



ICAO EUR/NAT and ACI EUROPE



ICAO

REGIONAL GREEN AIRPORTS SEMINAR

Hosted by the Ministry of Transport of the Republic of
Uzbekistan



ACI EUROPE Sustainability Strategy Guidance 2026 - 2030



ICAO EUR/NAT and ACI EUROPE – UZBEKISTAN 2026



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The old airport growth model is breaking down

Resilience , **efficiency** and **diversification** , not passenger growth alone, will define the successful airport of the future.



Energy security

75% of Europe's jet fuel imports come from the Middle East.
Prices: 70% higher in 2026.



Climate disruption

70%+ of airports have experienced climate -related disruption.



Investment squeeze

Airports require €360 billion by 2040, yet earned an average of only €4.50 profit per passenger in 2025.

The ambition worked



328 net zero roadmaps



~650 MW
operational capacity
of on -site airport solar plants

83% European traffic
have net zero commitments



14 mil jobs
supported across Europe



36 already net zero
on scope 1 & 2



60% members have
biodiversity action plans

Our next era: action everywhere

Whether you handle 500,000 passengers or 50 million, every airport can make a difference.



Different starting points, same direction.

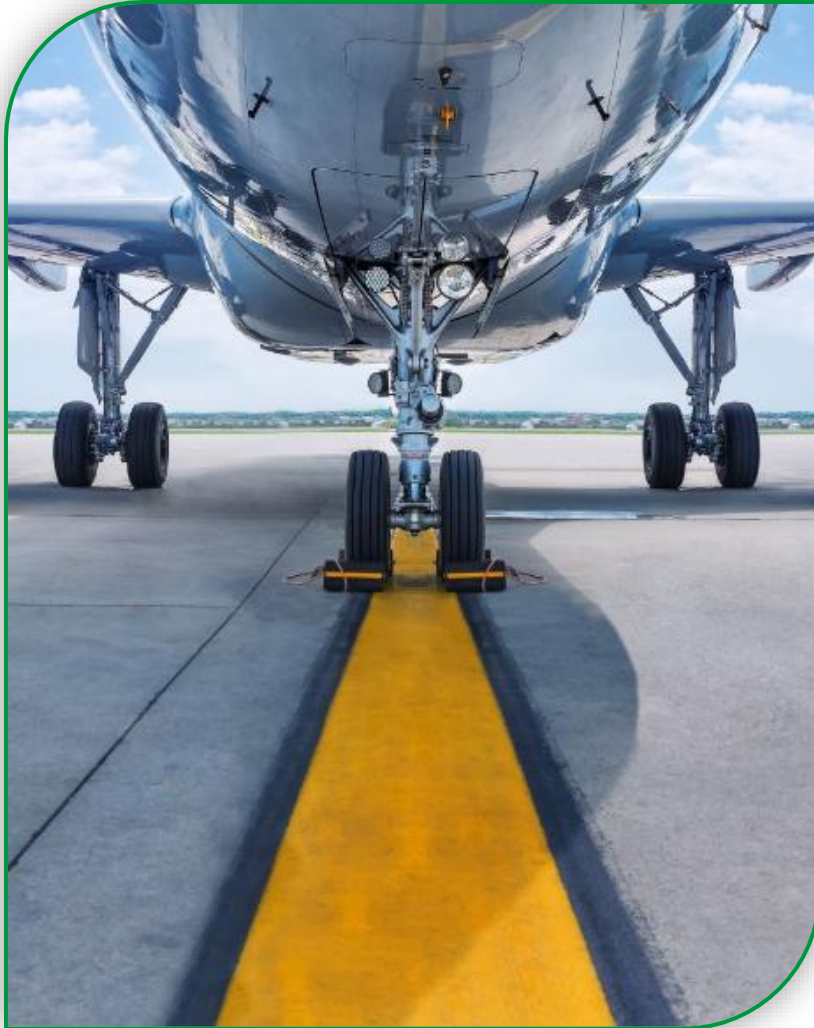


No airport is too small to matter.



**No airport is far
enough along to stop.**

What's changed?



