



ICAO

MIDANPIRG/23 & RASG-MID/13

CAIRO - EGYPT

14-18 JUNE 2026





ICAO MID

Enhancing Regional Collaboration to Support States with Highest Needs

MIDANPIRG/23 & RASG - MID/13

Cairo, Egypt

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ORGANISATION DE L'AVIATION
CIVILE INTERNATIONALE

INTERNATIONAL CIVIL
AVIATION ORGANIZATION

Further Enhancing the Way the MID Region Supports States

The MID Region has already undertaken significant efforts through:

- Technical assistance missions
- Regional workshops
- Capacity-building initiatives
- Implementation support activities
- Strengthened regional cooperation mechanisms

These efforts have contributed positively to:



Implementation Progress



Regional Collaboration



Aviation System Development
Across the MID Region



Today's Evolving Operational Realities Increasingly Require:

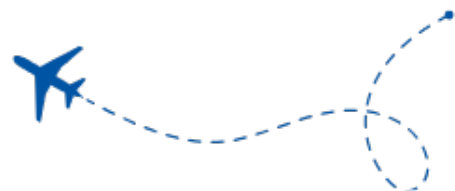
- Stronger implementation effectiveness
- Enhanced sustainability
- Better alignment with operational priorities
- Enhanced coordination and prioritization
- Stronger implementation follow-up

Strategic Objective

- To further strengthen the MID Region collaborative framework in order to:
 - Maximize operational impact
 - Enhance sustainability
 - Improve implementation effectiveness
 - Better support States with highest needs

Key Strategic Message

The objective is not to change direction, but to further strengthen and modernize the regional collaborative framework to better support sustainable implementation outcomes across the MID Region.



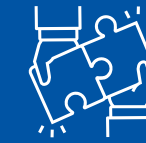
Building on Existing MID Regional Vision and Strategy

Continuing the Strategic Direction of the MID Region

DGCA- MID/6

Abu Dhabi, UAE

1–3 November 2022



Continuing Collaboration



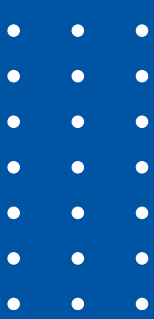
Operational Resilience



Coordinated Implementation Support



Sustainable Approaches to Managing and Enhancing Aviation Safety



MID Region NCLB Strategy (Second Edition)

The Strategy established an important framework to:

- Support States with implementation challenges
- Strengthen regional cooperation
- Promote capacity-building
- Enhance effective implementation

Strategic Observation

Today's evolving operational realities require further enhancement and modernization of the collaborative regional support framework.



Alignment with ICAO Global Vision and Strategic Direction

Supporting ICAO Global Vision, Mission and Strategic Priorities

ICAO Vision

“Safe, Secure and Sustainable Development of Civil Aviation”

ICAO Mission

To serve as the global forum of States for international civil aviation by:



