

Supporting
European
Aviation



Advancing Gender Equality in Aviation

Mentoring

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EUROCONTROL, MUAC



NETWORK
MANAGER



EUROCONTROL

41 Member States + 2 Comprehensive Agreement States

EUROCONTROL OFFICE LOCATIONS



BELGIUM

Brussels (HQ, Network Manager & CRCO)



NETHERLANDS

Maastricht (Maastricht UAC)



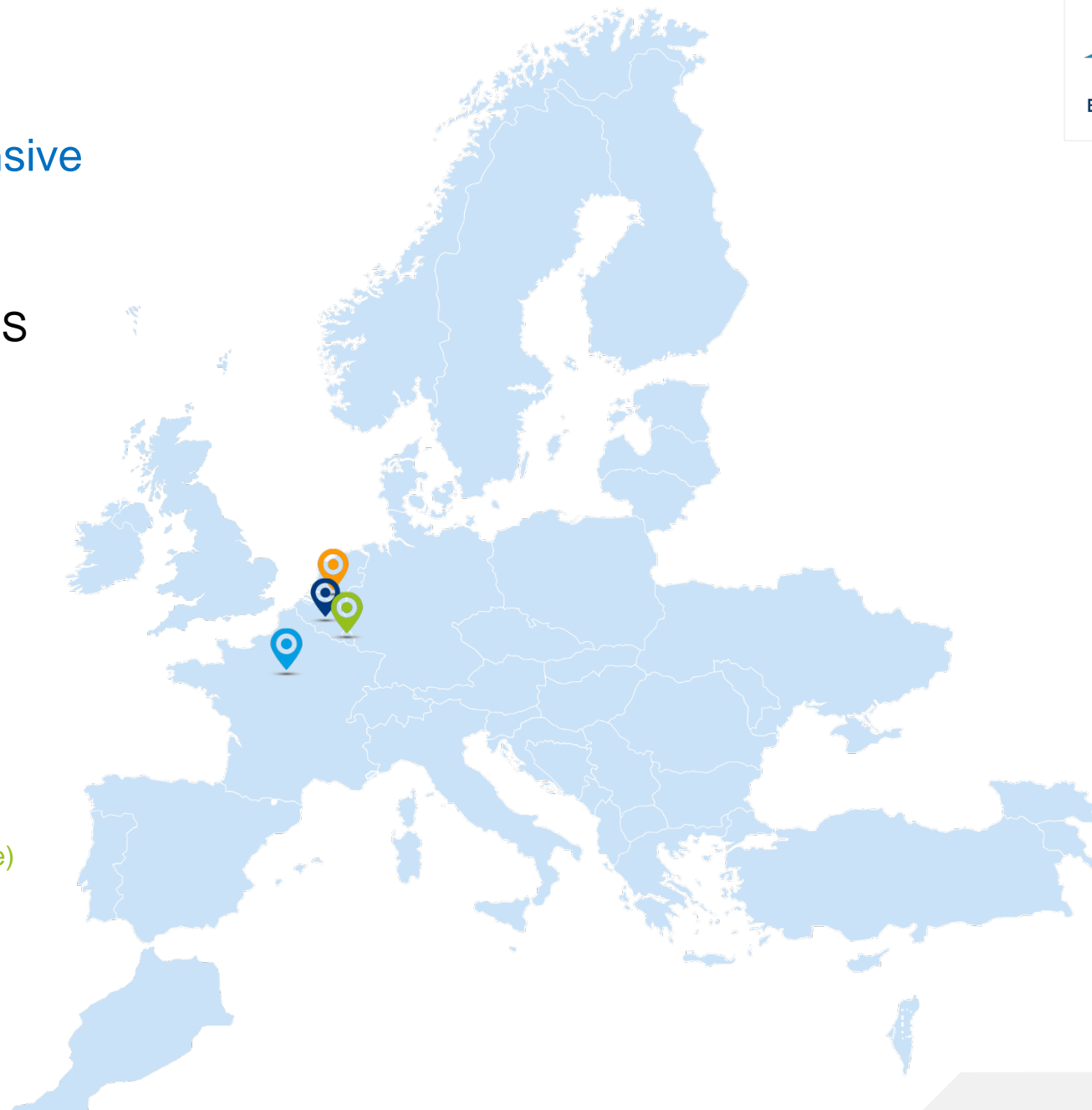
FRANCE

Brétigny-sur-Orge (Innovation Hub)



LUXEMBOURG

Luxembourg (ECTL Aviation Learning Centre Institute)



"The designations employed and the presentation of the material on maps in this presentation do not imply the expression of any opinion whatsoever on the part of EUROCONTROL concerning the legal status of any country, territory, city or area or of its authorities, or concerning the delimitation of its frontiers or boundaries."