From voluntary footprints to systemic value:

REPORTING

2019: Voluntary choice

2026: Legal duty under CSRD and ESRS

MATERIALITY

2019: Our impact on the world, mostly carbon

2026: Double materiality: risk back to us:
climate, people, supply chain

SCOPE

2019: Inside the fence, and mostly carbon

2026: Every industry we touch: airlines,
energy, transport, tourism

CLIMATE

2019: One topic among many

2026: Its own priority: adapt and protect

The Strategy

Framing our actions: seven key themes

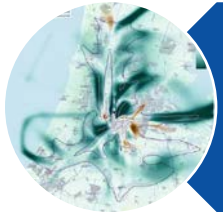
Critical 2030 ambitions and metrics set against those subjects that matter most to airports.



Decarbonisation



Climate Adaptation & Resilience



Local Environment



Circular Economy



Biodiversity



Sustainable Mobility



People & Community

Setting out our plan: Four levels

A new maturity matrix to score yourself on each theme and tell you what your next step could look like



Level 1: **Comply**

Meet all current and anticipated legal and regulatory requirements. Build your baseline.

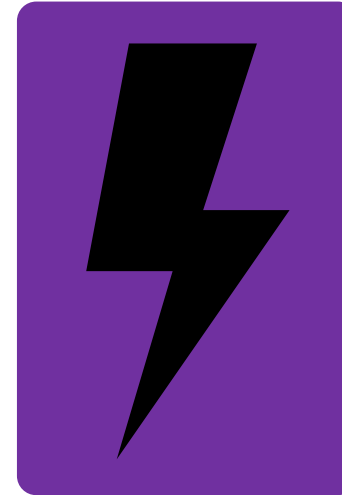
For airports new to sustainability or with limited resources



Level 2: **Embed**

Go beyond compliance. Integrate sustainability into operations, culture, and planning.

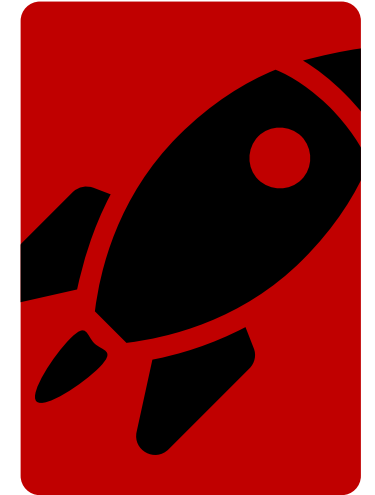
For airports ready to integrate sustainability into strategy



Level 3: **Advance**

Lead your peer group. Set ambitious targets and deliver measurable outcomes.

For established leaders moving to measurable impact



Level 4: **Pioneer**

Shape the future of the sector. Drive system-wide change and contribute to global standards.

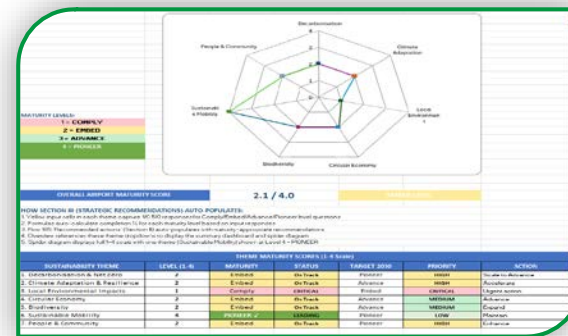
For sector innovators & path setters

How to use this strategy

Find your level & Take your next step

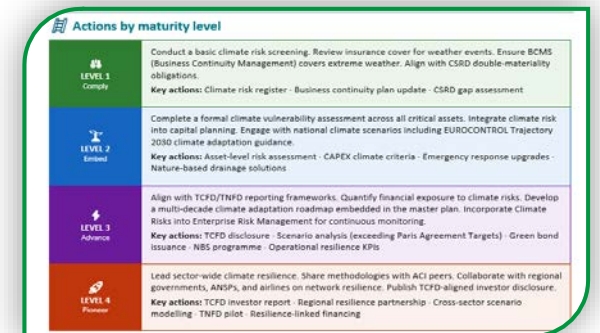
This is a working reference, not a one -time read. Every theme chapter follows the same six -part structure, so you can open it at your theme, at your level, and know what to do next.

