International Civil Aviation Organization

# EIGHTH MEETING OF THE REGIONAL AVIATION SAFETY GROUP – ASIA AND PACIFIC REGIONS (RASG-APAC/8)

Bangkok, Thailand, 6-7 September 2018

Agenda Item 5: Member State/Industry /ICAO Presentations

# PROPOSED CHANGES TO ASIA PACIFIC REGIONAL AVIATION SAFETY PRIORITIES AND TARGETS

(Presented by APRAST Co-Chairs)

#### **SUMMARY**

This Paper reports on the outcomes of the review of the APAC Regional Aviation Safety Priorities and Targets by the Ad-hoc Working Group of the Asia Pacific Regional Safety Priorities and Targets (AP-RASPAT) in accordance with Decision RASG-APAC7/5, Conclusion APRAST 11/1, and Decisions APRAST 12/3 and APRAST 12/4.

Action by the meeting is at Paragraph 3.1 of this Working Paper.

## 1. INTRODUCTION

- 1.1 The APAC Regional Aviation Safety Priorities and Targets were approved at RASG-APAC/4 in 2014. The progress and achievement of the APAC Regional Aviation Safety Targets is monitored at APRAST meetings, and reported at the annual RASG-APAC meeting. To achieve greater alignment with the ICAO Global Aviation Safety Priorities and Targets outlined in the Global Aviation Safety Plan (GASP), taking into account latest industry developments and current and emerging issues, RASG-APAC/7 agreed that it was necessary to review the Asia Pacific Regional Aviation Safety Priorities and Targets and to complete the review by RASG-APAC/8 in 2018 (Decision RASG-APAC7/5 Update on Asia Pacific Regional Priorities and Targets (WP/5)).
- For this purpose, APRAST/11 established an Asia Pacific Regional Aviation Safety Priorities and Targets (AP-RASPAT) ad-hoc Working Group comprising States/ Administrations and Industry (see Appendix A for list of members), with support from ICAO APAC office, to review and propose updates to the Asia Pacific Regional Aviation Safety Priorities and Targets at APRAST/12 with a view to seek approval at RASG-APAC/8 (Conclusion APRAST 11/1 Revision of Regional Priorities and Targets (WP/7) and Proposed Review of Asia-Pacific Aviation Safety Regional Priorities and Targets (WP/15)). The proposed changes to the Asia Pacific Regional Aviation Safety Priorities and Targets and proposed mechanism for future review of the Priorities and Targets (WP/6) were endorsed at APRAST 12 to be submitted for approval at RASG-APAC/8 (Decision APRAST 12/3 and 12/4 Outcomes of the Review of the Asia Pacific Regional Aviation Safety Priorities and Targets).

