THE<br>EUROPEAN COMMISSION                                              |
|  | GUILLERMET, Florian        | OBSERVER | EXECUTIVE DIRECTOR,<br>SESAR JOINT<br>UNDERTAKING                                                                                                  |
|  | GUYAUX PECHÁČKOVÁ,<br>Hana | OBSERVER | POLICY OFFICER,<br>SECURITY UNIT, DG FOR<br>MOBILITY AND<br>TRANSPORT, EUROPEAN<br>COMMISSION                                                      |
|  | HAMDOUCH, Moumen           | OBSERVER | HEAD                                                                                                                                               |
|  | KOBILŠEK, Tina             | OBSERVER | LEGAL OFFICER, SOCIAL<br>ASPECTS, PASSENGER<br>RIGHTS AND EQUAL<br>OPPORTUNITIES UNIT,<br>DG FOR MOBILITY AND<br>TRANSPORT, EUROPEAN<br>COMMISSION |
|  | LENNE, Philippe            | OBSERVER | POLICY OFFICER,<br>AVIATION POLICY UNIT,<br>DG FOR MOBILITY AND<br>TRANSPORT, EUROPEAN<br>COMMISSION                                               |
|  | LORENZ-MEYER, Stefan       | OBSERVER | POLICY OFFICER<br>AVIATION SAFETY, DG<br>FOR MOBILITY AND<br>TRANSPORT, EUROPEAN<br>COMMISSION                                                     |
|  | LUECKING, Joachim          | OBSERVER | HEAD OF UNIT AVIATION<br>SAFETY UNIT                                                                                                               |



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|-----------------------------------------------------------------|---------------------------|----------|--------------------------------------------------------------------------------------------------------------------------------|
|                                                                 | MESTRE ZAMARREÑO, Carlos  | OBSERVER | HEAD OF SECURITY UNIT                                                                                                          |
|                                                                 | MICHEAUX NAUDET, Delphine | OBSERVER | POLICY OFFICER AVIATION SAFETY                                                                                                 |
|                                                                 | MUNGIU, Andrei            | OBSERVER | POLICY OFFICER, INTERNATIONAL CARBON MARKET, AVIATION AND MARITIME, DG FOR CLIMATE ACTION, EUROPEAN COMMISSION                 |
|                                                                 | PIETRAS, Jaroslaw         | OBSERVER | DIRECTOR GENERAL FOR ENVIRONMENT, EDUCATION, TRANSPORT AND ENERGY, COUNCIL OF THE EUROPEAN UNION                               |
|                                                                 | PRINSEN, Jolande          | OBSERVER | POLICY OFFICER, POLICE COOPERATION AND INFORMATION EXCHANGE UNIT, DG FOR MIGRATION AND HOME AFFAIRS OF THE EUROPEAN COMMISSION |
|                                                                 | ROSS, Christopher         | OBSERVER | DEPUTY HEAD OF THE SECURITY UNIT, DG FOR MOBILITY AND TRANSPORT OF THE EUROPEAN COMMISSION                                     |
|                                                                 | ROUSSI, Noura             | OBSERVER | AVIATION POLICY LEGAL OFFICER                                                                                                  |
|                                                                 | STANDAR, Michael          | OBSERVER | CHIEF STRATEGY                                                                                                                 |
|                                                                 | YORDI, Beatriz            | OBSERVER | DIRECTOR FOR EUROPEAN AND INTERNATIONAL CARBON MARKETS, DG FOR MOBILITY AND TRANSPORT OF THE EUROPEAN COMMISSION               |
| <b>European Union/European Aviation Safety Agency (EU/EASA)</b> |                           |          |                                                                                                                                |
|                                                                 | ARROWSMITH, Stephen       | OBSERVER | ENVIRONMENTAL PROTECTION OFFICER, EUROPEAN AVIATION SAFETY AGENCY                                                              |

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|---------------------------------------------------------------------|----------------------------------|----------------|---------------------------------------------------------------------------|
|                                                                     | DEFOSSAR, Daniela                | OBSERVER       | SENIOR ICAO<br>COORDINATOR,<br>EUROPEAN AVIATION<br>SAFETY AGENCY         |
|                                                                     | GRUZ, Laurent                    | OBSERVER       | PRINCIPAL ADVISOR TO<br>THE STRATEGY AND<br>SAFETY MANAGEMENT<br>DIRECTOR |
|                                                                     | KALINITSCH, Milena               | OBSERVER       | JUNIOR AVIATION<br>PROFESSIONAL,<br>EUROPEAN AVIATION<br>SAFETY AGENCY    |
|                                                                     | KY, Patrick                      | OBSERVER       | EXECUTIVE DIRECTOR                                                        |
|                                                                     | MYLLÄRNIEMI, Jussi               | OBSERVER       | EASA REPRESENTATIVE<br>ICAO AND CANADA                                    |
|                                                                     | PRIEGO, Rodrigo                  | OBSERVER       | SAFETY PROGRAMMES<br>SECTION MANAGER<br>(EASA)                            |
|                                                                     | TYTGAT, Luc                      | OBSERVER       | DIRECTOR FOR<br>STRATEGY AND SAFETY<br>MANAGEMENT                         |
|                                                                     | VERISSIMO, Micaela               | OBSERVER       | MANAGER, AGREEMENTS                                                       |
| <b>Flight Safety Foundation (FSF)</b>                               |                                  |                |                                                                           |
|                                                                     | SHAHIDI, Hassan                  | CHIEF OBSERVER | PRESIDENT & CEO OF<br>FLIGHT FOUNDATION                                   |
|                                                                     | MILLAM, Mark                     | OBSERVER       | TECHNICAL                                                                 |
|                                                                     | VINCENT, John                    | OBSERVER       | CEO                                                                       |
| <b>Global Express Association (GEA)</b>                             |                                  |                |                                                                           |
|                                                                     | GRAU TANNER, Carlos              | OBSERVER       | DIRECTOR GENERAL                                                          |
| <b>Hermes - Air Transport Organisation (HERMES)</b>                 |                                  |                |                                                                           |
|                                                                     | IATROU, Kostas<br>(Konstantinos) | CHIEF OBSERVER | DIRECTOR GENERAL                                                          |
|                                                                     | DE OLIVEIRA, Luis Felipe         | OBSERVER       | EXECUTIVE DIRECTOR,<br>ALTA                                               |
| <b>International Academy of Aviation and Space Medicine (IAASM)</b> |                                  |                |                                                                           |
|                                                                     | EVANS, Anthony D B               | OBSERVER       | SECRETARY GENERAL                                                         |
| <b>International Air Transport Association (IATA)</b>               |                                  |                |                                                                           |
|                                                                     | DE JUNIAC, Alexandre             | CHIEF OBSERVER | DIRECTOR GENERAL &<br>CHIEF EXECUTIVE<br>OFFICER                          |
|                                                                     | ADAM, Michel                     | OBSERVER       | SENIOR MANAGER,<br>AVIATION ENVIRONMENT                                   |
|                                                                     | ANTONINI, Dominique              | OBSERVER       | HEAD AVIATION<br>SECURITY                                                 |