THE EUROPEAN AIR TRAFFIC MANAGEMENT SYSTEM



11.5

Geographic area
(million km²)



37

Number of
civil ANSPs



17,794

Number of
air traffic controllers



55,130

Total staff



15.3

Flight hours
controlled (million)



68

Number of en-route
facilities



280

Number of terminal
facilities/approach control



525

Airports with (normally) >10
flights a day

Pre-pandemic figures

RAISING THE BAR: Building EUROCONTROL 2030

**Technology, innovation,
international engagement and
people** are the key drivers that will
allow us to achieve our goals and
keep delivering tangible added
value to the aviation community.

ICAO – EUROCONTROL Cooperation on D&I



Announcement of ICAO
EUROCONTROL
collaboration during the
Global Aviation Gender
Summit, 8th July, 2023,
Madrid

% OF CHANGE OVER FIVE YEARS IN REPRESENTATION AMONG MANAGERS

| Type of program | White | | Black | | Hispanic | | Asian | |
|----------------------------------|-------|-------|-------|-------|----------|-------|-------|-------|
| | ♂ | ♀ | ♂ | ♀ | ♂ | ♀ | ♂ | ♀ |
| Voluntary training | | | +13.3 | | +9.1 | | +9.3 | +12.6 |
| Self-managed teams | -2.8 | +5.6 | +3.4 | +3.9 | | | | +3.6 |
| Cross-training | -1.4 | +3.0 | +2.7 | +3.0 | -3.9 | | +6.5 | +4.1 |
| College recruitment: woman* | -2.0 | +10.2 | +7.9 | +8.7 | | +10.0 | +18.3 | +8.6 |
| College recruitment: minorities* | | | +7.7 | +8.9 | | | | |
| Mentoring | | | | +18.0 | +9.1 | +23.7 | +18.0 | +24.0 |
| Diversity task force | -3.3 | +11.6 | +8.7 | +22.7 | +12.0 | +16.2 | +30.2 | +24.2 |
| Diversity manager | | +7.5 | +17.0 | +11.1 | | +18.2 | +10.9 | +13.6 |

Source- HBO.org

Benefits for the mentor, for the mentee and or for the organisation- each 30min sessions

MENTEE

- Personal development
- Identify and achieve career goals
- Identify and correct gaps in generic skills and knowledge
- Increased confidence
- Developing and maintaining a broader perspective on career options and opportunities
- Having access to a senior role model
- Antidote To Procrastination And Anxiety
- Improved feedback skills
- Improved listening skills

MENTOR

- Improve Communication and Personal Skills
- Reinforce My Own Knowledge On Subjects And Provides A Different Perspective
- Promotes Self-Reflection
- Boost Confidence And Motivation
- Advocate For Others
- Opportunity To Volunteer
- Expand Your Network
- Personal Growth and A Sense of Fulfilment
- Improved feedback skills
- Improved listening skills

ORGANIZATION

- Creates a learning culture
- Increased coaching skills
- Increased feedback skills
- Reduces cost of learning
- Decreases stress and anxiety
- Increases job satisfaction
- Increased culture of inclusion
- Culture of feedback
- Culture of psychological safety



Federal Aviation
Administration



MENTORING LN AVIATION FAA ADVISORY CIRCULAR ON MENTORING

AC 121-43 - MENTORING
TRAINING FOR PILOTS IN
COMMAND,
MARCH 2020

Best Practices
for Mentoring in
Flight Instruction

PHASES OF MENTORING PROGRAM



VARIATION OF MENTORING PROGRAMS



- “1:1” 1 mentee and 1 mentor
- “1:2” 1 mentee with 2 mentors
- Developmental and career mentoring
- Situational (spot) mentoring
- “Peer mentoring” a small number of mentees working mostly by themselves with a professional mentor
- Reverse mentoring

