



SAFE SKIES.
SUSTAINABLE FUTURE.

Agenda Item 8: Enhancing Implementation Support

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Progress in the implementation of the COSPA pilot programme

COSPA: an innovative, strategic approach

Country Strategy; time-bound programme

A targeted, 3-year, risk-based and results-driven implementation support plan designed to enhance aviation safety

Aligned with the State's National Development Plan and recognized by both the Government and MDBs

Endorsed through formal ministerial-level commitment, ensuring national ownership and accountability

Result-oriented and Focused on prioritized activities that deliver measurable results within a defined timeframe

Collaborative, promoting synergy, effectiveness, and efficiency between ICAO & partner organizations

Cost-effective, maximizing return on investment for partners and donors

Holistic, addressing needs across State institutions, regulatory authorities, and the aviation industry

Replicable in other States, leveraging lessons learned from the Uzbekistan pilot programme



Our COSPA Partners

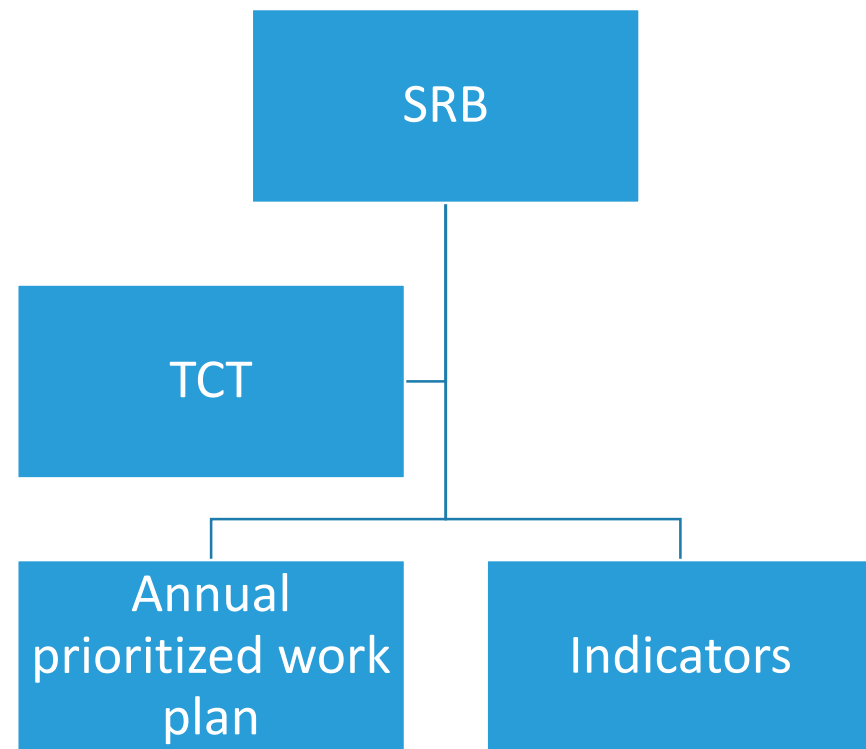


AIRBUS



— Implementation Coordination, Monitoring & Reporting

- Strategic/ decision-making level:
Strategic Review Board – SRB
- Operational/tactical level:
Technical Coordination Team – TCT



Anchored in the State's National Development Plan, the COSPA features measurable objectives and performance indicators for five focus areas

- **Strategic Planning:** Ensure sufficient and sustainable resources; enhance safety planning
- **Safety Oversight:** Address “high priority deficiencies”; enhance oversight system effectiveness & sustainability; digital transformation
- **Accident and Incident Investigation:** Enhance inv. system's effectiveness and independence; strengthen investigators' competencies
- **Safety Management:** Enhance safety culture & SDCPS; Proactively mitigate safety risks; enhance SMS oversight
- **Operational Safety:** Manage operational safety risks; ensure availability of appropriate tools, resources and technology for industry to support SRM

COUNTRY STRATEGIC PLAN OF ACTION (COSPA)
IN SUPPORT OF CIVIL AVIATION SAFETY IN THE
REPUBLIC OF UZBEKISTAN
FOR THE PERIOD OF FY24-FY26

1. INTRODUCTION

1.1 Connectivity by air remains key for economic development and social integration, as land or sea transportation may not always be suitable, especially for Land Locked Developing Countries (LLDCs) and over longer distances. This has encouraged some governments in developing countries, to heavily support their national aviation sector.

