INTERNATIONAL CIVIL AVIATION ORGANIZATION

AFI COMPREHENSIVE REGIONAL IMPLEMENTATION PLAN FOR AVIATION SECURITY AND FACILITATION IN AFRICA (AFI SECFAL PLAN)

FOURTH STEERING COMMITTEE MEETING
Montreal, Canada, 1 December 2016

Agenda Item 1: Progress Report on the implementation of the AFI SECFAL Plan

(Presented by AFI SECFAL Plan Secretariat)

EXECUTIVE SUMMARY
This paper presents progress report on AFI SECFAL Plan implementation since the 3rd AFI SECFAL Plan Steering Committee meeting which was held on 1 July 2016 in Malabo, Equatorial Guinea.

1. INTRODUCTION

1.1. The AFI SECFAL Plan Steering Committee (SC) has held 3 meetings (two in Africa and one in Montreal) since its launch in May 2015 in Maputo. The SC meetings have continued to form a conducive forum for monitoring and guiding the activities of the Plan and implementation of the work programme. The Regional Aviation Security and Facilitation Group for Africa and the Indian Ocean Region (RASFALG-AFI) that serves as technical advisor to the SC has so far held three meetings under the auspices of AFCAC and chaired by Cabo Verde.

1.2. Implementation of the AFI SECFAL Plan work programmes is ongoing and the status is indicated in **Attachment A**. As a priority, the SC recommended the convening of a High-level Ministerial Conference with the objective of reinforcing the political commitment necessary for the implementation of the Plan. Accordingly, the Ministerial Conference on Aviation Security and Facilitation in Africa was jointly convened by the Government of Namibia, the African Union Commission (AUC), the African Civil Aviation Commission (AFCAC) and ICAO, in Windhoek, Namibia, from 4 to 7 April 2016. The Conference was attended by 220 participants from African States, international and regional organizations, partners and other stakeholders. The Conference adopted a Ministerial Declaration and 15 targets which will be presented to the Summit of African Union Heads of States and Government for endorsement.

2. IMPLEMENTATION OF MINISTERIAL DECLARATION AND TARGETS

2.1. The Ministerial Conference requested for establishment of a mechanism to ensure effective implementation of the Declaration and realization of the related targets. Efforts are ongoing by the Republic of Namibia to secure endorsement by the AU Assembly of Heads of State and Government at the 28th Ordinary assembly in January 2017.

2.2. The third SC meeting was held in Malabo, Equatorial Guinea, on 1 July 2016 as part of the ICAO AFI Week events. The SC discussed the progress of the implementation of the work programme, the outcome of the Windhoek Ministerial Declaration and related targets, and other matters related to the Plan. The SC also formulated Decisions and Recommendations presented in this paper as **Attachment B.**

2.3. A meeting was convened in Nairobi, Kenya, from 25 to 26 October 2016 to develop an Action Plan for the implementation of the Windhoek Ministerial Declaration and targets. 68 participants from 27 States, eight international, regional and national organizations, attended the meeting that generated a draft Action Plan document which was adopted by the third Regional Aviation Security and Facilitation Group for Africa and the Indian Ocean Region (RASFALG-AFI) meeting that took place in Nairobi, Kenya from 27 to 28 October 2016. The Action Plan document will be presented to the **4th SC** meeting **under DP/2.**

2.4. The RASFALG-AFI also developed an indicative work programme for 2016/2017, aligned on the Windhoek Ministerial targets, as requested during the 3rd SC meeting. Presentation on RASFALG-AFI will be made **under DP/3.**

2.5. The sixth meeting of the Directors Generals of Civil Aviation for AFI Region (DGCA/6) held in Brazzaville, Congo, from 2 to 4 November 2016, recommended that all AFI States should develop State Specific Action Plans for the implementation of the Windhoek Ministerial Targets by 2017.

2.6. The AFCAC meeting held in Botswana from 7 to 11 November, 2016 also endorsed the draft Action Plan for the implementation of the Windhoek Ministerial Declaration and targets as developed at the Nairobi meeting of 25 to 26 October 2016.

