

INTERNATIONAL CIVIL AVIATION ORGANIZATION
FIRST MEETING OF THE STEERING COMMITTEE OF THE AFI PLANS
(VICTORIA FALLS, ZIMBABWE, 28 TO 29 MAY 2025)

Agenda Item 3: Report on the status of implementation of the 2025 AFI SECFAL Plan work programme and approval of the 2026 work programme

(Presented by the AFI SECFAL Plan Secretariat)

EXECUTIVE SUMMARY

This Working Paper presents the status of implementation of the 2025 AFI SECFAL Plan work Programme, containing activities and projects implemented by the secretariat from January 2025 to May 2025, as approved by the 13th SC.

It also presents for approval, proposed activities and projects for implementation by the AFI SECFAL Plan from January to December 2026. Details are provided in Attachment A and B appended to this Working

1. BACKGROUND INFORMATION

1.1 The thirteenth Meeting of the AFI SECFAL Plan Steering Committee (SC) held in Libreville, Gabon, 17 July 2024, approved the activities, projects and budget of the AFI SECFAL Plan for 2025.

1.2 State support activities were provided to States as from January 2025 and are on going, based on priority of clusters approved by the SC. Development of the projects was guided by needs assessment and analysis undertaken by the Plan Secretariat. Table of activities implemented, on track and those pending is attached to this Working Paper and attached as **Attachment A**.

1.3 The Plan secretariat has planned to continue supporting states based on activities and deliverables for 2026 as extracted from Appendix B of the revised Plan Master document, 2024-2030. The 2026 activities and projects are attached to this Working Paper as **Attachment B**.

2. DISCUSSION

2.1 During the period from January to May 2025, the AFI SECFAL Plan has implemented some activities and majority of activities are on track, with commitment that they will be fully implemented by end of the year 2025. While the AFI SECFAL Plan remains constrained financially, majority of the approved activities are being implemented from ICAO secretariat funding and No Country Left Behind Funding (NCLB).

2.2 Other activities are being implemented under the little balances under the Voluntary Contribution funding of the AFI SECFAL Plan, while some activities have been classified as pending, to be implemented depending on availability of funding. Activities whose implementation will not have been completed by December 2025, will be incorporated in the activities and projects for the year 2026 alongside the activities proposed for January to December 2026.

2.3 Based on the approved SC prioritized approach for support of states in four clusters, namely States with Significant Security Concerns (SSeCs), States with Effective Implementation of the Critical Elements of State Oversight System (EI) below 40%, EI above 50% but below 65% and fourthly, States with EI above 65%, the Plan has selected individual activities for implementation in 2026.

2.4 Besides States with SSeCs, particular focus has been put to prevention of new SSeCs, by providing support ahead of USAP-CMA activities and post USAP-CMA for timely implementation of Corrective Action Plans (CAPs), capacity building and emerging threats. Other areas of focus include assisting States' efforts to strengthen border controls in fulfillment of the commitments set out in UNSCR 2309 (2016) and relevant ICAO Assembly.

3. CONCLUSION

3.1 The AFI SECFAL Plan secretariat remains focused on the implementation of the approved activities, continue with implementation of resource mobilization strategy. The secretariat commends States and Partners for continued support to the Plan, to include financial support and unconditional release of experts for technical support missions

3.2 Pressing challenges that continue to constrain the plan include the following

- a) Delayed resolution of existing Significant Security Concerns (SSeCs) and low EI in some States due to lack of prioritization of aviation, inadequate legislative provisions, inadequate funding at State level and lack of a sustainable AFI SECFAL Plan funding mechanism to support the critical assistance activities;
- b) Inadequate civil aviation infrastructure, lack of political will slow attainment of Windhoek and GAsEP targets and inadequate implementation of the relevant UN Security Council Resolutions; and
- c) New and emerging security threats to civil aviation.

4. ACTION BY THE STEERING COMMITTEE

4.1 The Steering Committee is invited to:

- a) Note the information contained in this paper and in particular, status of implementation of the 2025 approved activities and projects (**Attachment A**) to this Working Paper;
- b) Review and approve the proposed Plan activities, projects and budget for 2026(**Attachment B**); and
- c) Continue the advocacy to establish a sustainable funding mechanism for the Plan during the extended period (2024-2030).and explore potential options to secure long-term financial support.

