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国际民航组织 • ايكاو
INTERNATIONAL
CIVIL AVIATION
ORGANIZATION

Eighth Meeting of the Directors General of Civil Aviation-Middle East Region

(Doha, Qatar, 26 - 28 October 2016)

Supporting Capacity Development and Implementation Middle East Region

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International Civil Aviation Organization

ICAO

Operationalizing ICAO's NCLB Strategic Goal

STRATEGIC GOAL IN FOCUS

No Country is Left Behind

Ensures States benefit from ICAO's implementation support and resource mobilization activities, which are designed to promote the effective implementation of policies, standards and recommended practices.

Helps overcome resource limitations that impact infrastructure, training, supply chain access and coordination, especially in developing countries



HOW ICAO/CDI SUPPORTS STATES

01 STRONG FOUNDATIONS

- Legislation
- Institutional capacity and governance
- Human resource development

02 STRATEGIC DEVELOPMENT

- Planning processes
- Stakeholder engagement
- Integrated development

03 REGULATORY COMPLIANCE

- Regulations
- Certification
- Oversight and personnel capabilities

04 OPERATIONAL EFFICIENCY

- Infrastructure improvements
- Equipment and technology
- Implementation support and training

GLOBAL EXPERIENCE | **WORLD-CLASS EXPERTISE** | **WORKING IN PARTNERSHIP** | **RESULTS AT SCALE**

CDI Support Process



MID - ONGOING PROJECTS



PROJECT STATUS

Egypt
Airspace restructuring assistance

Iraq
OPAS assistance, Tal Afar and Erbil

Kuwait
Long-standing OPAS assistance

Lebanon
National professionals; ATM procurement

Libya
Civil Aviation Master Plan for LYCAA

Saudi Arabia
OPAS in all domains; King Salman Airport

Sudan
OPAS assistance; civil aviation restart

REGIONAL PROJECTS

CASP-MID
Cooperative Aviation Security Programme

MID-FPP
MID Region Flight Procedure Programme

MID-RMA
Middle East Regional Monitoring Agency

*"The map provided in this Slide may not reflect actual boundaries and should not be used as a reference for navigational or any other purposes; it does not imply the expression of any opinion whatsoever on the part of ICAO concerning the legal status of any country or territory or of its authorities or concerning the delimitation of its frontier or boundaries".

SUCCESS STORIES IN THE MIDDLE EAST

Country partnerships advancing aviation implementation through CDI support



Iraq CAA

SKILLS FOR STRONGER AVIATION

Targeted training turns identified needs into stronger skills for Iraq's civil aviation workforce.

500+ trainees to date

400 additional planned in 2027



Oman CAA

EXPERTISE FOR SAFETY OVERSIGHT

ICAO supported the Oman CAA in pre-audit preparations, helping increase the EI score.



Lebanon

LONG-STANDING PARTNER

PEOPLE BEHIND ESSENTIAL SERVICES

Support for national professionals and air navigation services helps Lebanon sustain its civil aviation expertise and operational capacity.



Saudi Arabia

LONG-STANDING PARTNER

BUILDING CAPACITY FOR AVIATION DEVELOPMENT

Expert support to enhance regulatory capability and to promote infrastructure development, including at King Salman International Airport

ICAO Training: Building Sustainable Capabilities

01 IDENTIFY

Needs & gaps

- Needs assessment
- State-specific capacity gaps

02 BUILD

Competencies

- 500+ ICAO courses
- Classroom
- Online
- Competency-based

03 IMPLEMENT

iPacks & expertise

- Training + expert support
- Guidance & practical tools
- Implementation assistance

