



UPDATES
FROM THE ICAO
EUR/NAT REGIONAL OFFICE

**INTERNATIONAL
CIVIL AVIATION
ORGANIZATION**



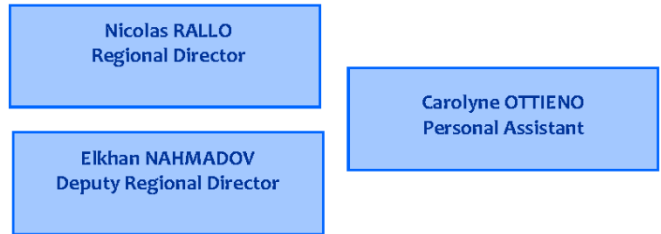
Nicolas Rallo

Regional Director, EUR/NAT

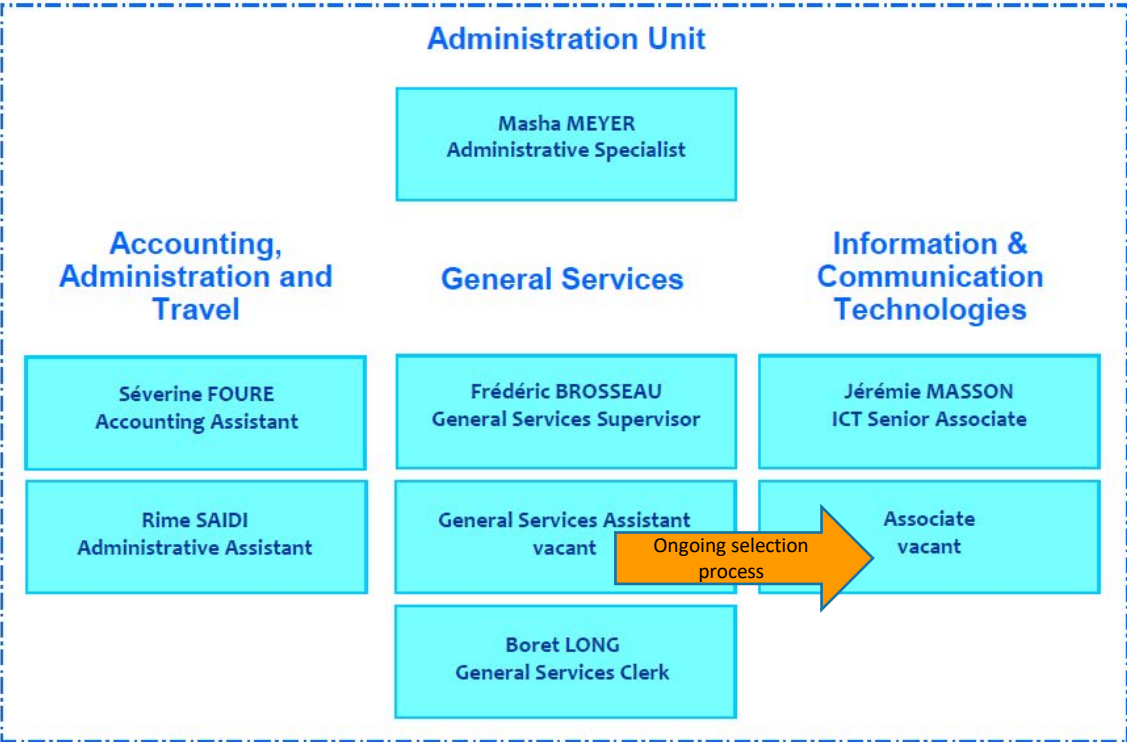
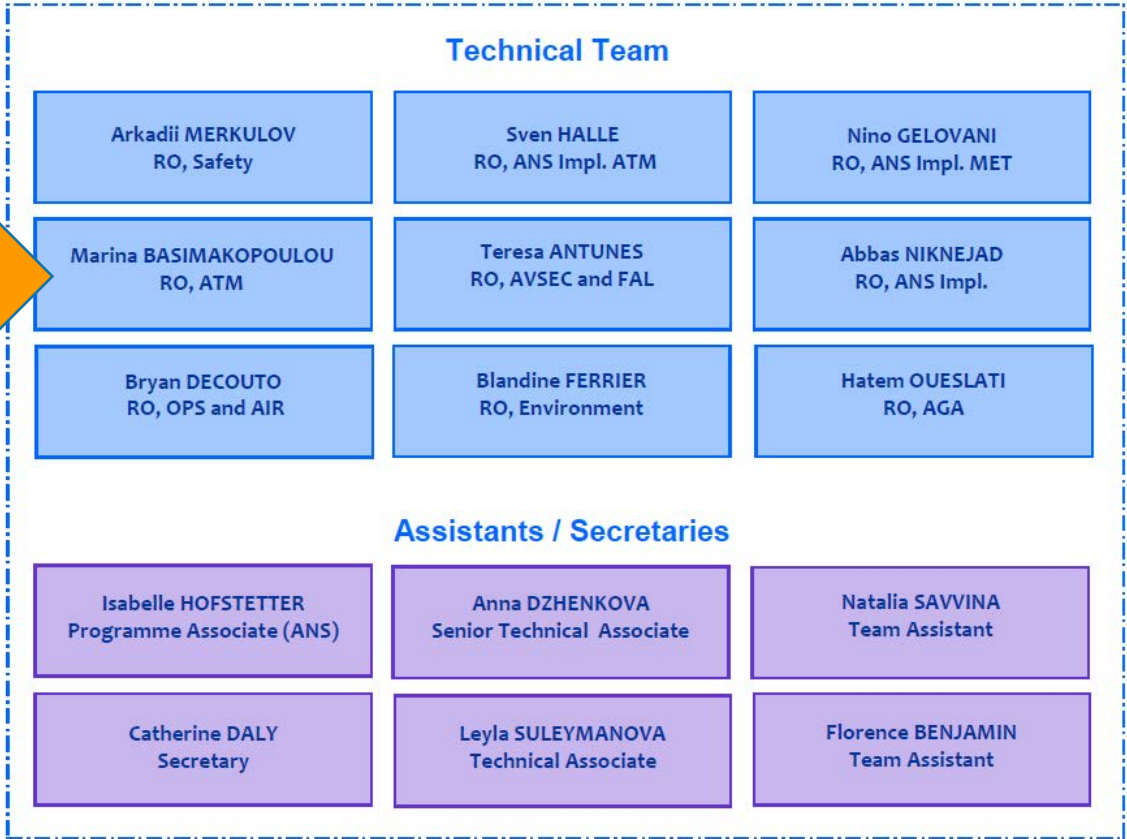
Overview

