



WELCOME



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**FLIGHT
SAFETY
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Achieving an Effective SSP/SMS

ICAO Asia Pacific Safety Management Seminar 2025

3-5 February 2025 Bangkok, Thailand and online

Brought to you by over 20 organizations

***“Addressing Annex 19 Implementation Challenges
and Promoting a Positive Safety Culture Together!”***

MASTER OF CEREMONIES

MITCH FOX

Director, Asia Pacific Centre for Aviation Safety
Flight Safety Foundation



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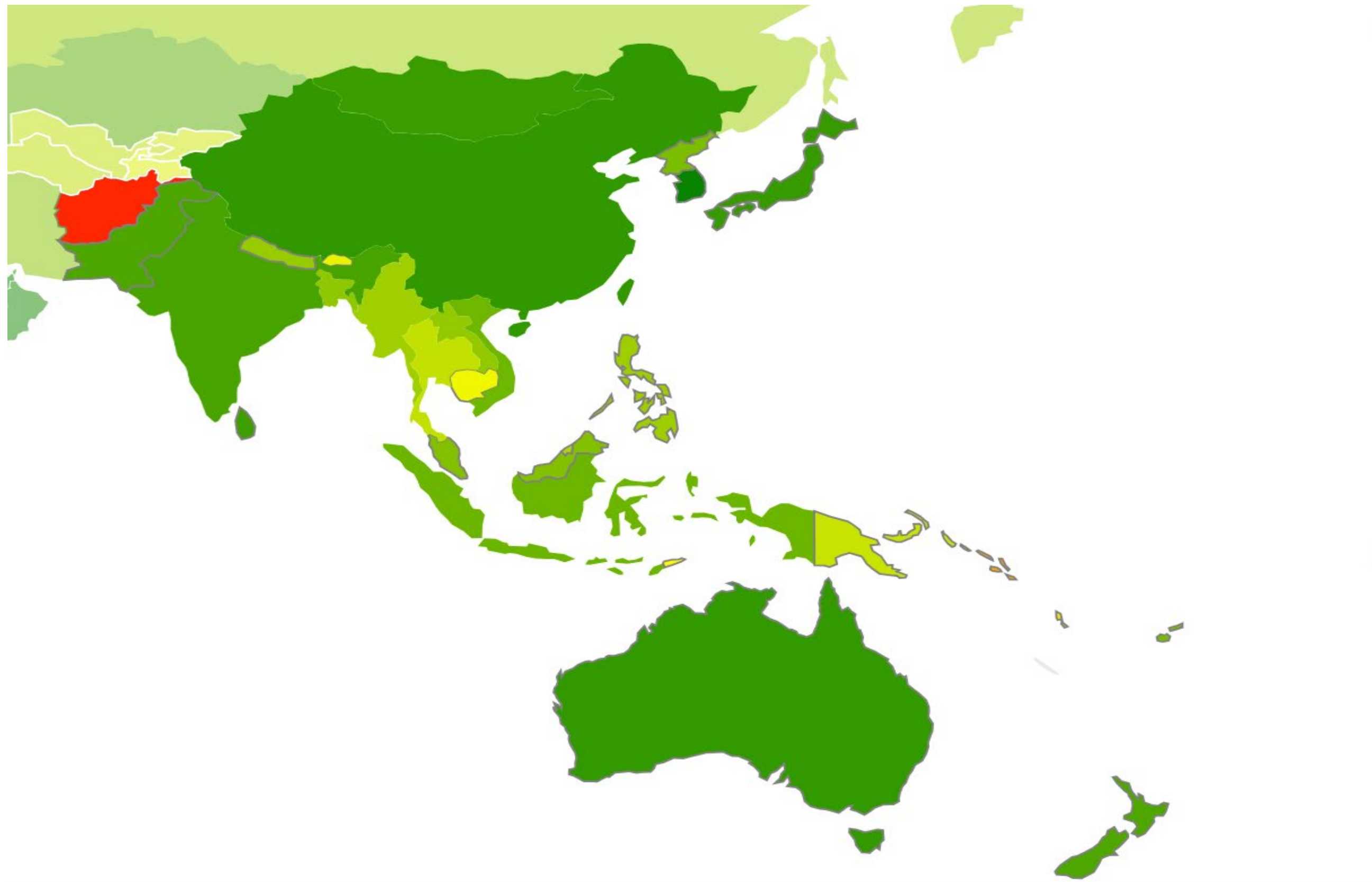