04 SUSTAIN

State capability

- Knowledge transfer
- Institutional capacity
- Continuous improvement

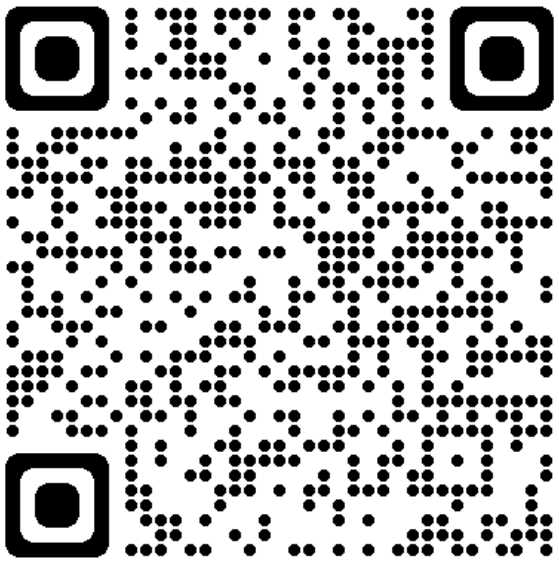
ICAO

ONE TAILORED OFFER Tailored to each State's priorities and implementation needs.

ICAO Training Catalogue

- 500+ training packages available in face-to-face, online or hybrid formats across 11 strategic training areas, supporting the implementation of SARPs.
- Global network of over 144 Training Organizations and Partners developing and delivering ICAO Training.

www.icao.int/training



- AVIATION MANAGEMENT
- AIR NAVIGATION SERVICES
- AERODROMES
- ENVIRONMENT
- FLIGHT SAFETY AND SAFETY MANAGEMENT
- SECURITY
- FACILITATION
- AIR TRANSPORT
- TRAINING COMPETENCY DEVELOPMENT
- AVIATION LAW
- AVIATION NEW ENTRANTS

NEW

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TRAINAIR PLUS Centres in the Middle East

A regional network supporting aviation training and capacity development

21
TRAINAIR PLUS Centres in MID

9
MID States represented

Strengthening aviation training across the region

Building regional expertise for safer skies

Lebanon (1 centre)

- Middle East Airlines Training Center

Iraq (1 centre)

- Iraqi Civil Aviation Institute

Egypt (3 centres)

- Egyptian Training Academy
- Egyptian Aviation Academy (EAA)
- United for Aviation Technology Services (United ATS)

Jordan (1 centre)

- Queen Noor Civil Aviation Technical College (QNCATC)

Kuwait (1 centre)

- College of Aviation & Technology

United Arab Emirates (6 centres)

- Etihad Aviation Training (EAT)
- Global Air Navigation Services (GANS)
- International Aviation Consulting & Training, UAE General Civil Aviation Authority
- Fujairah Air Navigation Services
- ATOM Aviation Training Services
- Sharjah Training Centre for Airports Science

Saudi Arabia (3 centres)

- Saudi Academy of Civil Aviation (SACA)
- Prince Sultan Aviation Academy
- Riyadh Airports Company Academy

Qatar (2 centres)

- Qatar Aeronautical Academy (QAA)
- Qatar Company for Airports Operation and Management

Oman (3 centres)

- Oman Airports Training Centre
- Oman Aircraft Control College
- International Institute of Fire and Safety

MID Training Footprint

Training reach and country engagement | 2024 – September 2026

4,148
trainees
across 15 MID States

15
MID States
supported through ICAO Training



50
professionals
benefited from scholarships and fellowships

New Initiative: ICAO BUY

One portal for sourcing aviation solutions

store.icao.int/en/icao-buy

WHAT IT DOES

01 Pre-qualified suppliers

Products sourced through competitive ICAO procurement.

02 Better value

Aggregated demand and long-term agreements help deliver competitive pricing.

03 Simpler purchasing

A streamlined route to aviation goods and services.