3. A39 RESOULTION ON IMPLEMENTATION OF AFI SECFAL PLAN

3.1. A working paper on implementation of the AFI SECFAL Plan was submitted to the 39th Session of the ICAO Assembly. The Assembly unanimously adopted Resolution A39-38 on AFI SECFAL Plan, urging Member States of the AFI Region to commit to the achievement of the goals and objectives of the Plan. It further noted the need for the international community to support the Plan and work with ICAO and AFCAC for its implementation.

3.2. During the 39th Assembly the Republic of Uganda announced a pledge US$ 50,000 to support the implementation of the AFI SECFAL Plan work programme. This positive response to the call for States support is the first contribution towards the implementation of the AFI SECFAL Plan. The contribution will be deposited into the AVSEC Fund but dedicated towards the implementation of AFI SECFAL Plan.

3.3. The ICAO Secretary General and the Chairman of the Steering Committee have committed to provide regular annual reports on the progress of its implementation, to the ICAO Council first of which was provided on 12 June 2015. The next presentation will be done to the 210th session of the Council.

3.4. ICAO has made budgetary allocation on the regular budget for employment of additional Security and Facilitation officers at professional level at ESAF and WACAF Regional Offices to support implementation of AFI SECFAL Plan in line with the Council observation on the need to secure sustainable funding for the implementation of the AFI SECFAL Plan and the necessity to base the activities of the AFI SECFAL Plan on clear programmes that have specific performance indicators and deliverables.

4. ACTION:

4.1. **The Steering Committee is invited to:**

a) Note the information contained in the paper;
b) Provide further instructions and guidance for the continued implementation of the decisions and recommendations of its 3rd meeting as per **Attachment B** to this Discussion Paper.
c) Recognise and appreciate the contribution by Republic of Uganda and urge States to follow this excellent example.

Attachment B – Management and implementation (objectives, outputs and activities) (Work Programme)

Programme phase	Objectives	Output	Activities	Time-frame	Responsibility	Performance indicators	Status
INCEPTION	**1. Establish the Plan coordination mechanisms and implementation modalities**	Steering Committee established	• TORs refined and approved • 1st Steering Committee(SC) Meeting held in May 2015 in Maputo Mozambique • 2nd SC held Nov. 2015 in Malabo, Mozambique • Third SC meeting held in July, 2016 in Malabo, Equatorial Guinea	• Steering Committee to meet twice a year on rotational basis between Africa and Montreal	Secretariat	• TORs approved (SG) • Minutes of first, second and third SC meeting implemented	***SC established in May 2015***
		Regional AVSEC FAL Group (RASFG) established	• Consultation ICAO/AFCAC • First RASFG meeting held in 2015 • Second RASFALG-AFI meeting held in June,2016 in Malabo • Third RASFALG-AFI meeting held in October, 2016 in Nairobi, Kenya	• May-June 2015 • September 2015	• RO ESAF • RO WACAF • AFCAC	Minutes of - RASFALG –AFI meetings	***Group established in 2015 (acronym changed to become RASFALG-AFI in 2016)***
		Plan budget and funding mechanism in place	• Initiate fundraising • Establish Plan budget and funding mechanism	• Immediate • September 2015 and ongoing activity throughout implementation	• Secretary General • RD ESAF • Secretariat	• Approved budget for the first phase. • Funding strategy in place • Adequate funding available to the project	• ***Budget approved by SC and appeal for funding endorsed by A39*** • ***Specific strategy is yet to be developed*** • ***Pledge of $50000 from Uganda announced at A39*** • ***HRD fund could be used to provide support***

