



**INTERNATIONAL  
CIVIL AVIATION  
ORGANIZATION**



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Eighth Meeting of the Directors General of Civil Aviation-Middle East Region

(Doha, Qatar, 26 - 28 October 2016)

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## Supporting Capacity Development and Implementation Middle East Region

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International Civil Aviation Organization



# Operationalizing ICAO's NCLB Strategic Goal

## STRATEGIC GOAL IN FOCUS

### No Country is Left Behind

Ensures States benefit from ICAO's implementation support and resource mobilization activities, which are designed to promote the effective implementation of policies, standards and recommended practices.

Helps overcome resource limitations that impact infrastructure, training, supply chain access and coordination, especially in developing countries



# HOW ICAO SUPPORTS STATES



01

## STRONG FOUNDATIONS

- ✓ Legislation
- ✓ Institutional capacity and governance
- ✓ Human resource development



02

## STRATEGIC DEVELOPMENT

- ✓ Planning processes
- ✓ Stakeholder engagement
- ✓ Integrated development



03

## REGULATORY COMPLIANCE

- ✓ Regulations
- ✓ Certification
- ✓ Oversight and personnel capabilities



04

## OPERATIONAL EFFICIENCY

- ✓ Infrastructure improvements
- ✓ Equipment and technology
- ✓ Implementation support and training



GLOBAL  
EXPERIENCE



WORLD-CLASS  
EXPERTISE



WORKING IN  
PARTNERSHIP



RESULTS  
AT SCALE

# CDI Support Process





# MID - ONGOING PROJECTS



## PROJECT STATUS

-  **Egypt**  
Airspace restructuring assistance
-  **Iraq**  
OPAS assistance, Tal Afar and Erbil
-  **Kuwait**  
Long-standing OPAS assistance
-  **Lebanon**  
National professionals; ATM procurement
-  **Libya**  
Civil Aviation Master Plan for LYCAA
-  **Saudi Arabia**  
OPAS in all domains; King Salman Airport
-  **Sudan**  
OPAS assistance; civil aviation restart

## REGIONAL PROJECTS

-  **CASP-MID**  
Cooperative Aviation Security Programme
-  **MID-FPP**  
MID Region Flight Procedure Programme
-  **MID-RMA**  
Middle East Regional Monitoring Agency

*\*The map provided in this Slide may not reflect actual boundaries and should not be used as a reference for navigational or any other purposes; it does not imply the expression of any opinion whatsoever on the part of ICAO concerning the legal status of any country or territory or of its authorities or concerning the delimitation of its frontier or boundaries".*

# SUCCESS STORIES IN THE MIDDLE EAST

Country partnerships advancing aviation implementation through CDI support



## Iraq CAA

### SKILLS FOR STRONGER AVIATION

Targeted training turns identified needs into stronger skills for Iraq's civil aviation workforce.

500+ trainees to date

400 additional planned in 2027



## Oman CAA

### EXPERTISE FOR SAFETY OVERSIGHT

ICAO supported the Oman CAA in pre-audit preparations, helping increase the EI score.



## Lebanon

LONG-STANDING PARTNER

### PEOPLE BEHIND ESSENTIAL SERVICES

Support for national professionals and air navigation services helps Lebanon sustain its civil aviation expertise and operational capacity.



## Saudi Arabia

LONG-STANDING PARTNER

### BUILDING CAPACITY FOR AVIATION DEVELOPMENT

Expert support to enhance regulatory capability and to promote infrastructure development, including at King Salman International Airport



# ICAO Training: Building Sustainable Capabilities

01

## IDENTIFY

### Needs & gaps

- Needs assessment
- State-specific capacity gaps



02

## BUILD

### Competencies

- 500+ ICAO courses
- Classroom
- Online
- Competency-based



03

## IMPLEMENT

### iPacks & expertise

- Training + expert support
- Guidance & practical tools
- Implementation assistance