ATTACHMENT A

STATUS OF IMPLEMENTATION OF THE APPROVED 2025 AFI SECFAL PLAN WORK PROGRAMME

2025 AFI SECFAL PLAN WORK PROGRAMME							
S/N	Activities	Objective and Expected Deliverables	Cost estimate	Funding source			Status
				AFI SECFAL PLAN	ISD -SEC	Pending funding	Completed/NOT Completed/on track
1.	Convene the 14th SC Meeting	All assistance activities in the African Region are actively coordinated to meet the ICAO requirements at a minimum.	12,000	Plan Fund			on track
2.	Support the RASFALG AFI 13th Meeting.	- All assistance activities in the African Region are actively coordinated to meet the ICAO requirements at a minimum; and - Timely implementation of RASFALG-AFI Work Programme.	4000	Plan Fund			Completed
3.	SOUTH SUDAN Joint CASSOA AVSEC/FAL Technical mission to South Sudan	All assistance activities in the African Region are actively coordinated to meet the ICAO requirements at a minimum.	3,000	Plan Fund			on track
4.	ZIMBABWE Conduct technical support mission to Zimbabwe with a focus on the development of national audit Programme in readiness	Outreach and awareness campaign and support projects under the AFI SECFAL Plan and aviation security and facilitation culture provided.	4000	Plan Fund			on track

2025 AFI SECFAL PLAN WORK PROGRAMME							
	for future USAP-CMA						
5.	SAO TOME Conduct technical support activities to support the implementation of USAP-CMA Corrective Action Plans after an audit to targeted States (in WACAF)	• Support to States still in need of developing national legislation, regulations and NCASP's provided; • Support timely development and implementation of AFI States' corrective action plans following USAP-CMA Audits; and • In-house/State Training capacity Reinforced through Workshops, courses, ad-hoc support.	4000	Plan Fund			on track
6.	GUINEA Conduct technical support activities to support the implementation of USAP-CMA Corrective Action Plans after an audit to targeted States (in (WACAF))	• Support to States still in need of developing national legislation, regulations and NCASP's provided; • Support timely development and implementation of AFI States' corrective action plans following USAP-CMA Audits; and • In-house/State Training capacity Reinforced through Workshops, courses, ad-hoc support.	4000	Plan Fund			on track
7.	ZAMBIA Conduct technical support activities to support the	• Support to States still in need of developing national legislation, regulations and NCASP's provided;	4000	Plan Fund			Completed

2025 AFI SECFAL PLAN WORK PROGRAMME							
	implementation of USAP-CMA Corrective Action Plans after an audit to targeted States (ESAF)	- Support timely development and implementation of AFI States' corrective action plans following USAP-CMA Audits; and - In-house/State Training capacity Reinforced through Workshops, courses, ad-hoc support.					
8.	SSeC States Follow up activities on implemented /ongoing state specific projects to SSeC States) ESAF)	- Existing SSeCs resolved, new ones prevented/resolved; and - Assistance and validation missions conducted, and projects developed and implemented	1000	Plan Fund			on track
9.	SSeC States Follow up activities on implemented /ongoing state specific projects to SSeC States (WACAF)	- Existing SSeCs resolved, new ones prevented/resolved; and - Assistance and validation missions conducted, and projects developed and implemented	10000	Plan Fund			Completed
10.	AFI States/Selected State Deliver regional Risk Management Workshops for AFI, one in WACAF-French	- Support to States in needs to develop and implement risk management and crisis management procedures; and - Keep global and regional threat picture under regular review and enhance dissemination of threat and risk advice.	5000	Plan Fund			on track