Revisiting APAC's Achievements
challenges

Session 2 Opening

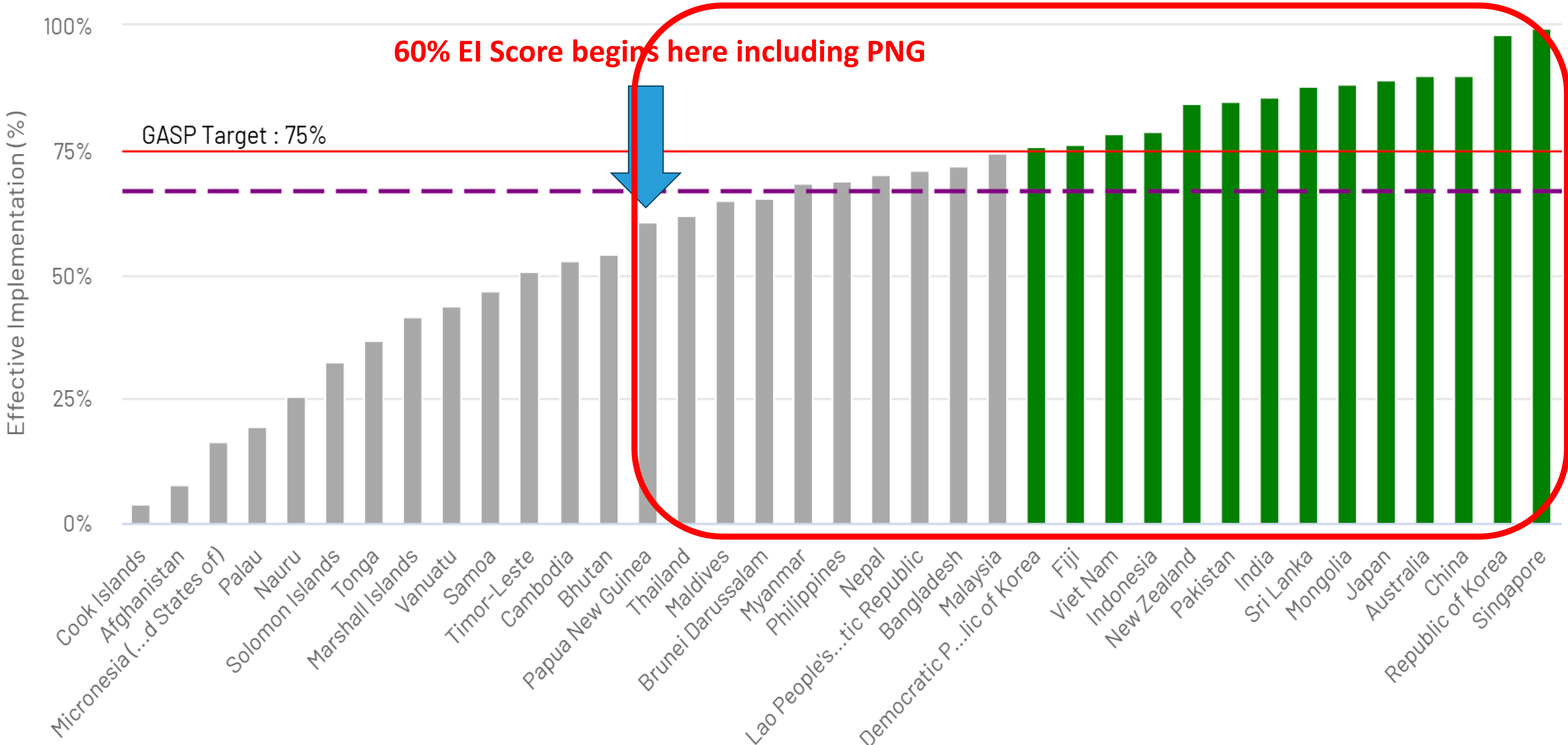
Susantha De Silva

ICAO Asia Pacific Office



Asia and Pacific APAC Region in colour code based on EI score

USOAP Audit Results



— The EI of APAC: 66.58%

Annex 19 Gap Analysis

Level 0		Level 1-		Level 2	
SSP Implementation Not Started		Implementation Started		SSP Implementation Present	
★	Bangladesh	★	Mongolia	★	China
★	DPRK	★	Fiji	★	Japan
★	Lao PDR	★	Myanmar	★	Brunei
		★	Thailand	★	Bhutan

State Safety Programme (SSP) Implementation

Nummer of Qualified States is 24 and based on the GAP Analysis Questions L- 0 states are

Annex 19 Gap Analysis Ctd.

Level 3 Present and xxx



Pakistan



Indonesia



Malaysia



Nepal



The Philippines



PNG

Level 4- Completed



Australia



India



ROK



Singapore



Sri Lanka



Viet Nam

SSPIA completed



Australia



Singapore

State Safety Programme (SSP) Implementation

Nummer of Qualified States is 24 and based on the GAP Analysis Questions L- 0 states are

Agenda 2

Revisit APAC's Challenge



The poster features a dramatic low-angle shot of a large commercial airplane's underbelly and wings against a sunset sky. In the background, other aircraft are visible on the tarmac. The ICAO logo is in the top right, and the Flight Safety Foundation logo is to its right. The main title is in large white font on a dark blue background. Event details and a quote are at the bottom.

Achieving an Effective SSP/SMS

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"Addressing Annex 19 implementation challenges & promoting a positive Safety Culture together!"

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Voice of Members

“This is beyond a Seminar ...”

CHAMPION

ICAO
Asia Pacific
Regional Aviation
Safety Plan

ASIA-PACIFIC REGIONAL AVIATION SAFETY PLAN
2023-2025

1. **Objective :** Promote SSP/SMS implementation in APAC
2. **“X” factor:** Build a community of SM professionals, promote collaboration & info sharing.



APAC

Brought to you by
AP-RASP A.III.1

Support the robust implementation & continuous improvement of SMS & SSP





Voice of Members

“This is beyond a Seminar ...”

CHAMPION

ICAO
Asia Pacific
Regional Aviation
Safety Plan



3. Membership :

- States/Administrations: 16 (3 PSID+1 ANSP)
[AU, BD, FJ, HKC, IN, JP, KH, ROK, MY, PG, PH, PK, SG, TO, TH, US]
- Organisations: 10
[Aerothai, ACI, CANSO, EASA, FSF, UKCAAi, ICAO (RO+ Pacific Liaison), COSCAP, Airbus, Boeing]

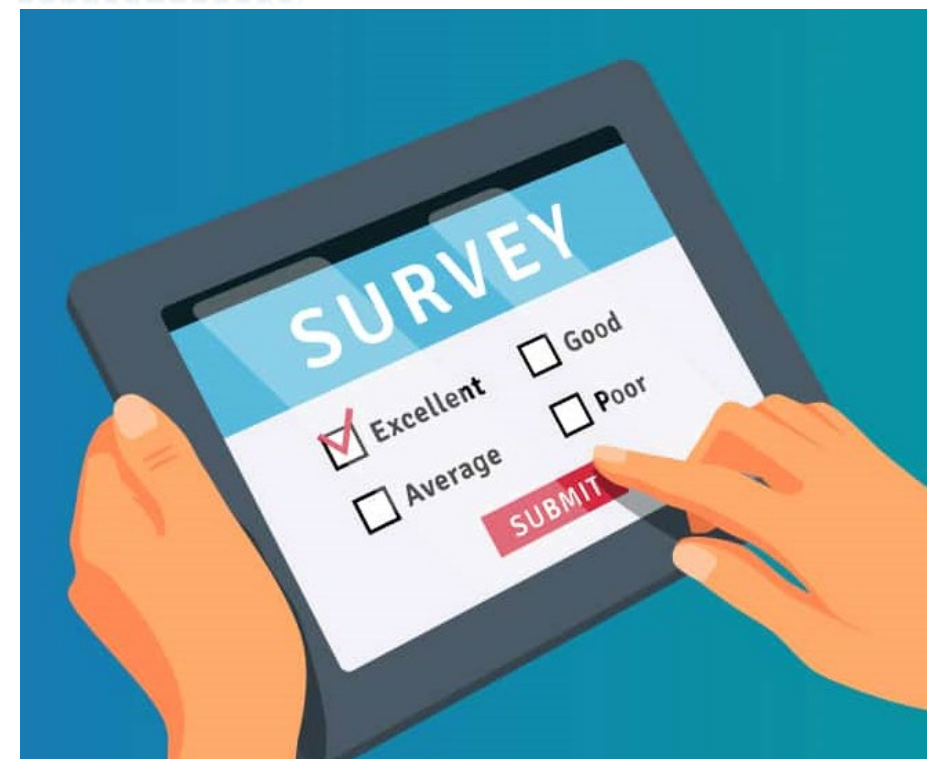


How Agenda 2 begins ...

What does APAC Need ?

Survey conducted on States/Administrations

- **2021** : ICAO Annex 19 survey
- **2022** : **Action Group** analyzed ICAO results - > launched survey on seminar topics in **APRAST**



A.III.1* – Support the robust implementation and continuous improvement of SMS and SSP: SSP/SMS workshop topics for APAC

切换帐户 已儲存草稿

*必填

Group 1 – Safety data/information collection, analysis, processing and management

Please assign the following topics with a priority level. You may leave comments for the topic(s) as appropriate.

