International Civil Aviation Organization
Asia and Pacific Office

Twenty-sixth Meeting of the Asia Pacific Regional Aviation Safety Team (APRAST/26)

(Bangkok, Thailand, 9 to 13 November 2026)

Agenda Item 5: Presentations – State / Industry / ICAO

UPDATE ON ORGANIZATIONAL (ORG) ROADMAP 2026-2028

(Co-Chairs ORG WG)

SUMMARY

This paper provides an update on the implementation of Safety Enhancement Initiatives (SEIs) under the Organizational (ORG) Roadmap 2026–2028 of the Asia Pacific Regional Aviation Safety Plan (AP-RASP). It reviews progress made since last APRAST/25.

The meeting is invited to review and agree on the proposed actions for continued implementation of the ORG Roadmap SEIs.

1. INTRODUCTION

1.1 Asia Pacific- Regional Aviation Safety Plan (AP-RASP) 2026-2028 was published in April 2026 and is available on the ICAO APAC RASG website at (https://www.icao.int/APAC/rasg/Library/AP-RASP).

1.2 This plan includes Operational (OPS) and Organizational (ORG) roadmap consisting a set of Safety Enhancement Initiatives (SEIs) to address specific APAC safety issues.

1.2.1 During the APRAST/25 breakout session, the ORG WG reviewed the AP-RASP 2026–2028 ORG Roadmap, which comprises of 16 SEIs.

1.2.2 These 16 SEIs are being addressed various teams; the SSP Team (3 SEIs), the NASP Team (2 SEIs), Industry-Related Programmes (1 SEI), the ICAO APAC Regional Office (7 SEIs) covering Targeted Assistance, Accident Investigation (AIG), and Aerodromes (AGA), and the APRAST Co-Chairs (3 SEIs) focusing on the ICAO Portal for Emerging Risks and State participation in RASG activities.

1.3 Further, while assigning the custodian memberships for SEI teams, the ORG Working Group identified the need for additional resource mobilization and data collection.

1.4 This working paper provides updates on the implementation of Safety Enhancement Initiatives identified in ORG Roadmap 2026-2028.

2. DISCUSSION

2.1 Status of implementation of ORG SEIs

2.1.1 Subsequent to APRAST/25 meeting, two online meetings of the ORG Working Group were convened. During these meetings, custodians/leads of various SEIs presented updates on the progress of tasks undertaken for the implementation of their respective SEIs

2.1.2 It is emphasized that the progress achieved was the result of sustained efforts by the custodians/leads together with their team members, through multiple meetings and collaborative discussions.

2.1.3 Progress update of SEIs is presented below:

SEI No.	Action	Timeline	Metrics	Progress Update
SEI 2.1.1	**Financial resources -** Encourage States to commit to provide for adequate resources including financial resources for functioning of their Aviation Authorities.	2028	• Number of activities conducted to promote allocation of resources, including States' self assessment of progress in PQ 2.051 - E.g. Survey to identify States requiring assistance)	EI score of PQ 2.051 was obtained- **Task completed.**
			• Number of States with published documents (e.g. NASP, SSP) with commitment for sufficient resources	• Research activity to identify the APAC States with publication of SSP/NASP and their commitment to resources is in process. • Drafting of WG for APRAST Co-Chairs in process
SEI 3.1.1	**SSP implementation level assessment –** Facilitate support to States requiring assistance in assessing the level of their SSP implementation	2027	• Number of support activities delivered, such as: - State Letter encouraging States to complete their SSP PQ self assessment – Q4 2026 - Develop & organise SSP survey / focus group for APAC States – Q2 2027 • Number of States participating in the activities	• SSP Survey developed and shared.
SEI 3.2.1	**SSP establishment –** Based on identification of areas of focus, facilitate support to States requiring assistance in	2028	• Number of support activities delivered, such as: - Review / analyse survey results – Q3 2027 - Develop and deliver assistance programmes (e.g. webinars, peer sessions,	