# Full Report for A40

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|--|-------------------------|----------|------------------------------------------------------------------------|
|  | BERTASI, Stefano        | OBSERVER | HEAD SENIOR VICE<br>PRESIDENT OFFICE, MER                              |
|  | BLOCK, Alejandro        | OBSERVER | YOUNG AVIATION<br>PROFESSIONAL                                         |
|  | BOULET GAUDREAU, Karine | OBSERVER | MANAGER, AVIATION<br>FACILITATION                                      |
|  | BUONO, Giancarlo        | OBSERVER | REGIONAL DIRECTOR,<br>SAFETY                                           |
|  | CANU, Celine            | OBSERVER | HEAD AVIATION<br>FACILITATION                                          |
|  | CAREEN, Nick            | OBSERVER | SENIOR VICE PRESIDENT,<br>AIRPORT PASSENGER                            |
|  | CERDA, Peter            | OBSERVER | REGIONAL VICE<br>PRESIDENT , AMERICAS                                  |
|  | CHARBONNEAU, Pierre     | OBSERVER | DIRECTOR, PASSENGER                                                    |
|  | CIRILO, Carlos          | OBSERVER | REGIONAL DIRECTOR,<br>SAFETY AND FLIGHT<br>OPERATIONS, THE<br>AMERICAS |
|  | CLAYTON, Karen          | OBSERVER | CORPORATE SECRETARY                                                    |
|  | CLIFFORD, Conrad        | OBSERVER | REGIONAL VICE<br>PRESIDENT, ASPAC/AME                                  |
|  | COLEHAN, Timothy        | OBSERVER | ASSISTANT DIRECTOR,<br>EXTERNAL AFFAIRS                                |
|  | COMBER, Michael         | OBSERVER | DIRECTOR MEMBER &<br>EXTERNAL RELATIONS,<br>ICAO                       |
|  | CONCIL, Anthony         | OBSERVER | DIRECTOR, CORPORATE<br>COMMUNICATIONS                                  |
|  | COTRUT, Catalin         | OBSERVER | DIRECTOR, AUDIT<br>PROGRAMS                                            |
|  | COWLES, Blair           | OBSERVER | REGIONAL DIRECTOR,<br>SFO, ASIA-PACIFIC                                |
|  | FOX, Stuart             | OBSERVER | DIRECTOR OPERATIONS                                                    |
|  | GILL, Michael           | OBSERVER | DIRECTOR, AVIATION<br>ENVIRONMENT                                      |
|  | GROUT, Jean-Francois    | OBSERVER | ASSISTANT DIRECTOR<br>ICAO RELATIONS                                   |
|  | HEFLIN, Chad            | OBSERVER | ASSISTANT DIRECTOR,<br>MEMBER AND EXTERNAL<br>RELATIONS                |
|  | HOCKING, Auguste        | OBSERVER | SENIOR LEGAL COUNSEL                                                   |
|  | HUANG, Yue              | OBSERVER | MANAGER, AVATION<br>ENVIRONMENT                                        |
|  | HUYGENS, Steve          | OBSERVER | ASSISTANT DIRECTOR,<br>EU AFFAIRS                                      |



