



ICAO MID



DGCA-MID/8

Development Partners Dialogue

27 October 2026, Doha, Qatar

Agenda

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Civil Aviation Authority
دولة قطر • State of Qatar



Opening Remarks Mr. Juan Carlos Salazar, ICAO Secretary General





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Setting the Scene: ICAO Implementation Support and Resource Mobilization Policies

Mr. Fabio Rabbani
Director, Capacity Development and
Implementation Bureau



One call to partners, three commitments

01

A consolidated request

A unified call to partners, through the ICAO Global Appeal, to operationalize the ICAO Business Plan, delivering high-priority programmes where support is most urgently needed.

02

Strategic alignment

Fully aligned with ICAO's Strategic Goals, Plan and Budget, channelling resources to unfunded, critical deliverables.

03

No Country Left Behind

Directly advances the NCLB Strategic Goal by bridging critical aviation capacity, safety security and sustainability gaps globally.

Resources that turn plans into implementation



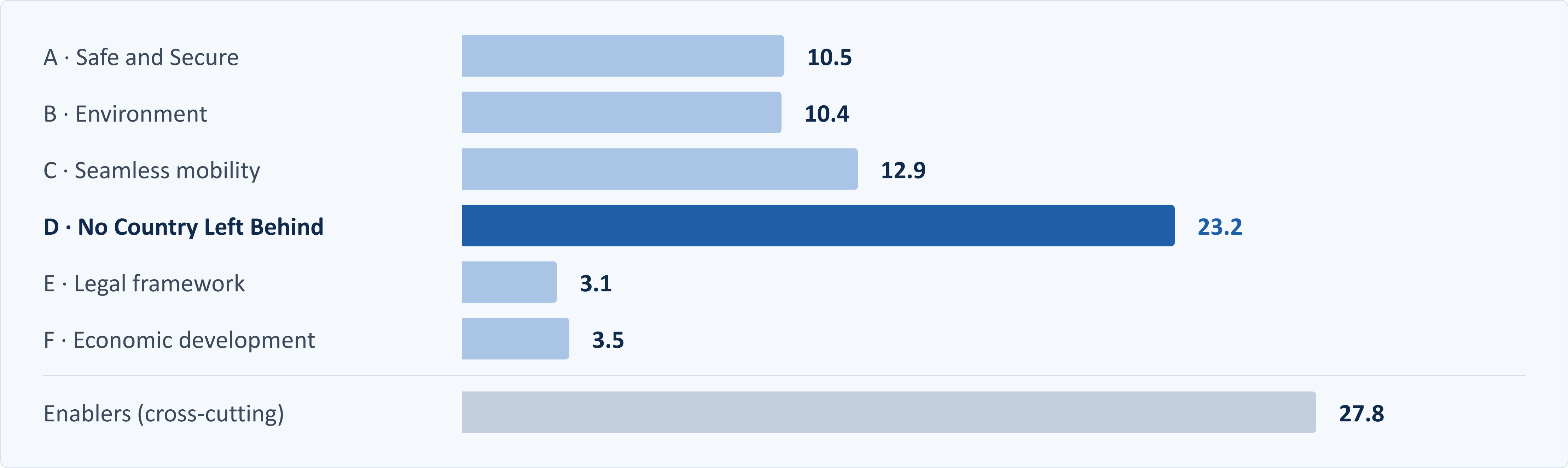
70.6M

Business Plan programmes: core delivery across all ICAO Strategic Goals

20.8M

Implementation support: targeted to States with the most urgent needs and capacity gaps

By ICAO Strategic Goal (CAD millions)



Categories of support

Financial

- **Non-Earmarked:** allocated by ICAO to the most urgent needs in a Fund
- **Earmarked:**
 - Geographic
 - Thematic
 - Geographic & Thematic
 - Directed to a project

In-kind

- Experts and secondments
- Trainings, instructors and materials
- Hosting workshops, missions and regional events

Partnership

- Co-financing with financial institutions
- Joint projects with regional organizations
- Knowledge sharing: data, tools and good practice

★ **Announce a pledge today, or tell us the area you intend to support for follow-up after the Dialogue.**

NO COUNTRY LEFT BEHIND DASHBOARD

Tracking capacity development and support

TOTAL ACTIVITY

1,228

Capacity development and implementation support activities tracked under No Country Left Behind

