

23rd COSCAP SOUTHEAST ASIA STEERING COMMITTEE MEETING (SCM/23)

22-23 April 2026, Bali, Indonesia

Working Paper 5 (WP/5)

Agenda Item 8: Programme Work Plan 2026/2027

(Presented by the COSCAP-SEA Secretariate)

EXECUTIVE SUMMARY

This paper presents the proposed Work Plan for implementing the COSCAP-SEA Programme in 2026-2027.

Action: The COSCAP Southeast Asia Steering Committee is invited to review comment and approve the proposed COSCAP-SEA Work Plan for 2026-2027 which will be updated as required under the approval of the Chairperson of the Steering Committee.

1. INTRODUCTION

1.1 COSCAP-SEA CTA/PC is required to prepare a draft annual Work Plan and present it to the Steering Committee meeting (SCM) for discussion and approval. This is in accordance with Part J, para 2.1 of the COSCAP-SEA Programme Document and this working paper presents the proposed Work Plan for implementing the COSCAP- SEA Programme in 2026-2027.

1.2 Steering Committee will continue to determine work priorities and approve annual Work Plans in accordance with Part F, para 2.1 (ii) - the scope of the programme activities. This Annual Work Plan may witness some amendments hinging on the approval of the Programme Document for COSCAP-SEA Phase VI.

1.3 For the development of this proposed annual Work Plan, activities have been prioritized considering the proposed strategic priorities for Phase V of the Programme. The work plan is developed using inputs from sources such as USOAP CMA outcomes, relevant APAC meetings and conferences, regional plans, COSCAP-SEA missions, consultations with State National Coordinators, and Training Needs Analyses conducted by the ICAO APAC Office and COSCAP-SEA. In addition, due consideration has been given to the rescheduling of postponed activities and to the need for following up on some topics already addressed in past activities.

1.4 The priorities and activities are aligned with the Global Aviation Safety Plan (GASP), Asia Pacific Regional Aviation Safety Plan (AP-RASP) and, the APAC Ministerial Declaration commitments.

2. DISCUSSION

2.1 Approach and Strategic Priorities

2.1.1 In prioritizing and conducting its activities, especially with respect to coordination, assistance and training activities, COSCAP-SEA attempts to follow a balanced, risk-based and result-oriented approach, in order to:

- a) address immediate needs (e.g. for the identification and mitigation of potential immediate risks for safety) as well as longer term needs, including for the implementation and continuous maturation of the State Safety Programme (SSP),
- b) address common challenges throughout the sub-region but also specific challenges faced by some of the Member States; and
- c) support States in achieving an effective safety oversight system, accident/serious incident investigation system, safety reporting systems and SSP.

2.1.2 Within the available resources and time constraints, the 2026-2027 Work Plan aims at scheduling activities benefiting all Member States and addressing all strategic priorities namely:

- a) **SP1** Identifying and mitigating potential immediate risks for safety (USOAP)
- b) **SP2** Effectively fulfilling the State's certification/licensing /approval, surveillance, and enforcement responsibilities (CE-6 to 8)
- c) **SP3** Identifying and mitigating key emerging risks (GASP/RASP)
- d) **SP4** Enhancing the State safety oversight system in an effective, sustainable, and resilient manner, (CE-1 to 5)
- e) **SP5** Ensuring the establishment and implementation of an independent and effective accident and serious incident investigation system in each State,
- f) **SP6** Establishing and implementing effective safety data collection and processing systems, (SSP/SMS)
- g) **SP7** Continuously progressing SSP implementation. (SSP/NASP)

2.2 Sub-Regional Training

2.2.1 The regional training activities presented in Attachment A to this working paper address all the above-mentioned strategic priorities. Predominantly, most of the activities would be in-person mode, however, few online activities would continue keeping in mind the scope of the activities, participation reach, resource availability, etc.

2.2.2 The training activities offered will comprise webinars, which are generally 1 to

4 hour long and provide information on specific topics, as well as workshops which are generally organized over 1 to 4 days, and which involve interactions with participants. Prospects for training courses, not included in this work plan, would be offered as and when available/provided.

2.2.3 Notification package will clearly specify the following when preparing training events, including during the coordination phase with COSCAP-SEA Partners and when providing registration information to Member States:

- a) associated strategic priority,
- b) specific risk/risks to be mitigated,
- c) targeted categories of personnel from the Member States' authorities,
- d) duration of the training; and
- e) expected outcome for States.

2.2.4 Whenever relevant and possible, training events will be complemented by “follow-up events”, i.e. training events on the same topic organized for example one year later. This will enable us to review the progress made by States in the period between the two events, as well as any challenges encountered by States. This approach will help enhance the effectiveness of the training provided as well as the sustainability of the outcome of the training for States.

2.2.5 COSCAP-SEA introduced a structured approach to measure the effectiveness of its capacity-building activities after SCM/21, focusing on changes in participants' Knowledge, Skills, and Attitudes (KSA). The evaluation is typically conducted 4–5 months post-activity, involves both the participant and their supervisor to assess the training's practical impact. States are requested to respond to the survey for the assessment of effectiveness.