	establishing their SSPs		bilateral coaching, shared tools, etc.) – Q4 2028 • Number of States participating in the activities	
SEI 3.2.2	**SDCPS –** Facilitate support to States requiring assistance in developing safety data collection and processing systems (SDCPS) and frameworks for the protection of safety data and safety information	2028	• Number of support activities delivered, such as: - Survey / webinar for APAC States on areas for assistance in developing / maturing SDCPS – Q4 2027 - Develop bite-sized summary explainer of ICAO Doc 10159 (Safety Intelligence Manual) – Q1 2028 - Develop and deliver assistance programmes (e.g., webinars featuring ICAO SMP reps and States with mature SDCPS sharing on the requirements and challenges, peer sessions, bilateral coaching, etc.) – Q4 2028	• SDCPS Survey developed and shared.
SEI 5.1.1	**Publication of NASP -** Facilitate support to States requiring assistance in publication of NASPs	2027	• Develop a NASP Survey for APAC States – (Q1-2026) • Administer the survey in partnership with APAC RO-(Q2-2026) • Review Survey Result-(Q3-2026) • Develop assistance programs (peer sessions, bilateral coaching, shared tools, webinar, workshop, etc) based on the survey result and present to the RASG/APRAST– (Q4-2026) • Deliver the agreed assistance programs- (by end of 2027)	• NASP Survey developed and shared.
New	**Safety Culture Task Force**	Ongoing	Promote positive safety culture, reporting culture, and voluntary reporting in the APAC region,	• Team has developed the plan consisting the phased approach for voluntary reporting systems and a draft regional safety advisory (RSA) on positive safety culture.

2.2 Combined Safety Survey

2.2.1 For the implementation of SEIs 3.1.1, 3.2.2, and 5.1.1 of the ORG Roadmap of Asia Pacific Regional Aviation Safety Plan (AP-RASP) 2026–2028, the ICAO Asia Pacific Regional Office, in collaboration with the ORG Working Group (WG) of AP-RASP, has developed a consolidated survey. The survey covers the following areas:

- SSP Protocol Question (PQ) self-assessment status
- Safety Data Collection and Processing System (SDCPS) establishment
- National Aviation Safety Plan (NASP) status

2.2.2 A State letter has been issued to APAC States/Administrations requesting completion of the survey by 06 November 2026. The survey responses will support the identification of States/Administrations requiring assistance in SSP, SDCPS, or NASP implementation, and will facilitate targeted assistance and capacity-building tailored to specific needs.

2.2.3 During the APRAST/26, the work on de-identification of responses by APAC RO and its further analysis will be initiated by ORG WG.

2.3 Safety Culture Task Force

2.3.1 To promote a positive safety culture, strengthen reporting practices, and encourage voluntary reporting in the APAC region, and in alignment with SEI 3.2.1 and 3.2.2 of the ORG Roadmap, and Safety Culture Task Force (SCTF) on Positive Safety Culture and Voluntary Reporting Systems was established. It comprises experts from States/Administrations, industry, and safety professionals.

2.3.2 SCTF held three meetings and developed a plan consisting of phased approach for establishing and strengthening of voluntary safety reporting systems. A draft regional safety advisory (RSA) on positive safety culture has also been developed for promoting Clarity, Consistency and Learning.

2.3.3 Draft phased approach plan for establishing and strengthening of voluntary reporting systems and RSA will be further reviewed during APRAST/26.

2.4 Volunteers for the support of the implementation of AP-RASP 2026-28 Roadmaps

2.4.1 During the APRAST/25 meeting, it was decided to invite volunteers from APAC States/Administrations to join the APRAST Operations (OPS) and Organizational (ORG) Working Groups. These groups support the implementation of the Asia-Pacific Regional Aviation Safety Plan (AP-RASP) 2026–2028 Edition. Active participation and technical contributions from all stakeholders are essential to advance these roadmaps and assist States in developing their own National Aviation Safety Plans (NASPs).

2.4.2 APAC RO has issued a State letter to all APAC States/Administrations requesting the nomination of experts/volunteers to support the effective implementation of SEIs listed in the OPS and ORG Roadmaps. The deadline for submission of volunteers was 05 October 2026.

2.4.3 The responses received from States/Administrations will be reviewed during the APRAST/26 meeting, and the complete list of members for each SEI will be finalized.

3. ACTION BY THE MEETING

3.1 The Meeting is invited to:

a) To note the progress made by ORG WG towards implementation of SEIs in ORG Roadmap: and

b) To agree with the proposed action listed in 2.2.3, 2.3.3 and 2.4.3.

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