

### State Visits and interventions by the Regional Director

#### Support to the ICAO Council President's State Visit to Kazakhstan



From 8 to 11 July 2025, the EUR/NAT Regional Director (RD) accompanied and supported the ICAO Council President during his State Visit to Kazakhstan. A meeting was held in Astana with H.E. Kassym-Jomart Tokayev, President of the Republic of Kazakhstan, marking the first official visit by an ICAO Council President to the State. Discussions centred on:

- the State's strong commitment to international civil aviation cooperation and its efforts to establish an autonomous modern aviation oversight system aligned with global standards;
- the recent establishment of the Permanent Mission of Kazakhstan to ICAO, which is an important step in strengthening institutional collaboration; and
- the development of Kazakhstan's Civil Aviation Master Plan (CAMP), to be implemented in partnership with ICAO, which aims to guide the long-term growth and modernization of the national aviation sector.

Additional high-level meetings were held with Kazakhstan's Prime Minister, Mr. Olzhas Bektenov, and the Minister of Transport, Mr. Nurlan Sauranbayev, as well as with the leadership and staff of the Aviation Administration of Kazakhstan(AAK).

Other visits included the Civil Aviation Academy in Almaty and the Almaty International Airport.

#### UN LLDC3 Conference and State Visit to Turkmenistan



The EUR/NAT RD represented ICAO at the 3<sup>rd</sup> United Nations Conference on Landlocked Developing Countries (LLDC 3 Conference) held in Azawja, Turkmenistan from 4 to 6 August 2025. Participating in a high-level panel dedicated to '*Innovations in Transit Facilitation*', he reaffirmed ICAO's strong commitment to enhancing air connectivity as a critical enabler of sustainable development for LLDCs.

During the LLDC3 Conference, the EUR/NAT RD held meetings with representatives of the World Bank and the European Bank for Reconstruction and Development (EBRD) to explore opportunities for collaboration on aviation related projects benefiting Central Asian States.

The EUR/NAT RD also held meetings with senior representatives from Turkmenistan's leading oil and gas companies. During the discussions, the RD provided an overview of



ICAO's objectives and key initiatives, including the Long-Term Aspirational Goal (LTAG) and the Assistance, Capacity-building, and Training for Sustainable Aviation Fuels (ACT-SAF) programme. He emphasized the importance of conducting a SAF feasibility study in the near future, in full alignment with ICAO's sustainability criteria and using the standardized ICAO template. The RD also introduced the ICAO Finvest Hub initiative and encouraged the participation of Turkmenistan's oil and gas sector stakeholders in upcoming ACT-SAF webinars.



A series of bilateral meetings were held in both Azawa and Ashgabat by the EUR/NAT RD with the Head and senior management of Turkmenistan's Civil Aviation Authority "Turkmenhowayollary State Service.

In addition, the EUR/NAT RD held discussions with Mr. Ahmet Gurbanov, Minister of Foreign Affairs of Turkmenistan, which focused on the importance of aviation for the State's socio-economic development.

On 9 August 2025, the EUR/NAT RD presided over an official ceremony, in which the Turkmenhowayollary Training Center was officially recognised as a member of the ICAO TRAINAIR PLUS Programme and was presented with a bronze plaque. In his remarks, the EUR/NAT RD congratulated the training center, its senior administration and the government of Turkmenistan for this important milestone.



### 74<sup>th</sup> ECAC DGAC (SP) Meeting



From 27 to 29 August 2025, in Bern, Switzerland, the EUR/NAT RD accompanied and supported the ICAO Secretary General during his participation in the 74th Special Meeting of the Directors General of Civil Aviation (DGCA's) of the European Civil Aviation Conference (ECAC) and his high-level engagements with European States and stakeholders to advocate for strengthened partnerships in support of ICAO's strategic priorities.

This included bilateral meetings with Mr. Filip Cornelis, Director for Aviation at the European Commission's DG MOVE; Mr. Florian Guillermet, Executive Director of EASA; and senior representatives from Azerbaijan,





Denmark, Germany, Italy, Poland, Switzerland and the United Kingdom. Discussions included reviews of progress under ICAO's Transformational Objective and highlights from the ICAO Strategic Plan 2026–2050.