2.3 On-site Assistance Missions

2.3.1 The **Appendix B** to this Discussion Paper includes the tentative schedule of on-site assistance missions, aimed at covering most of the Member States in the considered period. Competent member States may consider providing Experts for these missions.

2.3.2 The sequence of on-site assistance missions has been selected considering the following factors:

- a) are scheduled to receive a USOAP CMA on-site activity,
- b) have not yet received an on-site assistance mission,
- c) need assistance in certification of international airports (Beijing/ Delhi Declaration),
- d) need assistance in SSP and PBN implementation (Beijing/ Delhi Declaration),
- e) need support in implementation of AP-RASP deliverables,
- f) where required, on-site OJT after completion of online/on-site training,



g) any other support requested by a Member State, within programme scope.

2.3.3 Three aerodrome-related on-site assistance missions will be scheduled in coordination with the Asia and Pacific Regional Office of ICAO to support aerodrome certification in Brunei Darussalam, Lao PDR and Timor-Leste, due to the specific challenges faced by these States.

2.3.4 During the APRAST/24 The Regional Director highlighted that only six APAC States have completed the State Safety Programme (SSP) implementation and only 7 States have published updated NASP in GASP library. COSCAP-SEA proposes to recruit a short-term expert, through ICAO-CDI for on-site missions to ensure SSP implementation in time-bound manner.

2.3.5 COSCAP-SEA proposes to undertake dedicated assistance missions to Brunei Darussalam and the Philippines to support in their USOAP-CMA audit preparations. The audits are scheduled in September 2026. Assistance to other Member States will be incorporated into the COSCAP-SEA work plan following the publication of the ICAO USOAP-CMA activity schedule for 2027, expected in June 2026. The work plan will be amended accordingly and the revised plan will be submitted to the Chairman for approval in accordance with established procedures.

2.3.6 Additional on-site assistance missions may be added, following requests by Member States and/or proposals by the COSCAP-SEA Chief Technical Advisor/Programme Coordinator and with the approval of the Chairperson of the COSCAP-SEA Steering Committee. These missions will be carried out in collaboration with Partner States and Organizations, subject to the availability of Programme resources, time, and the approval of the Chairman – COSCAP-SEA.

2.4 Regional Meetings

2.4.1 **Appendix B** to this Discussion Paper also includes the tentative schedule of meetings in the period considered.

2.5 Other annual activities of the COSCAP-SEA CTA/PC and Experts

2.5.1 **Appendix C** to this working paper contains the other annual activities of COSCAP-SEA CTA/PC.

3. CONCLUSION

3.1 The proposed COSCAP-SEA work plan for 2026-2027 aims at optimizing the support provided to Member States within the accessible resources and available time. For its effective implementation, the timely receipt of financial contributions from Member States and voluntary contributions from Partners is essential.

3.2 Proposed amendments to this work plan will be submitted to the Chairman for approval on behalf of the Steering Committee. These amendments will in particular reflect the need for introduction of a new deliverable or evolving State needs.

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**WP/5-PROPOSED WORK PLAN FOR COSCAP-SEA
REGIONAL TRAINING ACTIVITIES**

Tentative Period	Location or Virtual platform	Activity (ICAO/Partner support)	Strategic priority/priorities
12-13 May 2026	APAC RO Bangkok	ICAO & FSF Workshop on Enhancing Airworthiness Management and Safety Investigation Practices.	3 FSF-W14-APRAST/24 FSF-DP2 SCM/22
01-05 June 2026	Manila Philippines	COSCAP-SEA, CAA Malaysia course in Oversight of English Language Proficiency.	1, 2, 4
13-17 July 2026	APAC RO Bangkok	COSCAP-SEA Specialized Course in oversight of Aeronautical Ground Lights for AGA Inspectors and Aerodrome Operators	1, 2, 4 GOC-GASP26-28
29-31 July 2026	APAC RO Bangkok	ICAO & FSF(AP-CAS) Workshop on the Global Action Plan for the Prevention of Runway Incursions (GAPPRI)	3, 4 SEI-Rwy Safety
04-07 August 2026	APAC RO Bangkok	ICAO Workshop on National Aviation safety Plan (NASP)	1, 4, 7 Target 5.2 GASP
10-14 August 2026	Virtual	ICAO- EASA Safety Oversight for ANS Inspectors – Initial Course.	2, 4 APAC-RO TNA
25-29 August 2026	APAC RO Bangkok	ICAO- EASA Audit Techniques & Practices for ANS Safety Oversight Course. (Dependent on course above)	2, 4 APAC-RO TNA
07-11 September 2026	APAC RO Bangkok	COSCAP-SEA course in Certification of Aircraft Maintenance Organization.	1, 2, 4
14-18 September 2026	Vientiane Lao PDR	COSCAP-SEA Course for CAA Inspectors and Aerodrome Operators on Application of ICAO Annex 14 -I Course (Design)	1, 2, 4 GOC-GASP26-28
October 2025	Volunteer Host	COSCAP-SEA Resolution of Safety Concern and Enforcement in AGA area.	1, 4
19-23 October 2026	APAC RO Bangkok	COSCAP-SEA EASA workshop on Strengthening Southeast Asian CAA Capabilities in ICAO Critical Elements CE-1 and CE-2.	1, 2
02-06 November 2026	APAC RO Bangkok	COSCAP-SEA & World Birdstrike Association course in Advanced Wildlife Hazard Management: Data-Driven Risk Assessment, Mitigation Strategies and Performance Measurement.	1, 2, 4 AOP/SG/09
16-20 November 2026	Cambodia	COSCAP-SEA Course for CAA Inspectors and Aerodrome Operators on Application of ICAO Annex 14 -I Course (Design)	1, 2, 4 GOC-GASP26-28
December 2026	TBD	COSCAP-SEA workshop on understanding SSP and SMS PQs towards USOAP-CMA preparations.	1, 2, 4, 7