1.1 SRP WG's experience on safety data governance and safety protection, and how to develop safety intelligence from safety information. *

☒ High priority (3)

☐ Medium priority (2)

☐ Low priority (1)

☐ 其他: _____

Safety data/information analysis & management

- 1) *Safety data governance/protection, and how to develop safety intelligence* – **14 out of 15**
- 2) *Safety risk–based surveillance (SRBS)* – only **7** indicated inspectors understand
- 3) *Establishment of SPT & monitoring State safety performance* - “High” challenge rating
- 4) *Amendment of legislations for safety data/safety information protection* - **9 out of 15**
- 5) *Establishment of Safety Indicators and respective target settings for airports* - Suggest Aerodrome and CAAs to share SPI settings (e.g. birdstrikes)
- 6) *Difference between compliance-based, performance-based and risk-based surveillance*

Group 2 -“Regulatory related”

- 1) *Establishment of SMS requirements for certain sectors* – AMOs (**11**); CAT (**10**); IGA (**10**)

Group 3 -“Other topics”

- 1) *ICAO SSPIA Workshop*
- 2) *SSP awareness training for Executives/Senior Management of CAAs*
- 3) *Engagement with PSID Pacific Small Island Developing States (PSIDS)*



➤ **Scope** : Three birds (*SSP/SMS; ANSPs' Safety Contributions; Safety Culture*)

➤ **Audience** : CAAs , ANSPs, airlines, aerodromes etc

➤ **Partnership** : SEI A.IV.1 Group (*SPI*) + FSF (*Safety Culture*)

Special Thanks :

- Project Management : **Yamani (HKC), Claire (UKCAAi)**
- Co-Chairs : **Dr Maneesh(IN), Rahul (IN), Nelsie (PH)**
- Lead/Safety Culture Programme : **Sarbphreet (US FAA)**
- Lead/ANSP Safety : **Shayne (US ATO)**
- Lead/Survey Group : **Sohyun (ROK), Sarbphreet (US FAA), Shayne (US FAA)**
- Lead/Moderator Group : **Mitch (FSF)**
- Host : **Anam (ICAO), Mitch (FSF / ZOOM / Polling Host)**
- Lunch Sponsor : **Namwan (TH)**
- Coffee Sponsor : **Wan (Aerothai)**
- Visual Graphics : **Namwan (TH)**
- Others : **Leslie (SG), Moderators, Speakers, all Members**

**Questions/
Volunteers**

sso@cad.gov.hk

Thank You



SESSION 2 | Enablers of flexible culture and risk -based surveillance



Mr. Michael Burgess

Manager Safety Systems

Civil Aviation
Safety Authority

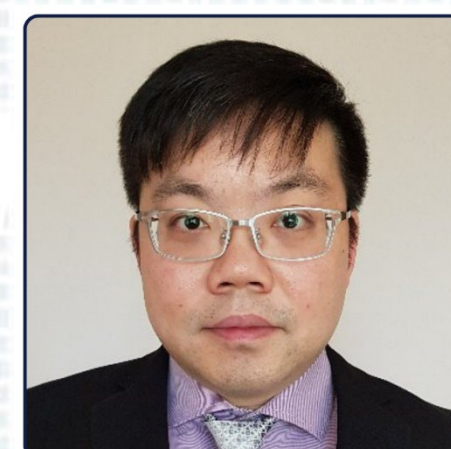
Moderator



Mr. Joohyun Ahn

Research Engineer

Korea Aviation Safety
Data Analysis Center



Mr. Ruiyi Ang

Principal Manager (Safety
Assurance)

Civil Aviation Authority
of Singapore



Mr. John Thomson

Senior Technical Advisor –
Safety Management

UK Civil Aviation
Authority International

Safety Risk Based Surveillance(SRBS) Implementation in ROK

Mr. Joohyun AHN

Research Engineer

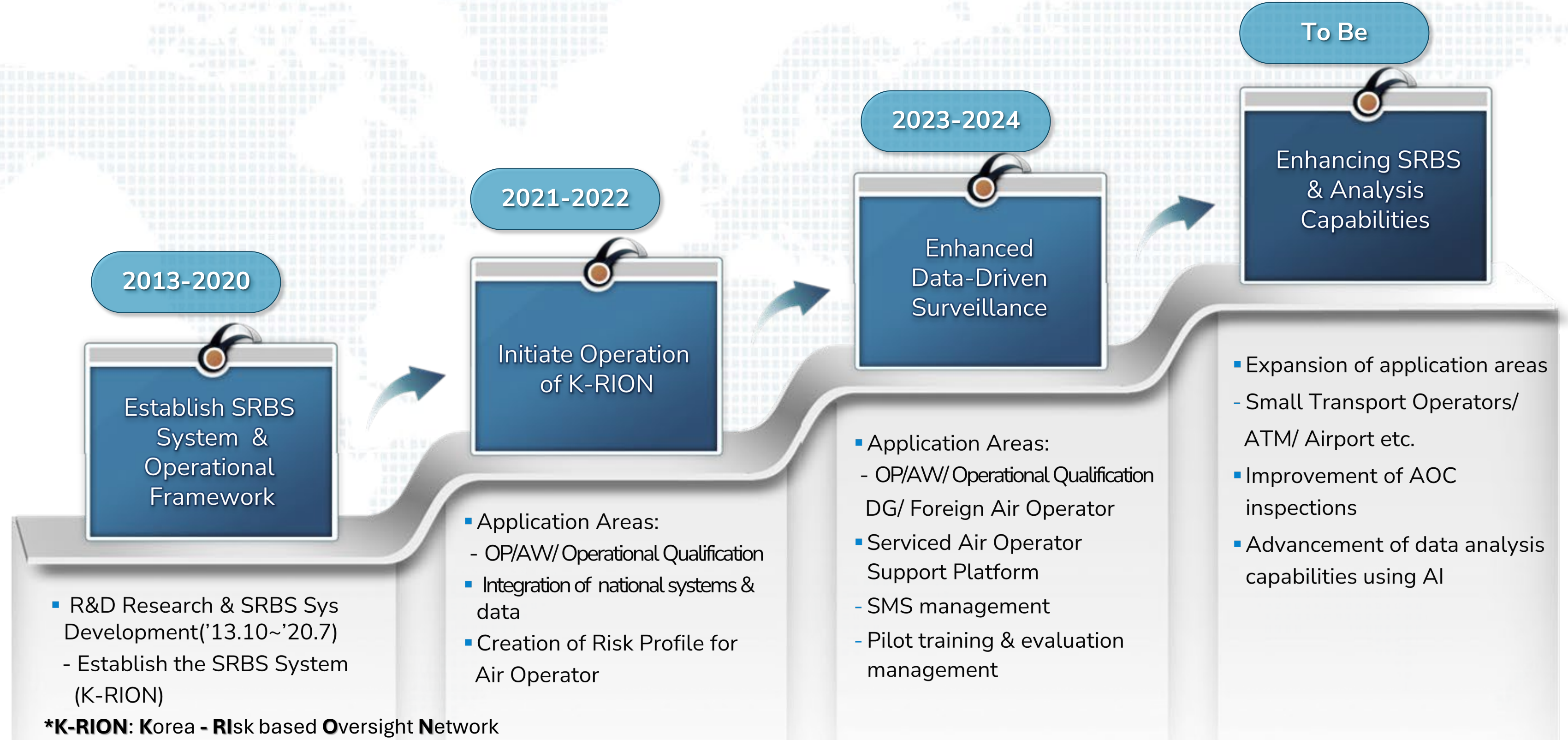
Korea Aviation Safety Data Analysis Center



