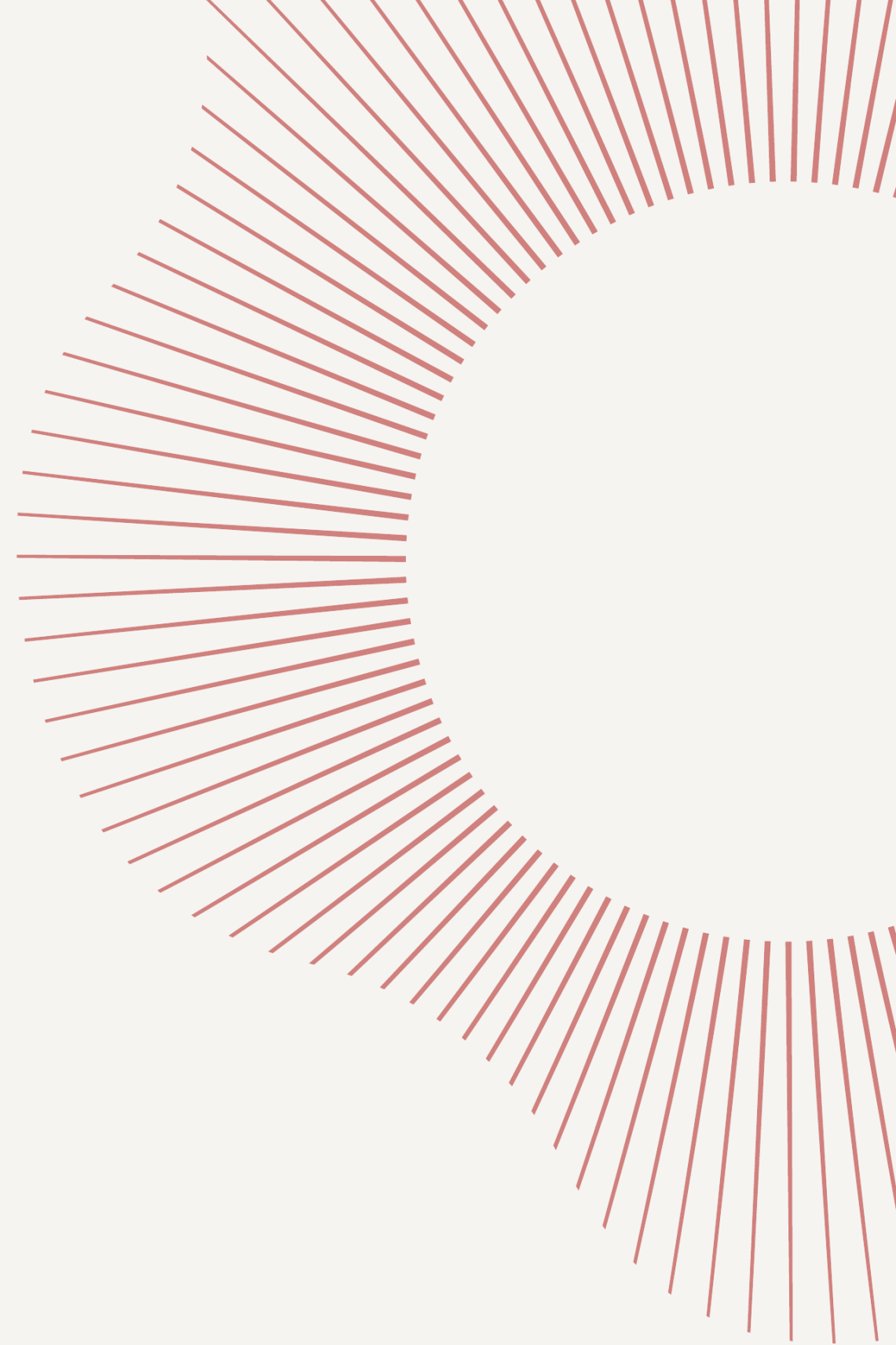


STATES SUPPORTING STATES

**One shared purpose.
Many trusted routes.**

Making No Country Left Behind practical through cooperation



HOW THE CONVERSATION **BEGAN**....

A State-led idea emerging from evidence, carried forward through dialogue and now open to APAC input.



APRIL 2026 • MARRAKECH

GISS 2026

23 African States informed the initial discussion on needs and peer support.



JULY 2026 • CAIRO

AFI DIALOGUE

The States Supporting States conversation was brought forward at AFI Aviation Week.