2025 AFI SECFAL PLAN WORK PROGRAMME							
11.	AFI States/Selected State Deliver regional Risk Management Workshops for AFI, one in ESAF-English	- Support to States in needs to develop and implement risk management and crisis management procedures; and - Keep global and regional threat picture under regular review and enhance dissemination of threat and risk advice.	6000	Plan Fund			on track
12.	AFI States/Selected State Deliver regional Crisis Management Workshops for AFI, one in WACAF-French	- Support to States in needs to develop and implement risk management and crisis management procedures; and - Keep global and regional threat picture under regular review and enhance dissemination of threat and risk advice.	5000	Plan Fund			on track
AFI SECFAL Plan Fund Sub Total (15%)							62,000
13.	SEYCHELES Develop/Implement State Specific Project (Seychelles)	- Outreach and awareness campaign and support projects under the AFI SECFAL Plan and aviation security and facilitation culture provided and - State Specific projects developed and implemented	24000		NCLB		on track
14.	MALAWI Develop/Implement State Specific Project (Malawi)	Outreach and awareness campaign and support projects under the AFI SECFAL Plan and aviation	24000		NCLB		on track

2025 AFI SECFAL PLAN WORK PROGRAMME							
		security and facilitation culture Provided • State Specific projects developed and implemented					
15.	SOMALIA Develop/Implement State Specific Project (Somalia)	• Outreach and awareness campaign and support projects under the AFI SECFAL Plan and aviation security and facilitation culture provided; and • State Specific projects developed and implemented.	24000		NCLB		on track
16.	MALI Develop/Implement State Specific Project (Mali)	• Outreach and awareness campaign and support projects under the AFI SECFAL Plan and aviation security and facilitation culture provided; and • State Specific projects developed and implemented.	24000		NCLB		on track
17.	GAMBIA Develop/Implement State Specific Project (The Gambia)	• Outreach and awareness campaign and support projects under the AFI SECFAL Plan and aviation security and facilitation culture provided; and • State Specific projects developed and implemented.	24000		NCLB		on track
18.	EQUATORIAL GUINEA Implement State Specific Project (Equatorial Guinea)	• Outreach and awareness campaign and support projects under the AFI SECFAL Plan and aviation security and facilitation culture provided; and • State Specific projects developed and implemented.	40000		NCLB		on track

2025 AFI SECFAL PLAN WORK PROGRAMME							
No Country Left Behind Fund Sub-Total (40%)							160,000
19.	AFI States/Selected State Deliver training/workshop on security culture, one in English (ESAF) and continually encourage / Provide support and guidance to States in needs to develop security culture	- Promote security culture (SC) by delivering relevant trainings and seminars, webinars, and supporting State specific activities; and - Promote awareness and security culture targeting high government stakeholders/officials.	5000		ISD-SEC		on track
20.	AFI States/Selected State Deliver a National Inspectors Course for Botswana	Conduct National Inspectors Courses to build capacity and raise awareness on QC to AFI States.	5000		ISD-SEC		on track
21.	AFI States/Selected State Deliver QC Workshops for Ethiopia	Conduct QC Workshops (QCWs) to build capacity and raise awareness on QC to AFI States.	5000		ISD-SEC		on track
22.	AFI States/Selected State Deliver regional Crisis Management Workshops for Burundi	- Support to States in needs to develop and implement risk management and crisis management procedures; and - Keep global and regional threat picture under regular review and enhance dissemination of threat and risk advice.	5000		ISD-SEC		on track
ISD-SEC (AVSEC) Fund Sub- Total (4%)							20,000

2025 AFI SECFAL PLAN WORK PROGRAMME							
23.	At least one presentation /interaction/missions made to regional activities and necessary endorsements obtained from States, RECS and African Union (AU), on Aviation Security and Facilitation (ESAF)	Enhance political will needed for States to prioritize Civil aviation to national development.	1000			Pending funding	
24.	At least one presentations/interaction /missions made to regional activities and necessary endorsements obtained from States, RECS and African Union (AU), on Aviation Security and Facilitation (WACAF)	Enhance political will needed for States to prioritize Civil aviation to national development.	1000			Pending funding	
25.	GUINEA BISSAU High-level Missions to Guinea Bissau to enhance political will needed for States to prioritize Civil aviation to national	Perform activities and high-level missions to promote aviation security and facilitation.	9000			Pending funding	
26.	SOMALIA High-level Missions to Somalia to enhance political will needed for States to prioritize Civil aviation to national	Perform activities and high-level missions to promote aviation security and facilitation.	9000			Pending funding	