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|  |                       |          |                                                                                         |
|--|-----------------------|----------|-----------------------------------------------------------------------------------------|
|  | JAIN, Chaitan         | OBSERVER | DIRECTOR POLICY,<br>UNITED AIRLINES                                                     |
|  | KHOSLA, Amitabh       | OBSERVER | COUNTRY DIRECTOR,<br>INDIA, NEPAL AND<br>BHUTAN                                         |
|  | LI, Wenxin            | OBSERVER | DIRECTOR, RVPO                                                                          |
|  | LÓPEZ-MEYER, Gilberto | OBSERVER | SENIOR VICE PRESIDENT,<br>SAFETY AND FLIGHTS<br>OPERATIONS                              |
|  | MA, Tao               | OBSERVER | REGIONAL VICE<br>PRESIDENT NORTH ASIA                                                   |
|  | MARQUEZ, Oracio       | OBSERVER | REGIONAL HEAD,<br>MEMBER AND EXTERNAL<br>RELATIONS LATIN                                |
|  | PRINGVANICH, Noppadol | OBSERVER | HEAD, ATM<br>ENGINEERING AND<br>AVIATION RADIO<br>SPECTRUM                              |
|  | RACE, Maria           | OBSERVER | DIRECTOR,<br>ENVIRONMENT POLICY,<br>PROGRAMS, AND<br>SUSTAINABILITY, UNITED<br>AIRLINES |
|  | RALPH, Simon          | OBSERVER | DIRECTOR, EXTERNAL<br>AFFAIRS                                                           |
|  | RISTAGNO, Linda       | OBSERVER | MANAGER EXTERNAL<br>AFFAIRS                                                             |
|  | ROCKBRUNE, Nancy      | OBSERVER | HEAD SAFETY<br>MANAGEMENT SYSTEM                                                        |
|  | RUIZ LLORENTE, José   | OBSERVER | REGIONAL DIRECTOR,<br>SAFETY AND FLIGHT<br>OPERATIONS                                   |
|  | SAYYED, Ruby          | OBSERVER | HEAD, ATM ADVOCACY                                                                      |
|  | SCHVARTZMAN, Rafael   | OBSERVER | REGIONAL VICE<br>PRESIDENT, EUROPE                                                      |
|  | SEARLE, Mark          | OBSERVER | DIRECTOR, SAFETY                                                                        |
|  | SHAMRAEV, Dimitri     | OBSERVER | COUNTRY DIRECTOR,<br>RUSSIA                                                             |
|  | SHANE, Jeffery        | OBSERVER | GENERAL COUNSEL                                                                         |
|  | STEELE, Paul          | OBSERVER | SPECIAL ADVISOR<br>EXTERNAL RELATIONS<br>FOR THE ICAO ASSEMBLY                          |
|  | TIRADO, Sebastian     | OBSERVER | CHIEF OF STAFF                                                                          |
|  | TORNERO, Carlos       | OBSERVER | DEPUTY GENERAL<br>COUNSEL                                                               |
|  | TOVAR, Michell        | OBSERVER | MANAGER, SVPO SFO                                                                       |

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|--------------------------------------------------------------------|----------------------|----------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                    | VACA, Daniel         | OBSERVER       | HEAD ATM<br>HARMONIZATION AND<br>GLOBAL POLICY                                                                                                                     |
|                                                                    | VAUGHAN, Matthew     | OBSERVER       | DIRECTOR, AVIATION<br>SECURITY                                                                                                                                     |
|                                                                    | WILTSHIRE, James     | OBSERVER       | ASSISTANT DIRECTOR<br>EXTERNAL AFFAIRS                                                                                                                             |
|                                                                    | ZEMGULYTE, Birute    | OBSERVER       | BUSINESS ANALYST<br>AVIATION INTELLIGENCE                                                                                                                          |
| <b>International Business Aviation<br/>Council (IBAC)</b>          |                      |                |                                                                                                                                                                    |
|                                                                    | EDWARDS, Kurt        | CHIEF OBSERVER | DIRECTOR GENERAL                                                                                                                                                   |
|                                                                    | BALI, Rajesh         | OBSERVER       | EXECUTIVE DIRECTOR<br>(INDIA)                                                                                                                                      |
|                                                                    | BOLEN, Edward        | OBSERVER       | PRESIDENT AND CEO                                                                                                                                                  |
|                                                                    | CARR, Douglas        | OBSERVER       | SENIOR VICE PRESIDENT,<br>NATIONAL BUSINESS<br>AVIATION ASSOCIATION<br>(NBAA), AND CORPORATE<br>SECRETARY,<br>INTERNATIONAL<br>BUSINESS AVIATION<br>COUNCIL (IBAC) |
|                                                                    | KNAAPEN, Leo         | OBSERVER       | CHIEF, INDUSTRY<br>AFFAIRS                                                                                                                                         |
|                                                                    | KOESTER, Brian       | OBSERVER       | MANAGER, NATIONAL<br>BUSINESS AVIATION<br>ASSOCIATION (NBAA)                                                                                                       |
|                                                                    | MOSEBACH, Christian  | OBSERVER       | DIRECTOR, OPERATIONS<br>& CONTROL CENTRE,<br>ASIA FLIGHT SERVICES,<br>AND BOARD OF<br>GOVERNORS, ASIAN<br>BUSINESS AVIATION<br>ASSOCIATION                         |
| <b>International Coalition for<br/>Sustainable Aviation (ICSA)</b> |                      |                |                                                                                                                                                                    |
|                                                                    | JOHNSON, Tim         | CHIEF OBSERVER | DIRECTOR                                                                                                                                                           |
|                                                                    | GRAVER, Brandon      | OBSERVER       | AVIATION RESEARCHER                                                                                                                                                |
|                                                                    | MALAKI, Amy          | OBSERVER       | ASSOCIATE DIRECTOR                                                                                                                                                 |
|                                                                    | MURPHY, Andrew       | OBSERVER       | MANAGER                                                                                                                                                            |
|                                                                    | PETSONK, Annie       | OBSERVER       | INTERNATIONAL<br>COUNSEL                                                                                                                                           |
|                                                                    | PIRIS-CABEZAS, Pedro | OBSERVER       | SENIOR ECONOMIST                                                                                                                                                   |