Programme phase	Objectives	Output	Activities	Time-frame	Responsibility	Performance indicators	Status
		Plan Management team established	Appoint Plan Team Members	May 2015-September 2015	• RO ESAF • RO WACAF	Recruitment process completed	***Ongoing recruitment of two P4 officers to be completed by Feb 2017***
	2. Develop assistance strategies and a work programme	Existing Training resources and courses identified	Conduct of a training needs analysis in all sub-regions and member States	Completion by September 2015	• Regional Offices • Secretariat	• Training resources and needs mapping available • Outline of initial training strategy available.	• ***Training needs survey done in 2015 and consolidation with ACI results is ongoing for comprehensive and comparative analysis.*** • ***Existing training packages available to the Plan.***
		Assistance needs and resources identified (AFI States, Sub-regional organizations, donors)	Conduct of an assistance needs analysis	Completion by September 2015	• Regional Offices • Secretariat	Assistance needs and resources mapping available	• ***Partly covered under training needs survey, but a dedicated exercise on assistance needs analysis would be eased with access to USAP CMA audits results*** • ***Some data available from ASIP projects***
		Develop a work programme	Identify objectives, outputs and activities to be undertaken under this Plan.	September 2015	• Regional Offices • Secretariat	Approved work programme	***Work programme approved during 2nd SC meeting.***
	3. All assistance activities in the African Region are actively coordinated to meet the ICAO requirements at a minimum	Provide adequate coordination	Regular assessment of objectives, outputs and activities to be undertaken under the AFI SECFAL Plan.	Every 6 months	• Regional Offices • Secretariat • Steering committee	Work programme and priorities regularly updated	• ***Coordination is being done with AFCAC under the RASFALG-AFI.*** • ***ICAO HQ and AUC are actively involved in AFI SECFAL activities***

Programme phase	Objectives	Output	Activities	Time-frame	Responsibility	Performance indicators	Status
IMPLEMENTATION (SHORT-TERM)	**4. Generate the political will needed for States to participate in regional efforts**	Political will is confirmed	Organization of an inter-ministerial meeting on the AFI SECFAL Plan.	November 2015	• Regional Offices • Secretariat	Declaration adopted	***Ministerial Declaration and Targets adopted in April 2016 in Windhoek Namibia.***
			Presentation of the Plan in regional ministerial meetings	Starting in June 2015	• Regional Offices • Secretariat • AFCAC	• Initiative endorsed at the regional level. • Number of endorsements	***Plan presented to the SAAM Ministerial committee in October 2016 and AUC STC in November 2016***
			Call for an AU Head of State Meeting	Starting in September 2015	• AFCAC • Secretariat	Declaration adopted by December 2017	***Windhoek Declaration and targets to be presented to AU Summit in Jan 2017.***
	5. All AFI States have approved Primary Legislation and National programmes (NCASP, NCASQCP, NCASTP);	Provide the outreach and awareness campaign on the AFI SECFAL Plan and aviation security and facilitation culture	Join seminars and/or training at the Regional, State and airport levels.	Starting in June 2015 (ESAF-WACAF-AFCAC meeting in Dakar) December 2017	• Regional Offices • Secretariat • AFCAC	• Increase in number of AFI States that have approved National Programmes (aim: 100%) • Number of pilot projects developed • Number of States involved in assistance activities • Number of assistance activities • Number of staff trained	• ***Survey was launched by AFCAC to ascertain the status of implementation of the programs.*** • ***Two sensitization workshops convened in 2016 and two are planned in 2017.*** • ***A dedicated project to support identified weak States will be presented to the 5th SC for approval.***

Programme phase	Objectives	Output	Activities	Time-frame	Responsibility	Performance indicators	Status
	6. All AFI States to establish/reactivate their National Civil Aviation Security Committee (NCASC) and National Civil Air Transport Facilitation Committee (NATFC)	• Develop and test specific pilot projects • Provide support to States still in needs to develop national legislation, regulations and NCASP's	• Training, establishment of oversight systems, coaching, etc. innovative capacity-building solutions and best practices • Tests and validation • Workshops, courses, ad-hoc support.	January 2016 - December 2017	• Regional Offices • Secretariat	• Increase in number of States compliant with Standards on NCASC and NATFC • Increase in the resources dedicated to AVSEC and FAL (survey) • Increase in number of trainers at the national and regional levels	• ***Survey was launched by AFCAC to ascertain the status of establishment of the committees.*** • ***One sensitization workshop convened in 2016 and two are planned in 2017.*** • ***Two validation tests to be done in 2017***
	7. Appropriate Authorities for Aviation Security and Facilitation are clearly defined and have the resources specifically assigned to these areas	Provide support to States still in needs to develop national legislation, regulations and NCASP's	Workshops, courses, ad-hoc support.	Immediate - December 2017	Regional Offices Secretariat	All States have primary legislation and national regulations defining the appropriate authority for Aviation security and facilitation oversight.	• ***Survey was launched by AFCAC to ascertain the status of establishment of appropriate authorities and existence of the necessary primary legislation and national regulations.***
	8. Provide support to States in needs to correct deficiencies	Provide support to States still in needs to develop national legislation, regulations and NCASP's	Workshops, courses, ad-hoc support.	Immediate - December 2017	Regional Offices Secretariat	Provide ASIP to all States with SSeC or on MARB listing	***ASIPs is being provided in 4States and two will be reactivated in 2017***