1. Our team and strategic approach
2. Preparations for the building renovation works
3. Key achievements in 2025
4. Programmatic priorities in 2026

ICAO Paris team – latest updates

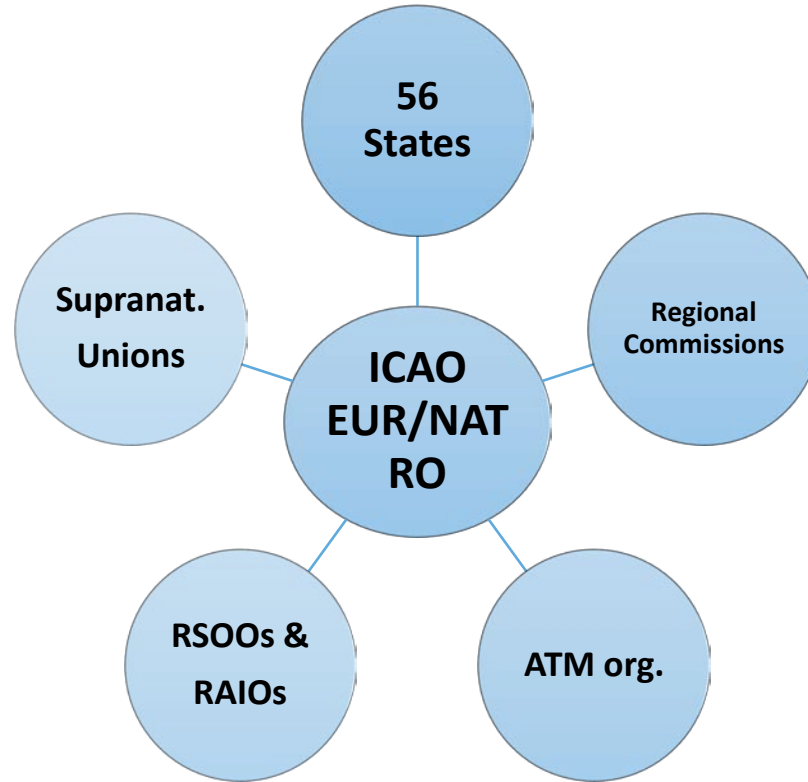


To start in Aug 2026



OUR SITUATION, CHALLENGES & STRATEGIC APPROACH

- **Largest** ICAO Regional Office with an accreditation area covering **56 States** on **3 continents (Europe, Central Asia and North Africa) + North Atlantic**
- Significant **disparities** in situations, needs and priorities among States
- **Geopolitical and risk landscape** marked by rising complexity and disruption



- We have adopted an approach that is **collaborative, State-centric, risk-based** and **focused on action and results** to:
- Promote **synergies** with partners and minimize duplication of efforts
 - Address **priority needs** and deliver **greater benefits** to States
 - Improve **effectiveness and efficiency** in our work

ICAO

NAT Air Navigation Region:
Busiest Oceanic Airspace



EUR Air Navigation Region:
Vast area, major hub, complex & busy air traffic flows

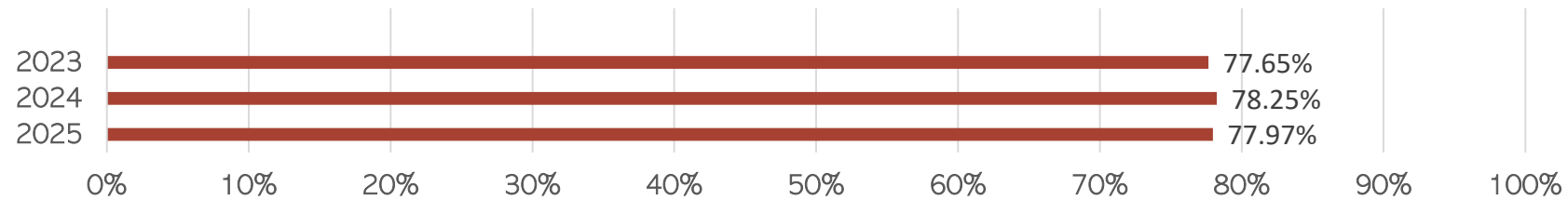
Preparations for the renovation works of the ICAO Paris Office building ⁶

- Contract with the Project Management Assistant (AMO) signed October 2024
- Contract with the architect (MOE) signed May 2025
- Tender for the “General Contractor” published on 15 May 2026, and subsequent contract planned to be signed during summer 2026
- Construction works planned to start late Q3 2026 and to finish in Q2 2028
- Relocation in temporary offices at UNESCO, in Paris, during the renovation works.

KEY ACHIEVEMENTS IN 2025

2025 KEY ACHIEVEMENTS SAFETY

Regional average USOAP EI score maintained at ~78%



Safety Oversight Capabilities

- ✓ 5 States supported in preparation for USOAP-CMA audits.
- ✓ 1 State supported in USOAP-CMA CAP development.
- ✓ Regional USOAP NCMC meeting conducted → Strengthened regional coordination and cooperation.