TODAY • APAC

OPEN FOR INPUT

Seeking perspectives, not commitments.

CURRENT CONVENING STATES



Egypt



France



United Arab Emirates



United Kingdom

The dialogue is open to all ICAO Member States and partners; these are convening States, not an exclusive membership.

TURN WILLINGNESS INTO **PRACTICAL SUPPORT**

The aim: Reduce the distance between a State's priority and the right existing source of support.

IDENTIFY

Make a practical State need visible early.

CONNECT

Recognize relevant expertise, experience or support.

ROUTE

Use an existing channel to deliver the right response.



START WITH THE STATE PERSPECTIVE

The approach should be agile and fluid because a State's priority, timing and operating reality are never identical.

?

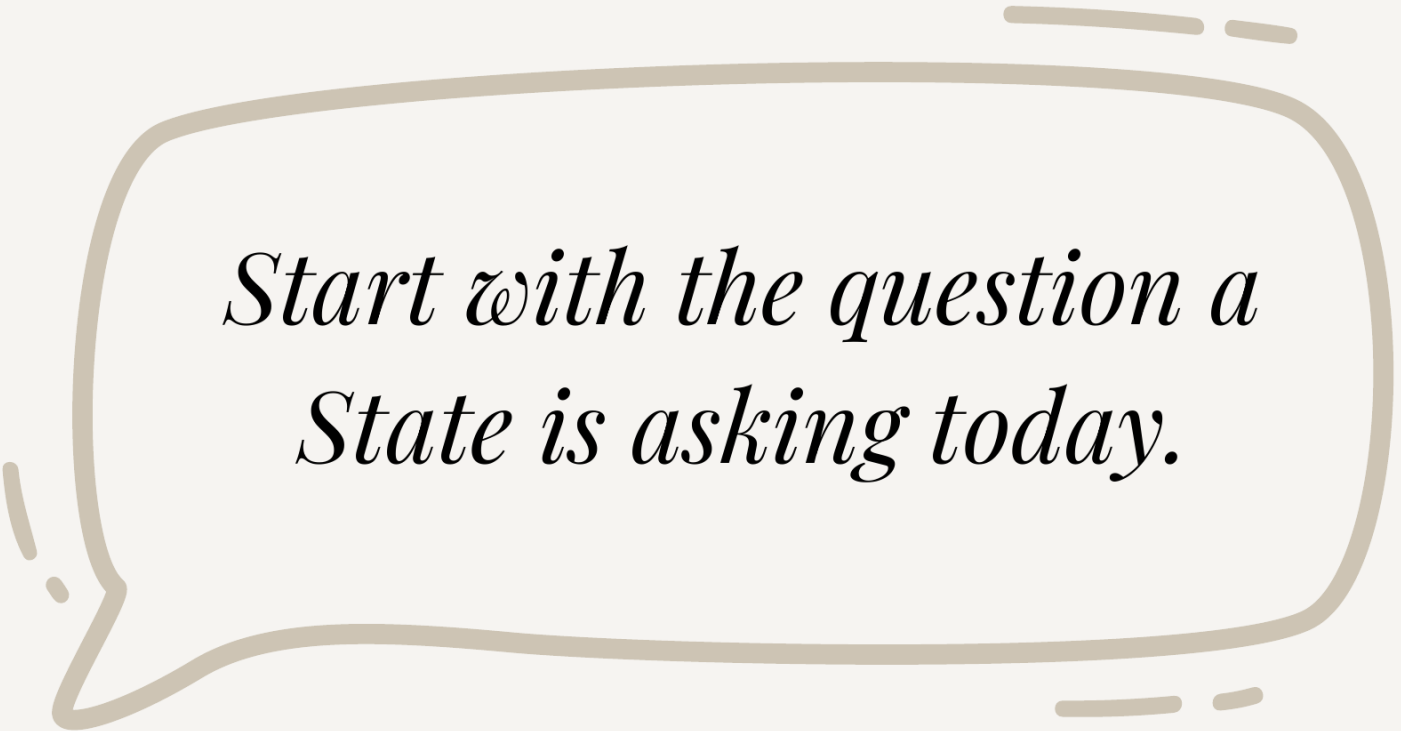
What needs attention now?

?

What support would be useful?

?

