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الاجتماع الثامن للمدراء العامين للطيران المدني
في منطقة الشرق الأوسط (DGCA-MID/8)

Eighth Meeting of the Directors General of Civil Aviation-Middle East Region (DGCA-MID/8)

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Implementation Support activities in the MID Region: Regional and Inter-regional Cooperation



Mohamed Khalifa Rahma
Regional Director, ICAO MID
27 October 2026, Doha, Qatar

Regional Priorities under MID-RAAF

The basis established on Day 1

MID-RAAF presented in PPT/6

State priorities and ownership of Action Plans

ICAO coordination with CDI and partners

Today’s regional perspective

Priority States and assistance gaps

Regional and inter-regional cooperation

Opportunities for partner engagement

The Dialogue connects regional priorities with the support outlined by CDI in PPT/33.

MID-RAAF

Middle East Regional Aviation Action Framework





ICAO coordination
MID Regional Office with CDI

Global and regional plans

State-identified needs

1. **Assessment and gap analysis**
2. **State Action Plan**
3. **Implementation and resource mobilization**
4. **Monitoring and sustainability**

State-owned priorities and Action Plans

Partner contributions
Expertise, training, services and resources

Inclusive • Involved • Integrated • Implementation-focused

Voluntary cooperation • State ownership • Sustainable national capacity

Development Partners Dialogue: connecting needs with support

Implementation Support Across the MID Region

Oversight and operational systems

Safety oversight and State Safety Programmes

Air navigation planning and capacity

Security and facilitation implementation

National capacity and resilience

Training and expert assistance

Environment and CORSIA readiness

Crisis coordination and recovery support

Partner support can complement ongoing activities in the areas prioritized by States.

Support to States With the Highest Needs

Lebanon, Libya and Syria

Multidisciplinary missions conducted in 2026

Preliminary baselines and gaps identified

State validation and Action Plans to follow

Iraq, Sudan and Yemen

Priority States for implementation support

Continuing contact on feasible assistance

Comprehensive plans remain to be agreed

The MID Regional Office has initiated engagement. Support will reflect each State’s needs and circumstances.

Lebanon, Libya and Syria: Assistance Initiated

2026 assessment activities

Multidisciplinary missions and State engagement

Preliminary review of institutional and technical gaps

Baseline evidence to guide further support

Next stage with each State

Validate findings and prioritize urgent needs

Map current assistance and remaining gaps

Develop or update the State Action Plan

Partner opportunity: help convert validated gaps into practical assistance and priority projects.

Syria: Linking Recovery with Oversight Capacity

Assistance already initiated

Virtual assessment in April 2026

On-site ANS and AVSEC review in July 2026

Corrective action plans received for review

Priorities for further support

Qualified inspectors and oversight procedures

State self-assessment and corrective action skills

Essential services and sustainable operations

Support should combine immediate recovery needs with the national capacity to sustain improvements.

Iraq, Sudan And Yemen: Continued Engagement

Current position

MID priorities for assistance and support

Continuing contact with the States

Circumstances constrain comprehensive planning

Practical next steps

Confirm State focal points and available evidence

Identify urgent, feasible assistance with each State

Build towards agreed assessments and plans

No formal comprehensive assistance plans have yet been developed and agreed for these States.

Priority-state Assistance: Opportunities for Partners

Needs to validate with States

Oversight procedures and inspector capacity

Training and sustained mentoring

Essential services, equipment and systems

A practical basis for engagement

Identify support already under way

Match partner capabilities to unmet needs

Develop agreed actions and projects

The MID Regional Office coordinates with each State, CDI and relevant partners under MID-RAAF.

Active Partnerships for Coordinated Implementation Support

A broad network of partners

States and aviation authorities/agencies: FAA, EASA

Aviation organizations: IATA, ACI, ACAO

UN entities: WFP

International financial institutions: World Bank

Industry, training institutions and development partners

Active coordination in practice

Syria: WFP project coordination and engagement with IATA to align support with State priorities

Lebanon: coordination with the World Bank and FAA on implementation support

Regional level: 3 September 2026 meeting with IATA, ACI and ACAO to advance the 2027 Regional Cooperation Plan

MID-RAAF connects State priorities with coordinated partner support. Today’s Dialogue can help identify contributions and agree follow-up.