Safety Management

- ✓ 4 additional States with finalized and published NASP → Strengthened prioritization of safety enhancement activities at national level.
- ✓ New EUR Regional Aviation Safety Plan (EUR RASP 2026–2028) published → Up-to-date set of regional safety priorities.

Accident & Incident Investigation Capabilities

- ✓ “AIG Project for Central Asian LLDCs”: initial report completed → Basis for upcoming high-level meeting to help enhance States’ investigation systems.
- ✓ Support provided to Kazakhstan in ongoing investigation → Enhanced compliance & effectiveness in the conduct of the investigation.

Runway Safety & Aerodrome Certification

- ✓ 6 additional States reported a total of 63 certified aerodromes in 2025 → Enhanced aerodrome safety.
- ✓ Regional workshop conducted on aerodrome certification and runway safety → Reinforced operational safety & safety oversight.

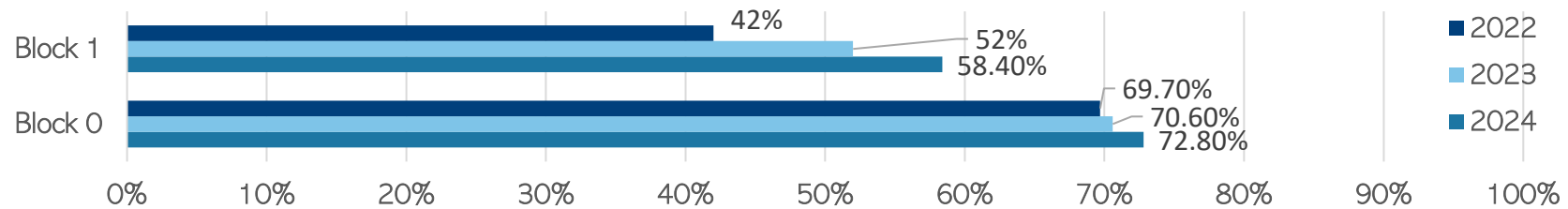
Regional Safety Monitoring & Reporting

- ✓ EUR & NAT Annual Safety Reports completed → Consolidated regional safety intelligence.
- ✓ EUR RASP implementation report completed → Enhanced evidence-based safety management.

2025 KEY ACHIEVEMENTS

AIR NAVIGATION CAPACITY AND EFFICIENCY

Increase in regional GANP ASBU implementation levels



System Performance and Implementation Progress

- ✓ 14% reduction in unresolved Air Navigation Deficiencies in the EUR Region → enhanced efficiency, capacity & safety.
- ✓ 54 out of 55 EUR States participated in the annual GANP implementation monitoring activities.
- ✓ 20+ EUR and NAT Documents (EUR Docs, NAT Docs, SUPPs, ANP, Safety/OPS Bulletins) were updated through EUR and NAT Regional Groups.

Crisis Preparedness and Response

- ✓ Extensive support delivered to strengthen crisis preparedness:
 - Cybersecurity workshop
 - Enhanced NAT crisis management processes
 - NAT space weather planning and exercises
 - Regional exercise on volcanic ash event.
- Reinforced preparedness and coordination.

Mitigation of GNSS RFI Risks

- ✓ Regional and interregional activities on GNSS RFI risk mitigation
 - EUR/MID GNSS RFI workshop
 - Support to EUROCONTROL, EASA and EACCC activities and exercises on GNSS RFI
 - Development of a regional Minimum Operational Network for the Eastern States of the EUR Region.
- Strengthened awareness and coordinated risk mitigation by States & industry.

Integration of New Entrants

- ✓ Progressed development of guidance for the integration of new entrants, including space operations.
- ✓ Coordination for establishing EUR FF-ICE Task Force (ToRs completed) → Effective preparation for FF-ICE implementation.