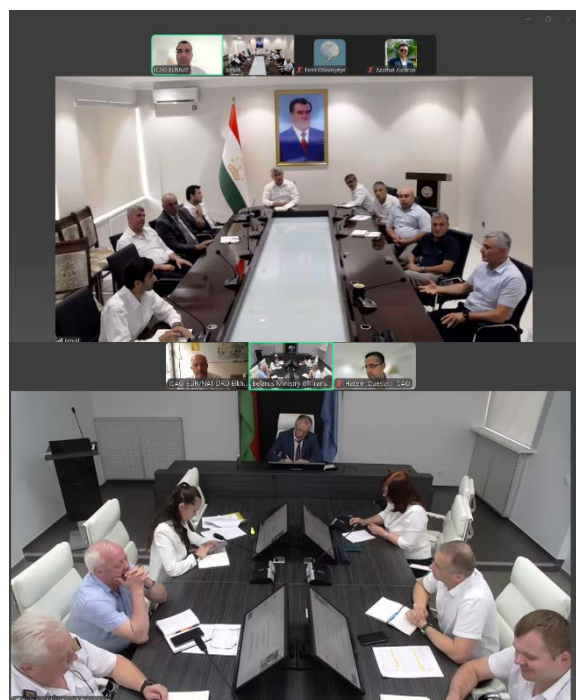
The EUR/NAT RD held additional meetings with some ECAC States to further advance cooperation in the EUR/NAT area.

## Implementation Support

### USOAP Preparatory Sessions

In July and August 2025, the EUR/NAT RO organized a series of teleconferences to support Tajikistan and Belarus in preparing for their upcoming ICAO USOAP audits in the areas of AIR, OPS, ANS, AGA and PEL.

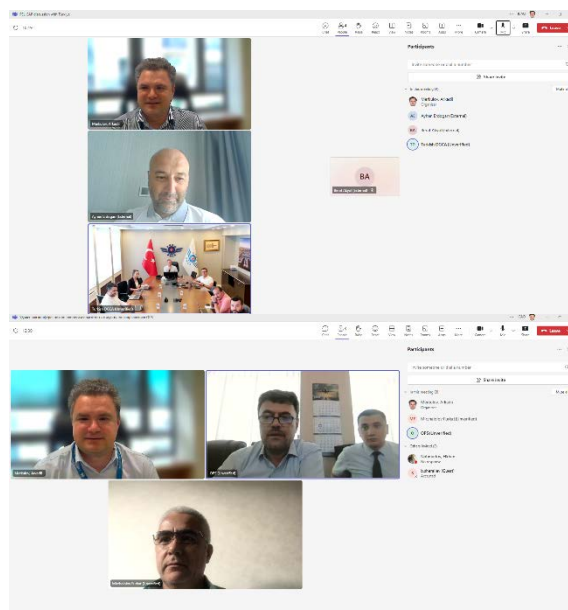
The meetings focused on reviewing Priority Protocol Questions (PPQs), guidance for the preparation of appropriate evidence, and providing support to CAA staff on how to effectively prepare for the audits.



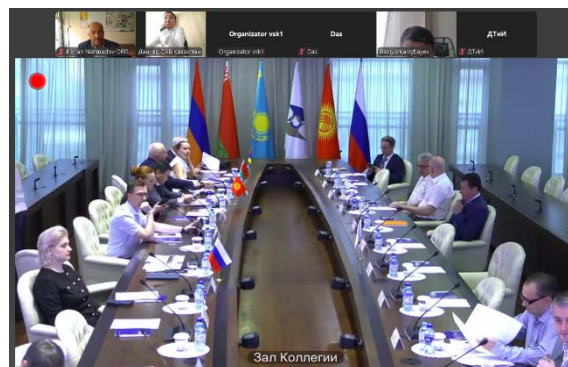
## Safety and Air Navigation

### Cooperation with ACI for the benefit of Uzbekistan, ICAO's only doubly landlocked country

The EUR/NAT RO held a teleconference with ACI and Uzbekistan on 10 July 2025 concerning a possible APEX peer assessment in Uzbekistan under the framework of the COSPA programme.



