

SAFE SKIES.
SUSTAINABLE
FUTURE.





CAO

New long-term ICAO Strategic Plan 2026-2050

- Aligned with ICAO Global Plans, States needs and expectations, and industry direction
- Informed by ICAO High-Level Conferences and Assemblies
- Outcome-focused strategic goals relevant through to 2050 and beyond
- Accessible language for non-aviation stakeholders







ICAO Vision

A safe, secure and sustainable international civil aviation system that connects the world for the benefit of all nations and people. (3 aspirational goals)

01

Zero fatalities in international aviation from accidents and acts of unlawful interference.

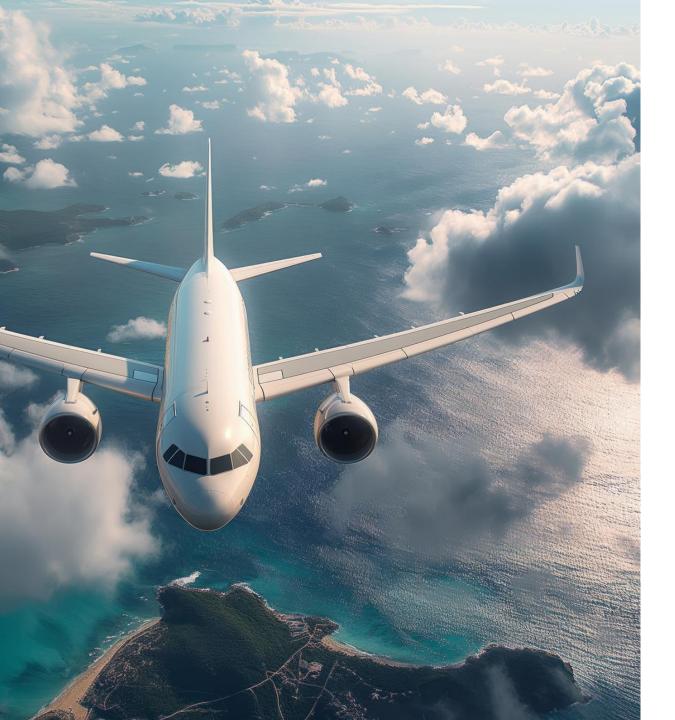
02

Long term global aspirational goal of Net-zero carbon emissions by 2050 for international civil aviation operations.

03

No country is left behind in socio-economic development as aviation delivers thriving, connected, accessible and inclusive transport.





Every flight is safe and secure

- Continuous protection from safety risks
- Security against unlawful interference
- Zero fatalities from aviation accidents or incidents



Aviation is environmentally sustainable

- Achieve the global long term aspirational goal of net-zero carbon emissions for international aviation by 2050
- Minimize aircraft noise and emissions
- Align with international environmental provisions
- Adapt aviation to the impact from climate change

Aviation delivers reliable, accessible and seamless mobility for all

- Seamless travel for passengers, cargo, and crew
- Efficient and predictable access to travel services
- Advanced flight operations and airspace management
- Accommodating diverse aviation needs
- Enhanced aviation resiliency and crisis preparedness

