

UAS Humanitarian Operations, Challenges and Opportunities

ICAO Regional Offices - UAS/RPAS Workshop

04 November 2025

SAVING LIVES CHANGING LIVES



WFP Supply Chain & Delivery











| PLAN | PROCURE | TRANSPORT | STORE | DELIVER |
|------------------------------|------------------|-----------|-------------------------------|--|
| Sourcing & Delivery planning | Food | Ocean | Warehousing | In-kind distribution Cooperating Partners |
| Logistics network design | Goods & Services | Land | Prepositioning | Cash & Vouchers transfers Direct to Beneficiaries |
| Optimization of operations | Cash & Vouchers | Aviation | Humanitarian response hubs | Service Provision National Gov't Capacity Strengthening |

WFP Aviation ServiceVision and Objectives



Provide aviation service

Common service

(United Nations Humanitarian Air Service - UNHAS) **including UAS**

Global On-demand and Specialized service

for humanitarian and development organizations **including UAS**;



Act as a facilitator in humanitarian response

Promote collaboration between aviation and humanitarian stakeholders;

Ensure **systematic communication and coordination** among aviation and humanitarian actors.



Strengthen Aviation Systems and Capacity at the Regional and National Levels

Collaborate with international aviation organizations and regulators;

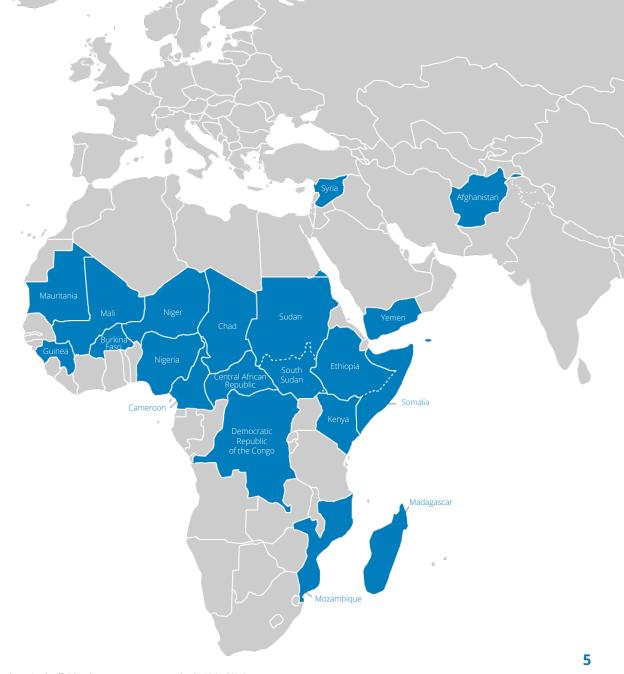
Strengthen partnerships with humanitarian and development actors.

UNHAS presence 2025

21 UNHAS operations

UNHAS provides:

- passenger and light cargo air transport
- capacity for medical and security evacuation
- capacity strengthening for staff, partners and local authorities
- airport and airfield rehabilitation



UAS in Humanitarian Operations



Humanitarian UAS segmentation





- Data collection and communication
- Small Cargo delivery
- Mid-size Cargo delivery
- Heavy-lift Cargo delivery

Data collection and communication

Big variety of applications: security, development status assessment, damage assessment, communication, engineering, etc.

Big variety of available UAS and operators for any applications

Safety can be significantly accommodated by mass / speed limitation

Requires strong data management, data protection

Can be easily used for improper purposes and easy to hack

Difficult business case (cost vs benefit) and often used as mission tool



1-5 kg of cargo delivery for 100 km



The easiest business case definition in cases of urgent medical delivery

Small Cargo delivery



High impact from weather and long-distance communication



Difficult diversity of delivery for non urgent cargo



Requires primary safety risk assessment

Mid-size Cargo delivery



5-100 kg of cargo delivery



Too big for urgent, too small for non-urgent deliveries in humanitarian applications



Big offering from UAS manufacturers mostly for non-humanitarian applications



Very high cost per kg of delivery



100+ kg of cargo for 200+ km of distance



The scaling allows first approximation to helicopter delivery cost in terms of USD/kg





Allows various cargos to be delivered as one package



Requires significant UAS regulation development



Requires significant Safety evaluation process and compliance

Pioneering Humanitarian Heavy-lift Cargo UAS







Why Madagascar?

- Country has predictable humanitarian need
- Humanitarian volume per delivery in 100s of kg, not in MTs
- Main challenge is roads deterioration due to flooding
- Minimum security challenges
- Low population density
- Low air traffic
- Availability of UAS civil regulation



What is the use case?

- Delivery need from 80 to 160 kg per destination
- Delivery can combine several items like special food supplement, medical supply, seeds, etc.
- This allows combination of several humanitarian actors for one delivery
- Efficiency is mainly the difference between unpredictable time / cost and stable cost / predictable time for UAS delivery



Required pre-work

- Development of basic UAS civil regulation
- CAA familiarization with ICAO concept for RPAS and UAS through, for example, ICAO UAS iPack
- Understanding that UAS is not handled via ICAO SARPS and familiarization with UAS concepts of safety evaluation like JARUS SORA
- UAS positioning in the country that includes sequential VLOS / BVLOS authorizations with required geographical and altitude parameters
- Safety / security assessment for operational base



Recurrent work

- Preflight assessment of path to destination
- Preflight assessment of availability of drop zone and drop pattern and descend to drop zone
- Training for drop zone coordination
- Engagement with local community
- Weather forecast for entire flight
- Each flight clearance with Civil Aviation authority
- Empty pre-flight to drop zone for flight validation



Actual flight

- Security clearance for operational base
- Weather forecast and actual weather monitoring during the flight
- Correct communication sequence with Drop zone coordinator
- Drop is aborted is any safety conditions are not met
- Operation of 160 kg humanitarian cargo delivery with airdrop for 200 km range has started in Madagascar from Feb 2025



Challenges and next steps

- Conversion of UAS definitions into CAA working concept:
 - Type Certificate
 - Continues airworthiness
 - Approved Training organization
 - CPL Type rating for UAS
 - Safety definition and assessment
 - etc.
- Actual local weather monitoring (weather avoidance)
- C2 (command and control) latency enroute



UAS opportunities for cargo humanitarian operations



chain where it improves the last mile delivery



Ability to deliver at the **cost competitive** to other air delivery options



Predictable and reduced delivery time to isolated locations



Reduction of security threat for aid workers



Ability to provide delivery **common service** to the humanitarian community



Technology **capacity building** in country (regulation, UAS pilot's community, spare parts / repair)



THANK YOU



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