State of the Airline Industry

Partnership for **growth**: **connectivity** as the **engine** of **sustainable** development for **all nations.**



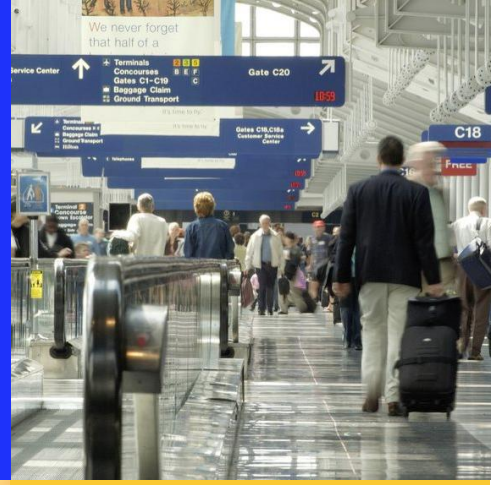
Thomas Reynaert

Senior Vice President External Affairs

IATA

2.1%

Annual RPK growth





2.0%

Net Profit Margin

0.7%

Growth in Cargo



Margins are too thin making it than more challenging to absorb disruptive events

IATA

Resilience tested by a fuel shock and a stalled supply chain

$152
average jet fuel price per barrel



31.4%
fuel share of operating costs



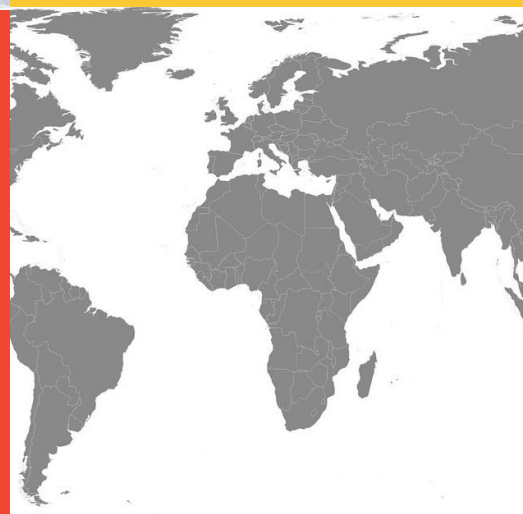
18,100
aircraft on backlog



Efficiency Gains stalled



Uneven exposure



This precisely why this conference is so critical



Smart Regulation



Sound investment



Predictable costs and taxation

We need sustainable and seamless global solutions

Cleaner aviation energy

- Policies that stimulate SAF supply and investment (beyond mandates)
- CORSIA as the single global market-based measure, with enough eligible emissions units and no overlapping schemes

Seamless, secure travel

- Recognition of digital travel credentials aligned with ICAO and ISO standards
- Interoperable cross-border frameworks; governments, not airline staff, decide admissibility

Shared priorities for connectivity



Plan together

Include aviation in national development and investment plans



Regulate smartly

Proportionate, evidence-based regulations with connectivity and safety at its heart



Keep costs fair

Cost-related charges and taxation in line with ICAO policies and principles



Decarbonize globally

Cleaner energy through SAF policy and CORSIA



Connect seamlessly

Interoperable digital identity and harmonized policies for facilitation

Connectivity is the engine of sustainable development for all nations

Thank you