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Safety Risk Based Surveillance(SRBS) Paradigm : ROK



K-RION Operational Flow

K-RION(Korea - Risk based Oversight Network)

- * **K-SAS** : Safety Assurance System (for Government)
- * **K-WebOPSS**: Web-based Operation Safety System (for Air Operators)

Internal/External Coordination



Air Operators



State Surveillance Authority

ASI

MOLIT Check Airman

MOLIT Officer



National Sys & Public data

Integrated Aviation Safety Information System

Others
(e.g., national statistics)



Analysis agency/institute

Data analysis & Data Base management

Support Safety Management



Surveillance Findings
Approval and authorization results



Implementation Action Results
Safety management performance



Analysis
result

Operation Info

Safety Activity
Information

National Statistics
& Safety Information

Operational Info.



Analysis
Result

Collected Data

Findings

Risk
Assessment

Vulnerable areas
Priorities for Surveillance
Risk-based supervision plan



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Safety Data

Collected and Used Safety Data for SRBS

Aviation Safety Data(10 Types)



Safety Data used for improving aviation safety(National Safety Activities, Surveillance, etc)

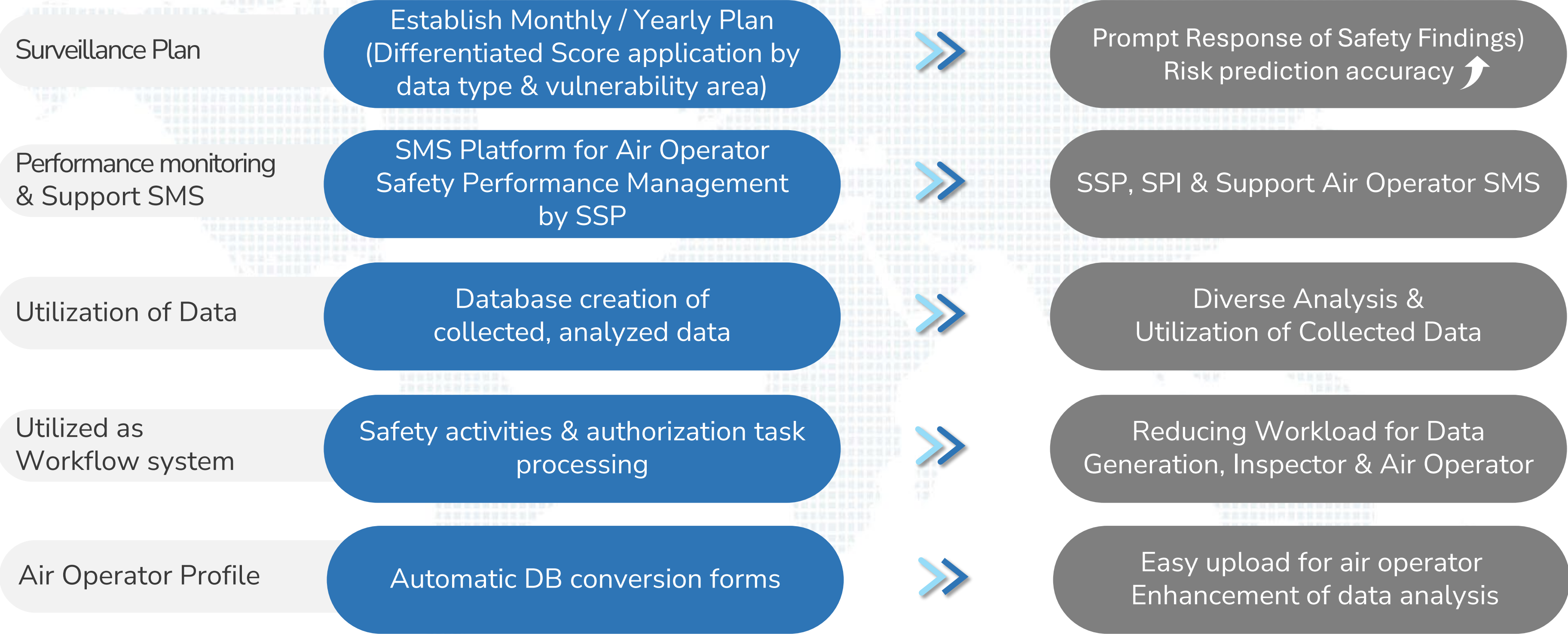
Safety Performance Monitoring
(Monthly/Quarterly/Yearly)

Risk Assessment
(Monthly/Yearly)

Risk Profile
(Monthly/Quarterly)

Establish Surveillance Plan
(Monthly/Yearly)

Key Function of K-RION



Impact of SRBS Implementation

Targeted Inspections by Risk Identification

	Legacy Surveillance	SRBS in ROK(2020-)
Area	Simple distinction between operations and airworthiness	<ul style="list-style-type: none">Segmentation of vulnerable areas<ul style="list-style-type: none">- 6 Systems- 22 Sub-system- 73 Element(Include Check list) <div>Tracking</div>
Data & Assessment	Risk assessment at the checklist level	<ul style="list-style-type: none">Risk assessment by Sys/Sub-Sys/Element<ul style="list-style-type: none">- Scope expansion or localization based on the dataClassify Safety attributes & Cause of FindingsAdditional utilization of Risk profile
Tools (Check List)	Uniform application of all checklists for all airlines (e.g., once every quarter, twice a year)	<ul style="list-style-type: none">Segmentation of checklists by area<ul style="list-style-type: none">- Design / Performance AssessmentIdentification of vulnerable areas thru Risk, Hazard, Findings analysis

✓ **Systematic tracking & Identification of vulnerable areas**

✓ **Adjustment of risk assessment scope based on data levels**

✓ **Dynamic checklist by Area /Type/ Risk**

Future Plans

Advanced Data Analysis with AI and Emerging Technologies

Automated Initial Classification (Causes & Risk Factors)

As-Is

- Time-consuming data classification and analysis
- Inconsistent analysis due to subjective judgment