Civil/Military Coordination

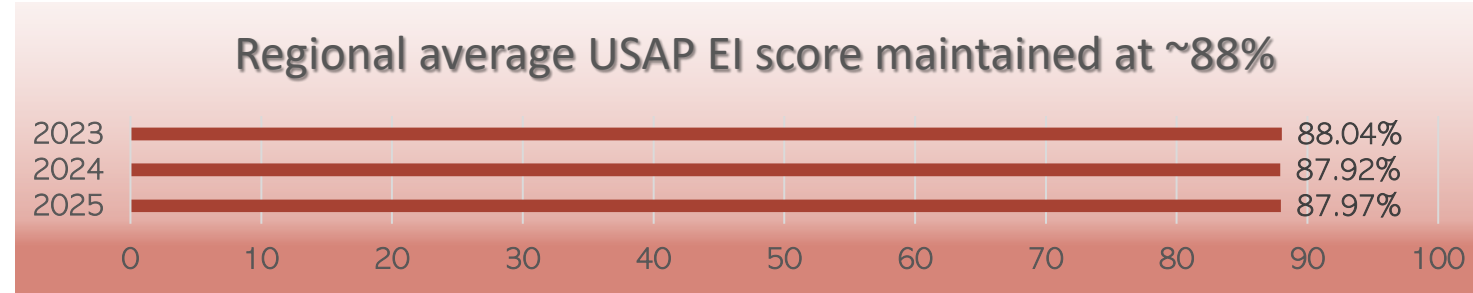
- ✓ Regional workshop in partnership with EUROCONTROL → strengthened civil-military coordination.
- ✓ Preparation for the EUR-APAC workshop (Jan 2026) → Expanded interregional cooperation.

Operational Efficiency and Interregional Support

- ✓ Sustained support to route development in Eastern EUR, enabling:
 - Free Route Airspace implementation in 6 States and
 - 91 new route proposals
- Improved efficiency and flexibility.
- ✓ Sustained support to SAT IMG activities.
- ✓ Continued support to the MID Regional Office in the area of MET.

2025 KEY ACHIEVEMENTS

AVIATION SECURITY AND FACILITATION



Regional Cooperation in AVSEC and FAL

- ✓ Successful transition from ENAVSECG to ENAVSECFALG, expanding the regional scope to include Cybersecurity and Facilitation, in addition to AVSEC → Enhanced effectiveness and efficiency in RO's AVSEC & FAL activities.
- ✓ Regional Seminar on USAP-CMA audits, in cooperation with ATB.
- ✓ Counter-UAS regional webinar conducted → Strengthened awareness of emerging threats.

AAAVF

- ✓ Second regional AAAVF workshop under preparation in partnership with ECAC → Reinforced support to States for establishing effective national plans on assistance to aircraft accident victims and their families.
- ✓ Material developed for the RO to provide online assistance to States on AAAVF when needed → Online AAAVF sessions provided to 2 States involved in ongoing fatal accident investigation.

CAPSCA

- ✓ EUR/MID CAPSCA meeting held jointly with the MID Regional Office → Strengthened interregional cooperation.
- ✓ Key updates from WHO, ICAO, and partner States and organizations shared with all States → Enhanced preparedness and coordination for managing public health events.

AVSEC Competences

- ✓ 8 sponsored training courses delivered (130 participants trained) through the EUR ASTC network → Strengthened AVSEC competencies at the regulatory and operational levels.
- ✓ Regional ASTC Directors meeting held → Reinforced coordination and quality of training delivery.

2025 KEY ACHIEVEMENTS

ECONOMIC DEVELOPMENT OF AIR TRANSPORT

Air Cargo

- ✓ Strong support provided to ICAO's 1st Global Air Cargo Summit, including preparation and moderation of a high-level panel on cargo security → Strengthened and more visible role of ICAO in advancing secure and efficient air cargo transportation and of its socio-economic benefits.
- ✓ Enhanced coordination with UNECE → Enhanced support for the benefit of LLDCs in the Trans-caspian corridor (Caucasus and Central Asian States).