1. Run your materiality check



2. Score yourself in the toolkit

3. Work your level, not the whole book

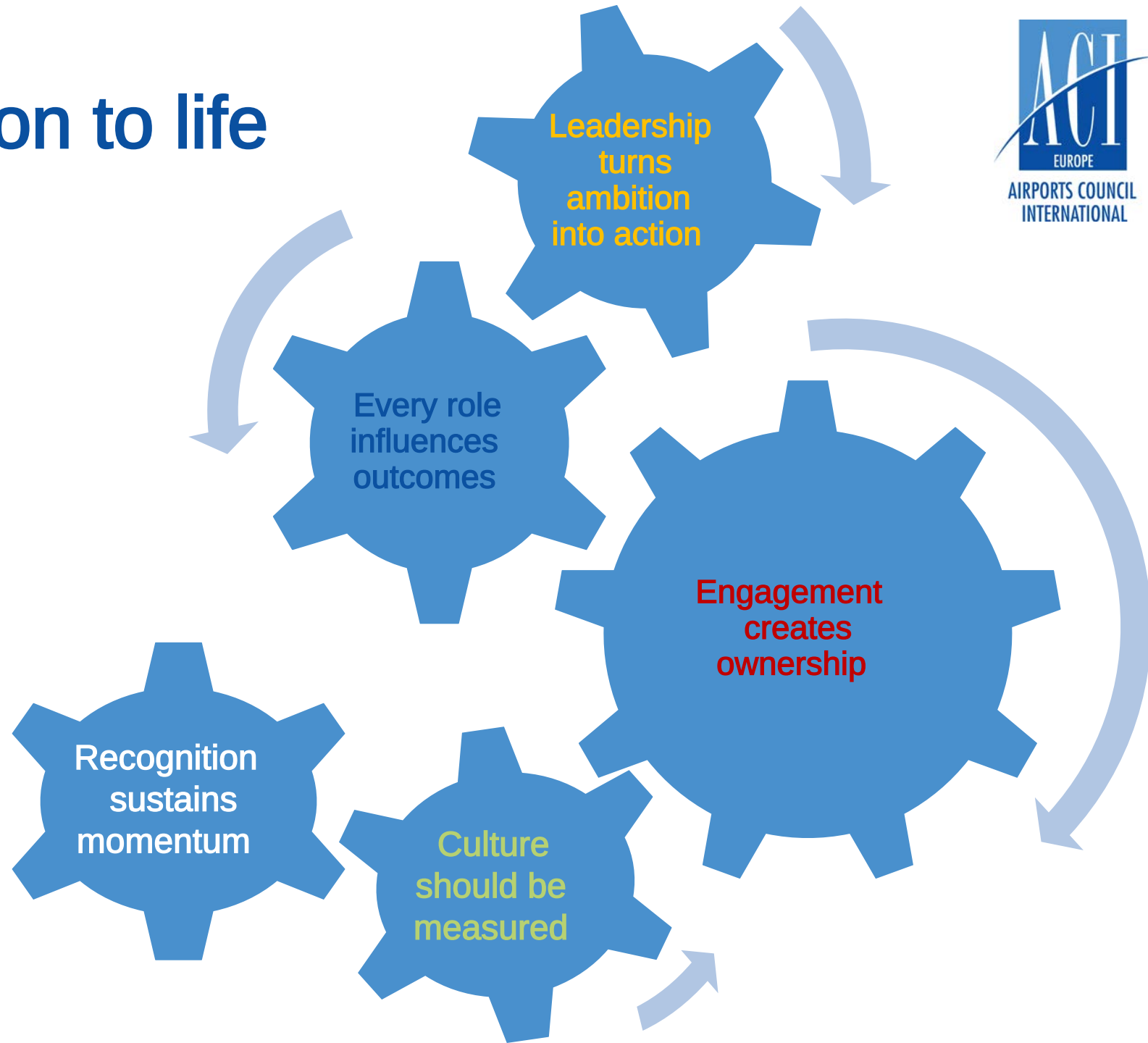


Bringing the vision to life

Creating the culture to deliver.

A sustainability strategy
**succeeds or fails through
people** .

Technology, targets and
investment create the
opportunity, but
leadership, accountability
and employee buy -in
determine whether
change happens at scale.





www.aci-europe.org

www.airportcarbonaccreditation.org



Sustainability Strategy for Airports 2.0

A practical, flexible guide for every European airport



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