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|-------------------------------------------------------------------------------------------------|------------------------------|----------------|----------------------------------------------------------|
|                                                                                                 | SCHALLERT, Brad              | OBSERVER       | DEPUTY DIRECTOR,<br>INTERNATIONAL<br>CLIMATE COOPERATION |
| <b>International Coordinating Council<br/>of Aerospace Industries<br/>Associations (ICCAIA)</b> |                              |                |                                                          |
|                                                                                                 | FANNING, Eric                | CHIEF OBSERVER | CHAIRMAN                                                 |
|                                                                                                 | BANN, Amy                    | OBSERVER       | DIRECTOR, SUSTAINABLE<br>MATERIALS                       |
|                                                                                                 | BARREAUX, Anouck             | OBSERVER       | GIFAS COORDINATOR<br>FOR ICAO MATTERS                    |
|                                                                                                 | BASSANI, Daniel              | OBSERVER       | EXTERNAL RELATIONS<br>MANAGER                            |
|                                                                                                 | BEAUREGARD, Mark             | OBSERVER       | VICE PRESIDENT-<br>REGULATORY AFFAIRS                    |
|                                                                                                 | BEESTON, Warren              | OBSERVER       | OPERATIONAL<br>AUTHORITY DIRECTOR                        |
|                                                                                                 | BONNET, Arnaud               | OBSERVER       | SENIOR ENGINEER -<br>PROPULSIONS SYSTEMS                 |
|                                                                                                 | BOURLLOT, Pierre             | OBSERVER       | CHIEF EXECUTIVE<br>OFFICER                               |
|                                                                                                 | CARDIN, Pierre               | OBSERVER       | SR. VICE PRESIDENT<br>PUBLIC AFFAIRS CANADA              |
|                                                                                                 | CARNELLY, Daniel             | OBSERVER       | SENIOR DIRECTOR,<br>TECHNOLOGY                           |
|                                                                                                 | CONDIS, Jerome               | OBSERVER       | MULTI-PROGRAM DATA<br>LINK AND FMS MANAGER               |
|                                                                                                 | COWART, Robert               | OBSERVER       |                                                          |
|                                                                                                 | DALLO, Elisabeth             | OBSERVER       | INTERNATIONAL PUBLIC<br>AFFAIRS ADVISOR                  |
|                                                                                                 | DE RIVALS-MAZERES,<br>Géraud | OBSERVER       | REGIONAL FLIGHT<br>SAFETY DIRECTOR                       |
|                                                                                                 | DE VROEY, Vincent            | OBSERVER       | SAFET AND OPERATIONS<br>OFFICER                          |
|                                                                                                 | DELILLE, Francois            | OBSERVER       | DIRECTOR OF ATM<br>STRATEGY                              |
|                                                                                                 | DEPIN, Xavier                | OBSERVER       | PRODUCT SECURITY<br>SENIOR EXPERT                        |
|                                                                                                 | DEVINE, Rachel               | OBSERVER       | HEAD OF FEDERAL<br>POLICY                                |
|                                                                                                 | DUMONT, Jean-Brice           | OBSERVER       | EXECUTIVE VICE<br>PRESIDENT,<br>ENGINEERING, AIRBUS      |
|                                                                                                 | FEYT, Nathalie               | OBSERVER       | CHIEF PRODUCT<br>SECURITY OFFICER                        |
|                                                                                                 | FOX, Mitchell                | OBSERVER       | SENIOR DIRECTOR<br>STRATEGY                              |



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|--|-------------------------|----------|---------------------------------------------------------|
|  | GARCÍA CLARO, Miguel F. | OBSERVER | ECODESIGN AND ENVIRONMENTAL AFFAIRS SPECIALIST          |
|  | GRAHAM, Nancy           | OBSERVER | PRESIDENT                                               |
|  | GUENON, Valerie         | OBSERVER | VP ENVIRONMNET POLICY                                   |
|  | HAMY, Marc              | OBSERVER | VICE-PRESIDENT HEAD OF AIR TRANSPORT AND PUBLIC AFFAIRS |
|  | HANAKATA, Minoru        | OBSERVER | GENERAL MANAGER                                         |
|  | HOLLOWAY, Gene          | OBSERVER | CSO & EVP, ENVIRONMENT & SUSTAINABILITY                 |
|  | HUSSE, Olivier          | OBSERVER | ENVIRONMENTAL AFFAIRS, POLICY AND REGULATIONS MANAGER   |
|  | HYDE, David             | OBSERVER | DIRECTOR, ENVIRONMENTAL POLICY                          |
|  | KOHN, Andreas           | OBSERVER | SR. DIRECTOR AIR TRANSPORT AFFAIRS                      |
|  | LALOUETTE, Luc          | OBSERVER | SESAR PROGRAMME DIRECTOR                                |
|  | LEE, Robert             | OBSERVER | DIRECTOR, STRATEGIC PROJECTS, CNS/ATM                   |
|  | LEFEVRE, Baptiste       | OBSERVER | ADVANCED TECHNOLOGIES REGULATION MANAGER                |
|  | LIE, Simon              | OBSERVER | TECHNICAL FELLOW                                        |
|  | MAJJIGI, Muni           | OBSERVER | CONSULTING ENGINEER-ACOUSTICS                           |
|  | MATUS, Frank            | OBSERVER | DIRECTOR, STRATEGY & BUSINESS DEVELOPMENT               |
|  | MAURICE, Lourdes        | OBSERVER | ADVISOR                                                 |
|  | MEISLITZER, Boris       | OBSERVER | SECTION CHIEF                                           |
|  | MICHEL, Eric            | OBSERVER | HO EUROPEAN AFFAIRS FOR HELICOPTERS                     |
|  | MILLER, Jennifer        | OBSERVER | GENERAL COUNCIL                                         |
|  | MOLONEY, John           | OBSERVER | DIRECTOR-TRANSPORTATION POLICY                          |
|  | MORRISSEY, Patrick      | OBSERVER | TECHNICAL FELLOW                                        |
|  | MURPHY, Andrew          | OBSERVER | CHIEF ENGINEER, ADVANCED COMMERCIAL PROGRAMS            |
|  | MURPHY, Tim             | OBSERVER | SENIOR TECHNICAL FELLOW                                 |