Annual Traffic Forecast

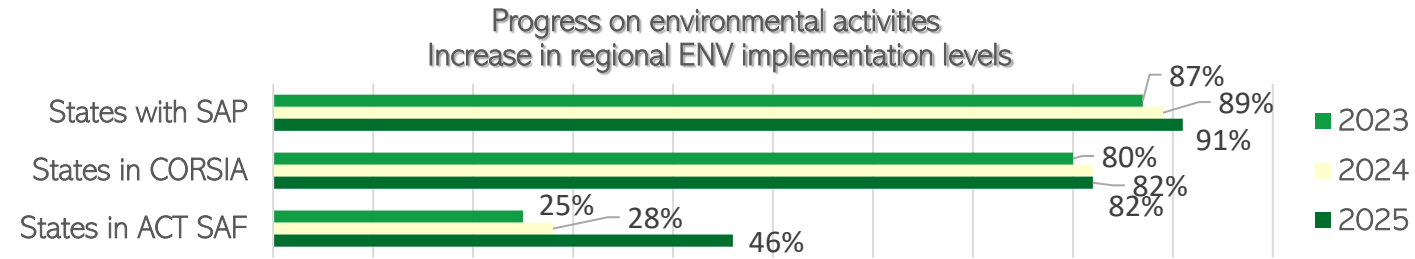
- ✓ Timely production of the NAT annual economic and traffic forecast with enhanced use of data from ATB → Reliable, up-to-date data provided to States and industry to support planning and decision-making.

Strengthening of Partnerships

- ✓ Sustained strong cooperation with States and partners, and engagement with new partners (including in the energy and finance sectors for SAF-related activities).
- ✓ State Visits conducted by the RD and active participation in international/regional meetings → Enhanced engagement with States, international/regional organizations, industry and academia, improved ability to understand and address their priority needs, and signature of new cooperation agreements.

2025 KEY ACHIEVEMENTS

ENVIRONMENTAL PROTECTION



CORSIA Implementation

- ✓ Active promotion of ACT-CORSIA by the RD and technical team, in close coordination with ICAO HQ.
- ✓ 2 additional States joined ACT-CORSIA → Strengthened regional engagement and capacity-building.
- ✓ Ongoing support through webinars, bilateral meetings and remote support.

Development and Update of State Action Plans (SAP)

- ✓ Enhanced targeted support to States on SAP development.
- ✓ 16 additional States with updated SAPs → Strengthened national planning for CO₂ emissions reduction.
- ✓ Ongoing technical assistance and follow-up through webinars, bilateral exchanges and remote support.

Sustainable Aviation Fuels (SAF)

- ✓ SAF roadmap webinars conducted → Enhanced ability of States to develop SAF strategies.
- ✓ High-level engagement by the RD with new stakeholders in the energy and finance sectors.
- ✓ Promotion of the Finvest Hub initiative → Better access to SAF-related financing.

Green Innovation

- ✓ Cooperation with CDI on new projects related to Green Airport initiatives.
- ✓ Preparation of joint Green Airport initiatives, to be combined with regional environmental coordination mechanisms.

Cross-cutting Environmental Support

- ✓ Continued support provided to MID and WACAF Regional Offices in the area of environmental protection.
- ✓ Webinars, remote assistance and onsite missions in MID & WACAF regions → Effective support to States regarding SAP, SAF and CORSIA implementation.

2025 KEY ACHIEVEMENTS

IMPLEMENTATION SUPPORT / NCLB



Expanded Set of Implementation Support Projects & New Engagements

- ✓ 18 active implementation support opportunities, of which 12 were initiated in 2025, as a result of enhanced engagement with States.
- ✓ 2 new Master Service Agreements and 4 new Project Documents signed in 2025.
- ✓ Engagement with WFP to support humanitarian aviation operations.



Country Strategic Plan of Action-COSPA: innovative programme for Collaborative Implementation Support.

