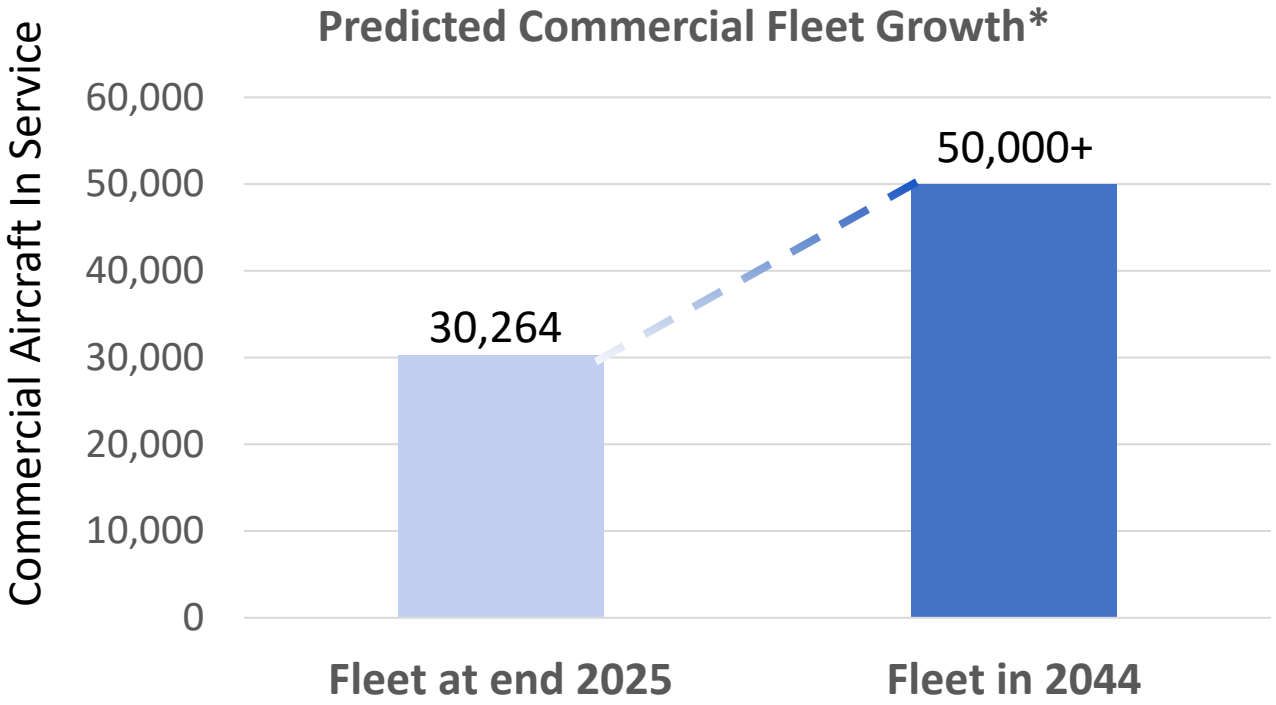
Air Transport Conference
State of the Industry

Camille Grand
Chair, ICCAIA

ICCAIA
International Coordinating Council of Aerospace Industries Associations

Commercial Fleet to Almost Double in 20 Years



~19,000 retirements

40,000+ new aircraft

Extraordinary demand on:

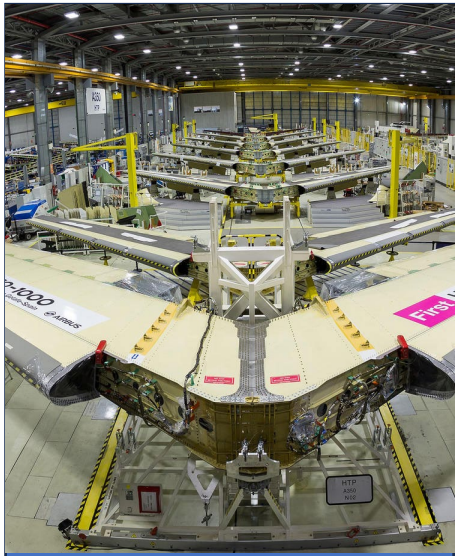
- Supply Chain
- Workforce
- ATM
- Airports

*Source: ATAG Aviation Benefits Beyond Borders 2026 Edition

The whole sector needs ICAO to prepare

ICCAIA

Investment For the Manufacturing and Service Sector

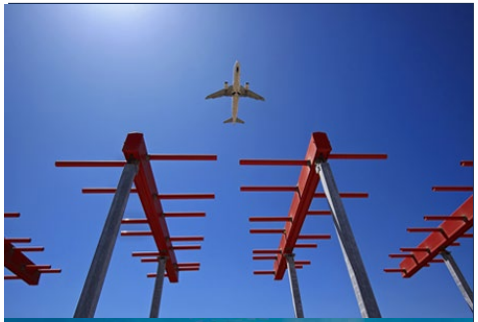


New Facilities
New Processes
Secure Supply Chain





New Technologies
SAF Compatibility
New Energies





Infrastructure
Modernisation
Sustainable Funding





Education & Training
Retain Talent &
Expertise

ICCAIA

Air Transport Conf/7

Risks	Enablers
Supply Chain Stressors	- Policies to ensure free movement of and access to materials and resources needed for manufacturing - Open trade policies - Data collection and tracking
Workforce Shortages	- Prioritization and recognition of the issue - Data collection and monitoring - Collaborative action
Uneven Regulation for Innovation	- Regulatory approaches to support the use of AI as an enabler for growth and innovation
Changing Climate	- Integration of climate adaptation and resilience into risk management, infrastructure and investment planning