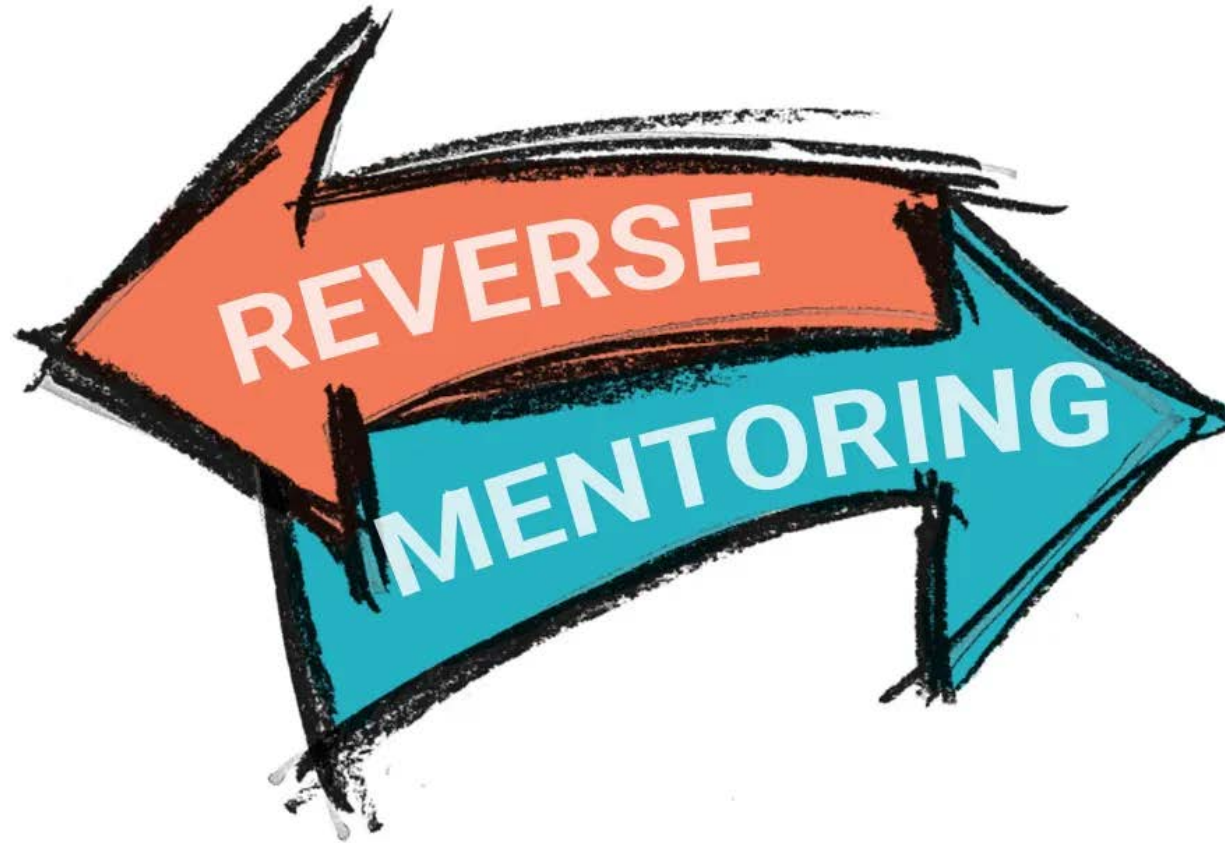
Christopher Columbus:

- Didn't know where he was going when he set out.
- Didn't know where he was when he arrived.
- Didn't know where he had been when he returned!

LEARNER GOAL



Exercise on Reverse Mentoring



...is a process by which from direct feedback, a leader can identify their own gaps and develop a goal and start working on it.

First collaborative project (work in progress)

Course on Mentoring

How to deploy and manage an effective Mentoring program

Target audience: HR specialists, DEI specialists and Human Factors experts

Tentative date for pilot: 2024 , March 27-28
Luxembourg, EUROCONTROL



SUPPORTING EUROPEAN AVIATION