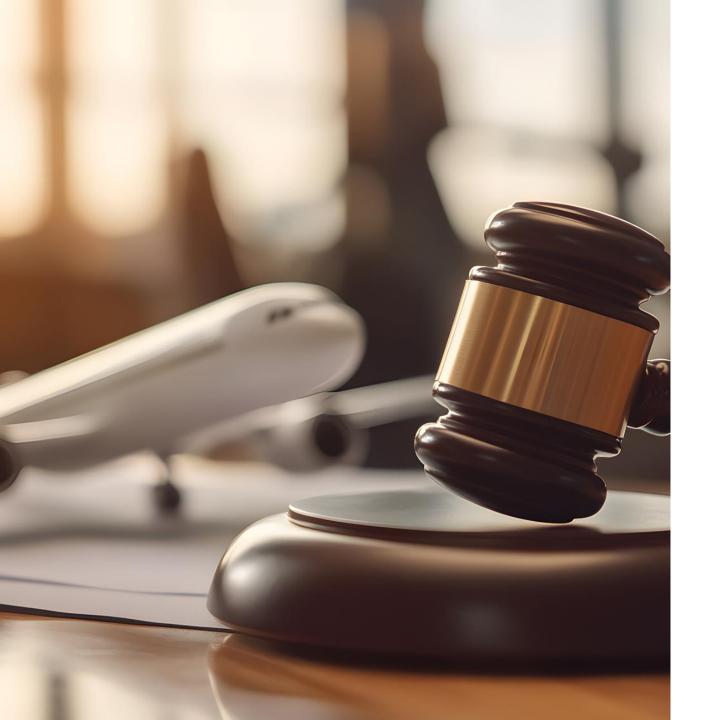




No Country Left Behind

- Foster global collaboration and cooperation
- Provide continuous capacity building and support
- Promote effective implementation of policies, standards and practices
- Overcome resource limitations in emerging economies
- Ensure equitable access to aviation benefits worldwide





The International Civil Aviation Convention and other treaties, laws and regulations address all challenges

- Adapt International Air Law as needed
- Ensure legal framework remains responsive
- Address current and emerging challenges and opportunities
- Foster strong Member State support

Ratification of International Air Law Instruments



Montreal Convention 1999 (air carrier liability): 141 Parties



Beijing Convention 2010 (security and safety): 56 Parties



Beijing Protocol 2010 (security and safety): 57 Parties



Montréal Protocol 2014 (unruly and disruptive passengers): 53 Parties



2016 Protocol on Art. 50 (a) of the Chicago Convention (increase in the size of Council): 114 ratifications, 128 needed



2016 Protocol on Art. 56 of the Chicago Convention (increase in the size of the ANC): 114 ratifications, 128 needed





Economic development of air transport assures the delivery of economic prosperity and societal well-being for all

- Foster Economically Viable Air Transport
- Facilitate prosperity and well-being through aviation
- Achieve measurable benefits
- Support all Member States
- Use a balanced approach across strategic areas
- Ensure inclusive economic and social gains

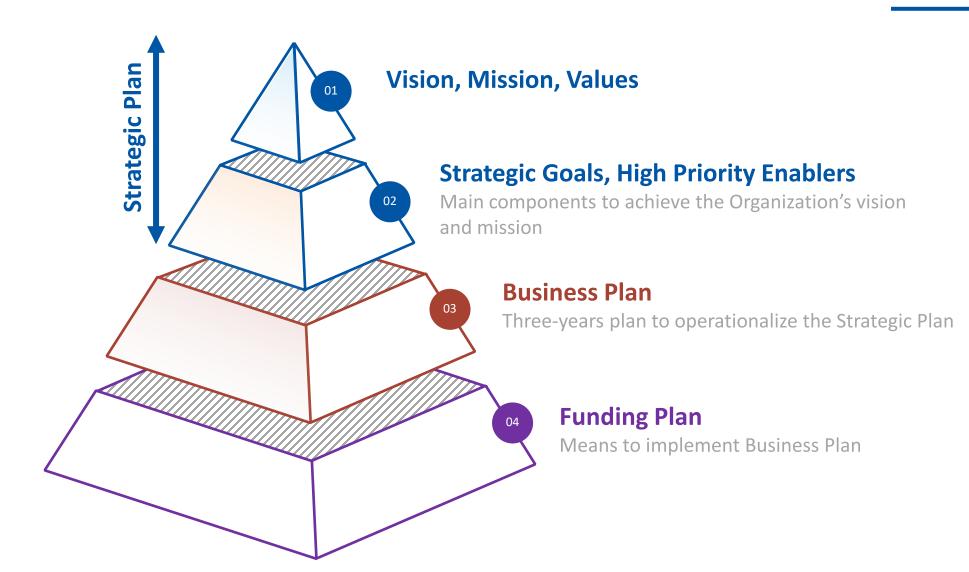


High priority enablers

- ICAO Continuous Organizational Improvement
- Innovation
- Gender equality and attracting new talent to aviation
- Partnerships, resource mobilization and financial sustainability



From Vision to Implementation





THE FORTY-SECOND ICAO ASSEMBLY SAFE SKIES. SUSTAINABLE FUTURE. 23 SEPTEMBER - 3 OCTOBER 2025 MONTRÉAL, CANADA

Strengthening Regional Cooperation

- Promoting stronger partnerships within regions
- Asia-Pacific's vital role in global aviation and development
- Support for Pacific Regional Aviation Ministers' Meeting & Suva Declaration
- Inclusive approach: every Member State has a voice
- Momentum toward key priorities ahead of ICAO Assembly

