

INTERNATIONAL CIVIL AVIATION ORGANIZATION



**AFRICA–INDIAN OCEAN AVIATION SYSTEM PLANNING AND IMPLEMENTATION
GROUP (AASPG)**

**Report on the Second Meeting of the Safety Management and Oversight Sub-Group
(SMO/SG2)**

Dakar, Senegal, from 29 June to 3 July 2026

PREPARED BY THE SECRETARIAT

The views expressed in this Report should be taken as those of the AASPG SMO Sub-Group and not of the Organization. This Report will, however, be submitted to the Programme Review and Coordination Committee (PRCC) and AASPG, and any formal action taken will be published in due course as a Supplement to the Report.

**Approved by the Meeting and
published under the authority of the Secretary General**

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LIST OF ABBREVIATIONS

AAO/SG	Airspace and Aerodrome Operations Sub-Group
AASPG	AFI Aviation System Planning and implementation Group
AFCAC	African Civil Aviation Commission
AFI	Africa - Indian Ocean Region
AFI-RASP	African Indian Ocean Regional Aviation Safety Plan
CAA	Civil Aviation Authority
GASP	Global Aviation Safety Plan
ICAO	International Civil Aviation Organization
IIM/SG	Infrastructure and Information Management Sub-Group
NASP	National Aviation Safety Plan
NCLB	No Country Left Behind
PBN	Performance-Based Navigation
PRCC	Programme Review and Coordination Committee
RSOO	Regional Safety Oversight Organization
SARPs	Standards and Recommended Practices
SMO/SG	Safety Management and Oversight Sub-Group

LIST OF APPENDICES

Ref. of Appendix	Title of the Appendix
Appendix 1	Agenda and Work Programme of the second meeting of the SMO/SG
Appendix 2	Status of implementation of the conclusions and decisions from previous SMO/SG meetings and the outcomes of the AASPG/1
Appendix 3	Draft Project document on Strengthening of the States Safety Oversight System
Appendix 4	Draft Project document on Safety Data Collection and Processing System
Appendix 5	Terms of reference of the SMO Sub-Group
Appendix 6	Future Work Programme of the SMO/SG
Appendix 7	List of participants

LIST OF CONCLUSIONS AND DECISIONS

SMO/SG records its actions in the form of Conclusions and Decisions as follows:

- a) **Conclusions:** Actions by the Sub-Group that require prior agreement of the AASPG before it can be implemented. All such proposed actions shall be considered by the AASPG at its next meeting subsequent to the issue of the Sub-Groups' report.
- b) **Decisions by the Sub-Group:** Actions which do not necessarily require prior agreement of the AASPG for implementation; and that may be conducted by the specific Sub-Group and its members or the Secretariat, as may be applicable.

N°.	Reference of Conclusions / Decisions	Conclusions and Decisions
1.	SMO/SG2 Decision 2/01	Development and Implementation of the AFI-RASP and NASPs
2.	SMO/SG2 Decision 2/02	Improved Monitoring of SMO/SG-related Conclusions and Decisions
3.	SMO/SG2 Decision 2/03	Significant Safety Concerns (SSCs)
4.	SMO/SG2 Decision 2/04	Proposed Recommendations/Actions to be taken by ICAO HQ
5.	SMO/SG2 Conclusion 2/01	Establishment of the Safety Data Collection and Processing Systems (SDCPS) Project
6.	SMO/SG2 Conclusion 2/02	State Self-Assessment of State Safety Programme (SSP) Implementation through the OLF
7.	SMO/SG2 Conclusion 2/03	Progress Registered by SMO/SG Project Teams

PART I - HISTORY OF THE MEETING

1. Introduction

- 1.1. The Second Meeting of the Safety Management and Oversight Sub-Group (SMO/SG2) of the Africa–Indian Ocean Aviation System Planning and implementation Group (AASPG) was held in Dakar, Senegal, from 29 June to 3 July 2026.