#### 2. DISCUSSION

## Key proposed changes to Priorities and Targets

- 2.1 The AP-RASPAT ad-hoc WG completed the review in accordance with the agreed key considerations for the review (as stated in APRAST 11 WP/15 see <u>Appendix B</u>). APRAST/12 agreed with the ad-hoc WG's view that after having successfully completed the development of Safety Enhancement Initiatives (SEIs) and other guidance materials in the past few years, it would be appropriate for APRAST to focus on ensuring the proper implementation of these initiatives over the next three years. The following main reference sources were used in the review:
  - a) Draft ICAO GASP Edition 2020-2022 Goals, Targets and Indicators;
  - b) 2018 Beijing Declaration (previously known as 'APAC Ministerial Declaration')
     Goals and Targets;
  - c) APAC Annual Safety Reports (2014 to 2017);
  - d) Report of 4th APANPIRG-RASG Coordination Meeting;
  - e) Global Forum on RASGs and PIRGs held on 13 December 2017 at ICAO Headquarters; and
  - f) ICAO iSTARS.
- 2.2 The endorsed tracked revisions to the existing Priorities and Targets, as well as their accompanying rationales and reference sources, are at **Appendix C**. The highlights of the changes are as follows:
  - a) Adding of an overarching strategic safety objective, reference the new GASP aspirational goal to achieve zero fatalities in scheduled commercial operations, i.e. no fatalities recorded on scheduled commercial flights in a given year, by 2030. This is accompanied by a short foreword to provide the context and the rationale behind the structure and contents of Regional Aviation Safety Priorities and Targets, and how progress of APAC State/Administration and Industry Organisations in achieving the targets are monitored;
  - b) <u>Updating of Regional Aviation Safety Priorities and respective Metrics</u> to support this aspirational goal and the objectives of the GASP. For example, to better align with ICAO's safety performance indicators, the number of fatal accidents per million departures in the APAC region will be tracked, in addition to the original indicator of number of fatal accidents irrespective of the volume of air traffic. Several new metrics that will be introduced in ICAO GASP Edition 2020-2022, of which the sharing of best practices and development of guidance materials on a regional basis will benefit APAC States, have also been incorporated. These include the number of States having implemented an effective SSP (i.e. having achieved Level 4 progress in SSP Implementation), the number of States having developed a national aviation safety plan, and the number of certified aerodromes in APAC region that are used for international operations.
  - c) <u>Updating of Actions</u> to fulfil their associated Priorities. For example, to reduce operational risks in the APAC region, APRAST should continue its focus on the development of the current SEIs to address the global priority areas, as well as other priority areas as identified for the APAC region, including emerging risks. RASG-APAC and APRAST should step up to provide implementation support to States and industry through the development of better guidance materials, promote regional government and industry collaboration for sharing of best practices,

organising workshops on SEI implementation, newer areas of safety management, and development of national aviation safety plans. Conversely, completed Actions have been removed, such as the initiation of programmes to increase the number of qualified inspectors in the region, and the establishment of a dedicated task force by APRAST to develop an action plan on capacity building.

d) Updating of Regional Aviation Safety Targets and timelines to support their associated Actions. For example, given that APRAST should focus on implementation of SEIs and the tracking thereof in the next few years, all States/Administrations and industry should update the online monitoring mechanism on their status of implementation of all applicable priority SEIs in RASG-APAC work programme by end-2019. The effectiveness of SEI implementation will be reflected in maintaining a decreasing trend of fatality risk in the APAC region. In line with the 2018 Beijing Declaration target to progressively enhance the safety oversight capability of APAC States/ Administrations, APAC States/ Administrations will endeavour to have no Significant Safety Concerns (SSCs) under the USOAP Continuous Monitoring Approach (CMA), and to resolve any future SSCs within the time frame agreed with ICAO. The APAC region will also aim to achieve an average overall USOAP EI score, as well as in the areas of AIG and AGA, higher or equal to the global average by 2022. To ensure that the APAC region is well prepared to meet the draft GASP Edition 2020-2022 targets, all APAC States/ Administrations will work towards developing national aviation safety plans by 2025, and certifying all aerodromes used for international operations by 2020. Completed Targets which have been removed include the development of an action plan on capacity building by June 2016, the development of currently identified priority SEIs by end-2017, and industry to implement SMS by 2017.

# Future reviews of Priorities and Targets

APRAST/12 also agreed with the RASPAT ad-hoc Working Group's recommendation not to form a permanent Working Group for future reviews of the APAC Regional Aviation Safety Priorities and Targets, and that it would be appropriate for the Secretariat (ICAO APAC Office) to be the custodian of the Asia Pacific Regional Aviation Safety Priorities and Targets. This will allow APRAST the flexibility to configure an ad-hoc "task-force"-type mechanism to assist the Secretariat in the review process, and for the rotation of members of this task-force among APAC States/Administrations and Industry Organisations. However, a permanent mechanism and frequency for the review should be determined, and a progress report should continue to be presented by the APRAST Co-Chairs at every APRAST meeting.

#### 3. ACTION BY THE MEETING

- 3.1 The Meeting is invited to:
  - a) approve the revisions to the Regional Aviation Safety Priorities and Targets as described in paragraph 2.2 and **Appendix C** of this paper; and
  - b) approve the mechanism for future reviews as described in paragraph 2.3 of this paper;

as proposed by the AP-RASPAT ad-hoc Working Group and as endorsed by APRAST/12.