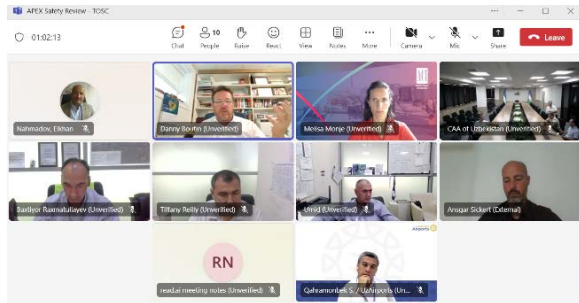
### Technical Meeting of the Eurasian Economic Commission



The EUR/NAT RO participated in the meeting of the Eurasian Economic Commission on 10 July 2025, held in a hybrid format, and provided a presentation on the ICAO work on Unmanned Aviation.

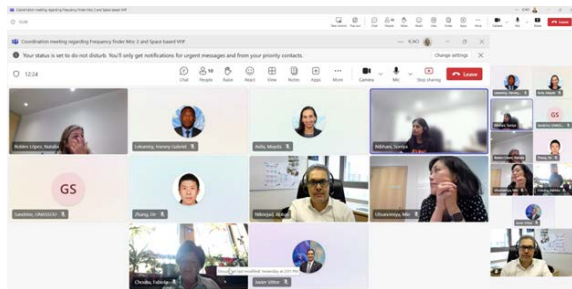


Discussions focused on existing challenges and lessons learned related to the safe and secure integration of unmanned aviation in the civil aviation system.



### Coordination Meeting on Frequency Finder and Space-based VHF

The EUR/NAT RO participated in a virtual coordination meeting on Frequency Finder and Space-based VHF on 18 August 2025 organized by ICAO Headquarters.



### Recommendation for Removal of ATM Security Manual (ICAO Doc 9985)

The EUR/NAT RO submitted a formal recommendation to ICAO Headquarters advocating for the removal of ICAO Doc 9985 – Air Traffic Management Security Manual, on the grounds that its content has been rendered obsolete by the development and adoption of more current and comprehensive ICAO guidance material, including ICAO Doc 10084 (Risk Context Statement), Doc 10088 (Civil/Military Cooperation), and Annex 17 (Security – Safeguarding International Civil Aviation Against Acts of Unlawful Interference).

An initial gap analysis was completed from an Air Traffic Management (ATM) perspective, assessing ICAO's crisis response framework and associated guidance for operations in or near conflict zones. The analysis identified regulatory and procedural shortfalls, with a focus on operational continuity, situational awareness, and coordination protocols for ANSPs.

### Support to the Kabul FIR Crisis Coordination Team (CCT)

The EUR/NAT RO participated in the Kabul FIR Crisis Coordination Team (CCT) discussions, contributing to the assessment of revised route structures and contingency planning measures over Afghanistan, with specific attention to overflight safety, operator risk mitigation strategies, and NOTAM development once Letters of Agreement are completed and signed. The projected implementation date is 6 August 2025 at 1930 UTC and there will be three implementation phases.

### METG PT/EAST/23 Meeting and SWIM Implementation Workshop Strengthen Regional MET Collaboration in Samarkand

From 1 to 4 July 2025, nearly 60 aviation meteorology experts, system developers, and regional stakeholders gathered in Samarkand, Uzbekistan, for a productive and forward-looking series of meetings organized by the EUR/NAT RO and hosted by the Civil Aviation Agency under the Ministry of Transport of the Republic of Uzbekistan. The event included a dedicated Sub-Regional Workshop on System-Wide Information Management (SWIM), followed by the Twenty-third Meeting of the Project Team on the Implementation of Meteorological Services in the Eastern Part of the EUR Region (PT/EAST/23).