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|------------------------------------------------------------------|-----------------------|----------------|------------------------------------------------------------------------------------------------------------------|
|                                                                  | NEWSUM, Sean          | OBSERVER       | DIRECTOR,<br>ENVIRONMENTAL<br>STRATEGY                                                                           |
|                                                                  | PARADAS, Marion       | OBSERVER       | VICE PRESIDENT<br>INTERNATIONAL<br>RELATIONS                                                                     |
|                                                                  | PARNIS, Patrick       | OBSERVER       | MARKETING DIRECTOR                                                                                               |
|                                                                  | PIE, Jan              | OBSERVER       |                                                                                                                  |
|                                                                  | QUICK, Jim            | OBSERVER       | PRESIDENT AND CEO                                                                                                |
|                                                                  | RIEGLE, Leslie        | OBSERVER       | ASSISTANT VICE<br>PRESIDENT, CIVIL<br>AVIATION                                                                   |
|                                                                  | ROSTOVTSEVA, Liudmila | OBSERVER       | SECRETARY GENERAL OF<br>UAI                                                                                      |
|                                                                  | RUSSELL, Raymond      | OBSERVER       | POLICY                                                                                                           |
|                                                                  | SALTOS, Santiago      | OBSERVER       | REGIONAL SAFETY<br>DIRECTOR                                                                                      |
|                                                                  | SHAPKIN, Vasily       | OBSERVER       | DIRECTOR                                                                                                         |
|                                                                  | SHIDARA, Julio        | OBSERVER       | PRESIDENT & CEO                                                                                                  |
|                                                                  | SILVER , David        | OBSERVER       | VICE PRESIDENT OF<br>CIVIL AVIATION AFFAIRS<br>AT THE AEROSPACE<br>INDUSTRIES<br>ASSOCIATION OF<br>AMERICA (AIA) |
|                                                                  | SULLIVAN, Sean        | OBSERVER       | CHAIR, SECURITY<br>COMMITTEE                                                                                     |
|                                                                  | WACHENHEIM, Michel    | OBSERVER       | CHAIRMAN CIVIL<br>AVIATION                                                                                       |
|                                                                  | WADDINGTON, David     | OBSERVER       | MARKETING DIRECTOR,<br>AIRCRAFT PERFORMANCE<br>AND ENVIRONMENT                                                   |
|                                                                  | WINTER, Michael       | OBSERVER       | SENIOR FELLOW,<br>ADVANCED TECHNOLOGY                                                                            |
|                                                                  | ZHANG, Stephen        | OBSERVER       | SALES DIRECTOR                                                                                                   |
|                                                                  | ZWEGERS, David        | OBSERVER       | REGIONAL SAFETY<br>DIRECTOR. LATIN<br>AMERICA & CARIBBEAN.                                                       |
| <b>International Cospas-Sarsat<br/>Programme (COSPAS SARSAT)</b> |                       |                |                                                                                                                  |
|                                                                  | LETT, Steven          | CHIEF OBSERVER | HEAD OF SECRETARIAT                                                                                              |
|                                                                  | BERTOIA, Cheryl       | OBSERVER       | DEPUTY HEAD OF<br>SECRETARIATPRINCIPAL<br>OPERATIONS OFFICER                                                     |
|                                                                  | ST-PIERRE, Dany       | OBSERVER       | PRINCIPAL TECHNICAL<br>OFFICER                                                                                   |