To-Be

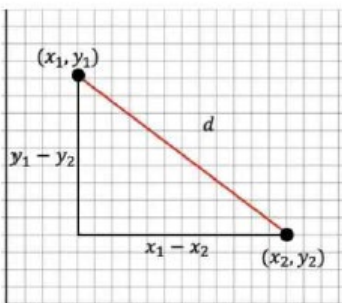
- **Text Classification Techniques :**
 - ✓ Automated Initial Classification of Events

Recommended Vulnerable Areas and Mitigation Measures

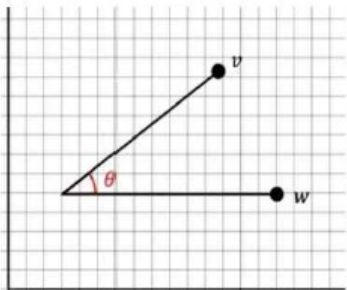


- **RAG**(Retrieval-Augmented Generation)
 - ✓ Effective Mitigation Based on Past Risk Factors & Outcomes

Presenting Relevant Historical Data



Euclidean Distance



Cosine Similarity

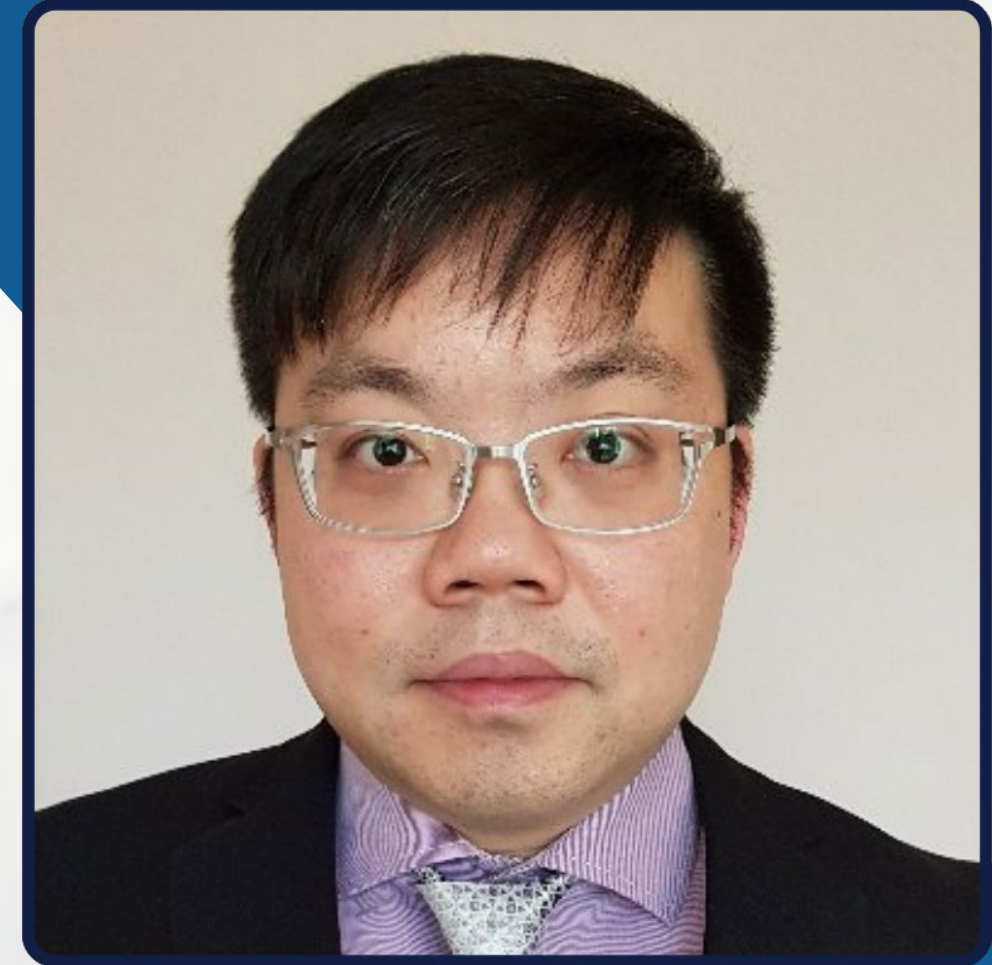


Jaccard Index

- **Text similarity analysis technology**
 - ✓ Leveraging Past Data for Safety Oversight and Analysis

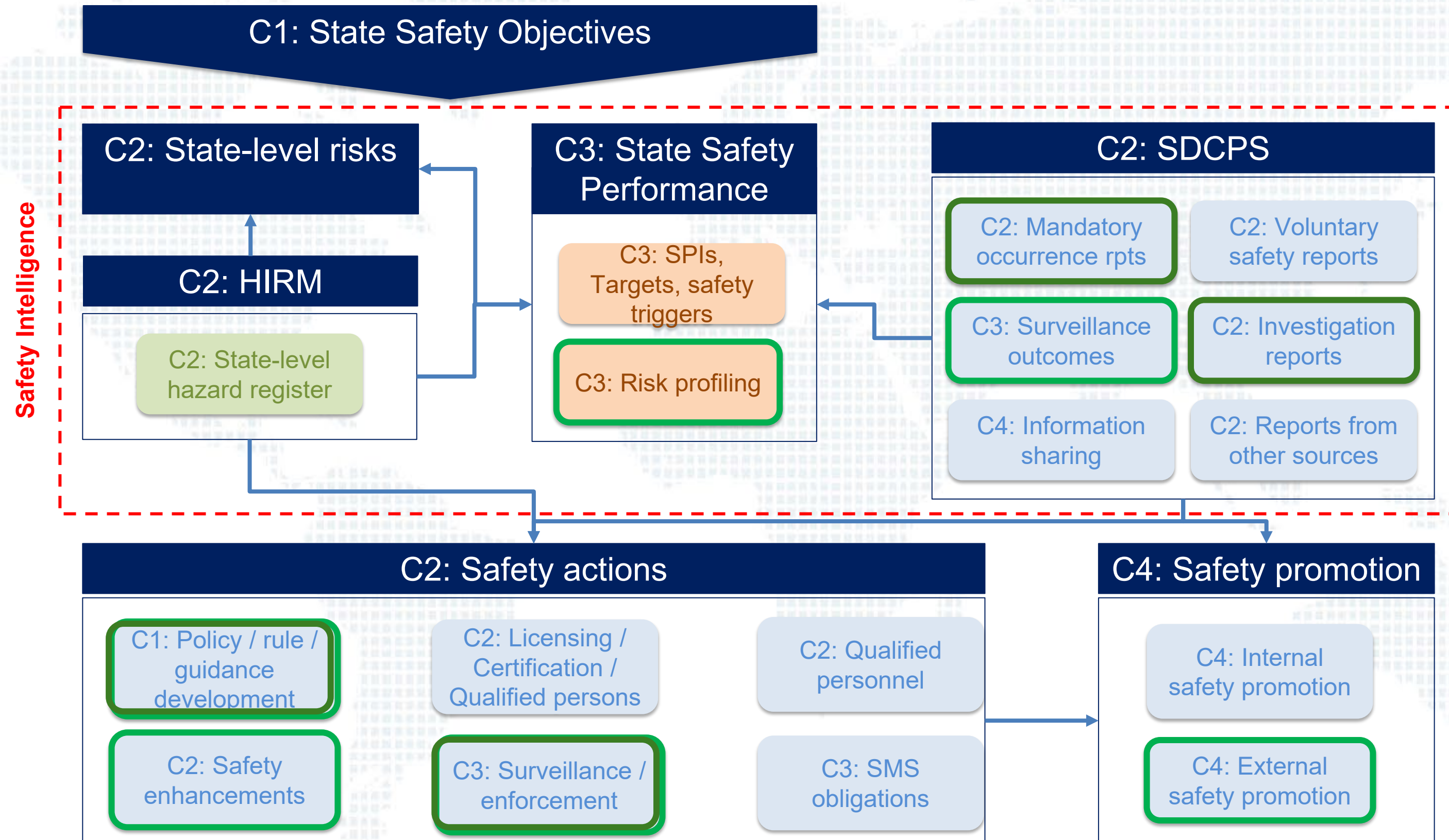
Reducing Risk through Sensible Surveillance