2. Objectives

- 2.1 The objective of the meeting was to review the status of implementation of conclusions and decisions of previous meetings, assess achievements in Safety Management and Oversight, examine Significant Safety Concerns at the regional level, identify activities to be coordinated with the IIM and AAO Sub-Groups, discuss the implementation challenges of the Sub-Group and review the Terms of Reference and future work programme.

3. Attendance

- 3.1 The meeting was attended by 59 participants from 14 States of the AFI region, 4 regional organizations, 1 airport operator, 2 aircraft operators and the ICAO ESAF and WACAF Regional Offices.
- 3.2 The list of participants is provided as **Appendix 3** to this report.

4. Officers and Secretariat

- 4.1 Mr. Lawrence Amukono (Kenya), Chairperson of the SMO/SG, chaired the meeting.
- 4.2 Mr. Zewdu Aregawi, Regional Officer, Safety Implementation, ICAO Eastern and Southern African Office (ESAF), served as the Secretary of the meeting. He was assisted by:
 - Mr. Kebba Lamin Jammeh, Regional Officer, Flight Safety (WACAF);
 - Ms. Sonia Freitas, Regional Officer, Safety Implementation (WACAF);
 - Mr. Rene Tavarez, Regional Officer, Airworthiness (WACAF); and
 - Mr Jean Verseau Rafils MOMBOULI, Regional Officer, Aircraft Accident and Incident Investigation (WACAF).

5. Working languages

- 5.1 The meeting was conducted in the English and French languages with simultaneous interpretation services. The documentation was made available in both languages on the websites of ICAO ESAF and WACAF offices: [WACAF Meeting Docs | International Civil Aviation Organization](#).

6. Opening of the meeting

- 6.1 Mr. Lawrence Amukono, Chairperson of the SMO/SG, expressed sincere appreciation to the States and Organizations for facilitating the participation of their experts in the meeting and thanked the Project Teams for their valuable contributions to the work of the Sub-Group.
- 6.2 Mr. Richard Gatete, ICAO Deputy Regional Director, ICAO ESAF Regional Office, welcomed the participants to this important meeting and encouraged them to engage extensively in the deliberations.

- 6.3 Mr. Nika Meheza Manzi, ICAO Deputy Regional Director, WACAF Regional Office, in his opening remarks recalled the mandate of the SMO/SG, emphasized the persistent safety challenges that the region continues to face and underscored the need to strengthen States' safety oversight systems, State Safety Programmes (SSPs), and Safety Management Systems (SMS). While recalling States' primary responsibility for aviation safety, Mr. Manzi highlighted the objectives of the meeting and reaffirmed the commitment of the ICAO Regional Offices to provide the necessary support to States and Organizations. He also acknowledged the valuable support of all stakeholders and expressed his appreciation to States and Organizations for facilitating the participation of their experts in the meeting, as well as their continued commitment to enhancing aviation safety in the AFI region. Finally, he declared the Second Meeting of the SMO/SG officially open.

PART II: REPORT ON AGENDA ITEMS

1. Agenda Item 1: Review and adoption of the Agenda and the Work Programme

- 1.1 The meeting reviewed and adopted the proposed agenda and the work programme as presented by the Secretariat. The Agenda and Work Programme is provided as **Appendix - 1** to this Report.

2. Agenda Item 2: Status of implementation of the conclusions and decisions of the previous meetings of the SMO/SG, as well as those of the AASPG/1 meeting applicable to the Sub-Group

- 2.1 The Secretariat presented the status of implementation of the conclusions and decisions from previous SMO/SG meetings and the outcomes of the AASPG/1 meeting applicable to the Sub-Group. The meeting noted the implementation status and was invited to provide further guidance and recommendations to enhance the effective implementation of outstanding activities aimed at strengthening aviation safety oversight and safety management in the AFI Region. The status of implementation of the conclusions and decisions from previous SMO/SG meetings and the outcomes of the AASPG/1 presented in Appendix 2 of this report.

3. Agenda item 3: Achievements in Safety Management and Oversight

- 3.1 The Project Team Leads provided updates on the implementation of the following endorsed project areas, highlighting key achievements.