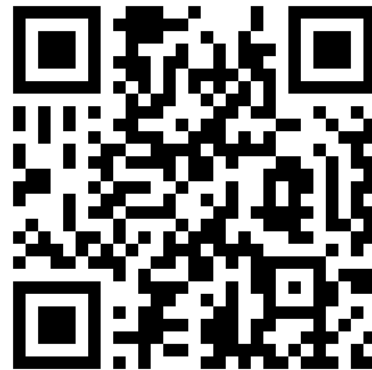


04

## SUSTAIN

### State capability

- Knowledge transfer
- Institutional capacity
- Continuous improvement

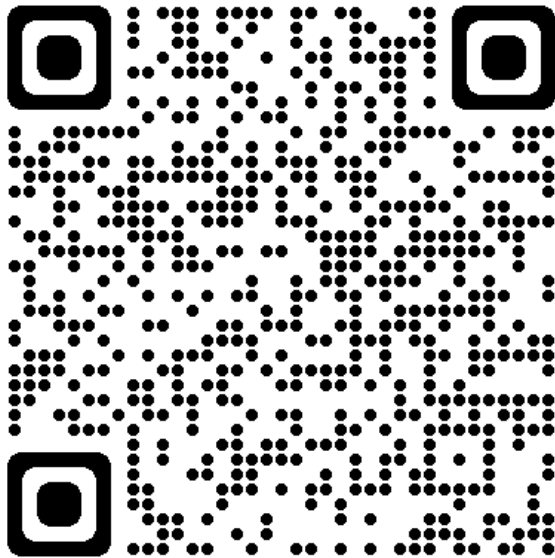




# ICAO Training Catalogue

- 500+ training packages available in face-to-face, online or hybrid formats across 11 strategic training areas, supporting the implementation of SARPs.
- Global network of over 144 Training Organizations and Partners developing and delivering ICAO Training.

[www.icao.int/training](http://www.icao.int/training)



AVIATION MANAGEMENT

AIR NAVIGATION SERVICES

AERODROMES

ENVIRONMENT

FLIGHT SAFETY AND SAFETY  
MANAGEMENT

SECURITY

FACILITATION

AIR TRANSPORT

TRAINING COMPETENCY  
DEVELOPMENT

AVIATION LAW

NEW



AVIATION NEW ENTRANTS

# TRAINAIR PLUS Centres in the Middle East

A regional network supporting aviation training and capacity development



**21**

TRAINAIR PLUS Centres in MID



**9**

MID States represented



Strengthening aviation training across the region



Building regional expertise for safer skies



**Lebanon** (1 centre)

- Middle East Airlines Training Center



**Iraq** (1 centre)

- Iraqi Civil Aviation Institute



**Egypt** (3 centres)

- Egyptian Training Academy
- Egyptian Aviation Academy (EAA)
- United for Aviation Technology Services (United ATS)



**Jordan** (1 centre)

- Queen Noor Civil Aviation Technical College (QNCATC)



**Kuwait** (1 centre)

- College of Aviation & Technology



**United Arab Emirates** (6 centres)

- Etihad Aviation Training (EAT)
- Global Air Navigation Services (GANS)
- International Aviation Consulting & Training, UAE General Civil Aviation Authority
- Fujairah Air Navigation Services
- ATOM Aviation Training Services
- Sharjah Training Centre for Airports Science



**Saudi Arabia** (3 centres)

- Saudi Academy of Civil Aviation (SACA)
- Prince Sultan Aviation Academy
- Riyadh Airports Company Academy



**Qatar** (2 centres)

- Qatar Aeronautical Academy (QAA)
- Qatar Company for Airports Operation and Management



**Oman** (3 centres)

- Oman Airports Training Centre
- Oman Aircraft Control College
- International Institute of Fire and Safety



# MID Training Footprint

Training reach and country engagement | 2024 – September 2026



**4,148**  
trainees

across 15 MID States



**15**  
MID States

supported through  
ICAO Training

Bahrain



Egypt



Iran



Iraq



Jordan



Kuwait



Lebanon



Libya



Oman



Qatar



Saudi Arabia



Sudan



Syria



United Arab  
Emirates



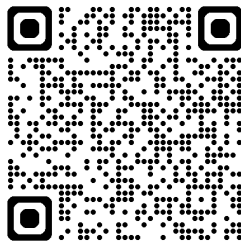
Yemen



**50**  
professionals  
benefited from  
scholarships and  
fellowships

# New Initiative: ICAO BUY

One portal for sourcing aviation solutions



[store.icao.int/en/icao-buy](https://store.icao.int/en/icao-buy)

**AVAILABLE NOW**

## WHAT IT DOES

01

### Pre-qualified suppliers

Products sourced through competitive ICAO procurement.

02

### Better value

Aggregated demand and long-term agreements help deliver competitive pricing.

03

### Simpler purchasing

A streamlined route to aviation goods and services.