A SWIM Workshop was held on 1 July 2025, aiming at accelerating the regional understanding and adoption of ICAO's





SWIM framework, which supports global interoperability and seamless data exchange across aviation domains. The workshop focused on:

- Conceptual and practical overviews of SWIM and its components (information services, registries, governance, and architecture);
- Regional and national implementation experiences, including early lessons learned from pilot projects;
- Demonstrations of IWXXM (ICAO Meteorological Information Exchange Model)-based MET service workflows;
- Discussion of SWIM enabling infrastructure, including data-centric services, secure service registries, and digital identity management (PKI).

It highlighted the alignment of SWIM with ICAO's Global Air Navigation Plan (GANP) and emphasized the importance of preparing MET providers for service-based information exchange, moving away from traditional product-based models.



From 2 to 4 July 2025, the PT/EAST/23 meeting brought together national regulators and operational stakeholders to assess progress and coordinate future MET activities across the Eastern EUR Region.

The meeting reaffirmed the target for all PT/EAST States to achieve operational use of IWXXM by the end of 2026, in line with global METP targets.

Participants reviewed the current procedures for SIGMET coordination and identified practical steps toward developing 'seamless SIGMET' models to reduce fragmentation across adjacent Flight Information Regions (FIRs).



States also exchanged views on cross-border data sharing mechanisms, including the need for harmonized policies on access, licensing, and security.

Looking ahead, the outcomes of PT/EAST/23 and the SWIM Workshop will directly support regional input to ICAO METG and EASPG planning groups. They also inform the continuous refinement of the EUR SWIM Roadmap and its implementation support activities.

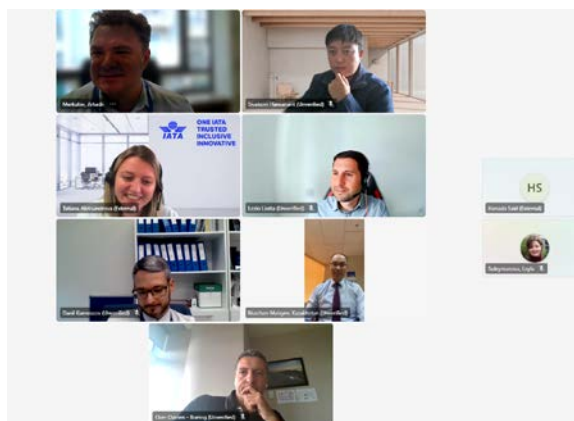
### RESG Focus Group to enhance accident investigation capabilities

The Regional European Safety Group (RESG) focus group conducted its second remote meeting on 5 August 2025. Building on the outcomes of the global work conducted by Working Group 20 under the Accident Investigation Panel (AIGP), the focus group continued to examine the contributing factors hampering timely production and public availability of accident and serious incident investigation reports, emphasizing the need for consistency with ICAO standards.

The focus group is currently reviewing the investigation progress for accidents that occurred between 2018 and 2024, primarily

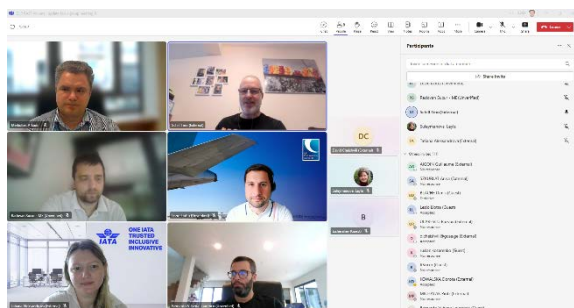


in non-ECAC States within the ICAO EUR Region. The group will present its outcomes and possible recommendations to the RESG and EASPG meetings in November 2025.



### RESG Focus Group on EUR RASP Volume I update

The work of the RESG focus group tasked to update Volume I of the European Regional Aviation Safety Plan (EUR RASP), 2026-2028 edition, continued with a remote meeting on 7 August 2025. The group discussed the alignment with the work done by EASA to update Volume I of the European Plan for Aviation Safety (EPAS). It also launched work on the regional adaptation of safety targets and performance indicators as presented in the draft version of the Global Aviation Safety Plan (GASP) 2026-2028.