2025 AFI SECFAL PLAN WORK PROGRAMME							
27.	AFI STATES Participate in regional activities and highlight the relevance and importance of Aviation security and facilitation and coordinate the implementation of the Windhoek Declaration and Targets	Interact with States in High level Meetings to highlight the relevance and importance of Aviation security and facilitation to implementation of the Windhoek Declaration and Targets.	1000			Pending funding	
28.	LIBYA Deliver relevant FAL iPack, for Libya to promote Development of NATFP and functional NATFC.	State Specific projects and i-Parks developed and implemented.	10000			Pending funding	
29.	AFI STATES Deliver Annex 9 FAL Courses for AFI states in ESAF (English) to support states in needs to develop and implement NATFPs.	- Support to States in needs to develop and implement NATFP, through follow-ups, Seminars, iPacks, trainings and workshops at the Regional, State and airport levels, mentoring; and ad-hoc support; and - Tailored Trainings, workshops and coaching provided.	25000			Pending funding	
30.	AFI STATES Deliver Annex 09 FAL Courses for AFI states in WACAF (French) to support states in needs to develop and	Support to States in needs to develop and implement NATFP, through follow-ups, Seminars, iPacks, trainings and workshops at the Regional, State and airport	25000			Pending funding	

2025 AFI SECFAL PLAN WORK PROGRAMME							
	implement NATFPs.	levels, mentoring; and ad-hoc support; and • Tailored Trainings, workshops and coaching provided.					
31.	WACAF STATES Liaise with ASTCs to conduct train-the-trainers' workshops/seminars or webinars (at WACAF)	• Organization of train-the-trainers' courses on a local, sub-regional and regional basis, state specific and at ASTCs.	2000			Pending funding	
32.	ESAF STATES Liaise with ASTCs to conduct train-the-trainers' workshops/seminars or webinars (at ESAF)	• Organization of train-the-trainers' courses on a local, sub-regional and regional basis, state specific and at ASTCs.	2000			Pending funding	
33.	AFI STATES Deliver a Cyber Security -Conflict zones webinars/ Workshops for AFI, one in WACAF-French	• Improve current screening arrangements and application of security measures in light of national risk assessments, emerging threats, MANPADs, RPAS, cyber security, insider threat and land side security.	5000			Pending funding	
34.	AFI STATES Deliver a Cyber Security -Conflict zones webinars/ Workshops for AFI, one in ESAF-English	• Improve current screening arrangements and application of security measures in light of national risk assessments, emerging threats, MANPADs, RPAS, cyber security, insider threat and land side security.	5000			Pending funding	

2025 AFI SECFAL PLAN WORK PROGRAMME							
35.	AFI States/Selected State Deliver QC Workshops for AFI (WACAF)	Conduct QC Workshops (QCWs) to build capacity and raise awareness on QC to AFI States.	5000			Pending funding	
36.	AFI States/Selected State Deliver a National Inspectors Course for AFI (WACAF)	Conduct National Inspectors Courses to build capacity and raise awareness on QC to AFI States.	5000			Pending funding	
37.	AFI STATES Organize at least one seminar in the AFI on API /PNR /PKD /SLTD to assist states' compliance to Annex 9 Standards related to the ICAO TRIP Strategy.	- Support AFI States to implement all the Annex 9 Standards related to the ICAO TRIP Strategy, including use of INTERPOL databases, development /establishment rules and procedures for STLDs and e-links with INTERPOL reporting stolen, lost and revoked travel documents, issuing MRCTDs and implementing an API /PNR systems; and - Promote membership of the ICAO (PKD) through seminars/conferences and State missions.	6000			Pending funding	
38.	Continue to Liaise with ATB to support of African ePassport project to ensure compliance with the Doc 9303 specifications to	Support AFI States to implement all the Annex 9 Standards related to the ICAO TRIP Strategy, including use of INTERPOL databases, development	1000			Pending funding	

2025 AFI SECFAL PLAN WORK PROGRAMME							
	enable full interoperability at the borders.	/establishment rules and procedures for STLDs and e-links with INTERPOL reporting stolen, lost and revoked travel documents, issuing MRCTDs and implementing an API /PNR systems; and Promote membership of the ICAO (PKD) through seminars/conferences and State missions					
39.	AFI STATES Deliver two back-to-back ICAO TRIP Strategy Courses for AFI states in French language hosted by WACAF to promote awareness of benefits of API and provide guidance on implementation API /PNR system	Conduct capacity building on ICAO TRIP Strategy at Regional and State levels and promote awareness of benefits of API and provide guidance on implementation API /PNR systems;	60000			Pending funding	
40.	One legal Seminar conducted for AFI (ESAF) to enhance interaction with states on ratification of international Legal instruments	Promote ratification of all relevant international instruments and assist States in their implementation, through legal seminars and during technical missions and high-level interactions and meetings.	6000			Pending funding	