3.2 Review of Progress registered by the Strengthening States' Safety Oversight Systems Project Team

- 3.2.1 The Project Team presented the progress made, including the development of the Project Document (PRODOC) outlining eligibility criteria, indicative beneficiary States the project's objectives, implementation arrangements, governance framework, risk management measures, sustainability provisions, and indicative budget aimed at supporting States with low Effective Implementation (EI) scores, Significant Safety Concerns (SSCs), and States that have not yet been audited.
- 3.2.2 The meeting noted the progress achieved and provided recommendations to further strengthen the draft Project Document. It emphasized the importance of close coordination among the various Project Teams and the need to take into account ongoing regional initiatives to ensure complementarity of efforts, maximize synergies, and avoid duplication of activities. During the breakout session, the Project Team reviewed and revised the draft Project Document in line with the meeting's recommendations. Following the review, the meeting endorsed the revised draft Project Document (presented in Appendix 3 to this report) and supported its submission to the Project Review and Coordination Committee (PRCC) for further review and consideration.
- 3.3 Review of Progress registered by Development and implementation of Regional and National Aviation Safety Plans (AFI-RASP and NASPs) Project Team.

- 3.3.1 The Project Team presented the progress achieved thus far, highlighting the work undertaken by the three dedicated Working Groups naming Organizational Challenges (ORG), Operational Safety Issues (OPS), and Safety Performance Monitoring (SPM). The activities of the Working Groups included the analyses of USOAP CMA data to identify common regional gaps, review of the regional data on aircraft accidents and incidents; and the implementation status of the Safety Enhancement Initiatives (SEIs) identified in the AFI-RASP 2023-2025 Edition, as well as the development of a preliminary matrix of safety performance indicators in line with the GASP 2026-2028 Edition and ICAO Doc 10162 model.
- 3.3.2 An update was also provided on the project milestones, indicating that the development process remains on track, with consolidation of the draft Regional Aviation Safety Plan for end of July 2026, a validation workshop for September 2026 for endorsement by the PRCC/2. and final endorsement by AASPG/2 in November 2026.
- 3.3.3 The Meeting noted the progress made and encouraged the Project Team to continue its work in accordance with the established timelines. The Meeting further requested the Project Team to review the best practices adopted by other ICAO regions to ensure the timely update of the AFI-RASP in accordance with the future editions of the Global Aviation Safety Plan (GASP). The following decision was therefore formulated:

SMO/SG2 Decision 2/01: Development and Implementation of the AFI-RASP and NASPs					
Why:	That, in order to ensure the continuous alignment of the AFI-RASP to the current edition of the GASP				
What:	The Project Team to: a) expedite the revision and amendment of the AFI-RASP to ensure its timely alignment with the latest edition of the GASP; and b) Develop an AFI-RASP implementation monitoring and reporting tool				
Who:	AFI-RASP/NASP Project Team, ICAO Regional Offices				
When:	a) Continuous; and b) 31 December 2026				
Implementation following-up					
Follow-up required	Yes ☒ No ☐	Metrics	AFI-RASP implementation monitoring and reporting tool established.	Means to collect data	PTC report to SMO/SG and PRCC; Secretariat Report to AASPG.

3.4 Review of Progress registered by Establishment of Safety Data Collection and Processing Systems (SDCPS) Project Team

- 3.4.1 The Project Team presented the progress achieved, highlighted the challenges encountered, and provided recommendations to address them.

The presentation focused on key actions undertaken, including the review of the project description and its Terms of Reference (ToR), establishment of a structured approach for task breakdown, development of a project tracking mechanism, preparation of an SDCPS survey tool for circulation to States, and the draft Project Document (PRODOC) aimed at supporting States in the development and implementation of SDCPS.