### Aerodromes Operations and Infrastructure Matters

The EUR/NAT RO participated in an online meeting organized by the Aerodrome Operations and Infrastructure (AOI) Section of ANB on 22 July 2025. The meeting, which included representatives from all ICAO Regional Offices, focused on matters related to aerodrome operations and infrastructure.



During the meeting, the EUR/NAT RO provided updates on the activities carried out in 2025 by the European Regional Working Group on Aerodrome Operations (RWGAO) and its Working Sub-Group on Intelligence Gathering and Analysis (IGA). Participants were also briefed on two initiatives launched by the EUR/NAT RO in 2024 and 2025.

The first initiative aims to foster collaboration among EUR/NAT States in providing On-the-Job Training (OJT) opportunities for aerodrome inspectors from Civil Aviation Authorities (CAAs). The second initiative promotes peer-to-peer reviews of CAAs' safety oversight systems related to aerodrome operations and infrastructure.

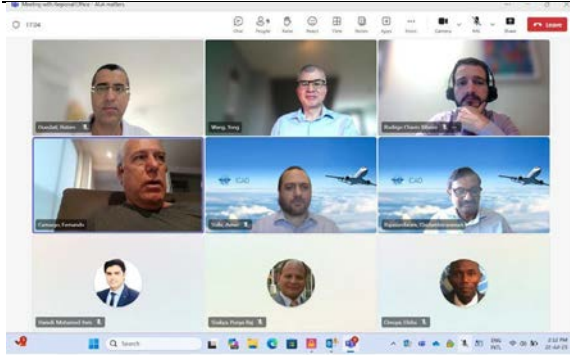


The meeting also served as an opportunity to highlight upcoming events organized by the EUR/NAT RO in the field of Aerodromes and Ground Aids most notably, the regional Workshop on the new Pavement Rating System, scheduled for November 2025 and to be hosted by United Airports of Georgia in Tbilisi, Georgia.

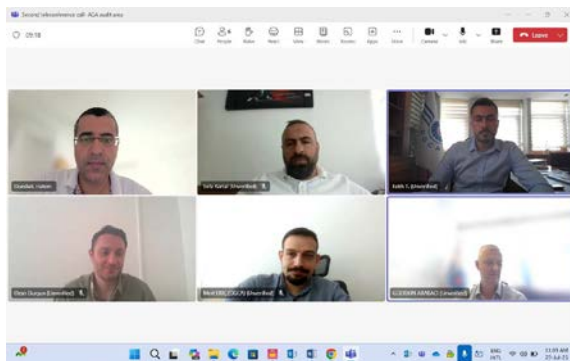
Additionally, the EUR/NAT RO presented its approach to monitoring the certification status of aerodromes, with particular emphasis on the collection and analysis of up-to-date information on the validity of certificates issued for all aerodromes listed in the EUR Regional Air Navigation Plan.







The EUR/NAT RO held two teleconference calls on 7 and 23 July 2025 with the Aerodromes Department of the Turkish Civil Aviation Authority to discuss potential enhancements to their USOAP Corrective Action Plans and their implementation. The objective was to effectively and realistically address a series of findings resulting from the ICAO USOAP audit conducted in Turkey in 2024.



## Aviation Security & Facilitation

Several follow-up actions from the last ENAVSECFALG are underway, including the preparation of webinars scheduled for the coming months.

### ASTC Regional Director's Meeting

An invitation for the upcoming ASTC Regional Directors' Meeting, to be held on 8 October 2025, has been distributed. The agenda will cover the key outcomes from AVSECP/36, ENAVSECG/12 and ICAO Assembly 42. An open discussion will follow on topics for the global ASTC Directors'

meeting that will take place in November 2025.

### EU SAGAS

The EUR/NAT RO participated in a meeting of the European Union's Stakeholders' Advisory Group on Aviation Security (SAGAS). The meeting was convened to present the draft legislative amendments prepared by the European Commission and endorsed by Member and Observer States.

### CAPSCA

The EUR/NAT RO joined the 111th and 112th CAPSCA meetings organized by ICAO Headquarters and held a coordination call with the WHO Regional Office for Europe regarding common projects and ongoing initiatives.

Meetings were held with several Member States in preparation for the 42nd session of the ICAO Assembly.