Enhanced Logistics, Efficiency & Volume for Air Traffic Expansion

E.L.E.V.A.T.E Project

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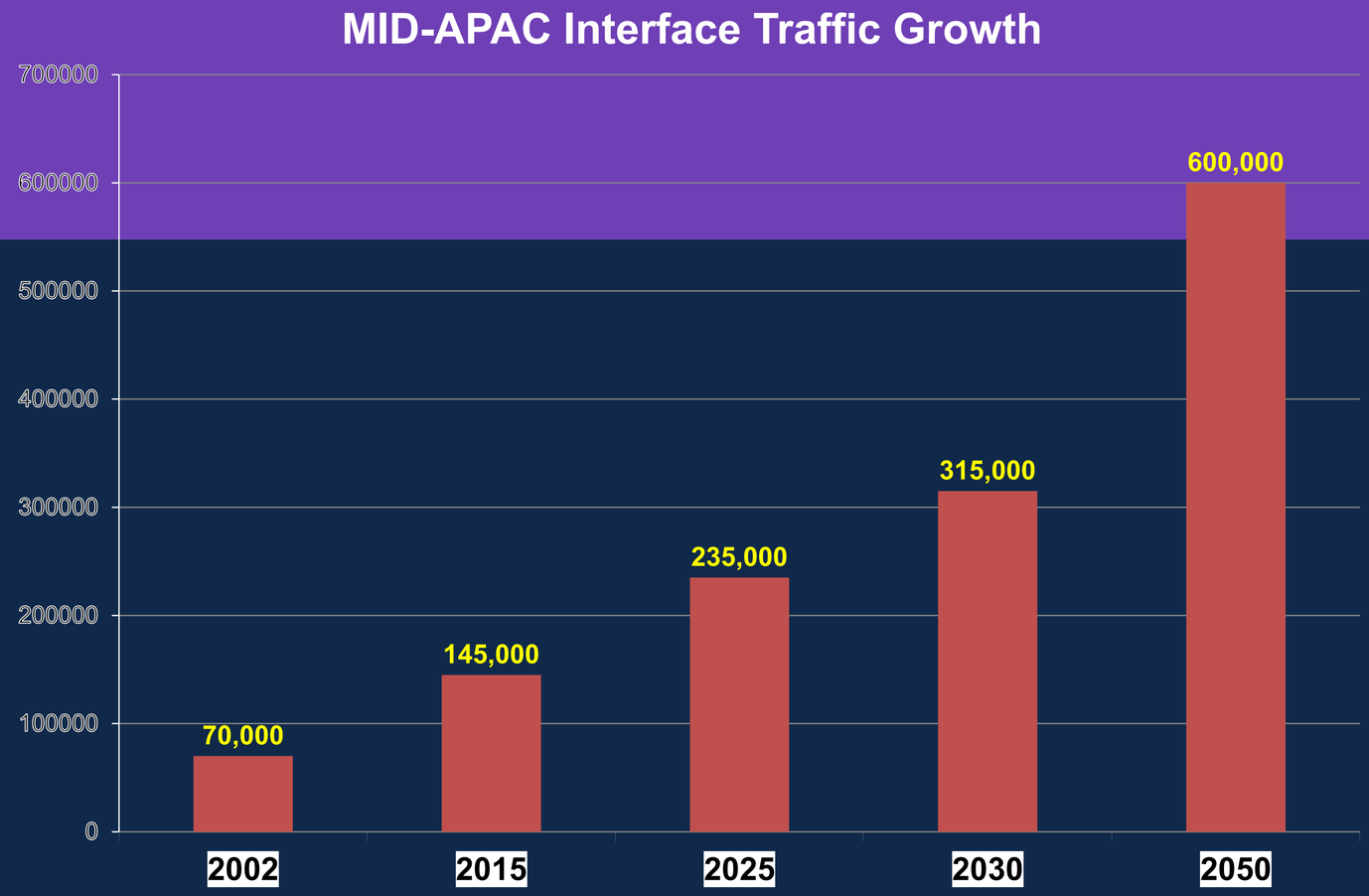
MID Region Interfaces: Growth, Connectivity & Capacity Challenges