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|------------------------------------------------------------------------------------------|---------------------------|----------------|---------------------------------------------|
| <b>International Council of Aircraft Owner and Pilot Associations (IAOPA)</b>            |                           |                |                                             |
|                                                                                          | SPENCE, Craig J.          | CHIEF OBSERVER | SECRETARY GENERAL                           |
| <b>International Federation of Air Line Pilots' Associations (IFALPA)</b>                |                           |                |                                             |
|                                                                                          | NETSKAR, Jack             | CHIEF OBSERVER | PRESIDENT                                   |
|                                                                                          | ARIEL, Gad                | OBSERVER       | LEGAL ADVISOR                               |
|                                                                                          | COUCHMAN, Carole          | OBSERVER       | SENIOR TECHNICAL OFFICER                    |
|                                                                                          | CURRÁS BARRIOS, Sebastián | OBSERVER       | PROFESSIONAL & GOVERNMENT AFFAIRS OFFICER   |
|                                                                                          | JACKSON, Mike             | OBSERVER       | IFALPA REP TO ICAO                          |
|                                                                                          | SEMANCHIK, David          | OBSERVER       | REGULATORY COUNSEL AND SENIOR ATTORNEY      |
|                                                                                          | WELLS, Jay                | OBSERVER       | LEGAL ADVISOR                               |
| <b>International Federation of Air Traffic Controllers' Associations (IFATCA)</b>        |                           |                |                                             |
|                                                                                          | LEPAGE, Jean-Francois     | CHIEF OBSERVER | ANC INDUSTRY OBSERVER FOR IFATCA            |
|                                                                                          | AULD, Duncan              | OBSERVER       | PRESIDENT AND CEO                           |
|                                                                                          | BACA, Ignacio             | OBSERVER       | EVP TECHNICAL                               |
|                                                                                          | IAVORSKAIA, Tatiana       | OBSERVER       | OFFICE MANAGER                              |
|                                                                                          | METZGER, Thom             | OBSERVER       | IFATCA REPRESENTATIVE - OBSERVER            |
|                                                                                          | RICHARDS, Jeffrey         | OBSERVER       | IFATCA RPASP MEMBER                         |
|                                                                                          | SJÖSTRÖM, Helena          | OBSERVER       | DEPUTY PRESIDENT IFATCA                     |
|                                                                                          | VAN ROOYEN, Peter         | OBSERVER       | EXECUTIVE VICE-PRESIDENT PROFESSIONAL       |
| <b>International Federation of Air Traffic Safety Electronics Associations (IFATSEA)</b> |                           |                |                                             |
|                                                                                          | DELANEY, Patrick          | CHIEF OBSERVER | ICAO LIASON OFFICER                         |
|                                                                                          | ARMSTRONG, Howard         | OBSERVER       | GENERAL MANAGER                             |
|                                                                                          | DUNG, Ishaya              | OBSERVER       | DEPUTY GENERAL MANAGER                      |
|                                                                                          | EVERSBERG, Matthias       | OBSERVER       | AIR TRAFFIC SAFETY ELECTRONICS PERSONAL     |
|                                                                                          | GAULIN, Michel            | OBSERVER       | IFATSEA REPRESENTATIVE TO ICAO, NGAP EXPERT |
|                                                                                          | HALL, Rowell              | OBSERVER       | REGIONAL OPERATIONS MANAGER                 |



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|-----------------------------------------------------------------------------------------|--------------------------|----------------|-------------------------------------------|
|                                                                                         | MEYER, Andreas           | OBSERVER       | IFATSEA<br>REPRESENTATIVE, NGAP<br>EXPERT |
|                                                                                         | OAKLEY, Dennis           | OBSERVER       | SENIOR TECHNICIAN                         |
|                                                                                         | OUELLETTE, Yvan          | OBSERVER       | OBSERVER                                  |
|                                                                                         | POWIS, Robbi-Ann         | OBSERVER       | TECHNICIAN                                |
|                                                                                         | SPENCE, Peter            | OBSERVER       | ASSISTANT OPS MGR                         |
|                                                                                         | SZCZUKA, Edward          | OBSERVER       | ELECTRONICS ENGINEER                      |
|                                                                                         | VÖCKING, André           | OBSERVER       | IFATSEA ADVISOR                           |
|                                                                                         | WEHE, Thorsten           | OBSERVER       | PRESIDENT                                 |
| <b>International Federation of Freight Forwarders Associations (FIATA)</b>              |                          |                |                                           |
|                                                                                         | GOTTLIEB, Brian          | CHIEF OBSERVER | TECHNICAL ADVISOR                         |
|                                                                                         | GOTTLIEB, Lorne          | OBSERVER       | TECHNICAL ADVISOR                         |
| <b>International Geographic Union (IGU)</b>                                             |                          |                |                                           |
|                                                                                         | LIN, Weiqiang            | OBSERVER       | ASSISTANT PROFESSOR                       |
| <b>International Law Association (ILA)</b>                                              |                          |                |                                           |
|                                                                                         | EBERG, Artur             | OBSERVER       | DCL CANDIDATE                             |
| <b>International Mobile Satellite Organization (IMSO)</b>                               |                          |                |                                           |
|                                                                                         | AHMED, Moin              | CHIEF OBSERVER | DIRECTOR GENERAL                          |
| <b>International Petroleum Industry Environmental Conservation Association (IPIECA)</b> |                          |                |                                           |
|                                                                                         | WHEELER, Derek           | OBSERVER       | POLICY PLANNING<br>SENIOR ADVISOR         |
| <b>International Transport Forum (ITF)</b>                                              |                          |                |                                           |
|                                                                                         | KIM, Young Tae           | CHIEF OBSERVER | SECRETARY-GENERAL                         |
|                                                                                         | EGELAND, Jagoda          | OBSERVER       | ADVISOR TO THE<br>SECRETARY-GENERAL       |
|                                                                                         | KIRSTEIN, Lucie          | OBSERVER       | JUNIOR POLICY ANALYST                     |
| <b>International Transport Workers' Federation (ITF)</b>                                |                          |                |                                           |
|                                                                                         | MOCHO RODRIGUEZ, Gabriel | CHIEF OBSERVER | CIVIL AVIATION SECTION<br>SECRETARY       |
|                                                                                         | BORRAS, Rodrigo          | OBSERVER       | ICAO WORKING GROUP                        |
|                                                                                         | CARMONA, Enrique         | OBSERVER       | GROUND HANDLING<br>COMMITTEE CHAIRMAN     |
|                                                                                         | CAVALCANTI SILVA, Lilia  | OBSERVER       | DIRECT OF HEALTH                          |
|                                                                                         | CERIOTTI, Marcelo        | OBSERVER       | DIRECTOR OF LEGAL                         |
|                                                                                         | COATES, Eoin             | OBSERVER       | ASSISTANT SECRETARY -<br>CIVIL AVIATION   |
|                                                                                         | DOTTA, Sergio            | OBSERVER       | ITF DELEGATE                              |