Programme phase	Objectives	Output	Activities	Time-frame	Responsibility	Performance indicators	Status
	9. At least 50% of States in the African region achieve at least a 65% EI of the CEs.	Reinforce the training capacity	Organization of train-the-trainers courses on a local, sub regional and regional basis.	Immediate - December 2017	Regional Offices Secretariat	All AFI States Sign USAP-CMA MoUs and perform Audits in at least 40% of AFI States	• ***18 States are yet to sign the MoU for USAP-CMA*** • ***Follow up continues***
	10. In all AFI States, only Machine Readable Passports are issued and all non-Machine Readable Passports are removed from circulation	Provide support to States that still have not fully implemented Standards 3.10 and 3.10.1 of Annex 9	Identify non-compliant States and provide ad-hoc support (training, workshops, etc.)	Immediate - By 24 November 2015	Regional Offices Secretariat	All AFI States are fully compliant with Standards 3.10 and 3.10.1 of Annex 9 by 24 November 2015 or have submitted an action plan to ICAO.	***5 states have non MRTDs in circulation and have not yet filled differences***
	11. Resolution of existing and new SSeCs	• Existing SSeCs resolved • New SSeCs timely resolved	Assistance missions and validation missions	December 2017 12 months after confirmation of the concern	Secretariat	SSeCs resolved	***4 SseCs remain unresolved***
IMPLEMENTATION (MID-TERM)	**12. All African States have National Air Transport Facilitation (NATFP) programmes in place**	Provide support to States in needs to develop and implement NATFP	Seminars and workshops at the Regional, State and airport levels, mentoring; and ad-hoc support.	Competed by December 2020	• Regional Offices • Secretariat	Increase in number of AFI States that have approved NATFP in line with latest amendments of Annex 9 (aim: 100%)	***Guidance material is provided to States upon their request***

Programme phase	Objectives	Output	Activities	Time-frame	Responsibility	Performance indicators	Status
	13. Risk management and sound crisis management procedures are established in all States	Provide support to States in needs to develop and implement Risk management and crisis management procedures	• Seminars and workshops at the Regional, State and airport levels and; mentoring/ coaching • Crisis Management exercises	Completed by December 2020	• Regional Offices • Secretariat	Increase in number of AFI States that implemented threat and crisis management procedures (number of crisis management plans, contingency plans and security and emergency instructions) By Dec 2020 all States have risk management and crisis management procedures in place Increase of the preparedness for emergency situations through the development at the national level and for each airport (number of staff trained, number of exercises conducted)	• ***ICAO Risk Context Statement available to States as guidance material*** • ***Risk Management Workshops and Crisis Management courses developed and delivered through ICAO ASTC network*** • ***Collaboration with Partners to deliver Risk Management Courses and workshops***
	14. Sustainable aviation security and facilitation training capability and adequate human resources policies within the States are	Encourage / Provide support to States in needs to develop human resources (HR) policies Enhance the HR management	Seminars, trainings and workshops at the Regional, State and airport levels and; coaching	Completed by December 2020	• Regional Offices • Secretariat	• Increase in number of States having developed human resources (HR) policies. • Number of staff trained in HR	• ***Aviation security courses and workshops conducted at the ASTCs*** • ***Currently 4 ASTCs are endorsed in the AFI region***
		Reinforce the training capacity	• Further organization and support of courses and workshops on AVSEC and	Completed by December 2020	• Regional Offices • Secretariat	• Increase in the training capacity at the national, sub	• ***Tools to help ascertain States with sustainable HR policies yet to be***