1.2 However, public finances in many developing and emerging States need to address, as a priority, various basic demands (health, education, defence etc.), when at the same time investment needs in aviation can consume considerable funds. Given that there are currently many national sectors that would welcome both public funds and/or investors, there is a strong competition, and the private sector may be more selective, as aviation has traditionally represented a higher investment risk than other sectors.

1.3 Given this situation, Uzbekistan, as an LLDC, should strive to rebuild an efficient air transportation sector but mostly safeguard the aviation safety at both regulatory and operational levels. This means that Uzbekistan's aviation industry should hinge on a sustainable framework, which includes safety, affordability, and good governance in terms of adhering to international aviation standards and principles. Only this will enable the sector to provide a positive economic and social impact by establishing and maintaining domestic, regional, and global connectivity supporting the State sustainable socio-economic development, including sustainable tourism.

1.4 This programme engages directly with Uzbekistan to ensure coherence between global and regional programmes on aviation safety and national development priorities. This is done through targeted and tailored made capacity building and implementation support activities bringing together relevant stakeholders to address aviation safety which has direct impact on the LLDC's development goals.

2. IMPLEMENTATION SUPPORT AND UNITED NATIONS SUSTAINABLE DEVELOPMENT GOALS

2.1 Since the establishment of the United Nations Sustainable Development Goals (UN SDGs) in 2015, States have been actively developing multi-year national development plans (NDPs). Those plans lay down the priorities of each State with respect to the SDGs and highlight the main challenges States face with regard to reaching the SDGs. The NDPs are also used by other agencies intending to implement projects and seeking guidance on priorities within those States.

— June 2024: First SRB meeting and adoption of the COSPA

8



— May 2025: 2nd meeting of the SRB

- Renewed commitment to strengthening safety oversight through expanded inspectorate staffing and training
- Agreement to enhance regulator/industry collaboration on safety intelligence and risk mitigation
- Plans for Uzbekistan airports to undergo ACI APEX peer reviews and for air operators to further use IATA's IOSA
- Launch of a COSPA web-based platform to support monitoring & reporting, and to facilitate information-sharing between the State, ICAO and COSPA partners



May 2025: 2nd meeting of the SRB



Draft EUR/NAT-DGCA Conclusion 2025/1 - Implementation of the COSPA/CISRO pilot programme for Uzbekistan

That the ICAO Regional Director, Europe and North Atlantic, encourage:

- a) the Government of Uzbekistan to:
 - i) reaffirm its commitment to the implementation of the COSPA Programme, ensuring sustained engagement and resource allocation for the programme's success;
 - ii) prioritize efforts to enhance the State's aviation safety oversight capacity, focusing on expanding the number of qualified government aviation safety inspectors and ensuring greater autonomy for the Civil Aviation Authority;
 - iii) ensure compliance with ICAO safety-related provisions by all certificate, licence, and other approval holders, reinforcing a culture of safety and adherence to international standards;
 - iv) strongly encourage Uzbekistan's air operators and aerodrome operators to make the use of internationally recognized industry programmes such as the IATA Operational Safety Audit (IOSA), IATA Safety Audit for Ground Operations (ISAGO), and ACI World's Airport Excellence (APEX) Programme.