- ✓ Innovative mechanism for collaborative implementation support: Partners including France's DGAC & BEA, US FAA & NTSB, IATA, ACI/ACI-Europe, Airbus, Boeing, ATR, World Bank.
- ✓ 3-year programme, following a strategic, collaborative, time-bound, and results-driven approach aligned with NDP.
- ✓ Key milestones achieved in 2025, Year 2 of the COSPA programme to enhance aviation safety in Uzbekistan (increased number & powers of inspectors; published NASP; ACI APEX review in 2 airports).



Targeted Support to LLDCs

- ✓ Prioritization of activities and engagement to support LLDCs in the EUR/NAT area, with a focus on the 5 Central Asian States.
- ✓ Enhanced engagement with Multilateral Development Banks, including the World Bank and EBRD, to support LLDCs.
- ✓ Preparation and moderation by the EUR/NAT RD of the "ICAO High-Level Dialogue on Aviation's Essential Role in Advancing Sustainable Development in LLDCs" organized during A42.



OTHER HIGHLIGHTS

Aviation Training, NGAP and Women Empowerment

- ✓ 2 Regional workshops on Aviation Training and Workforce Planning → Identification of 4 priority workstreams and enhanced cooperation amongst stakeholders.
- ✓ Regional workshop on empowering women in aviation → promoted structured mentoring to accelerate women's career development.
- ✓ Expanded network of focal points → enhanced coordination and exchange of best practices.

Ratification of International Air Law Treaties

- ✓ 8 additional ratifications by a total of 5 States
- ✓ Discussion at the 2025 ICAO EUR/NAT DGCA meeting → strengthened awareness and momentum.
- ✓ Preparation of the next regional event to support accelerated progress.
- ✓ 2 International Air Law Training courses (FR and ENG) organized at the Paris Office.

Innovation

- ✓ "Industry and Innovation Day" organized for DGCAs at the Paris Air Show → strengthened dialogue with industry and innovation stakeholders on innovation, including green innovation.
- ✓ Ongoing support to the ICAO Innovation Group.
- ✓ Active participation in the development of the new ICAO innovation workshop → improved training delivery in the future.

PROGRAMMATIC PRIORITIES IN 2026

EVERY FLIGHT IS SAFE AND SECURE



1

Support States in **strengthening** their **safety and aviation security oversight capabilities** through regional activities, including seminars, and targeted assistance

2

Support the **implementation of the GASP and GASEP**, in cooperation with all stakeholders, through prioritized activities under our regional mechanisms (EASPG, NATSPG & ENAVSECFALG)

3

Undertake activities to **support risk management and promote a more interconnected approach to safety & security risks**, incl. for cyber, conflict zones, C-UAS, GNSS RFI, and unruly/disruptive pax

4

Produce **two annual safety reports**, for the EUR & NAT regions, and conduct regional activities to **further enhance occurrence reporting**

5

Support the establishment of effective and **independent national accident/incident investigation authorities in Central Asia**, including through engagement at the Government level

6

Support States' efforts to prioritize safety enhancement initiatives through the development, updating and implementation of **National Aviation Safety Plans (NASP)**

7

Support the delivery of **AVSEC training courses**, to strengthen AVSEC competences at the regulatory and operational levels

AVIATION IS ENVIRONMENTALLY SUSTAINABLE

1

Actively engage in **ACT-CORSIA** and support **CORSIA implementation** through webinars and targeted assistance

2

Promote **ACT-SAF** and support its implementation through targeted assistance, including through the facilitation of SAF feasibility studies (in Central Asia & the Maghreb)

3

Promote & support **FINVEST Hub** and engage with stakeholders in the transport, energy, environmental and financing sectors to help **scale up SAF production**

4

Support States in the development and update of **State Action Plans** through webinars and targeted assistance to maximize alignment with the LTAG

5

Enhance coordination with partners and conduct regional activities to support the sharing of information and best practices on **climate change risk and adaptation**