- 3.4.2 The Meeting noted the progress made and emphasized the importance of close coordination with the other

project teams to ensure a harmonized approach for the implementation of the project and assistance to States. To support the establishment of SDCPS, the Meeting encouraged States to designate a focal point and actively participate in the SDCPS survey and requested the Project Team to identify States and academic institutions that could support the project's implementation. During the breakout session, the Project Team reviewed and revised the draft Project Document in line with the meeting's recommendations. Following the review, the meeting endorsed the revised draft Project Document (presented in Appendix 4 to this report) and supported its submission to the Project Review and Coordination Committee (PRCC) for further review and consideration. The meeting formulated the following conclusion:

SMO/SG2 Conclusion 2/01: Establishment of Safety Data Collection and Processing Systems (SDCPS)					
Why:	That, in order to support the establishment of SDCPS				
What:	a) States designate a focal point and actively participate in the SDCPS survey and provide complete and timely responses; b) The project team identifies States and academia that will support the implementation of the project.				
Who:	a). States b). SDCPS Project Team				
When:	a. 30 Sep. 2026 b. End of 2026				
Implementation following-up					
Follow-up required	Yes ☒ No ☐	Metrics	Focal point appointed SDCPS survey completed Identification of States and academia	Means to collect data	PTC report to SMO/SG and PRCC; Secretariat Report to AASPG.

3.5 Review of Progress registered by Safety Management - State Safety Programme Implementation and documentation Project Team

- 3.5.1 The Project Team presented the progress achieved and reported on the work undertaken, including the identification of the required SSP documentation and tools through a structured collaborative process, as well as the establishment of a consolidated Work Plan defining responsibilities, timelines and priorities. The Project Team further informed the meeting that a survey conducted among States indicated that approximately 48 per cent of the required SSP documentation is currently available. In addition, around 11 per cent of the 64 documents identified as necessary for the implementation of State Safety Programme (SSP) has been developed so far.
- 3.5.2 The Meeting noted the progress made and emphasized the need to strengthen the project implementation strategy and include in the project through targeted capacity-building activities in the areas of safety risk assessment, and the establishment of Safety Performance Indicators (SPIs).
- 3.5.2 Additionally, The Meeting further encouraged States to complete an SSP self-assessment using the ICAO Online Framework (OLF), develop action plans to address identified gaps, and report progress annually to the SMO/SG. Technical assistance should be provided, as required, by the ICAO Regional Offices in coordination with RSOOs and AFCAC.

3.5.3 The Meeting noted the current pace of development of the SSP documentation, encouraged the Project Team to expedite the activities, where feasible, to support the timely completion of the project by 2027. The meeting therefore adopted the following Conclusion.

SMO/SG2 Conclusion 2/02: State Self-Assessment of State Safety Programme (SSP) Implementation through the OLF					
Why:	That, to meet the GASP Target 3.1 related to the implementation of the State Safety Programme (SSP),				
What:	a) States conduct self-assessment of their State Safety Programme (SSP) implementation using the relevant ICAO Online Framework (OLF) by 31 December 2026; b) States develop and implement action plans to address identified gaps and report progress to the SMO/SG on an annual basis; and c) ICAO Regional Offices, AFCAC and RSOOs, provide technical assistance to States requiring support in completing the self-assessment and developing corrective action plans.				
Who:	States; ICAO Regional Offices, AFCAC and RSOOs				
When:	a) by 31 December 2026; b) By end 2026 and reporting Annually c) In accordance with ICAO Regional Offices working plan				
Implementation following-up					
Follow-up required	Yes ☒ No ☐	Metrics	% of States Conducted SSP -SA on the USOAP-CMA OLF Nbr. of States assisted	Means to collect data	USOAP-CMA OLF Regional Office SSP assistances data AFCAC and RSOOs SSP assistances data

3.6 Review of Progress registered by Aircraft Accident and Incident Investigation (AIG) Project Team

3.6.1 The Project Team presented the progress achieved and highlighted the completion of the initial phase of the project, which enabled the development of the organizational and governance framework for the Regional Pool of Investigators (RPI), the selection criteria for investigators and the associated training programme. The Project Team also informed the meeting of the preparation for the validation workshop scheduled for October 2026, as the next step towards the formal endorsement by States, the selection of investigators and the operationalization of the Regional Pool of Investigators.