AVAILABLE NOW

Aircraft Rescue & Firefighting (ARFF)



ARFF vehicles | SCBA | Protective equipment | Firefighter kit | Extinguishing agents

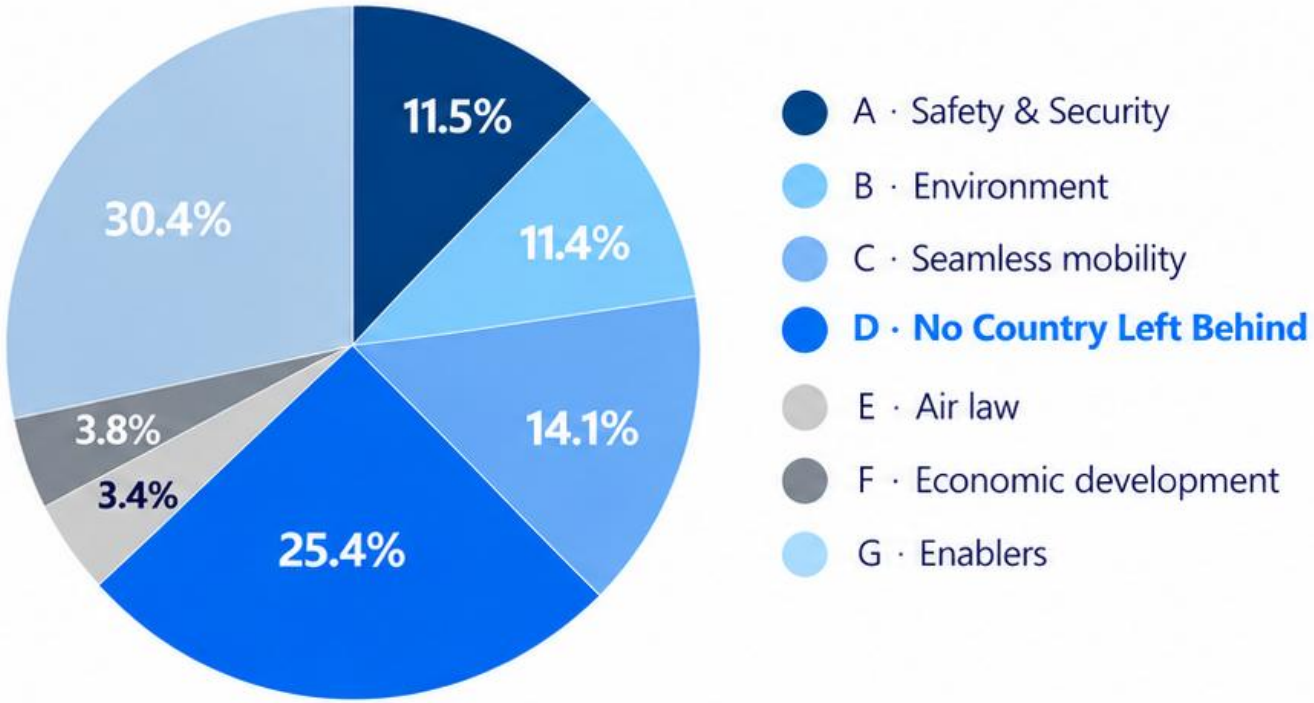
Pre-qualified, competitively sourced aviation solutions, with simpler access through ICAO BUY

ICAO

ICAO Global Appeal 2026–2028

A coordinated appeal to advance high-priority Business Plan programmes and support States most in need.

Needs by Strategic Goal (percentage share)



How the MID Region can support

Pledge multi-year funding
Predictable contributions to the Appeal or the flexible ICAO Strategic Fund.

Target regional priorities
Earmark MID projects: CASP-MID security, ATM contingency, ATFM and FF-ICE.

Second experts in kind
Share technical specialists with ICAO and neighbouring States

Build capacity together
Training scholarships, NGAP and iPack deployment across MID States.

WITH SINCERE GRATITUDE

Thank you to our MID Region partners

For your financial contributions that strengthen aviation across the region and beyond.