72%

of activity contributes to the Strategic Goal Every Flight is Safe and Secure



No Country Left Behind Dashboard - Overview

Overview

Map

TOTAL ACTIVITY

1,228

PROJECTS

180

CDIP 109
ISGP 71

COURSES DELIVERED

466

GAT 447
SEC 19

PUBLICATIONS

582

PUB 582

Select all

CDIP

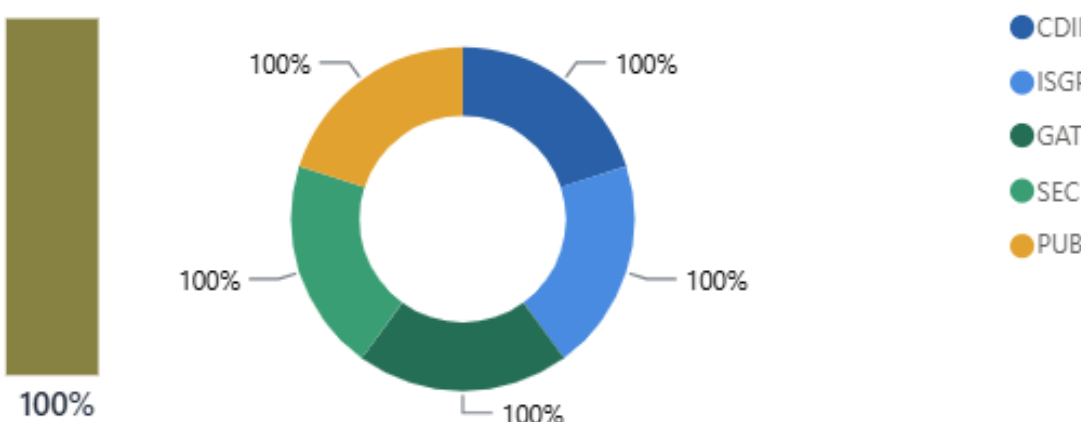
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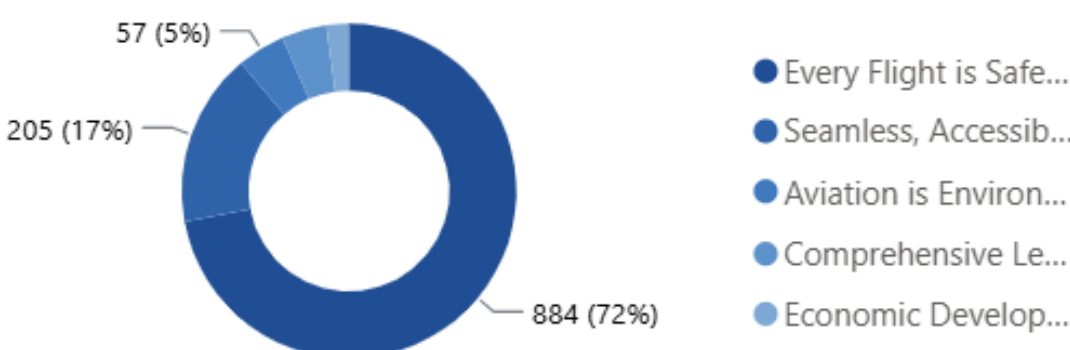
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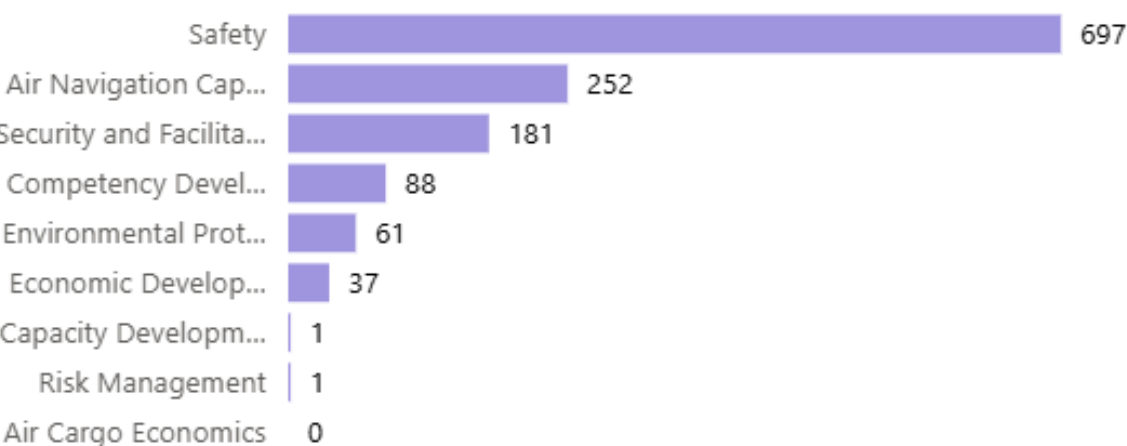
NCLB Value Contribution Footprint



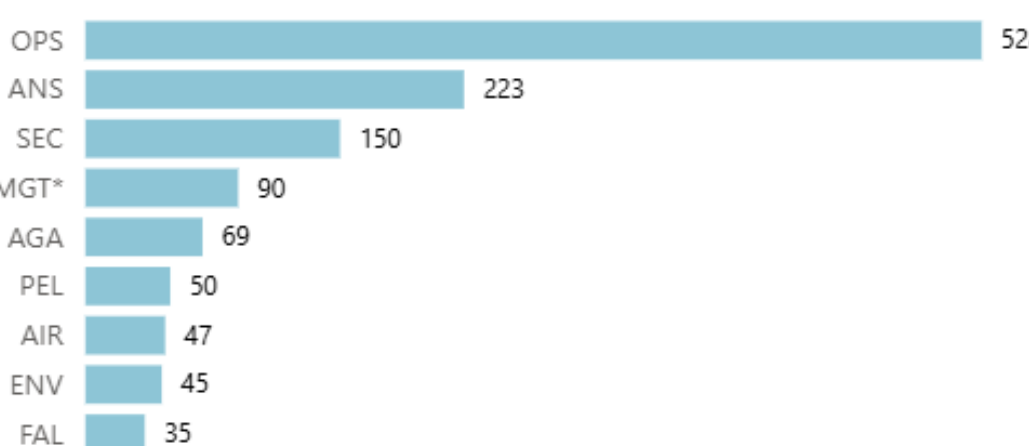
Strategic Goal Contribution



Key Objectives Contribution



Area Contribution





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Implementation Support activities in the MID Region: Regional and Inter-regional Cooperation

Mohamed Khalifa Rahma
Regional Director, ICAO MID
27 October 2026, Doha, Qatar





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Thank You