AVIATION DELIVERS SEAMLESS, ACCESSIBLE, AND RELIABLE MOBILITY FOR ALL



1

Support **implementation of GANP, EUR & NAT AN plans**, advance AN performance improvements (EUR ASBU & NAT Vision workshops), support resolution of AN deficiencies, spectrum protection + support SAT

2

Support **crisis preparedness and response**: CCT engagement, exercises (volcanic ash), workshop on C-UAS measures, follow-up activities on GNSS RFI & space weather, and targeted activities on GNSS RFI

3

Support **ATM enhancements**, including through a workshop on FF-ICE, interregional events on SWIM (w/MID), and civil/mil. coordination & FUA (w/APAC); and support to ATS route development

4

Support **innovation and the integration of new entrants**, including through dedicated workshops (remote TWRs; space transport operations), and regional activity on integration of RPAS

5

Support States in implementing latest amendments to Annex 9 related to **travel documents**

6

Support the implementation of the recommendations of the High-Level Conference on COVID-19 (HLCC) through the **CAPSCA** network

7

Hold regional events to support progress in the area of **AAAVF (2nd joint regional AAAVF workshop with ECAC)** and **accessibility** (session during annual regional AVSEC/FAL meeting, ENAVSECFALG)

NO COUNTRY LEFT BEHIND



- 1 **Further enhance States' engagement** at the government level through targeted outreach to relevant ministries, including transport, environment, energy, and finance
- 2 Enhance ICAO's visibility and **promote ICAO's implementation support capabilities** at global (including GISS 2026) and regional events, while supporting ICAO's resource mobilization efforts
- 3 Facilitate States' **prioritization of implementation support needs** through structured, interactive, and iterative engagement
- 4 **Focus support on States with identified concerns or increasing operational risk exposure**, and States with special needs, such as **LLDCs** and those facing contingency situations
- 5 Continue implementing the **COSPA pilot programme** for Uzbekistan to strengthen safety enhancements in a collaborative, strategic, and results-driven manner, & engage additional partners
- 6 Leverage the experience and lessons learned from the Uzbekistan COSPA programme for potential **replication in other States**

THE INTERNATIONAL CIVIL AVIATION CONVENTION AND OTHER TREATIES, LAWS AND REGULATIONS ADDRESS ALL CHALLENGES

1

Support regional activities, including courses, and conduct targeted outreach to enhance awareness of States' obligations under the Chicago Convention and **help build robust and agile national legal frameworks**

2

Conduct regional activities and targeted outreach to support the **timely ratification of international air law treaties**, with support from LEB and leveraging the regional network

3

Promote and support **institutional reforms** (including **legislative amendments**) to ensure State aviation authorities can attract, train and retain appropriately qualified and experienced personnel



THE ECONOMIC DEVELOPMENT OF AIR TRANSPORT ASSURES THE DELIVERY OF ECONOMIC PROSPERITY AND SOCIETAL WELL-BEING FOR ALL

21

1

Promote and support the development of **Civil Aviation Master Plans**, including for the first CAMP development project in the EUR/NAT area (for the benefit of Kazakhstan)

2

Leverage engagement with international and regional organizations and industry in relevant fora to promote **air transport development initiatives**

3

Produce the **NAT annual economic and traffic forecast**, with enhanced use of data from ATB

4

Support studies on the **cost of Space Transport Operations (STO) integration** in the NAT Region



HIGH PRIORITY ENABLERS AND OTHER PROJECTS

1

Support actions to tackle **workforce planning and aviation skills** challenges, including through the exchange of best practices and the organization of a regional workshop


2

Support initiatives to **advance women in aviation** through regional activities and by leveraging the regional network

3

Foster **innovation** through dedicated regional events, including an “**Industry and Innovation Day**” for DGCAAs focused on remote towers and spaceports

4

Launch the **EUR/NAT RO building renovation works**, with kind financial support from  and temporarily relocate staff for the duration of the renovation

5

Advance our **continuous improvement** journey and contribute to ICAO-wide continuous improvement initiatives

Thank You