Ruiyi ANG
Principal Manager (Safety Assurance)
Civil Aviation Authority of Singapore



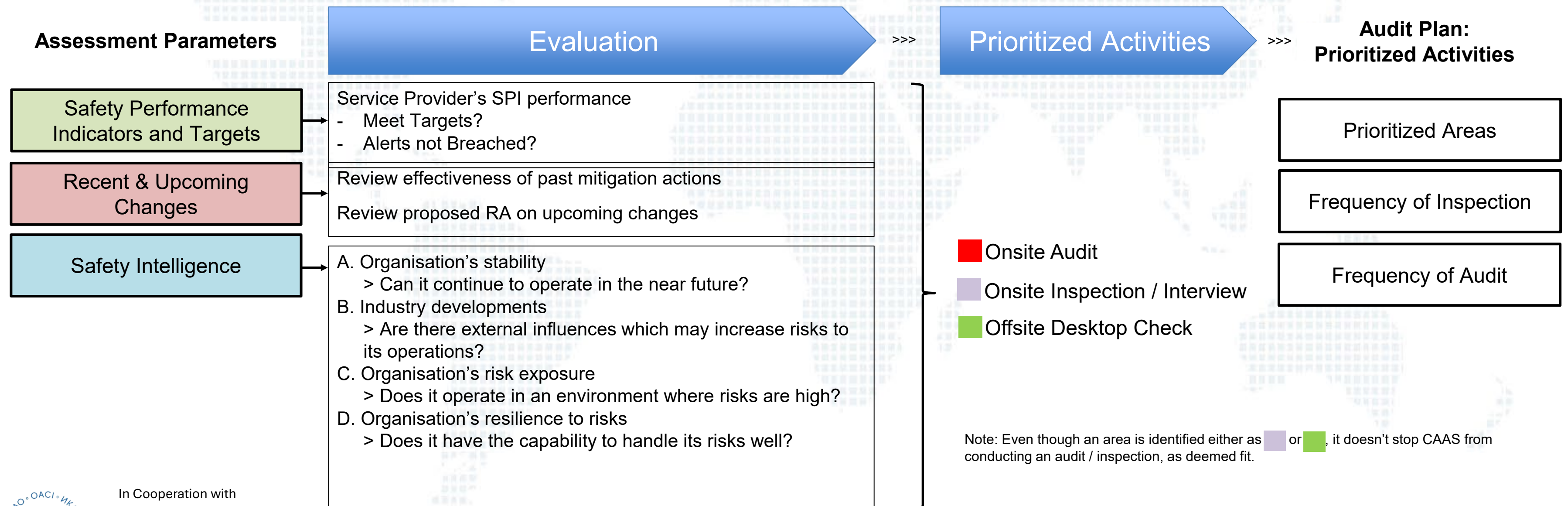
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Safety Intelligence within SSP Framework



Risk-based Approach to Surveillance Activities

- Identifying and collecting data for all relevant risk parameters;
- Conducting a periodic review; and
- Prioritising the number / order of inspections and audits, for the key areas of concern/topics selected