Programme phase	Objectives	Output	Activities	Time-frame	Responsibility	Performance indicators	Status
	established		FAL, including development of courses when needed; • Support to States or sub-region in need to establishing training facilities • Reinforce African ASTCs capacity and increase their number.			regional and regional levels to fully meet with needs of the AFI States (number of trainers, increase in number of training developed and offered, increase in capacity of Training facilities). • Number and capacities of African ASTCs increased.	***fully developed*** • ***Efforts to develop taylor made projects on Avsec and Facilitation are underway***
	15. At least 75% of States in the African region achieve at least a 65% EI of the CEs.	Establish a mechanism to ensure timely implementation of AFI States' corrective action plans for resolving security and security-related facilitation deficiencies identified by ICAO Universal Security Audit Programme continuous monitoring approach (USAP-CMA).	Seminars, trainings and workshops at the Regional and State levels.	December 2020	• Regional Offices • Secretariat	USAP-CMA audits results	***18 States are yet to sign the USAP-CMA MoU Few States audited und USAP-CMA in the AFI region so far***

Programme phase	Objectives	Output	Activities	Time-frame	Responsibility	Performance indicators	Status
		Facilitating the strengthening of a capacity of regional oversight and assure optimum utilization of AVSEC resources and expertise within the African region	Seminars, trainings and workshops at the Regional and State levels.	December 2020	• Regional Offices • Secretariat	Number of regional oversight activities	***Courses delivered mainly through the ASTC network***
		Ensure availability of sufficient qualified National Auditors/ Inspectors.	Trainings, workshops	December 2020	• Regional Offices • Secretariat	Increase in the number or Auditors/ Inspectors	• ***Training and Certification of AVSEC Inspectors and Auditors continues*** • ***Database of certified Auditors and Inspectors is maintained*** • ***Ongoing***
		Promote collaboration and sharing of information amongst African States	Seminars, workshops	December 2020	• Regional Offices • Secretariat	Sharing of information mechanisms in place	***The PoC network has been established to facilitate exchange of security sensitive information***
	16. All African Region States have ratified relevant international instruments	Promote ratification of all relevant international instruments and assist States in their implementation	Seminars, workshops	December 2020	• Regional Offices • Secretariat	Increase in international instrument ratified (aim: 100%)	• ***Beijing Convention ratified by 4 States;*** • ***Beijing Protocol ratified by 5 States*** • ***Montreal Protocol ratified by 2 States.***
IMPLEMENTATION (LONG-TERM)	**17. A hundred(100) per cent of States in the region achieve a 65 per cent EI of the CEs**	Further provide support to sub-regions/ States in need in order to enable them to achieve at least a 65% level of EI	Miscellaneous activities to be determined by the Steering committee.	December 2023	• Steering Committee • Regional Offices • Secretariat	USAP-CMA audits results	***Few States audited under USAP-CMA so far***