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# AD-HOC WORKING GROUP OF THE ASIA PACIFIC REGIONAL SAFETY PRIORITIES AND TARGETS

ST	STATES/ ADMINISTRATIONS				
1. CHINA		1.	Capt. Zeng Ming Deputy Director, GA Flight Standards Division, Flight Standards Department Civil Aviation Administration of China (CAAC)		
		2.	Capt. Li Ye Deputy Director, Safety Information Division Aviation Safety Office Civil Aviation Administration of China (CAAC)		
2.	HONG KONG, CHINA	3.	Mr. LAU Sai Lung Michael, Acting Chief, Flight Standards		
		4.	Ms. FONG Lilian Senior Operations Officer (Strategic Safety)		
3.	INDIA	5.	Mr. Maneesh Kumar Director Air Safety		
		6.	Mr. Rahul Agarwal Air Safety Officer		
4.	MACAU	7.	Mr. PUN Wa Kin (Stanley) Acting Director – Flight Standards & Licensing		
5.	PAKISTAN	8.	Mr. Hasan Mujahid Senior Joint Director (Ops) Pakistan Civil Aviation Authority		
6.	PHILIPPINES	9.	Mr. Luciano R. Macuse Chief, RSSD, of the Aerodrome and Air Navigation Safety Oversight Office (AANSOO) Civil Aviation Authority of the Philippines		
7.	SINGAPORE	10.	Mr. Tan Kah Han Senior Director (Safety Regulations) / Director (Airworthiness / Flight Operations) Safety Regulation Group Civil Aviation Authority of Singapore		
		11.	Mr. Ang Ruiyi Manager (Strategy & Intelligence) Safety Policy & Licensing Division Civil Aviation Authority of Singapore		
8.	UNITED STATES	12.	Mr. Brian Hutchins Asia Pacific Regional Coordinator International Program Division Flight Standards Service Federal Aviation Administration 600 Independence Ave, SW Washington, DC 20597		

STATES/ ADMINISTRATIONS				
Federal Aviation Admini		CAST International Representative – Asia Pacific Federal Aviation Administration 800 Independence Avenue, SW		
INDUSTRY ORGANISATIONS				
1. Airports Council International (ACI)	14.	SL Wong Head - Technical & Industry Affairs ACI Asia-Pacific Hong Kong International Airport Hong Kong		
2. International Air Transport Association (IATA)	15.	Mr Gerardo Hueto, Assistant Director, Safety and Flight Operations-ASPAC		

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# KEY CONSIDERATIONS FOR THE REVIEW OF ASIA-PACIFIC AVIATION SAFETY REGIONAL PRIORITIES AND TARGETS (APRAST 11 WP/15)

The review of the Regional Aviation Safety Priorities and Targets focussed on the following aspects:

- a) Ensure alignment of the existing Regional Aviation Safety Priorities and Targets to ICAO's objectives including the GASP. Take into account tentative Targets and Indicators that the GASP Study Group (GASP-SG) is proposing to be included in the next edition (2020-2022) of the GASP, outcomes of the review of USOAP methodology processes and tools by the Group of Experts for a USOAP Structured Review (GE USR), as well as the APAC Ministerial Conference Declaration 2018.
- b) Take into account the current safety performance of the APAC region. Considering the continued strong growth in air traffic in the APAC region, it is necessary that the APAC region step up its commitment to improve its safety oversight capability.
- c) Most regional Priorities remain valid, based on the assessment of the APAC region's current safety performance. However, the Actions and Targets should be updated and enhanced, based on the progress made and the experience gained thus far. For example, the Target, 'Task force (to be formed by APRAST) to develop an action plan on capacity building by June 2016' under the Priority, 'Improvements to safety oversight /Industry safety audits' has been achieved and should be removed;
- d) Consider the need to align the terminologies for consistency in reporting and measurement of progress. For example, the Metric, 'Number of fatal accidents irrespective of the volume of air traffic in the APAC region' under the Priority, 'Reduction of operational risks' should be aligned to ICAO Indicators which measure fatalities instead of fatal accidents;
- e) Provide for more realistic target setting by ensuring that Targets and associated deadlines set should be implementable for Industry and States/Administrations, while Target Indicators should also be based on data that are easily available or supportable; and
- f) Ensure a balance of targets that focus on organisational or systemic improvements, and targets that address operational safety risks. To this end, Industry should play an active role in setting targets for its implementation.