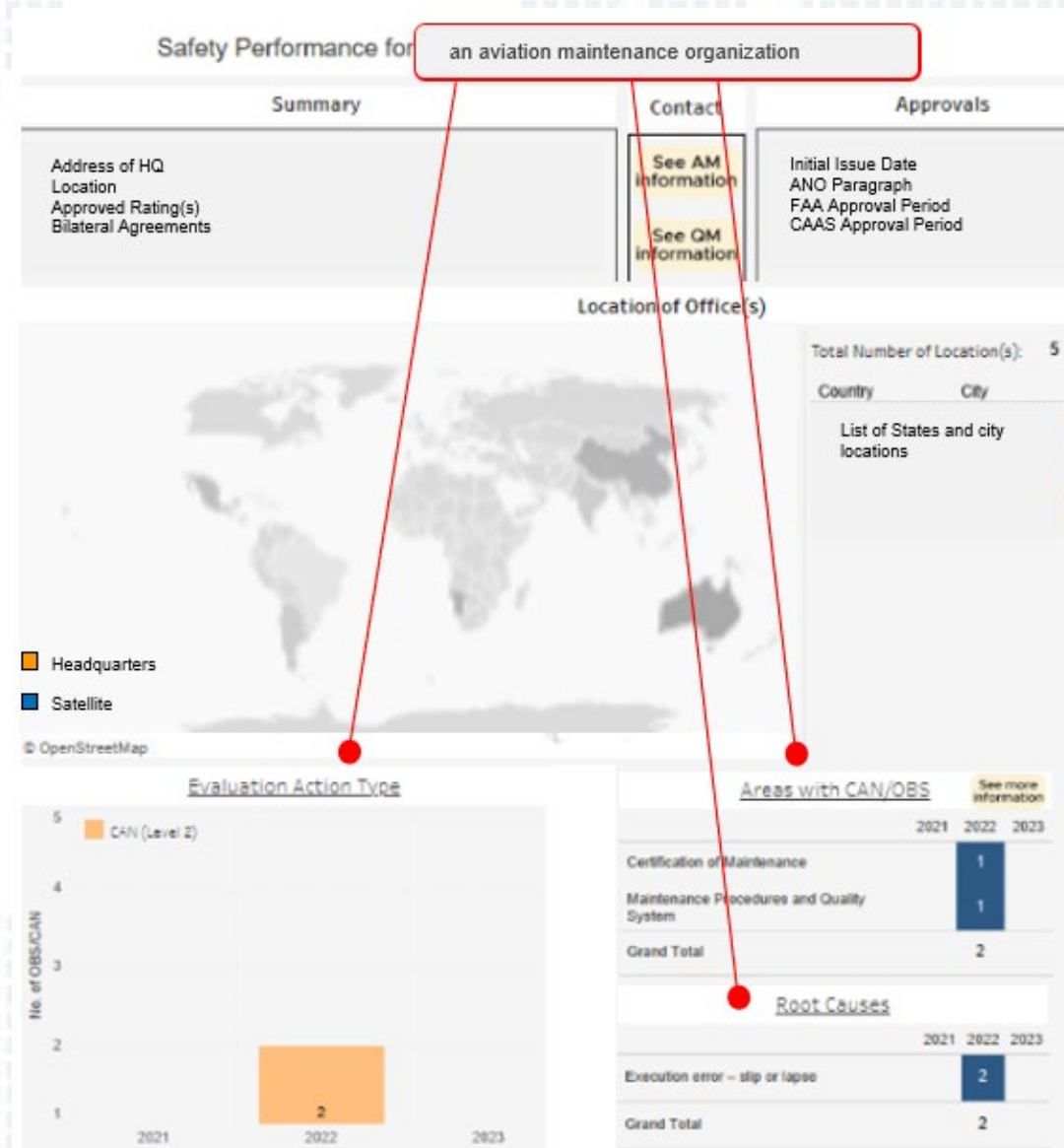


Using data to assess risk of organisations under our regulatory oversight

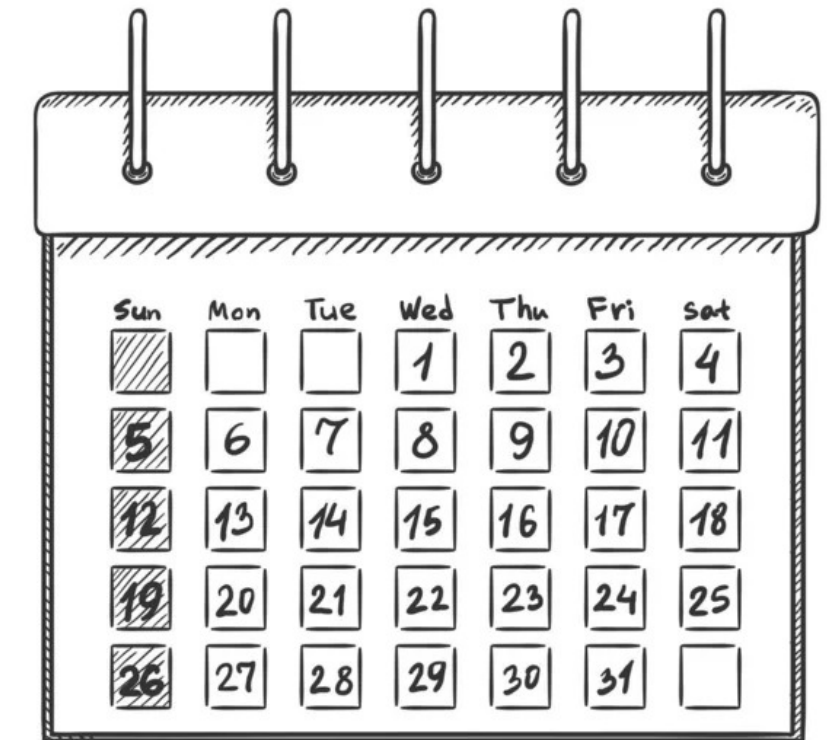


Organisations are **scored/tiered against a set of categories and factors** e.g. organisation scope and strategy, track record of compliance SMS maturity

Tiering can be **manually adjusted by inspectors** based on their own assessment (with justification for the upgrade / downgrade), and reviewed by supervisors



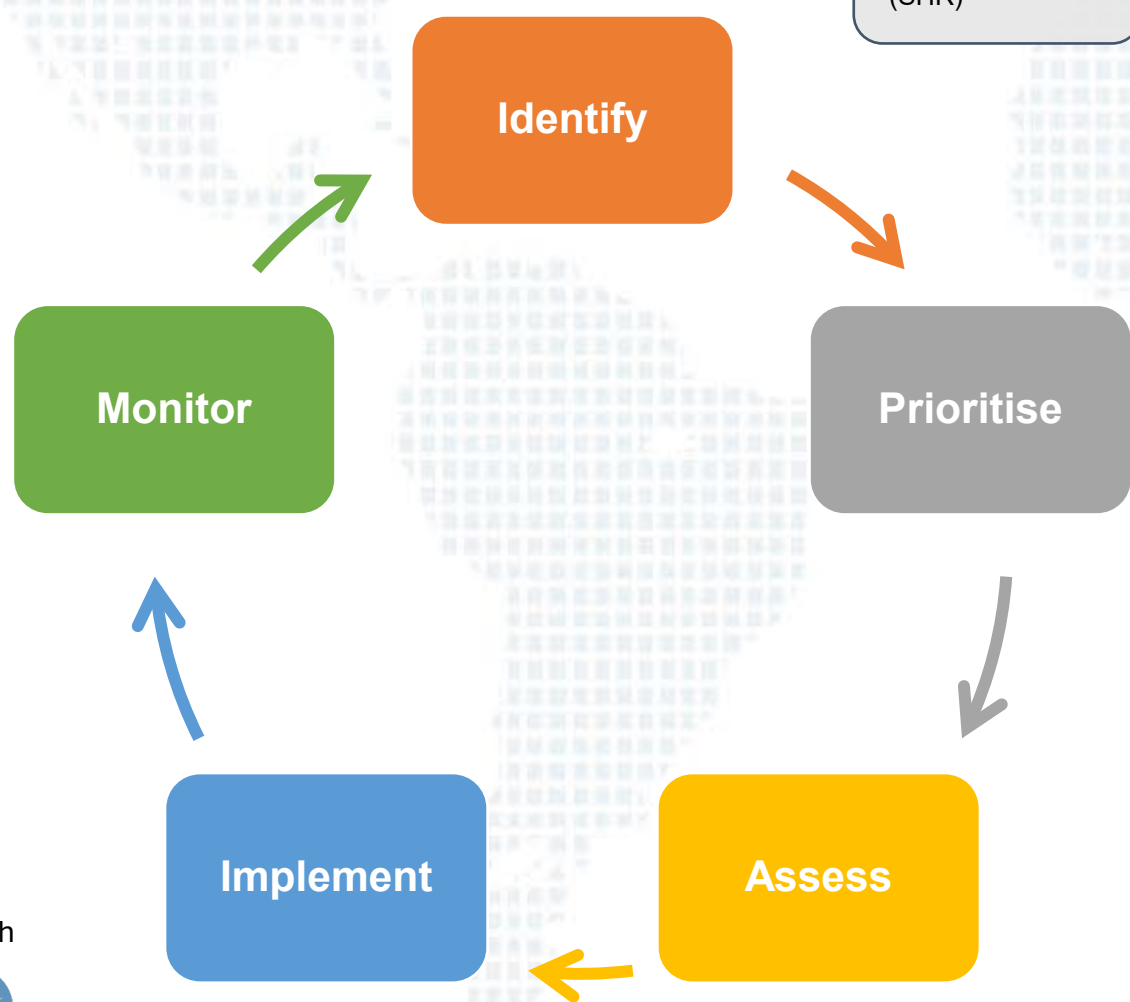
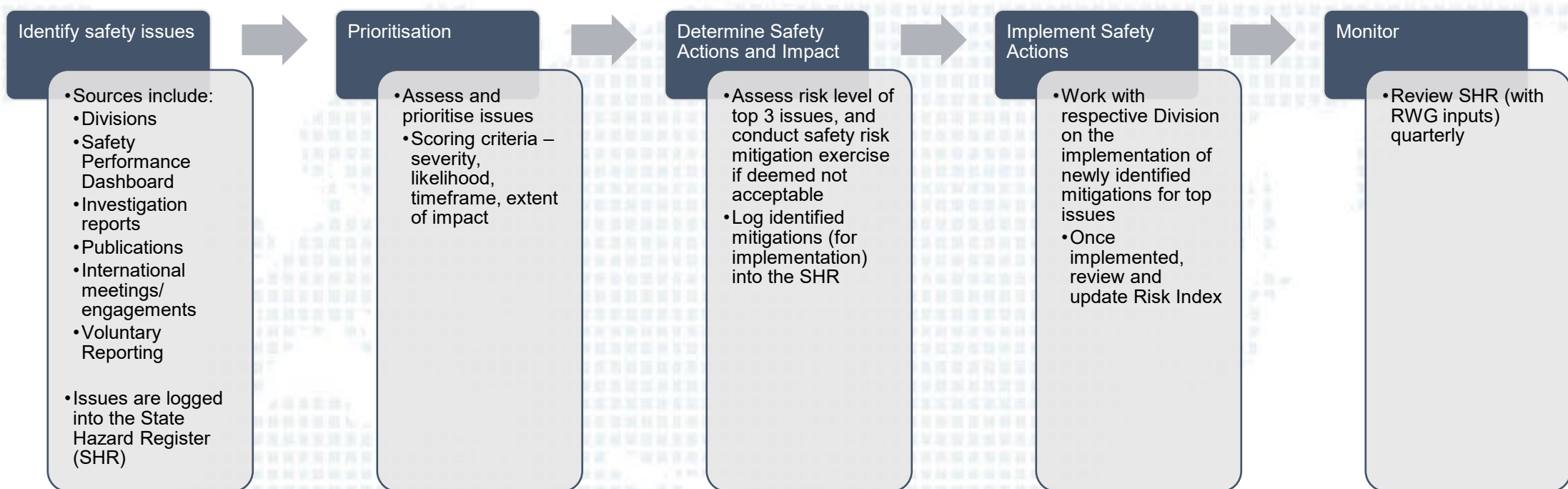
Data obtained about the organisations allow us to tier them according to their **risk profile**, based on various aspects of the organisations and the type of their operations / activities