DECISIONS AND RECOMMENDATIONS OF THE 3RD AFI SECFAL PLAN STEERING COMMITTEE MEETING

Decision/ Recommendation Reference	Text	Performance Indicator	Action Taken/Achievements	Way Forward
SC03/Rec 01:	*The Steering Committee requested the Secretary General to make provisions in the next triennium regular budget for the recruitment of staff to support AFI SECFAL Plan implementation*	***Secure provisions for recruitment in 2017-2019 budget and engage personnel dedicated to implementation AFI SECFAL Plan***	***The SG secured approval of funds to engage 2 Officers dedicated to AFI SECFAL Plan for WACAF and ESAF Offices***	***Recruitment process is ongoing and staff expected to report in 1st Quater of 2017***
SC03/Rec 02	*The Steering Committee requested the Secretary General to mobilize resources (financial and human) through voluntary contributions or in kind, from States, donors, regional and International partners*	***Secure funds and resources projected to cover the estimates for the Plan***	***Promotion and advocacy done during State visits. Uganda pledged USD 50,000***	***Promotion and campaign will continue to be intensified and the Secretariat to develop resource raising strategy***
SC03/Rec 03:	***SC directed the Plan Secretariat to:*** *a) coordinate the submission of the Windhoek Declaration and associated targets by Republic of Namibia to the July, 2016 AU Summit of Heads of State and Governments for endorsement to ensure continental-wide political commitment;* *b) develop an Action Plan and mechanism for the implementation of the Windhoek Declaration and associated targets.*	• ***Endorsement of the Windhoek Declaration and targets by AU summit;*** • ***Implement the Action Plan components of AFI SECFAL work programme***	***Provide the necessary documentation and assistance to Namibia and obtain endorsement of the Action by the AFI SECFAL SC***	• ***Present Windhoek Declaration and associated targets for Aviation security and facilitation to AUC Heads of State Summit in January, 2017*** • ***Develop National action plans to Implement the Windhoek security and facilitation targets***
SC03/Dec 04:	***To consolidate the RASFALG-AFI Structure and Operation, SC decided to;*** *a) Urge AFI States to urgently finalize nomination of experts to RASFALG-AFI technical focus areas, and submit the nominee experts' CVs to AFCAC secretariat;* *b) Adopt Focus Area Six and a dedicated Sub-Group to handle aviation security and facilitation training under RASFALG -AFI;* *c) Adopt a new acronym; RASFALG-AFI for easy communication and this replaces*	***Fully established and operational RASFALG-AFI with work programme aligned to Windhoek Declaration and targets.***	• ***Secure nominations and vet for acceptance;*** • ***Focus area number six adopted during RASFALG-AFI meeting in Nairobi, Kenya (27 to 28 October, 2017*** • ***New acronym already adopted*** • ***Indicative work programme aligned with Windhoek***	***Implement the RASFALG – AFI program as endorsed/approved by SC.***

Decision/ Recommendation Reference	Text	Performance Indicator	Action Taken/Achievements	Way Forward
	the old one RASFG-AFI *d) Directed the Secretariat to align RASFALG-AFI annual Work Programme with the Windhoek Ministerial Declaration and targets adopted in April, 2016*		***Declaration and Targets adopted during Nairobi meeting (27 -28 October,2016)***	
SC03/ Rec 05:	***The SC considered the Aviation Security and Facilitation Plan of Action and directed the Secretariat to take measures to:*** *a) Develop a mechanism to implement the Action Plan on Aviation Security and Facilitation training in line with the Windhoek Declaration and Targets;* *b) Develop technical requirements for blended learning, Computer Based Training (CBT) and e-learning in aviation training on regional and sub regional levels and to establish a pilot project to implement this initiative;* *c) Ensure increased cooperation, sharing of resources and information amongst the ASTCs, including annual meeting of Directors of ASTCs in the region;* *d) Facilitate the development of Standardized Facilitation Training Packages and to support States efforts to implement appropriate security and facilitation training programmes;* *e) Consolidate data from ICAO and ACI needs analysis exercises and generate appropriate action Plans, and* *f) Develop a project document identifying clear and specific areas of support, funding and assistance to address identified deficiencies.*	• ***Implement a training tool developed based on comprehensive and consolidated needs analysis including components of CBT and e-learning.*** • ***ASTC to submit minutes of annual meetings to AFI SECFAL Plan Secretariat*** • ***ASTCs to have a robust system/scheme of sharing resources, and training packages*** • ***Standard training packages on facilitation developed, and made available to States***	• ***Consolidate and analyses training needs for AFI Region;*** • ***Develop training and capacity building projects and secure funding for their implementation;*** • ***Establish framework and TORs for ASTCs cooperation and collaboration*** • ***One package on Border control already developed under TRAINAIR methodology***	• ***Implement training projects based on CBT and e-learning concept and in compliance with Windhoek Declarations and Targets;*** • ***Harmonized training packages and programmes for ASTCs in Africa***