2025 AFI SECFAI PLAN WORK PROGRAMME							
41.	one seminar for AFI, to raise awareness and assist States and industry to conduct outreach activities to promote the use of appropriate technology, including human factors considerations.	- Enhance technical advice to States, promote innovative techniques and technologies by States and industry on application of security measures, such as security equipment, appropriate technology for screening and facilitation (Passenger Information) and - Improve management of security equipment at airports (include site acceptance tests, routing testing and maintenance).	6000			Pending funding	
42.	AFI States/Selected State Deliver training/workshop on security culture in French (WACAF) and continually encourage / Provide support and guidance to States in needs to develop security culture	- Promote security culture (SC) by delivering relevant trainings and seminars, webinars, and supporting State specific activities; and - Promote awareness and security culture targeting high government stakeholders/officials.	5000			Pending funding	
43.	GUINEA BISSAU Implement State Specific Project (Guinea Bissau)	- Outreach and awareness campaign and support projects under the AFI SECFAI Plan and aviation security and facilitation culture provided; and - State Specific projects developed and implemented.	5100			Pending funding	

2025 AFI SECFAL PLAN WORK PROGRAMME							
44.	CAR Implement State Specific Project (Central Africa Republic)	• Outreach and awareness campaign and support projects under the AFI SECFAL Plan and aviation security and facilitation culture provided; and • State Specific projects developed and implemented.	11264			Pending funding	
Pending Funding- Sub Total (41%)							162,364
GRAND TOTAL							404364

ATTACHMENT B

AFI SECFAL PLAN WORK PROGRAMM FOR 2026

AFI SECFAL PLAN ACTIVITIES AND PROJECTS FOR 2026				
S/N	OBJECTIVES	TASKS /PROJECTS	ACTIVITIES AND DELIVERABLES	COST ESTIMATE (USD)
1	All assistance activities in the African Region are actively coordinated to meet the ICAO requirements at a minimum.	Adequate coordination Provided through Plan SC, RASFALF AFI and other forums Enhance collaboration and coordination with EU, ACI, AUC, AFCAC, AFRAA, IATA, RECs RSOOs, UNOCT, INTERPOL, EU, Partners and donors through sharing of information and programs and participation in activities of mutual interest.	• Convene the 2 nd SC Meeting and Support the RASFAL AFI 14 th Meeting.	16,000
			• Coordinate and implement at least one technical support Mission to a targeted State jointly with CASSOA.	3,000
2	Enhance political will needed for States to prioritize Civil aviation to national development	Presentation of the Plan in regional meetings and engagement with Regional Economic Communities (RECs) and AU Secretariat for necessary endorsements and updates.	• At least two presentations /interactions/missions made to regional activities and necessary endorsements obtained from States, RECS and African Union (AU), on Aviation Security and Facilitation.	2,000
		Perform activities and high-level missions to promote aviation security and facilitation.	• High-level Missions to two priority states as identified (ESAF/WACAF) to enhance political will needed for States to prioritize Civil aviation to national.	18,000
		Participate in regional activities and highlight the relevance and importance of Aviation security and facilitation and coordinate the implementation of the Windhoek Declaration and Targets	• Interact with States in High level Meetings to highlight the relevance and importance of Aviation security and facilitation to implementation of the Windhoek Declaration and Targets.	1,000