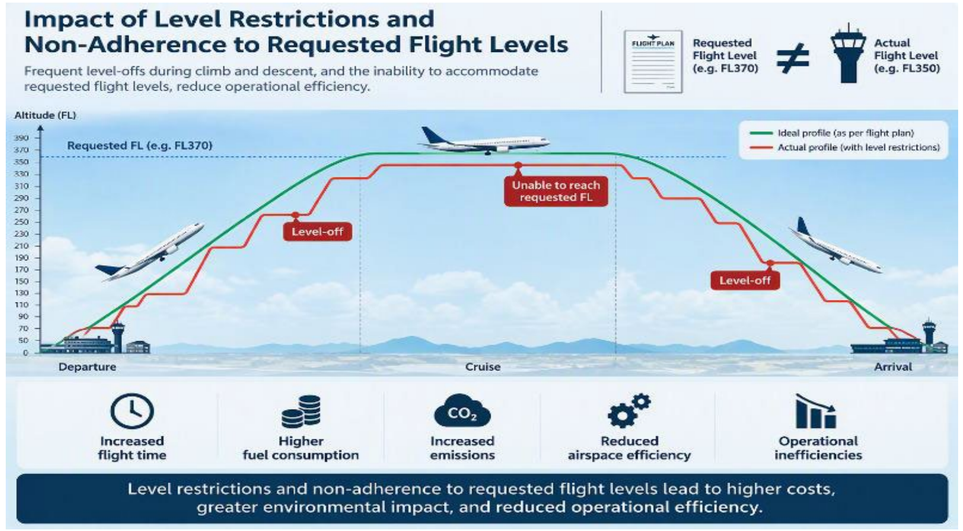


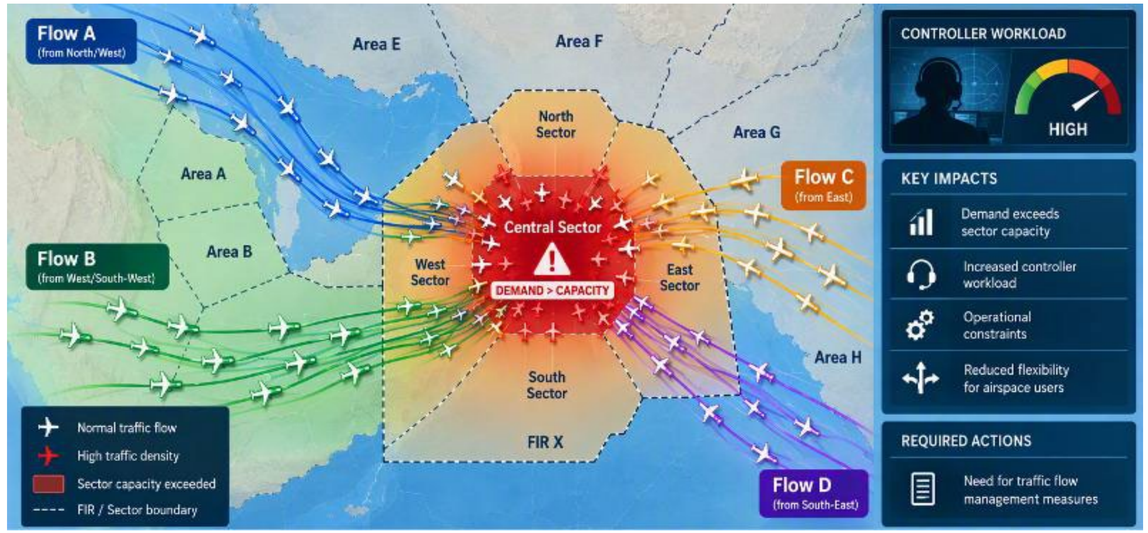
MID-APAC CAPACITY CHALLENGE

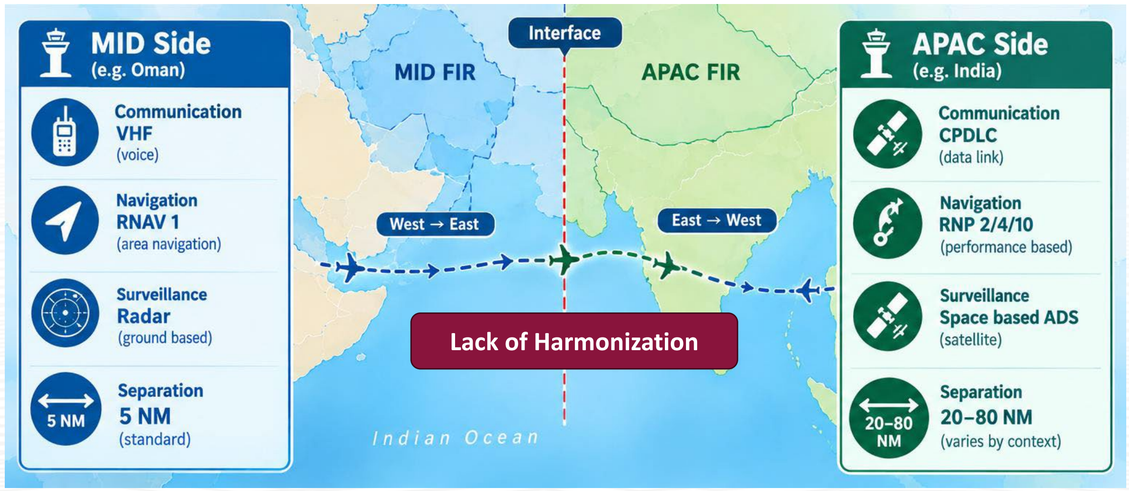
Capacity constrain:

→ Delays
→ Financial Burden on Airspace Users











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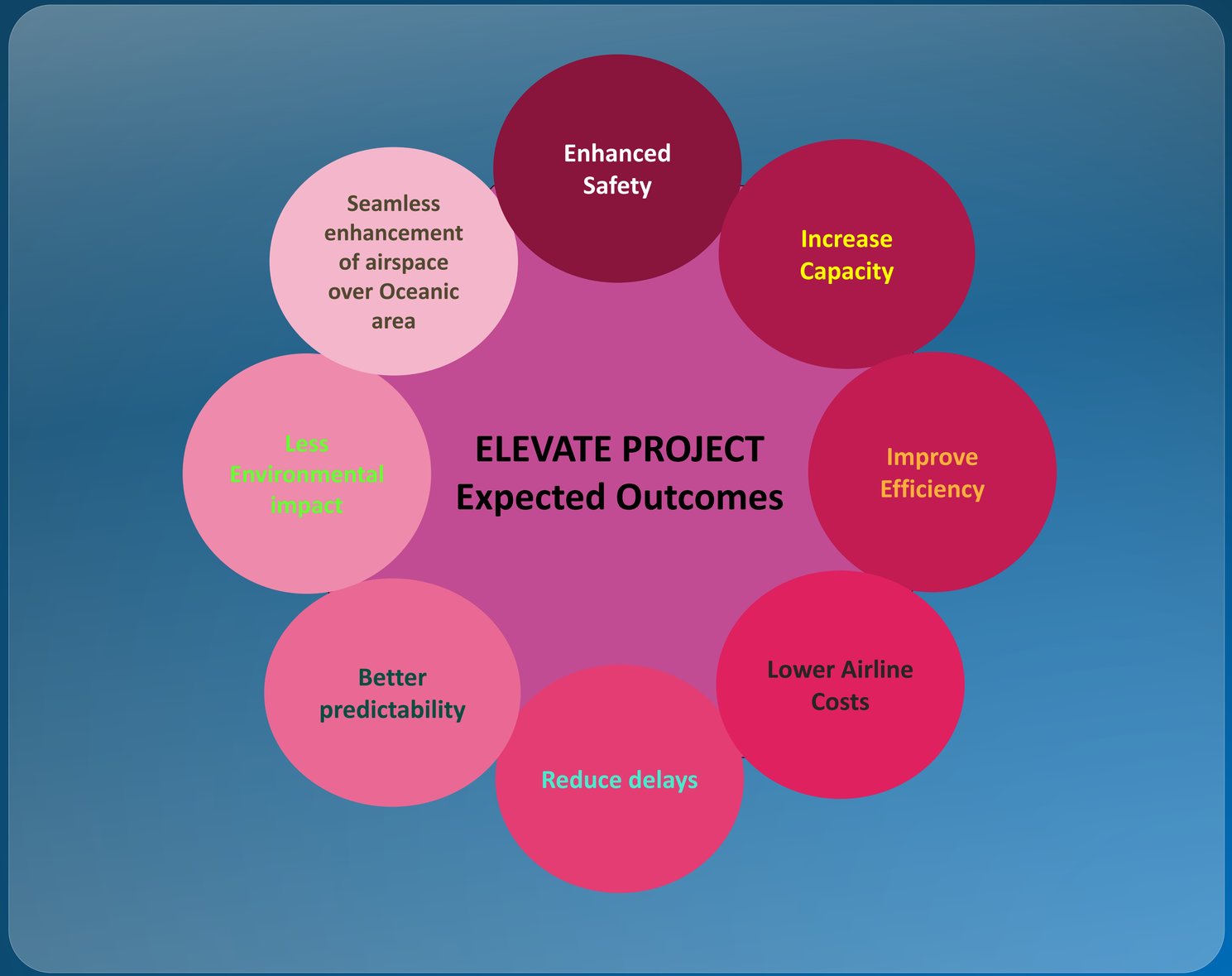
ELEVATE Implementation Roadmap & Outcomes

PHASE 1

APAC–MID Interface
(2027–2030)

PHASE 2

MID–Other region(s) Interface
(2030 and beyond)



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How Can You Support?