## Aircraft Rescue & Firefighting (ARFF)



ARFF  
vehicles

SCBA

Protective  
equipment

Firefighter kit

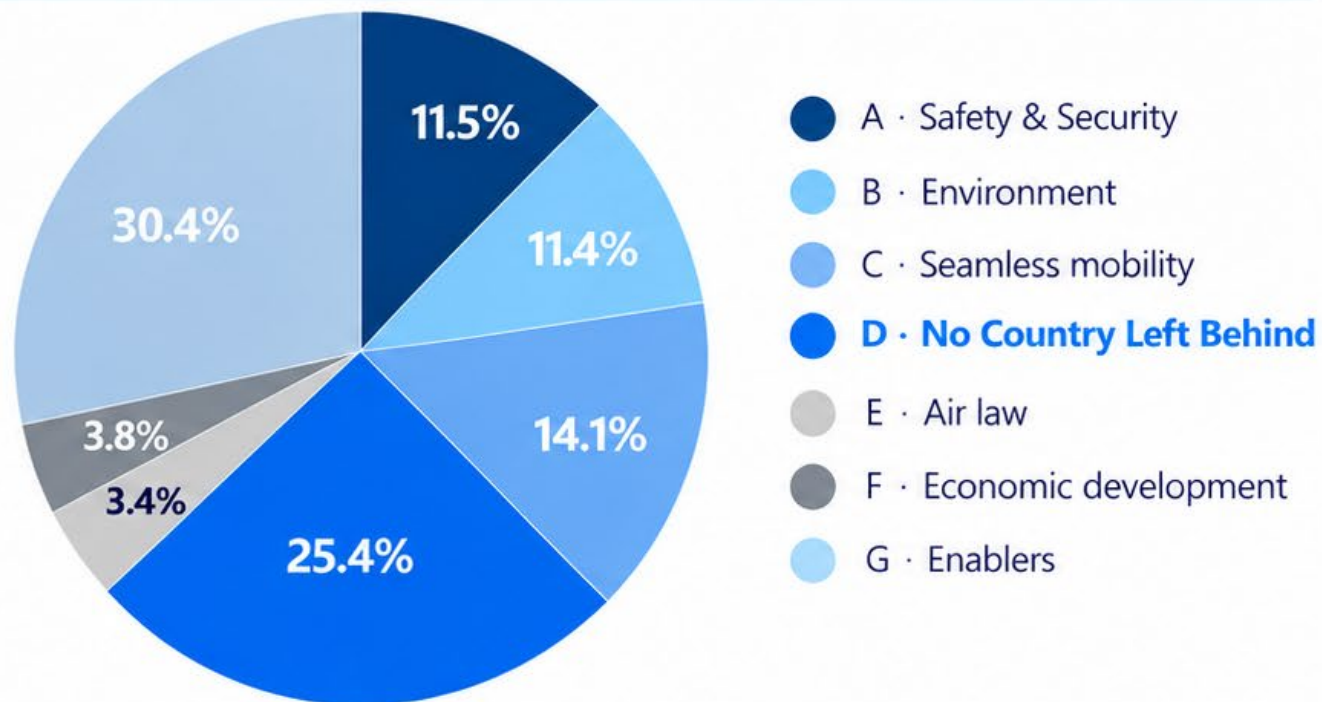
Extinguishing  
agents

Pre-qualified, competitively sourced aviation solutions, with simpler access through ICAO BUY

# ICAO Global Appeal 2026–2028

A coordinated appeal to advance high-priority Business Plan programmes and support States most in need.

## Needs by Strategic Goal (percentage share)



## How the MID Region can support



### Pledge multi-year funding

Predictable contributions to the Appeal or the flexible ICAO Strategic Fund.



### Target regional priorities

Earmark MID projects: CASP-MID security, ATM contingency, ATFM and FF-ICE.



### Second experts in kind

Share technical specialists with ICAO and neighbouring States



### Build capacity together

Training scholarships, NGAP and iPack deployment across MID States.

WITH SINCERE GRATITUDE

# Thank you to our MID Region partners

For your financial contributions that strengthen aviation  
across the region and beyond.



YOUR SUPPORT IS ADVANCING



Aviation Safety



Aviation Security



Training



Implementation  
Packages (iPacks)





ICAO

# ICAO Global Implementation Support Symposium (GISS) 2027



Luanda, Angola  
ESAF Region



Week of 24 May 2027

## KEY HIGHLIGHTS



Ministerial Call  
to Action



Strong ICAO Council  
participation



Exhibition showcased  
practical solutions  
and innovation

2026



**1,450+**  
Participants  
on-site



**101**  
Member States  
represented



**27**  
Ministers engaged  
in high-level discussions



**39+**  
Project signings &  
announcements

Luanda

ANGOLA

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# Thank You