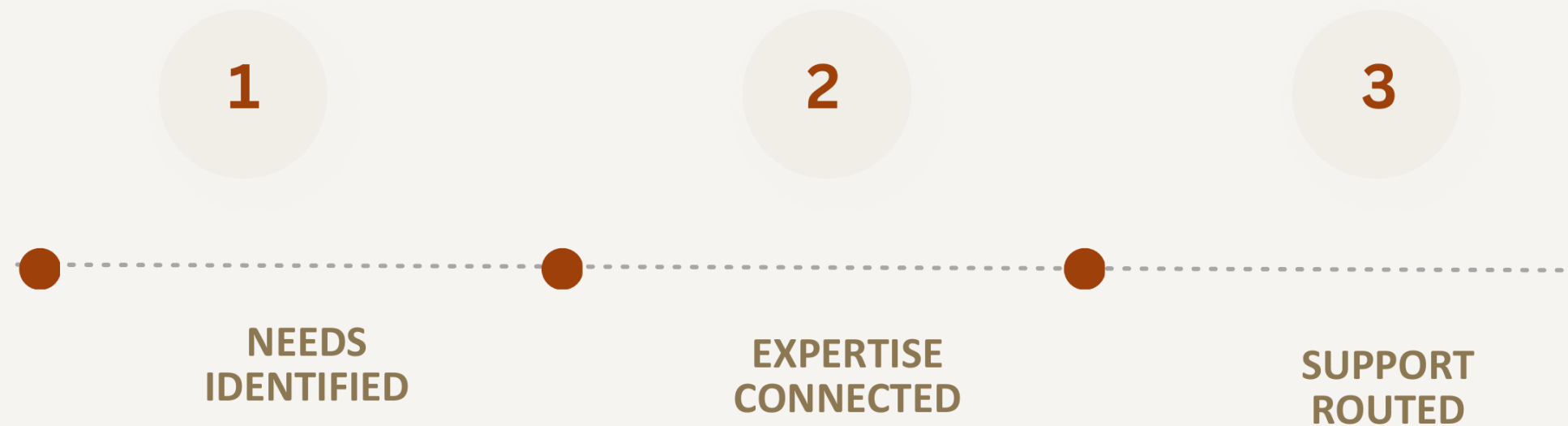
Which route fits best?



*Start with the question a
State is asking today.*

A LIGHT COORDINATION LAYER

It helps us hear the need, recognize the expertise and choose the right route.



Not a standards body • Not a donor mechanism • Not a delivery system

A SHARED **ICAO** ARCHITECTURE

The idea works inside the existing architecture.

It does not create a competing, technical or delivery mechanism.



ICAO Council

Sets direction and exercises governance oversight.



ANC + panels

Develop and recommend sound technical provisions.



Secretariat + CDI

Coordinate and deliver needs-based support.



States + partners

Define priorities and contribute expertise or resources.

Council TCC: advises on technical cooperation, capacity building, training and implementation support.

NCLB IS THE **MANDATE**

No Country Left Behind is a formal ICAO Strategic Goal for 2026–2050.

ICAO'S COMMITMENT

- Lead collaboration and cooperation
- Enable continuous capacity building and support
- Use implementation support and resource mobilization



CONTRIBUTION

- Hear a State's practical priority earlier
- Reveal useful peer and partner capability
- Route the response through existing channels

APAC ALREADY HAS THE BUILDING BLOCKS

The value is in connecting to these trusted routes—not creating a parallel one.



ICAO APAC CAT

Tailored assistance missions



COSCAP

Regional technical
cooperation



IPAV

Short expert assignments



RASG-APAC

Regional safety coordination



APAC CDI Initiative

Projects, funding and
delivery



Bilateral support

Direct peer-to-peer
exchange

A SIMPLE **STATE-TO-STATE** JOURNEY

The State stays in the lead. The purpose is to make the first connection more informed and timely.



No automatic commitment • No replacement of normal ICAO processes • State ownership throughout

HELP SHAPE THE IDEA

Help existing support reach the right State, at the right time, through the architecture we already trust.



**What experience can your
State offer?**



**Which need is hardest to
connect to support?**



**Which existing channel
should be strengthened first?**

The idea should be shaped by States before it takes any further form.

STATES SUPPORTING STATES

A practical conversation on aviation safety cooperation

NEEDS IDENTIFIED • EXPERTISE CONNECTED • SUPPORT DELIVERED



SCAN TO EXPLORE THE IDEA