Kingdom of
Saudi Arabia



State of
Qatar



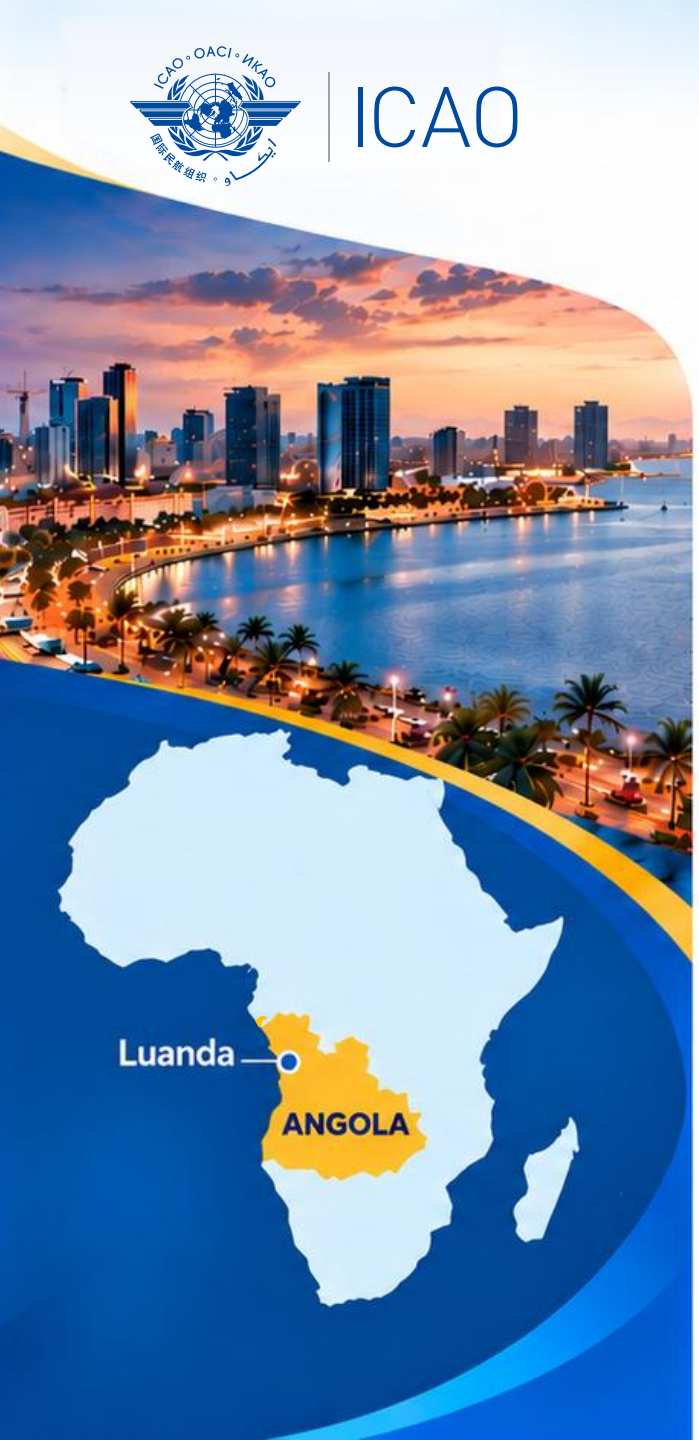
United Arab
Emirates





YOUR SUPPORT IS ADVANCING

- **Aviation Safety**
- **Aviation Security**
- **Training**
- **Implementation Packages (iPacks)**



ICAO Global Implementation Support Symposium (GISS) 2027

Luanda, Angola
ESAF Region

Week of 24 May 2027

KEY HIGHLIGHTS

- Ministerial Call to Action
- Strong ICAO Council participation
- Exhibition showcased practical solutions and innovation

2026

1,450+	101	27	39+
Participants on-site	Member States represented	Ministers engaged in high-level discussions	Project signings & announcements

Thank You



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