



International
Civil Aviation
Organization

Organisation
de l'aviation civile
internationale

Organización
de Aviación Civil
Internacional

Международная
организация
гражданской
авиации

منظمة الطيران
المدني الدولي

国际民用
航空组织

Ref. RSO – AP116/25 (RSO), EUR/NAT 25-0300.TEC (HAS/DZA) 12 September 2025

Subject: Joint ICAO APAC Office & EUR/NAT Office Inter Regional Workshop on Enhanced Civil-Military Cooperation in Air Traffic Management and Flexible Use of Airspace 2026

Actions Required:

- 1) To coordinate participation from military counterparts, and
- 2) To register participants soonest and submit presentation(s) by **09 January 2026**

Sir/Madam,

1. We wish to invite your State/Administration to participate in the joint workshop of the ICAO Asia and Pacific (APAC) Office together with the European and North Atlantic (EUR/NAT) Office on Enhanced Civil-Military Cooperation in Air Traffic Management (ATM) and Flexible Use of Airspace (FUA). The **ICAO APAC & EUR/NAT CMAC/FUA WORKSHOP 2026** will be held at the ICAO APAC Office, in Bangkok, Thailand, from **Monday, 19 January to Friday, 23 January 2026**.

2. The main objectives of this inter-regional **ICAO APAC & EUR/NAT CMAC/FUA WORKSHOP 2026** are to:

- present the key concepts of Civil-Military ATM Cooperation (CMAC) and FUA within ICAO framework, including Doc 10088;
- assist the States/Administrations to advance “one-step forward” regarding the application of FUA concept at strategic, pre-tactical and tactical phases;
- share good practices, discuss challenges and explore further development of CMAC/FUA with the integration of relevant key ICAO Global Air Navigation Plan ASBU elements such as Advanced FUA, Air Traffic Flow Management (ATFM), User Preferred Routes (UPR) or Free Route Airspace (FRA), etc.; and
- actively participate in the tabletop exercises and case studies where best practices in CMAC and FUA will be presented/shared.

3. This interactive event is planned to provide States/Administrations with practical guidance, as well as table-top exercises, which will cover major concerns of both Regions on CMAC and FUA implementation, including but not limited to the establishment of a high-level framework, joint civil-military Airspace Management Centres and coordination procedures, FUA airspace structure design and publication, safety risk assessment, operational performance evaluation, civil-military data integration and system interoperability. The Provisional Workshop Programme is attached as **Attachment A**.

4. The **ICAO APAC & EUR/NAT CMAC/FUA WORKSHOP 2026** will be held as an in-person event to facilitate enhanced discussions and active participation in the planned exercises. It is strongly recommended that the delegations include Subject Matter Experts (SMEs) from both civil and

Asia and Pacific Office
252/1 Vibhavadi Rangsit Road
Chatuchak
Bangkok 10900
Thailand

Postal Address:
P.O. Box 11
Samyaeek Ladprao
Bangkok 10901
Thailand

Tel.: +66 (2) 537-8189
Fax: +66 (2) 537-8199

www.icao.int/apac
E-mail: apac@icao.int

military aviation Regulatory Authorities/Administrations, civil and military Air Navigation Service Providers (including airspace planners and managers), civil and military airspace users (including airline representatives), and other relevant stakeholders with an interest in participating in the event. To that end, you are kindly requested to forward this invitation to your military counterparts and all other stakeholders concerned in your State to participate in the event.

5. If you are interested in contributing to the workshop as a speaker, please contact the ICAO APAC and EUR/NAT Office focal points, Ms. Ying Zhang and Mr. Sven Halle respectively, for more information. In order to make the workshop more productive and effective, it is recommended that States/International Organizations submit presentations on the above-mentioned subjects by **9 January 2026** via email to APAC-RSO@icao.int, with a copy to yingzhang@icao.int and shalle@icao.int.

6. The Workshop Bulletin containing detailed information about the venue, list of hotels and other useful information, is attached (see **Attachment B**) to this invitation letter. All workshop materials will be available in due course on the ICAO APAC Office meeting webpage at <https://www.icao.int/APAC/meetings> under the 2026 meeting list.

7. We would appreciate if you could, as soon as possible, preferably not later than **9 January 2026**, confirm the participation and complete the online registration(s) of the delegate(s) from your State/International Organization through the registration link at [Online Registration](#), and send the list of your registered participants to APAC-RSO@icao.int, with a copy to yingzhang@icao.int and shalle@icao.int.

8. Any inquiries may kindly be directed to the local points in the APAC and EUR/NAT Offices:

Asia and Pacific (APAC) Office

Ms. Ying Zhang
Deputy Chief APAC RSO
E-mail: yingzhang@icao.int

European and North Atlantic (EUR/NAT) Office

Mr. Sven Halle
Regional Officer
E-mail: shalle@icao.int

Accept, Madam/Sir, the assurances of our highest consideration.



Tao Ma
Regional Director
ICAO APAC Office

Nicolas Rallo
Regional Director
ICAO EUR/NAT Office

Enclosures:

A – Provisional Workshop Programme
B – Workshop Bulletin