Decision/ Recommendation Reference	Text	Performance Indicator	Action Taken/Achievements	Way Forward
SC03/Rec 06:	***The SC considered the information provided and called upon AFI States to support USAP-CMA audit programmes through:*** *a) signing the USAP-CMA Memorandum of Understanding (MoU);* *b) accepting dates proposed by ICAO for USAP-CMA activities;* *c) participating in USAP auditor training and certification courses and regional seminars;* *d) seconding certified USAP-CMA auditors, to participate as team members(Short term experts) , in USAP-CMA audits; and* *e) seeking assistance from ICAO where difficulties in the implementation of the relevant SARPs are encountered.*	• ***All States have signed USAP-CMA MOUs accepting audits and training done;*** • ***Have enough certified auditors, National Coordinators and team leaders to meet AFI USAP-CMA activities***	• ***Urge States to sign MOUs through State letters and other forums*** • ***Intensify performance of workshops and training for USAP –CMA auditors*** • ***Provide Regional Office assistance as necessary***	• ***Develop and operationalize an effective AFI wide USAP- CMA capacity with adequately qualified auditors;*** • ***Establish and ensure currency of USAP-CMA auditors register for AFI Region***
SC03/Dec 07:	***The Steering Committee directed AFI SECFAL Plan Secretariat to:*** *a) support the joint WCO-ICAO initiatives to improve air cargo and passenger security and facilitation and* *b) follow up and monitor activities of WCO Technical Expert Group on Air Cargo Security (TEGACS), SAFE Working Group (SWG), the ICAO Working Group on Air Cargo Security (WGACS), Aviation Security Panel (AVSECP), and Facilitation Panel (FALP).*	• ***Operationalize a joint WCO-ICAO programme on Air Cargo and passenger security and facilitation*** • ***Implement applicable recommendations of working Groups*** • ***Fully operationalize the ICAO-WCO MoU***	***Establish a joint framework for WCO-ICAO cooperation by 2017***	***Operationalize a standing committee that ensures compliance with WCO-ICAO joint programs and related activities that regularly reports to SC***
SC03/Rec 08	***The steering committee urged AFI States to participate in the Apex in Security Programme and consider availing experts to support the program.***	***All States have participated and taken action on ACI Security program.***	***Promote and perform ACI APEX security project in all AFI States***	***Establish ACI APEX as a requirement and target for all AFI States***

Decision/ Recommendation Reference	Text	Performance Indicator	Action Taken/Achievements	Way Forward
SC03/Rec 09:	***The Steering Committee adopted the recommendations of the Symposium and directed the Secretariat to:*** *a) Integrate relevant recommendations from the Symposium into the AFI SECFAL Plan Work Programme,* *b) Propose improved modalities of conducting future aviation Security and Facilitation symposia*	***Incorporate symposium recommendations into AFI SECFAL work program and institute interactive modalities for 2017 Symposium and beyond***	***Develop interactive modalities for the 2nd AFI Security Symposium ensuring active participation and involvement of States and Partners***	***Establish focused, interactive and performance based symposium with clear objectives and deliverables***
SC03/Rec 10:	***The Steering Committee;*** *a) Urged African States to implement the ICAO TRIP Strategy in order to enhance aviation security and facilitation, prevent illegal migration and eliminate the movement of potentially inadmissible persons, monitor and control the movement of international terrorists;* *b) Recommended swift computerization of civil registration systems and strengthening of the authentication of breeder documents, including birth certificates by African States;* *c) Urged African States to endeavour to join the ICAO PKD to authenticate travel documents and to prevent fraud in order to neutralize the activities and other forms of cross-border criminality;* *d) Advocated compliance with the provisions of Annex 9 requiring prompt reporting of accurate information about stolen, lost, and revoked travel documents, issued by their State, to INTERPOL for inclusion in the Stolen and Lost Travel Documents (SLTD) database;* *e) Urged African **States** to equip the land borders with machines to read the*	***Implement ICAO TRIP Strategy in all States including, computerization of registers, PKD membership, subscription to INTERPOL systems, installation and activation of Border control systems and issuance of MRP only.***	***Perform sensitization seminars and workshops on ICAO TRIP strategy, PKD, Boarder Control, API and INTERPOL systems.***	***Establish a facilitation regime compliant with ICAO TRIP Strategy, computerized registers, INTERPOL systems, effective Border control systems and issuing MRTD only.***