3.6.2 The Meeting noted the progress achieved and emphasized the importance of sharing the relevant documentation with States well in advance of the workshop on the establishment of regional pool of investigators to allow sufficient time for their review and the provision of comments, as necessary.

3.7 Review of Progress registered by Monitoring of SMO/SG-related conclusions and decisions

3.7.1 The Project Team presented the progress achieved and outlined the work undertaken to date, including the development of the project strategy and work plan, the review of the results of a survey on how States and organizations integrate the conclusions and decisions of ICAO regional bodies, the development of a

database of conclusions and decisions, and the collection and analysis of conclusions and decisions issued by RASG-AFI and the SMO/SG to assess their relevance and effectiveness.

- 3.7.2 The Project Team also outlined the remaining activities, namely the development of a monitoring framework based on benchmarking of existing models, development of a tracking tool with a dashboard, preparation of a progress update for the PRCC, and the validation of the project deliverables prior to their submission to AASPG for endorsement.
- 3.7.3 The Meeting noted the progress achieved and agreed that, to strengthen the monitoring and implementation of conclusions and decisions, the Secretariat should facilitate coordination between the AASPG Sub-Groups (AAO, IIM and SMO) for the review of cross-cutting conclusions and decisions, as well as other relevant matters. The Meeting also encouraged the Project Team to consider, in the long-term, the development of a web-based monitoring tool, rather than a spreadsheet-based database, to facilitate coordination among States and other stakeholders in updating and reporting the implementation status of conclusions and decisions. The following decision was therefore formulated:

SMO/SG2 Decision 2/02: Improved Monitoring of SMO/SG-related Conclusions and Decisions					
Why:	That, in order to strengthen the monitoring and implementation of conclusions and decisions				
What:	The Secretariat facilitates coordination between the Sub-Groups of AASPG (AAO, IIM and SMO Sub-Groups) for the review of cross-cutting conclusions and decisions and other relevant matters.				
Who:	AAO/SG; IIM/SG; SMO/SG				
When:	April 2027				
Implementation following-up					
Follow-up required	Yes ☒ No ☐	Metrics	% of implementation of cross-cutting conclusions and decisions jointly reviewed.	Means to collect data	Report AASPG

3.8 The meeting appreciated the progress made in each project area emphasizing the importance of close coordination among each project team and formulated the following conclusion:

SMO/SG2 Conclusion 2/03: Progress Registered by SMO/SG Project Teams					
Why:	That, in order to ensure the completion of the SMO/SG project documents and their implementation,				
What:	ICAO Regional Offices, in collaboration with AFCAC, RSOOs, RAIOs, and other partners, continue to pursue resource mobilization efforts to support project implementation.				
Who:	ICAO Regional Offices, AFCAC, RSOOs, RAIOs				
When:	Dec. 2028				
Implementation following-up					
Follow-up required	Yes ☒ No ☐	Metrics	Amount fund (financial and human) received	Means to collect data	Report to AASPG

4. Agenda item 4: Significant Safety Concerns

- 4.1 The Secretariat presented the existing Significant Safety Concerns (SSCs) related to Air Navigation Services (ANS) in the AFI region, providing an overview of the status of unresolved SSCs, progress achieved, key challenges, and ongoing assistance initiatives.
- 4.2 It was highlighted that unresolved SSCs in the region are primarily associated with non-calibration of Navigational Aids and lack of flight validation of instrument flight procedures. Progress in the implementation of corrective action plans and efforts to strengthen ANS oversight capabilities were also reported.
- 4.3 The resolution of the identified SSCs in Zimbabwe including the support being provided by ICAO Regional Offices and regional partners. was well noted by the meeting., Attention was drawn to persistent challenges, including limited technical capacity, resource constraints, and weaknesses in regulatory and oversight frameworks.
- 4.4 The Meeting emphasized the need for sustained implementation of corrective action plans, continued regional cooperation, and targeted technical assistance to strengthen ANS safety oversight capabilities and support the timely resolution and prevention of SSCs across the AFI region. The following decision was formulated:

SMO/SG2 Decision 2/03: Significant Safety Concerns (SSCs)					
Why:	That, in order to resolve the existing SSCs and prevent the emergence of new ones,				
What:	AASPG Contributory Bodies jointly develop SSC prevention and resolution programmes/plans to strengthen State safety oversight system, particularly with regards to surveillance activities and resolution of safety issues.				
Who:	AAO/SG; IIM/SG; SMO/SG				
When:	Dec. 2026				
Implementation following-up					
Follow-up required	Yes ☒ No ☐	Metrics	SSC prevention and resolution programmes/plans developed	Means to collect data	Report to AASPG

5. Agenda item 5: Activities to be coordinated with the IIM and AAO Sub-groups

- 5.1 The Secretariat presented safety matters requiring coordination among the AAO/SG, IIM/SG and SMO/SG, to support the harmonized implementation of regional aviation safety priorities under the AASPG framework.
- 5.2 The Meeting noted that key areas requiring cross-Sub-Group coordination include the prevention and resolution of Significant Safety Concerns (SSCs), particularly those related to Air Navigation Services (ANS); the development and implementation of regional Safety Data Collection and Processing Systems (SDCPS); the revision and continued alignment of the AFI Regional Aviation Safety Plan (AFI-RASP) with the Global Aviation Safety Plan (GASP), the Regional Air Navigation Plan (RANP) and Global Air Navigation Plan (GANP); and the monitoring of AASPG conclusions and decisions involving more than one Sub-Group.
- 5.3 With regards to Significant Safety Concerns (SSCs), the Meeting emphasized the need for the AAO/SG, IIM/SG and SMO/SG Project Teams to collaborate in the development of prevention and resolution programmes, together with associated action plans. These initiatives should address the underlying causes of SSCs, strengthen States' safety oversight capabilities, enhance the effectiveness of certification/authorisation

and surveillance activities and support the timely and sustainable resolution of identified safety issues.

- 5.4 Concerning SDCPS, the Meeting recognized that the collection, validation, analysis and exchange of safety data require coordinated inputs from all technical domains. It therefore stressed the importance of cooperation among the relevant Project Teams in developing a harmonized regional framework to support the development of regional safety intelligence, safety performance monitoring and evidence-based decision-making.
- 5.5 Regarding the revision of the AFI-RASP, the Meeting noted that contributions from all Sub-Groups are essential to ensure that the regional Plan addresses the regional and global high-risk categories of occurrences, region-specific operational safety risks and organizational challenges, and appropriate Safety Enhancement Initiatives (SEI), while remaining aligned with the current edition of the GASP.
- 5.6 The Meeting further agreed that the Secretariat should facilitate coordination amongst the AASPG Sub-Groups for the review and monitoring of cross-cutting conclusions and decisions, as well as other matters requiring joint action. The Meeting encouraged the establishment of formal coordination mechanisms, including regular joint consultations, information-sharing arrangements, and clearly defined roles and responsibilities, to enhance collaboration and ensure effective implementation of agreed actions.

6. Agenda item 6: Implementation Challenges of the Sub-Group

- 6.1 The Secretariat presented a working paper on challenges encountered by the SMO/SG in implementing its projects and activities. The Meeting noted that variations in States' safety oversight maturity levels, limited sharing of safety oversight and SSP documentation, insufficient information on the implementation of Safety Data Collection and Processing Systems (SDCPS), and the potential duplication of efforts with other regional initiatives continue to affect the timely delivery of project outputs.
- 6.2 The Meeting further noted that coordination challenges among Project Teams, together with the limited availability of some subject matter experts and internet connectivity constraints, have affected the conduct of virtual meetings and the implementation of planned activities.
- 6.3 The Meeting emphasized the importance of conducting State needs assessments, strengthening coordination among regional stakeholders, promoting the sharing of safety oversight and SSP/SMS documentation and tools, and ensuring the active participation of nominated experts. The Meeting encouraged Project Teams and States to enhance communication and coordination mechanisms to support the effective implementation of SMO/SG projects and deliverables.