AFI SECFAL PLAN ACTIVITIES AND PROJECTS FOR 2026				
S/N	OBJECTIVES	TASKS /PROJECTS	ACTIVITIES AND DELIVERABLES	COST ESTIMATE (USD)
	All AFI States have promulgated Regulations, detailed national programmes, procedures, and practices consistent with current Annex 17, that include sufficient Inspector qualifications and training, enforcement powers, coordination mechanism, identification of critical information, communication systems.	Outreach and awareness campaign and support projects under the AFI SECFAL Plan and aviation security and facilitation culture provided.	- Conduct technical support mission to a selected state , with a focus on the development of national audit Programme in readiness for future USAP-CMA; - Develop/Implement FOUR State Specific Projects as prioritized - Develop and implement State specific projects for Comoros, Libya and Malawi, to be executed by AFCAC	4,000 120, 000 75,000
3	All AFI States to have a functional National Civil Aviation Security Committee (NCASC) and a National Civil Air Transport Facilitation Committee (NATFC)	State Specific projects and i-Parks developed and implemented. Tailored Trainings, workshops and coaching provided.	- Deliver one relevant FAL ipack, for Libya to promote Development of NATFP and functional NATFC. - Deliver two Annex 9 FAL Courses for AFI states, One in ESAF(English) and One in WACF(French) to support states in needs to develop and implement NATFPs.	10,000 50,000
4	Appropriate Authorities for Aviation Security and Facilitation are clearly defined and have the resources specifically assigned to these areas	Support to States still in needs to develop national legislation, regulations and NCASP's provided. In-house/State Training capacity Reinforced through Workshops, courses, ad-hoc support.	Conduct four technical support activities to support implementation of USAP-CMA Corrective Action Plans after an audit to targeted States (two in ESAF and two in WACAF).	16,000

AFI SECFAL PLAN ACTIVITIES AND PROJECTS FOR 2026				
S/N	OBJECTIVES	TASKS /PROJECTS	ACTIVITIES AND DELIVERABLES	COST ESTMATE (USD)
		Organization of train-the-trainers' courses on a local, sub-regional and regional basis, state-specific and at ASTCs.	Liaise with ASTCs to conduct train-the-trainers' workshops/seminars or webinars (one at ESAF and another at WACAF).	4,000
		Develop/implement State Specific projects to address (CEs 1 through 5).	State Specific projects developed and implemented.	N/A
5	Resolution of existing and prevention of new SSeCs and facilitate timely implementation of USAP-CMA Corrective Action Plans	Existing SSeCs resolved, new ones prevented/resolved.	Follow up activities on implemented /ongoing State -specific projects to six SSeC States.	20,000
		Assistance and validation missions conducted, and projects developed and implemented.		
		Support timely development and implementation of AFI States' corrective action plans following USAP-CMA Audits.	Conduct technical support missions on implementation of USAP-CMA Corrective Action Plans after an audit to four targeted States (two in ESAF and two in WACAF).	N/A

AFI SECFAL PLAN ACTIVITIES AND PROJECTS FOR 2026				
S/N	OBJECTIVES	TASKS /PROJECTS	ACTIVITIES AND DELIVERABLES	COST ESTMATE (USD)
6	All African States have National Air Transport Facilitation Programmes (NATFPs) and NATFCs in place	Support to States in needs to develop and implement NATFP, through follow-ups, Seminars, iPacks, trainings and workshops at the Regional, State and airport levels, mentoring; and ad-hoc support.	Deliver two Annex 09 FAL Courses for AFI states, One in ESAF(English) and One in WACF(French) to support states in needs to develop and implement NATFPs.	N/A
7	Enhance risk awareness and assessment with robust risk and crisis management procedures established in all AFI States	Support to States in needs to develop and implement risk management and crisis management procedures. Keep global and regional threat picture under regular review and enhance dissemination of threat and risk advice.	- Deliver at least two regional Risk Management Workshops or other as prioritized to enhance capacity building for AFI, one in WACAF- French, another in ESAF - English - Deliver at least two regional Crisis Management Workshops or other as prioritized to enhance capacity building for AFI, one in WACAF- French, another in ESAF - English.	10,000 10,000

