



ICAO

Marrakech Ministerial Call to Action

Ensuring No One Is Left Behind in Aviation

Global Implementation Support Symposium (GISS 2026)

14 April 2026 – Marrakech, Morocco

Preamble

We, the Ministers responsible for Civil Aviation, gathered in Marrakech at the International Civil Aviation Organization (ICAO) Global Implementation Support Symposium (GISS 2026), affirm that safe, secure, sustainable and resilient aviation for all is indispensable to economic growth, trade, tourism, humanitarian action and global connectivity.

We reaffirm our commitment to the ICAO Strategic Plan 2026–2050, and the implementation of the No Country Left Behind (NCLB) Strategic Goal.

Recognizing persistent disparities in capacity, financing, infrastructure and human capital, we concur to promote strengthened international cooperation and enhance national action to ensure that no country is left behind.

I. Strengthen Governance and Institutional Capacity

- Strive to modernize Civil Aviation Authorities to enhance planning and implementation capabilities, technical oversight, financial sustainability and risk-based, data-driven supervision.
- Support the highest practicable degree of uniformity and effective implementation of ICAO standards and recommended practices (SARPs), particularly in areas related to the implementation of essential safety, security and capacity standards where Member States may be overdue, helping prepare States for future applicability dates.
- Strengthen state safety and security oversight capabilities by implementing corrective actions identified through the ICAO Universal Safety Oversight Audit Programme (USOAP) and ICAO Universal Security Audit Programme (USAP) including through targeted assistance and regional cooperation mechanisms, where needed.

- Actively leverage ICAO implementation support tools and services and contribute to advancing the Strategic Plan 2026–2050.
- Promote strengthened facilitation processes to ensure the efficient and secure movement of passengers, crew and cargo across borders.
- Continue to observe and assess the need to update relevant regulatory frameworks to effectively address emerging technologies, digitalization, and aviation cleaner energies.

II. Unlocking Aviation Growth and Development through Adequate Funding and Financing of aviation including Aviation Infrastructure

- Recognize aviation as a strategic enabler of national development, trade, tourism and climate strategies.
- Support due consideration to aviation infrastructure development in relevant national development, financing and investment frameworks and strategies as a catalyst for economic growth.
- When possible, support access to diversified and inclusive funding sources, including public funding, development banks and private investment capacities to expand airports, air navigation systems and aviation cleaner energies.
- Encourage establishment of structured partnerships with multilateral development banks, donors, and industry to further aviation projects.

III. Empower the Next Generation of Aviation Professionals

- Consider developing aviation workforce initiatives aligned with ICAO Next Generation of Aviation Professionals (NGAP) Global Summit 2025 Call to Action and NGAP Global Strategy, encompassing talent attraction, education, training and career pathways.
- Promote women empowerment, youth participation and scholarship programmes to diversify and strengthen the global aviation workforce.
- Expand global training capacity and close skills gaps through strengthened partnerships with ICAO TRAINAIR PLUS centres and accredited institutions.
- Support the development of digital skills, cybersecurity expertise, and mutual recognition of qualifications to ensure workforce resilience.

IV. Ensure Collective Implementation and Accountability

- Support the ICAO Global Appeal 2026–2028 through voluntary contributions, technical partnerships, and resource mobilization.
- Where possible, provide updates on NCLB-focused initiatives through ICAO regional and global mechanisms to ensure transparency and measurable results.
- Champion the NCLB Goal by sharing best practices and demonstrating leadership in implementation excellence.

Conclusion

Adopted in Marrakech on 14 April 2026, this Call to Action reflects our determination to translate political will into measurable progress. Through strengthened governance, sustainable financing, empowered human capital and integrated development planning, we

commit to a resilient, inclusive and sustainable global aviation system that leaves no country behind.

It is understood that this Call to Action does not introduce any new legal or financial obligations for States beyond those already established in ICAO Assembly Resolutions and Decisions.

Adopted on 14 April 2026 in Marrakech, Morocco, by the following participating States, represented at the Ministerial Roundtable:

Angola
Azerbaijan
Cabo Verde
Canada
Comoros
Equatorial Guinea
Eswatini
Gabon
Gambia
Ghana
Guinea Bissau
Haiti
Japan
Libya
Malawi
Morocco
Mozambique
Nigeria
Singapore
South Sudan
Türkiye
Yemen