7. Agenda item 7: Proposed recommendations/actions to be taken by ICAO HQ

- 7.1 The Secretariat presented a working paper outlining the proposed recommendations and actions emanating from the meeting for consideration by the Air Navigation Commission and the ICAO Council related to Safety Data Collection and Processing Systems (SDCPS), State Safety Programme (SSP) implementation, and the promotion of a positive safety culture, with a view to improving the effectiveness of safety initiatives and enhancing aviation safety performance throughout the AFI region.
- 7.2 The Meeting recognized the need for strengthened implementation support, practical guidance, and capacity-building initiatives to assist States in effectively implementing the Safety Data Collection and Processing Systems (SDCPS), State Safety Programmes (SSP), and positive safety culture frameworks. Accordingly, the Meeting agreed on the following recommendations for submission to ICAO Headquarters to support further action and assistance in these areas.

SMO/SG2 Decision 2/04: Proposed Recommendations/actions to be taken by ICAO HQ on implementation of Safety Data Collection and Processing Systems, Self-assessment of State Safety Programmes (SSP) and safety culture promotion					
Why:	That, to support States in establishing Safety Data Collection and Processing Systems (SDCPS), State Safety Programmes (SSP), and enhancement of promotion of a positive safety culture, ICAO to:				
What:	a) Continue to provide the implementation support programme for SDCPS and safety data analysis, including training packages, workshops, seminars and e-learning modules; b) Conduct regional capacity-building activities to strengthen positive safety culture among technical personnel and senior management. c) Develop and deploy an enhanced SSP Planning and Monitoring Tool within its Online framework to strengthen States' capabilities for SSP assessment, implementation planning, progress monitoring, and reporting.				
Who:	ICAO HQ				
When:	a) by 31 December 2026; b) By end 2026 and reporting Annually c) In accordance with ICAO Regional Offices working plan				
Implementation following-up					
Follow-up required	Yes ☒ No ☐	Metrics	Number of regional capacity-building activities conducted Enhanced SSP Planning and Monitoring Tool deployed	Means to collect data	Report to AASPG

8. Agenda item 8: Review of the Terms of Reference (TOR), Composition and Future Work Programme of the SMO/SG

- 8.1 The Meeting reviewed the SMO/SG Terms of Reference, provided in **Appendix 5** to this report, and endorsed the proposed work programme and meetings plan for 2027.provided in Appendix 6.

9. Agenda item 9: Any other business (AOB)

No additional matter was considered under this agenda item.

10. Agenda item 10: Conclusions/Decisions of the Second Meeting of the Safety Management and Oversight Sub-Group (SMO/SG2)

- 10.1 The Secretariat presented conclusions and decisions developed under the various agenda items of the Meeting.
- 10.2 The Meeting agreed on the conclusions and decisions, taking into account the status of implementation of the conclusions and decisions from previous meetings, as well as the discussions and amendments proposed during the Meeting to ensure clarity, consistency and alignment with the objectives of the AFI Plan, the Global Aviation Safety Plan (GASP) and the Terms of Reference of the SMO/SG.

- 10.3 The Meeting adopted the conclusions and decisions requesting the Secretariat, Project Teams, ICAO Regional Offices, AFCAC, RSOOs, RAIOS, and States, to take the necessary follow-up actions, as appropriate, for their timely implementation and monitoring.

11. Agenda item 11: Closing ceremony

- 11.1 The Chairperson of the Sub-Group provided a summary of the discussions of the meeting as well as the main outcomes and thanked the participants and the Secretariat for their contributions.
- 11.2 Prior to the official closing of the meeting, Mr. Richard Gatete, Deputy Regional Director of the ICAO ESAF Office, expressed his appreciation to all participants for their active engagement and valuable contributions throughout the meeting.
- 10.3 The meeting was officially closed by Mr. Nika Meheza Manzi, Deputy Regional Director of the ICAO WACAF Office. He appreciated and thanked the participants for the invaluable contributions made during the meeting and called for continued collaboration to ensure the success of the Safety Management and Oversight Sub-Group (SMO/SG).

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