Tentative Period	Location or Virtual platform	Activity (ICAO/Partner support)	Strategic priority/priorities
January 2027	TBD	COSCAP-SEA Course in Flight Validation Pilot Training and Evaluation. (To be coordinated with ICAO FPP)	1,2, 4
January 2027	TBD	COSCAP-SEA course in Dangerous Goods including Technical Instructions and OJT.	1, 2, 4 GOC-GASP26-28
February 2027	TBD	RPAS Certification and Oversight workshop	3
February 2027	TBD	Concept of new Obstacle Limitation Surfaces and Transition planning for Implementation by 2030.	1, 2, 4

- END -

Strategic Priorities for Phase V of the Programme are as follows:

SP1- Identifying and mitigating potential immediate risks for safety.

SP2- Effectively fulfilling the State's certification/licensing/approval, surveillance and enforcement responsibilities.

SP3- Identifying and mitigating key emerging risks.

SP4- Enhancing the State safety oversight system in an effective, sustainable and resilient manner.

SP5- Ensuring the establishment and implementation of an independent and effective accident and serious incident investigation system in each State.

SP6- Establishing and implementing effective safety data collection and processing systems; and

SP7- Continuously progressing SSP implementation.



**WP/5-PROPOSED WORK PLAN FOR COSCAP-SEA ON SITE
ASSISTANCE MISSIONS AND REGIONAL MEETINGS**

Tentative Period	State/Location	Activity
24-30 May 2026	Brunie Darussalam	CTA Mission to DCA Brunie for supporting Phase VI of Aerodrome Certification.
15 -19 June 2026	Timor Leste	CTA On-site mission for progress assessment , assistance need review and PQ support in the AGA area.
22-26 June 2026	APAC RO Bangkok	Twenty-fifth Meeting of the Asia Pacific Regional Aviation Safety Team- APRAST/25
20-24 July 2026	Manila Philippines	COSCAP-SEA -PQ Review exercise ahead of ICAO USOAP-CMA audit
07-11 September 2026	Malaysia	61 st Conference of Directors General of Civil Aviation, Asia and Pacific Regions (DGCA/61)
September 2026	Cambodia	CTA On-site mission for progress assessment , assistance need review and PQ support in the AGA area.
October 2026	Papua New Guinie	CTA On-site mission for progress assessment , assistance need review and PQ support in the AGA area.
November 2026	Malaysia	CTA On-site mission for progress assessment , assistance need review and PQ support in the AGA area.
December 2026	APAC RO Bangkok	Twenty-sixth Meeting of the Asia Pacific Regional Aviation Safety Team- APRAST/26
December 2026	APAC RO Bangkok	Sixteenth Meeting of the Regional Aviation Safety Group-Asia and Pacific Regions -RASG-APAC/16
January 2027	Lao PDR	On-site mission by CTA to assist in certification of remaining international aerodromes (Progress Review)
February 2027	Indonesia	On-site mission and assistance need review and assistance in AGA area.



**TO WP/5-OTHER ANNUAL ACTIVITIES OF THE
COSCAP-SEA CTA/PC AND EXPERTS**

ACTIVITIES
COSCAP-SEA Follow-up and Technical Assistance Missions by CTA/PC and Experts as requested, prioritized, planned, and resourced
Longer duration targeted technical assistance missions by experts as requested, prioritized, planned and resourced
CTA/PC to participate in APAC RO CAT technical assistance missions.
CTA/PC to participate in other COSCAP technical assistance missions in AGA area (Inter-COSCAPs on exchange basis)
CTA/PC to participate in ICAO Runway Safety Go-Team missions and other from AGA
CTA/PC to participate in ACI APEX Safety Airport Review missions, when requested.
ICAO Online courses and on-site Courses.
EASA in-country training delivered under EU-South East Asia Aviation Partnership Project coordinated by COSCAP-SEA