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## NOTES ON THE PRESENTATION OF THE AMENDMENT TO RASG-APAC REGIONAL AVIATION SAFETY PRIORITIES AND TARGETS

The text of the amendment is arranged to show deleted text with a line through it and new text highlighted in grey shading, as shown below:

Text to be deleted is shown with a line through it.

New text to be inserted is highlighted with grey shading.

Text to be deleted is shown with a line through it followed by the replacement text which is highlighted with grey shading.

new text to replace existing text

#### RASG-APAC REGIONAL AVIATION SAFETY PRIORITIES AND TARGETS

### RASG-APAC Regional Aviation Safety Priorities and Targets (Version 2.01)

Considering the continued strong growth in air traffic in the APAC region, it is necessary that the APAC region step up its commitment to improve its safety oversight capability, which relates to the reduction of regional operational risks and improvement in safety oversight capabilities of States. For this purpose, the APAC Regional Priorities and Targets were developed at APRAST/5 (September 2014), taking into account the discussions at APRAST/3 and the then-newly adopted ICAO Global Aviation Safety Plan (GASP), and approved at RASG-APAC/4.

The underlying objective of the APAC Regional Aviation Safety Priorities is rooted in the GASP aspirational goal to achieve zero fatalities in scheduled commercial operations, i.e. no fatalities recorded on scheduled commercial flights in a given year, by 2030. The APAC Regional Aviation Safety Priorities support this aspirational goal and the objectives of the GASP, and primarily stem from the analysis presented in the APAC Annual Safety Report, which identifies safety-related challenges and the prioritisation of areas that require action to enhance safety in the APAC region.

The APAC Regional Aviation Safety Priorities are grouped into five areas:

- a. Reduction in Operational Risks
- b. Improvements in Safety Oversight and Compliance
- c. Consistent and effective Safety Management Systems (SMS) and State Safety Programmes (SSP)
- d. Predictive risk management and advanced regulatory oversight
- e. Enhanced aviation infrastructure

Arising from the Priorities are Actions that serve to fulfil their associated Priorities. Targets that support the Actions are selected to ensure a balanced focus on organisational or systemic improvements and addressing operational safety risks.

The region's progress in attaining the APAC Regional Aviation Safety Targets is continuously monitored at APRAST meetings, and reported at the annual RASG-APAC meeting. The implementation of SEIs is monitored through the implementation of their outputs as updated by States/Administrations on an online monitoring mechanism.

The APAC Regional Aviation Safety Priorities and Targets, and associated timelines, are updated periodically to remain aligned to the ICAO Global Aviation Safety Goals, Targets and Indicators outlined in the revised Global Aviation Safety Plan (GASP). The current Version 2.1 of the APAC Regional Aviation Safety Priorities and Targets incorporates tentative targets of the GASP Edition 2020-2022 and the APAC Ministerial Declaration 2018, otherwise known as the Beijing Declaration.