AFI SECFAL PLAN ACTIVITIES AND PROJECTS FOR 2026				
S/N	OBJECTIVES	TASKS /PROJECTS	ACTIVITIES AND DELIVERABLES	COST ESTIMATE (USD)
		Deliver trainings, workshops, seminars, coaching, etc. on risk management, insider risk, and crisis management at regional, national and airport levels. Mentoring/coaching to States in need to develop and implement risk management and crisis management procedures. Improve current screening arrangements and application of security measures in light of national risk assessments, emerging threats, MANPADs, RPAS, cyber security, insider threat and landside security.	Deliver at least two Cyber Security webinars/ Workshops for AFI, one in WACAF- French, another in ESAF-English.	10,000
8	Improve Oversight processes and Quality Assurance for sustainable and effective aviation security	Analyze AFI USAP-CMA results and data to identify root causes and implementation issues that are systemic and require attention.	- Deliver at least two QC Workshops for AFI (One in WACAF and One in ESAF). - Deliver at least two National Inspectors Course for AFI (One in WACAF and One in ESAF).	10000
		Promote collaboration, peer review and sharing of information amongst African States on best practices, security programs, technical expertise, guidance materials and tools, fostering optimum utilization of AVSEC resources and expertise within the African region.		10000
		Conduct QC Workshops (QCWs) and National Inspectors Courses to build capacity and raise awareness on QC to AFI States.		

AFI SECFAL PLAN ACTIVITIES AND PROJECTS FOR 2026				
S/N	OBJECTIVES	TASKS /PROJECTS	ACTIVITIES AND DELIVERABLES	COST ESTIMATE (USD)
9	Strengthening Border Controls through Implementation of ICAO TRIP Strategy, implementation of UNSC Resolution 2309 (2016) and Issuance of machine readable “Convention Travel Documents” to refugees and stateless persons.	Support AFI States to implement all the Annex 9 Standards related to the ICAO TRIP Strategy, including use of INTERPOL databases, development /establishment rules and procedures for STLDs and e-links with INTERPOL reporting stolen, lost and revoked travel documents, issuing MRCTDs and implementing an API /PNR systems. Promote membership of the ICAO (PKD) through seminars/conferences and State missions.	- Organize at least one seminar in the AFI on API /PNR /PKD /SLTD to assist states’ compliance to Annex 9 Standards related to the ICAO TRIP Strategy. - Continued Liaison with ATB to support the African ePassport project to ensure compliance with the Doc 9303 specifications to enable full interoperability at the borders.	6000 1,000
		Conduct capacity building on ICAO TRIP Strategy at Regional and State levels and promote awareness of benefits of API and provide guidance on implementation API /PNR systems.	Deliver two back-to-back ICAO TRIP Strategy Courses for AFI states in French language hosted by WACAF to promote awareness of benefits of API and provide guidance on implementation API /PNR system.	60 000
10	All African Region States have ratified relevant international Legal instruments	Promote ratification of all relevant international instruments and assist States in their implementation, through legal seminars and during technical missions and high-level interactions and meetings.	One legal Seminar conducted for AFI (WACAF) to enhance interaction with states on ratification of international Legal instruments.	6,000
11	Improve technological resources and foster innovation.	Enhance technical advice to States, promote innovative techniques and technologies by States and industry on application of security measures, such as security equipment, appropriate technology for screening and facilitation (Passenger Information) and improve management of security equipment	Conduct at least one seminar for AFI, to raise awareness and assist States and industry to conduct outreach activities to promote the use of appropriate technology, including human factors considerations.	6000

AFI SECFAL PLAN ACTIVITIES AND PROJECTS FOR 2026				
S/N	OBJECTIVES	TASKS /PROJECTS	ACTIVITIES AND DELIVERABLES	COST ESTIMATE (USD)
		at airports (include site acceptance tests, routing testing and maintenance). Assist states to apply better technological solutions and innovative techniques that provide the tools for enhancing security effectiveness while ensuring operational efficiency.		
12	Develop Security Culture and establish Sustainable aviation security and facilitation training capability and adequate human resources policies within the States	Coordinate the conduct and organization of appropriate trainings courses and seminars on security culture in collaboration with GAT, ISD-SEC, FAL, ASTCs, partners, sponsors and donors such as AFCAC, ACI-APEX, ECAC CASE, etc. Promote security culture (SC) by delivering relevant trainings and seminars, webinars, and supporting state-specific activities. Promote awareness and security culture targeting high government stakeholders/officials.	Conduct a least two trainings/workshops on security culture, one in English (ESAF) and another in French (WACAF) and continually encourage / Provide support and guidance to States in need of developing security culture.	10,000
TOTAL ESTIMATED COST(USD)				423,000