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|                                                                    | DOVICH, Maria Florencia       | OBSERVER       | LEGAL ADVISOR                                                                                                                           |
|                                                                    | GALLOP, Michele               | OBSERVER       | DELEGATE                                                                                                                                |
|                                                                    | GONZALES, Sarah               | OBSERVER       |                                                                                                                                         |
|                                                                    | MAZZIERI, Juan Pablo          | OBSERVER       | CAPTAIN                                                                                                                                 |
|                                                                    | MICHEL, Arnaud                | OBSERVER       |                                                                                                                                         |
|                                                                    | MOSCATELLI, Julian Ariel      | OBSERVER       | AERONAUTICAL ENGINEER                                                                                                                   |
|                                                                    | NEUMAIER, Mira                | OBSERVER       | VER.DI / HEAD OF CIVIL AVIATION DIVISION                                                                                                |
|                                                                    | NNABUE, Prince Benjamin Konye | OBSERVER       | NATIONAL PRESIDENT, NATIONAL UNION OF AIR TRANSPORT EMPLOYEES (NUATE) AND ASSISTANT GENERAL MANAGER, CREDIT CONTROL, AIRPORT OPERATIONS |
|                                                                    | NYBERG, Anneli Monica         | OBSERVER       | OBSERVER                                                                                                                                |
|                                                                    | PAGNIEZ, Enrique              | OBSERVER       | MEMBER/LEGAL ADVISOR                                                                                                                    |
|                                                                    | PURVINAS, Stephen             | OBSERVER       | DELEGATE                                                                                                                                |
|                                                                    | SAFIYANU, Mohammed Dauda      | OBSERVER       | AFRICA REGIONAL SECRETARY                                                                                                               |
|                                                                    | SOW, Bayla                    | OBSERVER       |                                                                                                                                         |
|                                                                    | WITKOWSKI, Chris              | OBSERVER       | CHAIR, OCCUPATIONAL SAFETY & HEALTH COMMITTEE                                                                                           |
| <b>Interstate Aviation Committee (IAC)</b>                         |                               |                |                                                                                                                                         |
|                                                                    | ANODINA, Tatiana              | CHIEF OBSERVER | – CHAIRPERSON OF IAC                                                                                                                    |
|                                                                    | IATSOUK, Victor               | OBSERVER       | EXPERT                                                                                                                                  |
|                                                                    | MALAKHOVA, Larisa             | OBSERVER       | ADVISER OF IAC                                                                                                                          |
|                                                                    | RUHLINSKIY, Victor            | OBSERVER       | SENIOR DEPUTY CHAIRMAN OF IAC                                                                                                           |
|                                                                    | VDOVENKO, Roman               | OBSERVER       | DEPUTY CHAIRMAN OF IAC                                                                                                                  |
|                                                                    | ZAYKO, Sergey                 | OBSERVER       | DEPUTY CHAIRMAN                                                                                                                         |
| <b>Joint Aviation Authorities – Training Organisation (JAA-TO)</b> |                               |                |                                                                                                                                         |
|                                                                    | VIEIRA DE ALMEIDA, Paula      | CHIEF OBSERVER | DIRECTOR                                                                                                                                |
|                                                                    | SCHOONDERWOERD, Eric          | OBSERVER       | BUSINESS DEVELOPER & STRATEGIST                                                                                                         |
| <b>Latin American Association of Air and Space Law (ALADA)</b>     |                               |                |                                                                                                                                         |
|                                                                    | DONATO, Angela Marina         | CHIEF OBSERVER | SECRETARY GENERAL                                                                                                                       |
| <b>Latin American Civil Aviation Commission (LACAC)</b>            |                               |                |                                                                                                                                         |
|                                                                    | BINDER, Jaime                 | OBSERVER       | SECRETARY GENERAL                                                                                                                       |



# Full Report for A40

|                                                                                 |                          |                |                                                             |
|---------------------------------------------------------------------------------|--------------------------|----------------|-------------------------------------------------------------|
| <b>Pacific Aviation Safety Office (PASO)</b>                                    |                          |                |                                                             |
|                                                                                 | VALENTINE, Andrew        | CHIEF OBSERVER | GENERAL MANAGER                                             |
|                                                                                 | WAQA, Netava             | OBSERVER       | OPERATIONS MANAGER                                          |
| <b>Pacific Islands Forum (Pacific Islands Forum)</b>                            |                          |                |                                                             |
|                                                                                 | SIAOSI, Tasha            | CHIEF OBSERVER | SMALLER ISLAND STATES ADVISER/TEAM LEADER AVIATION          |
| <b>RTCA, Inc. (RTCA)</b>                                                        |                          |                |                                                             |
|                                                                                 | SECEN, Albert            | OBSERVER       | VICE PRESIDENT, AVIATION TECHNOLOGY                         |
| <b>Society of Automotive Engineers (SAE) International (SAE)</b>                |                          |                |                                                             |
|                                                                                 | ROCKWELL, Michael        | CHIEF OBSERVER | EXECUTIVE DIRECTOR                                          |
|                                                                                 | PRISAZNUK, Paul          | OBSERVER       | PROGRAM DIRECTOR                                            |
| <b>The Banjul Accord Group Aviation Safety Oversight Organization (BAGASOO)</b> |                          |                |                                                             |
|                                                                                 | BAH, Tidiane             | CHIEF OBSERVER | EXECUTIVE DIRECTOR                                          |
|                                                                                 | JOW, Herbert D. C.       | OBSERVER       | FINANCE & ADMINISTRATION MANAGER                            |
| <b>The International Air Cargo Association (TIACA)</b>                          |                          |                |                                                             |
|                                                                                 | ZUBKOV, Vladimir         | CHIEF OBSERVER | SECRETARY GENERAL                                           |
| <b>United Nations Framework Convention on Climate Change (UNFCCC)</b>           |                          |                |                                                             |
|                                                                                 | SIMEONOVA, Katia         | CHIEF OBSERVER | CO-ORDINATOR SBI, MANAGER, REVIEW, METHODOLOGY AND TRAINING |
|                                                                                 | VESLIGAJ, Davor          | OBSERVER       |                                                             |
| <b>West African Economic and Monetary Union (UEMOA)</b>                         |                          |                |                                                             |
|                                                                                 | DOUKA, Kragbé Jacques    | OBSERVER       | INSPECTEUR RÉGIONAL LICENCES DU PERSONNEL/ TEAM LEADER P.I. |
| <b>World Bank Group (WB)</b>                                                    |                          |                |                                                             |
|                                                                                 | SCHLUMBERGER, Charles E. | CHIEF OBSERVER | LEAD AIR TRANSPORT SPECIALIST                               |
| <b>World Meteorological Organization (WMO)</b>                                  |                          |                |                                                             |