Developing Policies and Standards



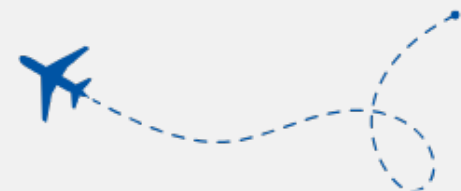
Supporting Implementation



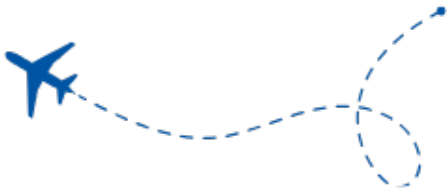
Monitoring Performance



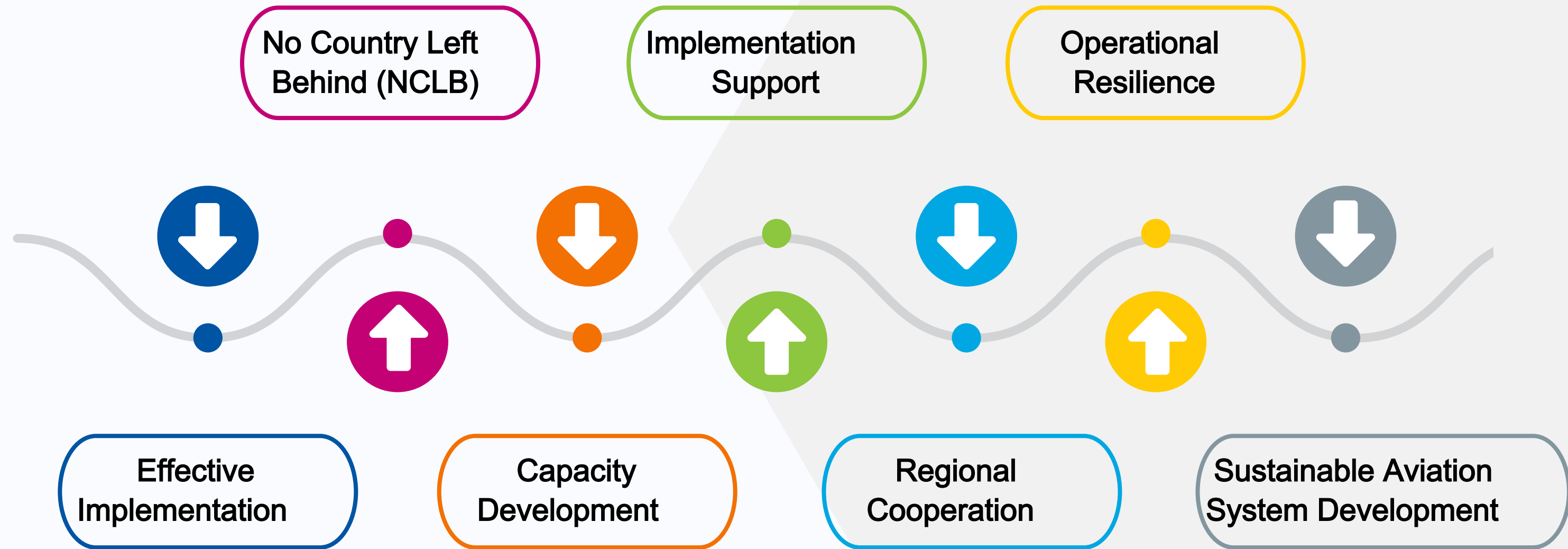
Fostering Cooperation Among States and Stakeholders



Alignment with ICAO Strategic Goals



Alignment with ICAO Strategic Plan and Operating Plan



Strategic Message

The Vision aims to further strengthen regional implementation support mechanisms in alignment with ICAO global strategic priorities and evolving operational realities.



Evolving Regional Needs and Operational Realities

The MID Region is increasingly characterized by diverse implementation realities.

While many States continue to advance their aviation systems, others face significant challenges related to:

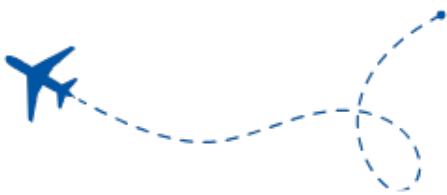
▶ conflict and post -conflict recovery

▶ institutional constraints

▶ shortages of qualified personnel

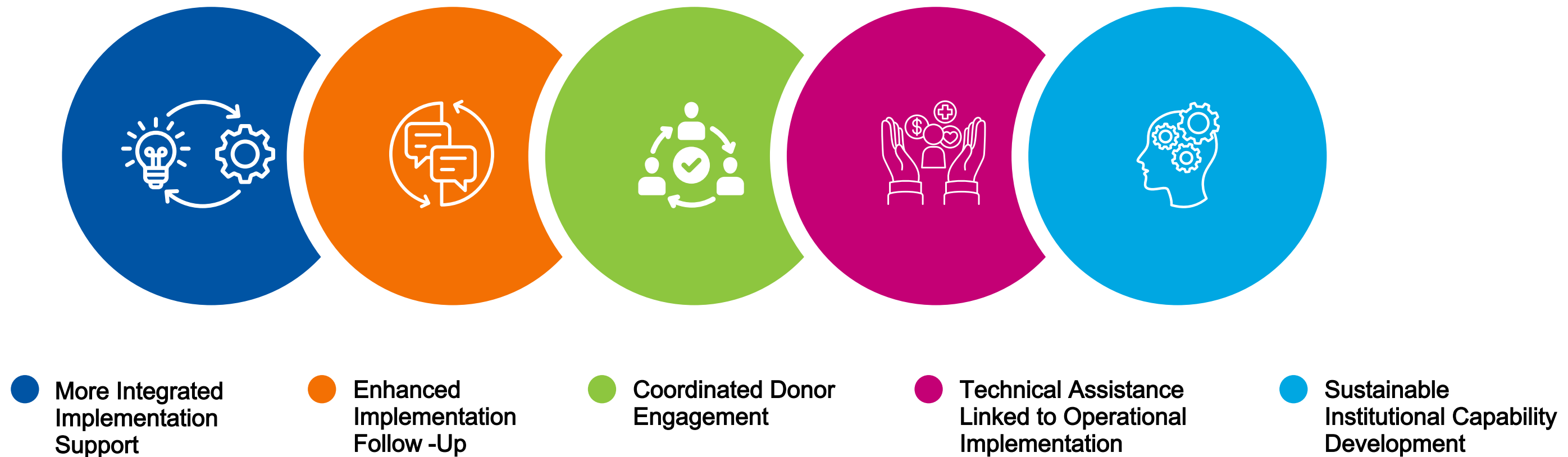
▶ infrastructure limitations

▶ increasing implementation



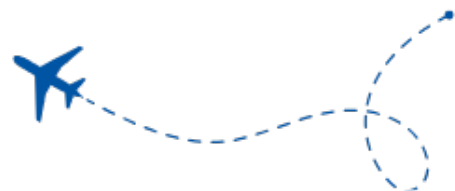
Key Observation

Existing capacity - building initiatives continue to provide significant value; however, evolving operational realities increasingly require:



Strategic Statement

The future focus should increasingly strengthen coordinated implementation support ecosystems and sustainable implementation outcomes.





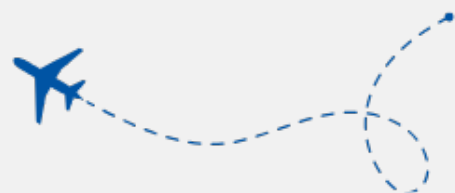
The MID Region is operating in an increasingly complex environment

Evolving Operational Realities Across the MID Region

- Increasing operational and airspace complexity
- Recovery from prolonged operational disruptions
- Infrastructure and institutional capacity constraints
- Growing implementation demands and oversight challenges
- Emerging technologies and changing operational environments
- Need for enhanced operational resilience and contingency preparedness

Strategic Message

Regional safety and operational resilience are increasingly interconnected.



Regional challenges require regional solutions and coordinated approaches

Aviation Systems Are Increasingly Interdependent

Key Areas

- Safety oversight sustainability
- Air navigation interoperability
- Airspace coordination
- Crisis management and contingency planning
- Certification and surveillance capabilities
- Human resources and technical expertise
- SSP/SMS implementation
- Infrastructure resilience

Strategic Statement

Regional challenges require regional solutions.



Supporting States with Highest Needs

A More Coordinated and Sustainable Approach

Several MID States continue to face:

- Complex Operational Environments
- Institutional and Technical Capacity Constraints
- Infrastructure Rehabilitation Needs
- Regulatory Modernization Challenges
- Shortage of Qualified Technical Personnel
- Increasing Implementation Demands

Areas Frequently Requiring Support

- Regulatory frameworks
- Inspector qualification and retention
- Certification and surveillance activities
- SSP/SMS implementation
- Aerodrome and ANS modernization
- Operational continuity and resilience
- Safety data and risk management capabilities

Strategic Observation

“The challenge is to further strengthen coordinated, sustainable, and implementation

-focused support.”

Further Enhancing Regional Support Effectiveness

Strengthening Coordination and Sustainability

Existing Support Activities

- Regional Workshops
- Technical Assistance Missions
- Capacity-Building Programmes
- Technical Advisory Activities
- GSI Training Initiatives
- Regional Cooperation Mechanisms
- Donor-Supported Implementation Initiatives

Opportunity for Further Enhancement

- Stronger integration of support activities
- Enhanced implementation follow-up
- Better prioritization mechanisms
- More sustainable implementation support
- Enhanced regional coordination
- Stronger operational impact

Key Message

“Implementation sustainability requires coordinated and integrated regional support mechanisms.”