HOW CAN YOU SUPPORT?

MID Regional Aviation Action Framework (RAAF)

Capacity building for Priority States

Lebanon | Libya | Sudan | Syria | Yemen

licensing/certification & Oversight

4 States · 3 iPacks

USD 720,000

Operations, airworthiness and personnel licensing

Air navigation & aerodromes

4 States · 2 iPacks

USD 480,000

NOTAM quality and aerodrome certification

Safety & security systems

4 States · 6 iPacks

USD 720,000

SSP, NASP, safety reporting, ADREP, AVSEC and FAL

Infrastructure procurement

Critical needs

To be determined

Defined once gap assessments are complete

PROPOSED DONOR MOBILIZATION TARGET

USD 1.95 million + Procurement Needs

Indicative allocation by area (iPacks)



Oversight & licensing · 720K | Air navigation · 480K | Safety & security · 720K

Expert mentoring | In-kind experts | Infrastructure procurement

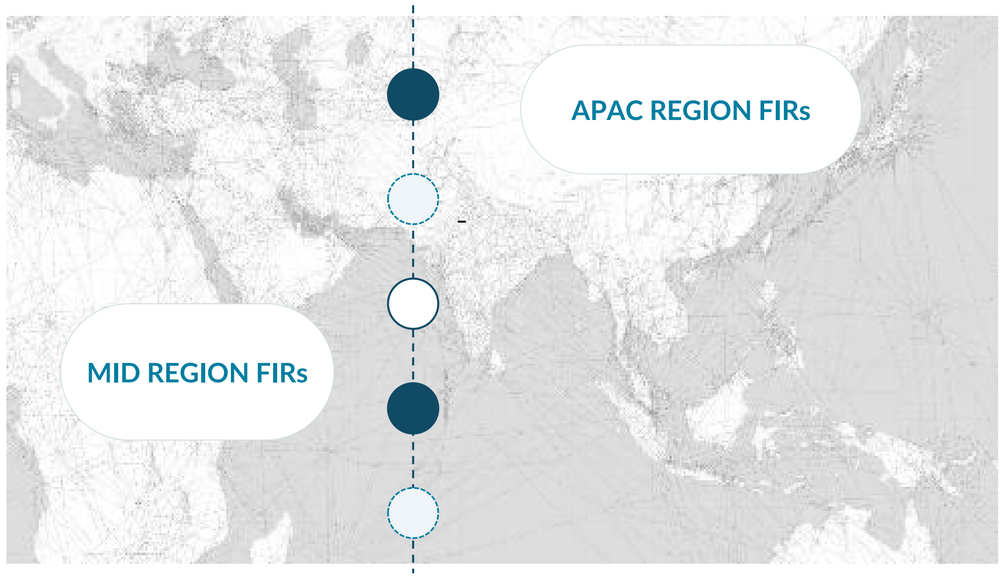
HOW CAN YOU SUPPORT?

ELEVATE regional air navigation services

Where ELEVATE acts: the Muscat–Mumbai FIR interface

ICAO MID REGION

ICAO APAC REGION



SEAMLESS ATM
(ATS, ASM & ATFM) SYSTEM DEVELOPMENT

Funding pathway

PHASE I MID–APAC flow optimization · tentatively 2027–2030

Phase I-A Consultancy study

approximate cost

≈ USD 1 M

Defines the ELEVATE solution and its implementation needs

Phase I-B Implementation

Including procurement

To be costed

Systems and procurement including CNS infrastructure, monitoring mechanism, and training,

PHASE II MID–other adjacent region(s) · follows Phase I

IMMEDIATE DONOR NEED · PHASE I-A CONSULTANCY STUDY

Approx. 1,000,000

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Open Dialogue



Guiding Questions

Question 1 – Support to States' Action Plans under the MID RAAF

How do you envisage your organization contributing to the effective implementation of States' Action Plans under the MID RAAF, including through technical assistance, capacity-building, expertise, and financial and/or in-kind contributions?

Question 2 – Support Effective and Expeditious Implementation of the ELEVATE Project

What specific support could your organization provide to the ELEVATE Project, and what practical measures or partnership arrangements would you propose to accelerate implementation, optimize available resources, and achieve tangible results within agreed time frames? Please indicate any potential financial and/or in-kind contributions.

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Thank You