Regional Aviation Safety Priorities	Action	Regional Aviation Safety Targets
Reduction of operational risks  According to the APAC Annual Safety Report 2017, the percentage of global fatal accidents attributed to the PAAC region has increased from 11% in 2008 to 25% in 2011, the accident and fatal accident rates attributable to States/Administrations in the APAC region improved from 3 and 0.28 respectively in 2014 to 1.69 and 0.16 respectively in 2016.  The report has also identified Loss of Control In-Flight (LOC-I), and Controlled Flight Into Terrain (CFIT) and runway safety related accidents as the main contributing factors to fatal accidents in the APAC region, which is in line with similar to the analysis in the ICAO Global Aviation Safety Plan.  Metric:  Number of fatal accidents irrespective of the volume of air traffic in the APAC region, and number of fatal accidents per million departures.	<ul> <li>Implement priority Safety Enhancement Initiatives (SEIs)</li> <li>RASG-APAC should continue its focus on the development of the current SEIs to address the global priority areas of LOC-I, CFIT and Runway Safety and other priority areas as identified for the APAC region, which may include emerging risks such as UAS, aircraft network security, dangerous goods, global flight tracking and space transportation.</li> <li>States/ Administrations should use data driven methodologies to identify high risk categories of occurrences, and implement collaborative solutions to reduce accident rates and fatalities in the region.</li> <li>RASG-APAC should continue to provide implementation support to States and industry, including through the development of better guidance materials as well as the organisation of workshops to provide assistance and guidance to APAC States e.g. on SEI implementation.</li> <li>States/ Administrations and industry should likewise accord priority to the implementation of these SEIs.</li> </ul>	<ul> <li>RASG APAC to complete the development of currently identified priority SEIs by end-2017.</li> <li>All States/Administrations and industry to update the online monitoring mechanism on their status of implementation of all applicable priority SEIs in RASG-APAC work programme by end-2019.</li> <li>[Regional Performance Dashboard] Reduction in the number of fatal accidents in 2018 compared to 2014Maintain a decreasing trend of fatal accidents per million departures, irrespective of the volume of air traffic in the APAC region, with a view to achieve an aspirational target of zero fatalities by 2030.</li> </ul>
Improvements to safety oversight /Industry safety audits  Recognizing that the APAC region has one of the fastest air traffic growth rates and that effective safety oversight systems are crucial in ensuring high standards of safety, States should enhance their safety oversight system as a high priority.	Enhance safety oversight systems through capacity building  Capacity building is an important element to enhance safety oversight capabilities. Considering that ICAO's last comprehensive systems approach audit cycle showed that the highest lack of effective implementation (52%, please see Figure 1 below) was in the area of CE 4 "qualified personnel", programmes should be initiated to increase the	<ul> <li>Task force (to be formed by APRAST) to develop an action plan on capacity building by June 2016.</li> <li>[RPD] States to progressively enhance safety oversight capability to achieve at least 75% EI in USOAP CMA, by 2017 and to achieve an APAC average overall</li> </ul>

#### **Regional Aviation Safety Priorities** Action **Regional Aviation Safety Targets** USOAP EI score higher or equal to the Metric: number of qualified inspectors in the region. A dedicated task force should be established by APRAST to develop an global average by 2022. APAC States' ICAO USOAP CMA effective action plan on capacity building. implementation rate. **Resolve Significant Safety Concerns (SSCs)** Number of service providers participating in the • [RPD] States to resolve any SSCs corresponding, ICAO-recognized industry assessment identified by the ICAO USOAP CMA States should accord the utmost priority to the resolution of programme promptly within the timeline programmes. any SSCs identified by the ICAO Universal Safety specified in the corrective action plan and Oversight Audit Programme Continuous Monitoring agreed to by ICAO. Approach (USOAP CMA) programme. States with SSCs should draw on the necessary resources available, including • Endeavour to have no Significant Safety technical assistance from other States and regional Concerns (SSCs) under the USOAP programmes such as COSCAPs, where necessary, to Continuous Monitoring Approach (CMA), resolve the SSCs promptly. and to resolve any future SSCs within the time frame agreed with ICAO. Use of the IATA Operational Safety Audit (IOSA) and • By 2020, (1) increase the number of IOSA the IATA Standard Safety Assessment (ISSA) registered APAC airlines by 50% over end-2016 figures; IOSA registered carriers have demonstrated safety performance more than 2 times better than that for nonregistered operators for the period between 2008 and 2013. By 2020, (2) increase the number of ISSA IOSA can be utilised as an effective tool for States to registered APAC airlines by 15% over evaluate operational capability and to establish level of end 2016 figures. confidence of air operators. Airlines are encouraged to pursue IOSA registration as a means to strengthen their safety management and compliance. States should consider various options to leverage IOSA from including recognition of IOSA to encouraging IOSA registration for all applicable operators. ISSA is a new safety programme, applicable to smaller operators whose aircraft or business model does not meet the eligibility criteria of IOSA. States are also encouraged to promote ISSA registration for all applicable operators.