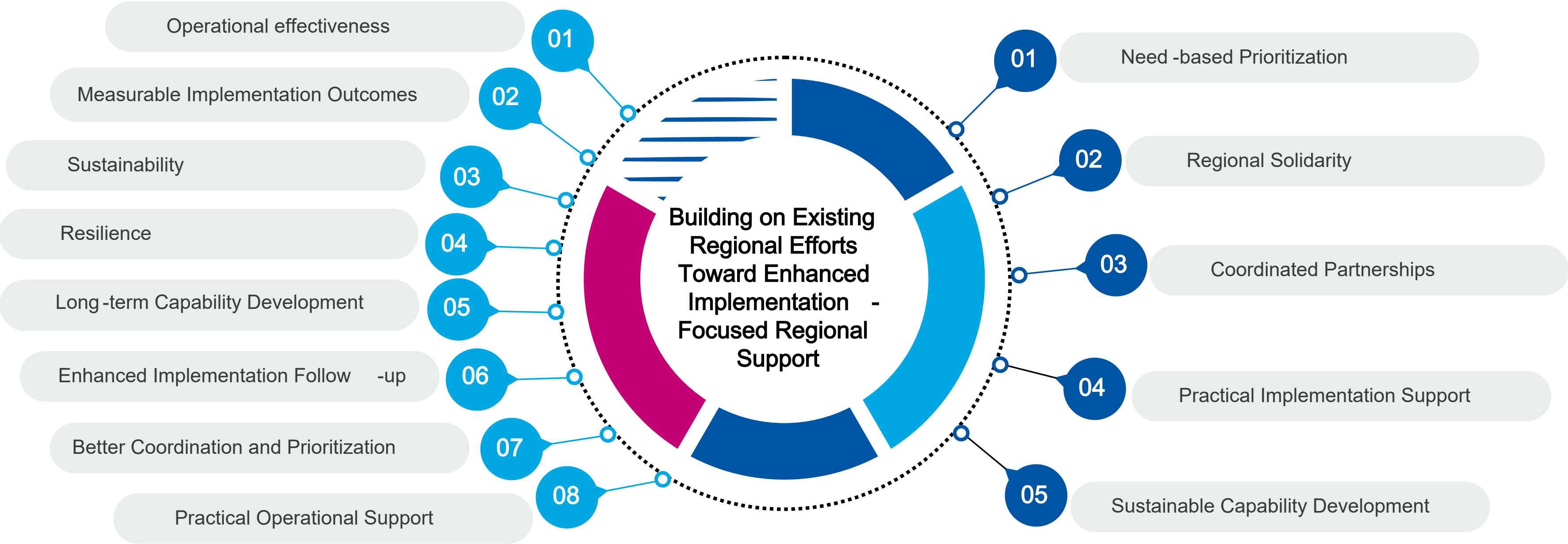


Vision Toward Enhanced Implementation

- Focused Regional Support

Focus Areas

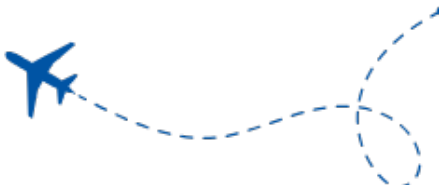
Strategic Pillars



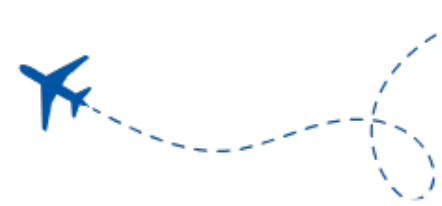
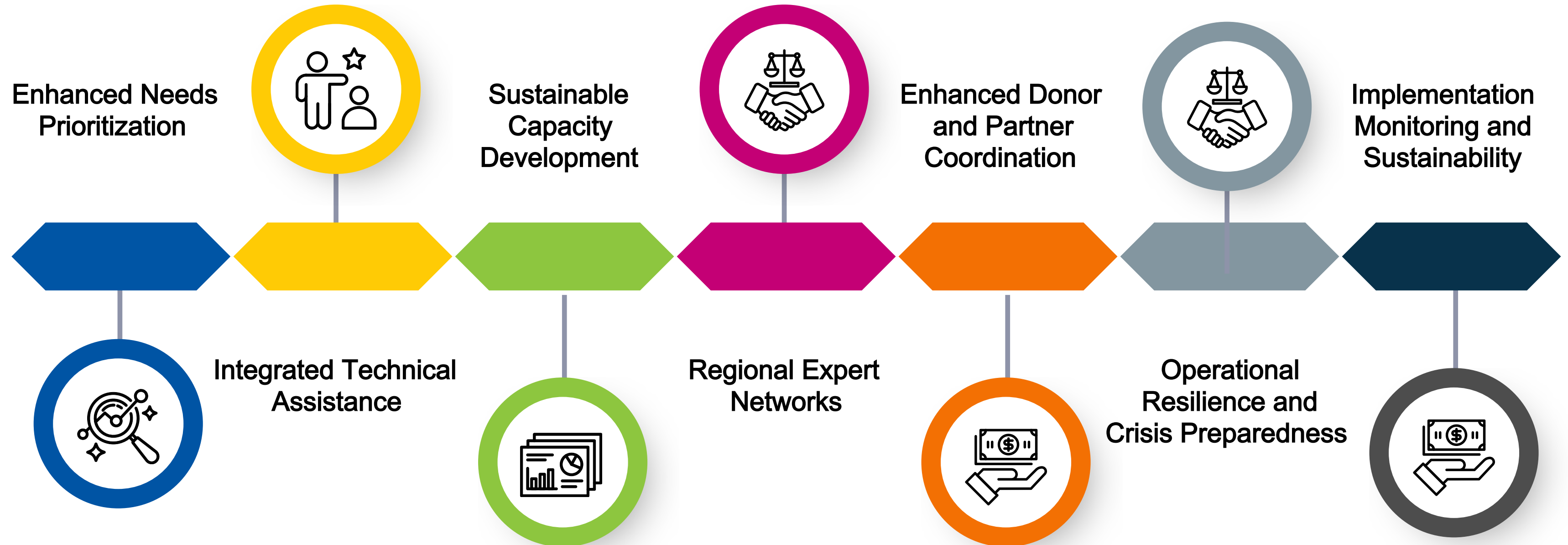
Strategic Message

“Further strengthening implementation realities and implementation needs.”

-focused regional support to better address evolving operational



Key Areas for Future Enhancement



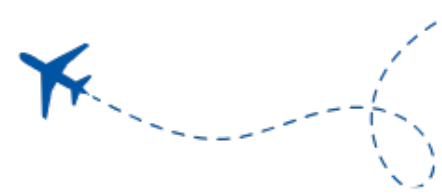
Existing Regional Capabilities and Opportunities

The MID Region Already Has Strong Foundations



Key Challenge

“The challenge is coordination, prioritization, and sustainability.”



Strategic Call for Action

Toward One Safe, Resilient, and Sustainable MID Aviation System

Key Message

“Supporting States with highest needs is not only an act of regional solidarity — it is an investment in the safety, resilience, stability, and sustainability of the entire MID Region.”

Additional Strategic Message

“A stronger MID aviation system depends on collective regional responsibility and sustained collaboration.”



One MID Region

Shared Challenges • Shared Capabilities • Shared Responsibility

- ✓ Many States have achieved significant progress and developed valuable expertise, experience, and capabilities.
- ✓ Other States continue to face substantial implementation challenges requiring sustained support and partnership.
- ✓ The MID Region already possesses considerable resources, expertise, and support mechanisms.
- ✓ Our collective success depends on how effectively we connect these capabilities with the States and areas where they are needed most.

Strategic Message

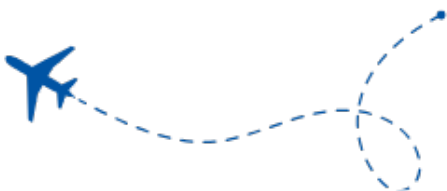
Supporting States with the highest needs is not only an act of regional solidarity—it is an investment in the safety, resilience, stability, and sustainable development of the entire MID Region.

Vision

Enhancing Regional Collaboration to Better Address Implementation Needs and Support States with Highest Needs

Closing Statement:

Together, we can transform regional cooperation into coordinated action and measurable results.





ICAO MID

Together Toward a More Resilient MID Region

Continuing the Collaborative Vision of the MID Region

Thank You

ICAO MID Regional
Office