Draft EUR/NAT-DGCA Conclusion 2025/1 - Implementation of the COSPA/CISRO pilot programme for Uzbekistan

That the ICAO Regional Director, Europe and North Atlantic, encourage:

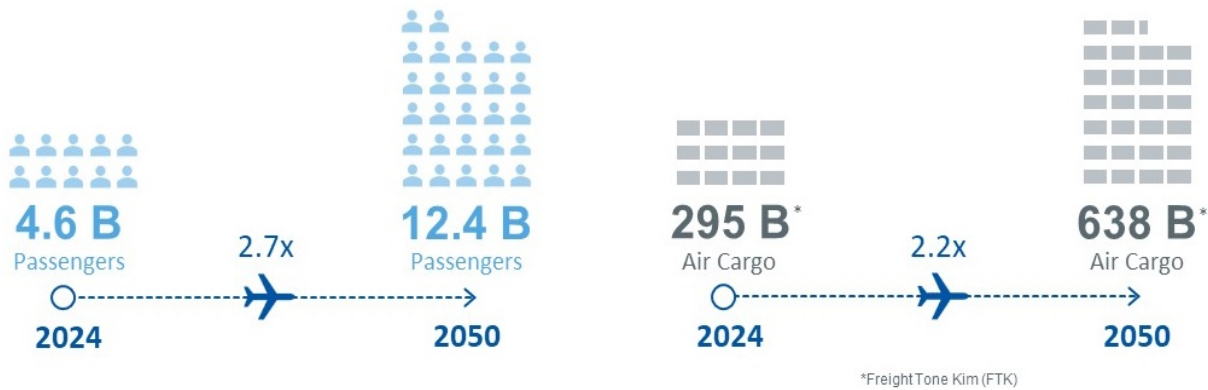
- b) COSPA Partners to enhance their contributions to the Programme for its final two years of implementation, ensuring continued support and collaboration to achieve the programme's objectives;
- c) additional States, international and regional organizations, and Multilateral Development Banks to join the COSPA Programme for Uzbekistan as partners, expanding the network of support and expertise to further strengthen the country's aviation safety framework.

Updates on ICAO's portfolio of products and services for Implementation Support

ICAO Strategic Goals - “No Country is Left Behind”

The Stakes Have Never Been Higher

Passenger & Cargo increase



High Priority Enablers



Gender Equality and Attracting New Talent to Aviation

Objectives:

- Accelerated women empowerment in aviation and inclusion in ICAO and in the aviation sector
- Enhanced planning, advocacy and outreach to ensure the aviation sector attracts, develops and retains the required best talent



Partnerships, Resource Mobilization and Financial Sustainability

Objectives:

- Enhanced strategic partnerships with a diverse range of stakeholders and actors to leverage from the diverse capabilities, resources and knowledge
- Enhanced extra-budgetary resources governance, Resource Mobilization strategies and increase revenue generation

Capacity Development and Implementation Support Services¹⁶

PROJECT MANAGEMENT



- Large or Small Scale Projects
- 9 ongoing projects in the EU/NAT area

PROVISION OF EXPERTISE



- Operational Assistance
- National Experts

AVIATION TRAINING



- +400 training packages
- TRAINAIR PLUS Network
- Fellowships
- 19 recognized centres in EUR/NAT

PROCUREMENT



- Technical Specifications
- Procurement of goods and services

Implementation Packages (iPacks)



Standardized bundle of implementation support composed of subject matter experts, guidance material, training and tools.



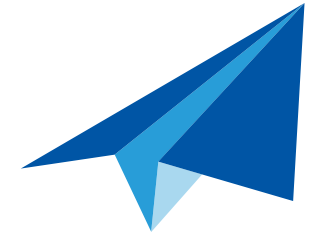
Short intervention ranging from **3 to 6 months**



+200 iPacks have been deployed globally, **including 20 in 13 EUR/NAT States**, supported by funding from donor States and partner organizations.

Newly available iPacks

- ✓ Assistance to Aircraft Accident Victims and their Families
- ✓ Implementing a TRIP Strategy Roadmap
- ✓ Government Safety Inspector – Personnel Licensing
- ✓ Government Safety Inspector – Airworthiness
- ✓ Government Safety Inspector – Operations



Resource Mobilization + Partnership Activities





Thank You!