Regional Av	riation Safety Priorities	Action	Regional Aviation Safety Targets
		Use of the IATA Safety Audit for Ground Operations (ISAGO) to improve ground safety  Aircraft ground damage is a significant APAC issue and contributes to a global figure of nearly US\$ 4-billion annual loss in terms of damage and injury. ISAGO aims to improve safety oversight of ground service providers, promptly identify ground operation activities with higher risks and reduce the number of accidents related to ground operations. With these aims in mind, operators are encouraged to pursue ISAGO registration for ground service providers for enhancement in aviation safety.	By 2020, (3) pursue 50% increase in ISAGO registrations over end-2016 figures .
The growing air traffi increasingly complex op involvement of both inclevels of safety. During 27% of APAC accident management while 33% deficiencies in reimplementation of SM identify hazards and reimplementation of the St safety oversight resource. In addition, States shou plans detailing an operation challenges and mitigate safety risks, so as to a	ic in the APAC region and the perating environment necessitate the dustry and States in ensuring high the period between 2008 and 2012, ats involved deficiencies in safety of the accidents in APAC involved gulatory oversight. Effective is essential for the industry to solve safety concerns. The robust SP also enables States to focus their es where they are most needed.  Ild develop national aviation safety ions roadmap to address operational te operational and organizational achieve a continuous reduction of isks and improvement in safety	<ul> <li>Support robust implementation of SMS and SSP</li> <li>Promote regional government and industry collaboration for sharing of best practices in safety management through RASG-APAC RASG-APAC should facilitate the sharing of best practices amongst States in the region on SMS and SSP.</li> <li>States should accord priority to the implementation of SMS and SSP to achieve an acceptable level of safety in aviation operations.</li> <li>RASG-APAC and APRAST should focus on assisting States in the implementation of SMS and SSP, and in the development of national aviation safety plans.</li> </ul>	<ul> <li>[RPD] Industry, particularly airlines, aviation training organizations, maintenance and repair organizations, airport operators, air navigation service providers, organizations responsible for the type design or manufacture of aircraft and aviation service providers to implement SMS by 2017.</li> <li>[RPD] All States to implement the full ICAO SSP by 2025</li> <li>All States to develop national aviation safety plans by 2025.</li> </ul>

Regional Aviation Safety Priorities	Action	Regional Aviation Safety Targets
Metrics:		
<ul> <li>Number of organizations that have implemented SMS as a percentage of the number of organizations required to implement SMS.</li> </ul>		
<ul> <li>Number of States having achieved Level 4 progress in SSP Implementation.</li> </ul>		
Number of States having developed a national aviation safety plan.		
Predictive risk management and advanced Data-driven regulatory oversight	Implementation of APAC AIG AWG recommendations to address Annex 13 requirements	
The evolution from reactive to predictive safety management and data-driven regulatory oversight systems hinges on the availability of high quality safety data. Proper	States should consider it a priority to implement the APAC AIG's recommendations.	<ul> <li>[RPD] States to achieve at least 75% EI in AIG of USOAP CMA, by 2017 and an APAC average USOAP EI score in AIG</li> </ul>
risk management and oversight is also reliant on the effective investigation of accidents and incidents in order to prevent recurrence.	Establish a structure for safety data collection, analysis and sharing	higher or equal to the global average by 2022.
Many APAC States have yet to fully implement ICAO Annex 13 requirements for accident investigation (53% - please see Figure 2 below). AIG AWG recommendations offer guidance to States to at least meet the minimum requirements. Implementation of these recommendations would help to improve each State's capacity to effectively investigate accidents and serious incidents and should also enhance the level of reporting by States to assist in the identification of regional safety issues and trends.	RASG-APAC should establish an action plan that facilitates the use of standardized taxonomies for data collection in the region. Standardized taxonomies, for example in the description of safety occurrences, ramp inspection outcomes and definitions of audit findings, would facilitate the benchmarking and sharing of data among States. In the longer term, RASG-APAC should put in place a structure for the collection, analysis and sharing of safety and operational data in the region in support of predictive a comprehensive approach to risk management.	• To develop regional mechanism for data collection, analysis and sharing by 20172020.
Furthermore, APAC States often lack the resources and expertise to manage and collect data on a State level and	Establish a mechanism for regional data collection and sharing	