The EUR/NAT RO met with the newly appointed representative of the United State's Transportation Security Administration (TSA) for the EUR/NAT area to discuss possible ways of cooperation, particularly for the next ENAVSECFALG meeting.

## Environmental Protection

### CORSIA

The EUR/NAT RO continues to support CORSIA Focal Points for the timely submission of the 2024 CO2 emissions data. Six EUR/NAT States have not yet provided their information, and the RO is supporting them to ensure compliance with CORSIA requirements.

The next ACT-CORSIA webinar, supported by Germany for the benefit of 13 EUR/NAT States, will be held on 9 September 2025. It will focus on the role of the States' CORSIA



Focal Points and will include the calculation of the offsetting requirements for aeroplane operators.

The EUR/NAT RO will organize a webinar on CORSIA Emissions Units and the Letter of Authorization (LOA) on 11 September 2025 for the EUR/NAT CORSIA Focal Points.

### State Action Plans

The Regional Office continues to support some EUR/NAT States, including Kazakhstan, Monaco, Tunisia and Turkmenistan, for the development or update of their State Action Plan. A technical assistance mission will be organized for this purpose in Kazakhstan in November 2025.

### Sustainable Aviation Fuel (SAF)

Coordination with the European Union, EASA, the EBRD and ICAO/ATB is ongoing regarding the current ACT SAF Project and the SAF feasibility studies to be developed thanks to EU funding.

The EUR/NAT RO continues to interact with ACAO and the ICAO MID RO to host an interregional EUR-NAT/MID event on SAF in 2026.

## Transformational objective

### EUR/NAT RO Building Renovation works

The EUR/NAT RO building renovation project is progressing as planned. Since October 2024, the “Assistance à Maîtrise d'Ouvrage” company (AMO) has been providing essential support and guidance to the EUR/NAT RO, focusing on the project's administrative, management, technical, legal, and financial aspects.

The second major tender, for the “Maîtrise d'Oeuvre” (MOE) contract, resulted in the contract signature on 22 May 2025 and the subsequent start of the MOE's activities.

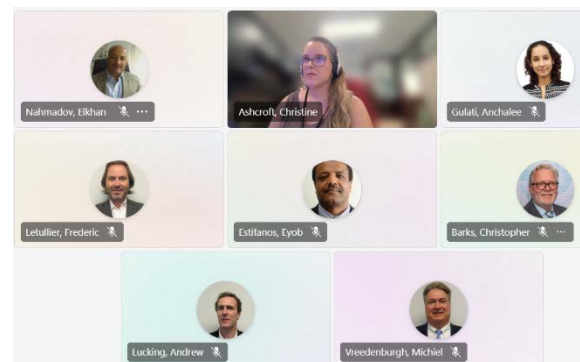
The selected MOE is responsible for preparing the solicitation documents for the

general contractor's contract and overseeing the management and execution of the construction works throughout the renovation.

Additionally, the EUR/NAT RO is making significant strides in coordinating the rental of office space at one of UNESCO's Paris sites to accommodate staff during the renovation period.

### Kaizen in Action: Streamlining the Job Role Classification Process

The Kaizen team at ICAO Headquarters invited the EUR/NAT RO Administrative Specialist, Ms. Masha Meyer to its recent session conducted from 30 June to 4 July 2025. The team worked together on another Kaizen initiative aimed at transforming ICAO's Job Role Classification process, which currently takes an average of 2 months to complete. The set goal was to cut that time by 33%. By identifying bottlenecks, simplifying workflows, and leveraging cross-functional collaboration, the team came up with concrete actions and recommendations resulting in a 62% reduction in the processing time.



The EUR/NAT RO supported the work of the Cost Recovery working group through an online meeting held on 15 July 2025, that focused on providing feedback on implementation of the cost recovery project and its impact on business processes.





## Office Arrangements

The Personnel Instruction 5.1.1 on Flexible Working Arrangements (FWAs), which entered into force on 1 July 2024, continues to be applied in the EUR/NAT RO. All staff members are required to be physically present in the office on Mondays, unless they are on a mission, annual leave or sick leave.