Decision/ Recommendation Reference	Text	Performance Indicator	Action Taken/Achievements	Way Forward
	identification data and to promote single stop at borders; *f) Appealed to African States to participate in the activities of the Technical Advisory Group on ICAO Traveller Identification Programme (TAG/TRIP); and* *g) Implored African States to strengthen their capacity on implementation of the ICAO TRIP strategy, especially the management of civil registries, issuance and security of travel and identity documents, border control in order to effectively enhance the fight against terrorism and transnational crime.*			
SC03/Rec 11:	***The Steering Committee directed ICAO and AFCAC Secretariat to take the following actions:*** *a) Change of the name of the Regional Aviation Security and Facilitation Group from RASFG-AFI to RASFALG-AFI;* *b) Allow access to some components of USAP audits results for analysis of deficiencies without compromising on State security;* *c) Align ACI APEX project and EUs CASE project to harness the synergies towards realization of overall objectives of the AFI SECFAL Plan;* *d) Sensitize States at highest level, including relevant parliamentary committees, on the objectives of the AFI SECFAL Plan, solicit support and secure adequate political commitment;*	• ***Fully operationalize the RASFALG-AFI that is employing updated and analyzed USAP audits results data;*** • ***Effective and harmonized project based AVSEC/FAL network with information uploaded and updated on AFCAC, ICAO and other relevant website as applicable;*** • ***Generate reports of meetings and workshops that have been attended by all relevant stakeholders and discussed all issues including emerging threats and risk management***	• ***Obtain access to USAP Audits results for purposes of determining deficiencies;*** • ***Perform sensitization workshops and seminars/meetings to promote sharing of information and harnessing synergies;*** • ***Identify emerging threats and perform risk management activities.***	• ***Identification and support to AFI States yet to sign USAP-CMA MoU*** • ***Analysis of USAP-CMA audit results to identify areas of greatest needs*** • ***Bilateral engagement with ACI and EU on capacity building activities in AFI region***

Decision/ Recommendation Reference	Text	Performance Indicator	Action Taken/Achievements	Way Forward
	e) Develop tailored projects relevant to different regions in AFI and identify champion States to support implementation; *f) AFCAC to consider creating a secure website for sharing security information upon agreement with States on modalities ,obligations and responsibilities;* *g) Conduct more workshops/trainings on USAP CMA, involving target groups;* *h) Promote/encourage attendance of Airport operators experts to AFI SECFAL SC meetings* *i) Establish mechanism for increased cooperation amongst the Regional ASTCs ,and to promote increased use of the centres;* *j) Explore cooperation with United Nations Department of Safety and Security (UNDSS) and United Nations Humanitarian Air Services (UNHAS) to share field data on Security;* *k) Urge States to prioritize risk assessments to address insider threats;* *l) Promote training programmes and awareness on cyber security;* *m) Identify risks emanating from conflict zones, and recommend mitigation measures;* *n) Implement Air Traffic Control (ATC) aviation security programme and management system, and;* *o) Advocate for increased allocation of adequate resources to Air Cargo Security.*	• ***Specific tailor made projects identified to support AFI States*** • ***Champion States identified*** • ***AFCAC and AFI States agree on modalities for the establishment of secure website for sharing security information*** • ***Number of USAP-CMA workshops conducted*** • ***Number of ASTCs meetings held in the region*** • ***Improved cooperation among UN agencies with respect to Aviation security and Facilitation*** • ***Inceased awareness on threats posed by cyber security*** • ***States within conflict zones identified*** • ***States develop ATC security programme*** • ***Improved Air cargo security***	• ***Proposed project on ICAO TRIP Strategy developed*** • ***Joint secretariat support by ICAO and AFCAC for AFI SECFAL Plan*** • ***USAP- CMA coursesand workshops conducted in the region*** • ***Interagency cooperation enhanced*** • ***Risk management plans developed by States***	• ***Develop tailored projects relevant to different regions in AFI*** • ***create a secure website for sharing security information upon agreement with States*** • ***Increased efforts to assure attendance of Airport operators experts to AFI SECFAL SC meetings*** • ***Develop risk and threat assessment tools*** • ***allocate adequate resources to Air Cargo Security.***