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|----------------------------------------------------------|---------------------|-----------------|-------------------------------------------------------|
|                                                          | BROCK, Greg         | OBSERVER        | ACTING CHIEF,<br>AERONAUTICAL<br>METEOROLOGY DIVISION |
|                                                          | TANG, Xu            | OBSERVER        | DIRECTOR                                              |
| <b>World Wide Airport Coordinators<br/>Group (WWACG)</b> |                     |                 |                                                       |
|                                                          | HERBANE, Eric       | CHIEF OBSERVER  | CHAIRMAN                                              |
| <b><i>SPECIAL GUEST</i></b>                              |                     |                 |                                                       |
|                                                          | <b>Name</b>         | <b>Position</b> | <b>Title</b>                                          |
|                                                          | BENJAMIN, Raymond   | SPECIAL GUEST   | FORMER SECRETARY<br>GENERAL OF ICAO                   |
| <b><i>MEDIA/PRESS</i></b>                                |                     |                 |                                                       |
|                                                          | <b>Name</b>         | <b>Position</b> | <b>Title</b>                                          |
| <b>MEDIA/PRESS</b>                                       |                     |                 |                                                       |
|                                                          | ANDERSON-STERN, Max | PARTICIPANT     | PRODUCER                                              |
|                                                          | AOUANE, Ingrid      | PARTICIPANT     | HEAD OF<br>COMMUNICATIONS                             |
|                                                          | BEENE, Ryan         | PARTICIPANT     | REPORTER                                              |
|                                                          | BISSONNET, Jacques  | PARTICIPANT     |                                                       |
|                                                          | BRUNETTO, Natale    | PARTICIPANT     | EDITOR DIRECTOR                                       |
|                                                          | D'AMOURS, Mathieu   | PARTICIPANT     | REPORTER                                              |
|                                                          | GIANNELIS, Georgios | PARTICIPANT     |                                                       |
|                                                          | GIBERTINI, Vanni    | PARTICIPANT     | JOURNALIST                                            |
|                                                          | HAYWARD, Justin     | PARTICIPANT     | CBC REPORTER                                          |
|                                                          | KHAN-GORDON, Andrew | PARTICIPANT     | COMMUNICATIONS<br>OFFICER                             |
|                                                          | KUFEL, Emanuela     | PARTICIPANT     |                                                       |
|                                                          | LAMPERT, Allison    | PARTICIPANT     | MONTREAL<br>CORRESPONDENT                             |
|                                                          | MACHERAS, Alex      | PARTICIPANT     |                                                       |
|                                                          | MARTELL, Allison    | PARTICIPANT     | SENIOR<br>CORRESPONDENT                               |
|                                                          | MASSON, Magalie     | PARTICIPANT     | JOURNALISTE                                           |
|                                                          | MCAULEY, Joseph     | PARTICIPANT     | SENIOR JOURNALIST                                     |
|                                                          | MUNSON, James       | PARTICIPANT     | CORRESPONDENT                                         |
|                                                          | NORTHCOTT, Alison   | PARTICIPANT     |                                                       |
|                                                          | PORTER, Dennis      | PARTICIPANT     | CAMERA OPERATOR                                       |
|                                                          | RUBINGER, Jessica   | PARTICIPANT     | CBC REPORTER                                          |
|                                                          | ST. AMANT, Dave     | PARTICIPANT     |                                                       |
|                                                          | TASCHEREAU, Jacques | PARTICIPANT     | PRODUCER                                              |
|                                                          | THOMAS, Eric        | PARTICIPANT     |                                                       |
|                                                          |                     |                 |                                                       |



# Full Report for A40

| DELEGATIONS          |            |
|----------------------|------------|
| Member States        | 184        |
| Observer Delegations | 55         |
| <b>Total</b>         | <b>239</b> |

| DELEGATES            |             |
|----------------------|-------------|
| Member States        | 2007        |
| Observer Delegations | 379         |
| Special Guest        | 1           |
| MEDIA/PRESS          |             |
| MEDIA/PRESS          | 23          |
| <b>Total</b>         | <b>2410</b> |

Amendments to the list should be notified to the  
Registration Desk

[Registration@icao.int](mailto:Registration@icao.int)