Regional Aviation Safety Priorities	Action	Regional Aviation Safety Targets
there are currently no formal mechanisms in place that allow for the sharing and benchmarking of information at the regional level.  Finally, while many air operators in APAC have Flight Data Analysis Programmes, many have yet to fully incorporate the data into their risk management decision-making and few are leveraging on the valuable information available from external data-sharing platforms such as the IATA Flight Data Exchange (FDX) or the FAA Aviation Safety Information Analysis and Sharing (ASIAS) programmes.  Metrics:	RASG-APAC should facilitate initiatives to develop regional data collection, analysis and sharing systems, including collaboration with existing data sharing systems ASIAS and IATA FDX programmes, with support from States and industry.  Enhance the protection of aviation data information  RASG-APAC should encourage States/ Administrations to adopt safety information protection protocols.	<ul> <li>By 2020, pursue 50% increase in participation in flight data sharing initiatives by APAC air operators, with aircraft of mass 27,000kg above, over end-2016 figures.</li> <li>APAC States to provide assurance that predictive risk management is fully effective by 2027.</li> </ul>
States' ICAO USOAP CMA EI rate for AIG module		
Enhanced Aviation Infrastructure  Air Traffic Services  Sustainable growth of the international aviation system will require the introduction of advanced safety capabilities (e.g. full trajectory-based operations) that increase capacity while maintaining or enhancing operational safety margins. The long-term safety objective is intended to support a collaborative decision making environment characterized by increased automation and the integration of advanced technologies on the ground and in the air, as contained in the air and the	<ul> <li>Coordination with APANPIRG</li> <li>Support the implementation of ASBU and ensure their implementation accounts for and properly manages existing and emerging risks (i.e. approaches with vertical guidance (APV) to mitigate CFIT and runway excursion).</li> <li>Jointly develop the proper structures to sustain the collection and sharing of regional ATM data; and the sharing and resolution of safety issues.</li> </ul>	• Implement structures between RASG and APANPIRG to facilitate collection and sharing and resolution of ATM-related safety issues by mid-20179.
ICAO's Aviation System Block Upgrades (ASBUs) strategy.  Aerodrome Facilities  Particular attention should be paid to runway safety. Most aerodromes in the region are not equipped with the	<ul> <li>Promotion of Effective Implementation of AGA</li> <li>RASG-APAC should promote effective implementation of AGA, with focus on runway safety programmes that support the establishment of Runway Safety Teams (RSTs) and implementation of inter-organizational SMS and Collaborative Safety Teams (CSTs).</li> </ul>	• [RPD] States to achieve at least 75% EI in AGA of USOAP CMA, by 2017 and an APAC average USOAP EI score in AGA higher or equal to the global average by 2022.

Regional Aviation Safety Priorities	Action	Regional Aviation Safety Targets
appropriate infrastructure to support safe operations, and/or are not certified due to lack of capacity of their respective regulatory authorities. The aerodrome and ground aids (AGA) CMA module has one of highest lowest EI levels of lack of effective implementation (3954.7%, see Fig. 2. above). In 20122016, 13% of APAC accidents included threats that were related to the malfunction or unavailability of ground based navigation aids. During the period between 2008 and 2012, 30% of the accidents in APC were runway excursions runway safety was one of the top two accident categories for APAC region, and runway excursions were amongst the top three accident categories in the region over the last five years (from 2012 to 2016).  Metrics:  • Structures in place to collect and share regional ATM data.  • States' ICAO USOAP CMA EI rate for AGA module.  • Number of runway safety seminars, workshops or other events at APRAST or RASG-APAC.  • Number of certified aerodromes with RSTs in APAC region that are used for international operations.	<ul> <li>Decision making schemes.</li> <li>RASG-APAC and APRAST should focus on assisting States in the implementation of air navigation and airport core infrastructure elements.</li> </ul>	<ul> <li>Promote runway safety through workshops and seminars at least yearly.</li> <li>Certify aAll aerodromes in APAC region that are used for international operations to have RSTs by 201720.</li> </ul>