- **Calibrated frequency and focus area** for audit / surveillance based on risk profile
- **Heightened situation awareness** of regulated entities' risk profile individually and sector-wide

Decision-Making and Safety Actions

- Risk Working Group (RWG) identifies and addresses upstream, current and emerging safety issues
 - Cross domain expertise for holistic risk assessment and mitigation development
- Assessment and scoring of safety issues to prioritise and focus efforts
 - Severity, likelihood, timeframe and extent of impact (domains affected)



Areas of consideration	Scoring [A]		Risk Score, Sum of [A]
Severity <i>Extent of harm that might reasonable be expected to occur as a consequence or outcome of the identified hazard (based on next credible consequence)</i>	• 5 Catastrophic • 4 Major • 3 Moderate • 2 Minor • 1 Insignificant	5 4 3 2 1	[Score] (Max 18, Min 4)
Likelihood <i>Likelihood that a safety consequence or outcome will occur (based on next credible consequence)</i>	• E Certain/ Frequent • D Likely/ Occasional • C Possible/ Remote • B Unlikely/ Improbable • A Exceptional/ Impossible	5 4 3 2 1	
Timeframe <i>Time period during which a hazard and its next credible consequence may impact operations</i>	• Now • < 1 year • 1-5 years • > 5 years	4 3 2 1	
Extent of impact <i>Sectors that would have a safety impact from the next credible consequence</i>	• Industry-wide • Multi-sector • Single sector • Single org	4 3 2 1	

Informed Culture: Sharing back with industry for accountability

Topics at CAAS stakeholder engagement platforms e.g. Safety Series seminars may include the following specific information and analysis:

Consolidated/deidentified audit finding categories

Top categories based on percentage of audit findings each year, and typical findings/examples

Industry challenges

Based on finding categories but also from horizon scanning

Recent noteworthy incidents

relevant to top finding categories

CAAS Audit focus for next time period



Enablers of Flexible Culture

Mr. John THOMSON

Senior Technical Advisor – Safety Management

UK Civil Aviation Authority International



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We all understand that our organisations need to be flexible, and to use the safety data and information we hold to greater effect, enabling better decisions.

But how do we use it?



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Before we start, let's remind ourselves about Informed and Flexible cultures.



In aviation, a **flexible culture** refers to an organisational mindset and approach that emphasises adaptability, open communication, and a willingness to adjust procedures or behaviours in response to changing circumstances, new information, or unforeseen challenges.

To be flexible you need to be informed. *and stretch!*

An **informed culture** focuses on ensuring that all areas within an organisation have access to accurate, timely, and relevant information to make well-informed decisions. This type of culture ensures that data related to safety, risks, performance, and operational activities is effectively shared across all levels of the organisation.



One example of how safety data and safety information has been used by the UK CAA relates to a shortage of technical personnel in our continuing airworthiness department.

Situation

Post the United Kingdom's withdrawal from the European Union, the number of overseas Part 145 Service Providers requiring oversight would increase significantly. The UK CAA needed to recruit new Airworthiness personnel. However, amongst the backdrop of global shortages in qualified technical personnel and an industry still recovering from Covid-19 we were unable to recruit the numbers we needed to meet the requirement.

Task

With a significant shortfall in available resource, re-evaluate our oversight programme to ensure all in scope service providers can be overseen with the available resource while maintaining or improving safety margins.

Action

Using our Performance and Risk Based Oversight Approach we reassessed the oversight plan and results, amending our choices to extend, maintain or decrease the oversight cycle for each service provider where we deemed it appropriate and safe to do so.

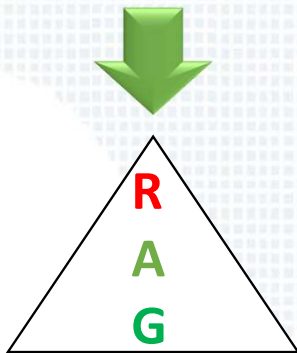
Here's how we did it...



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Complexity
(org size/shape/scope)



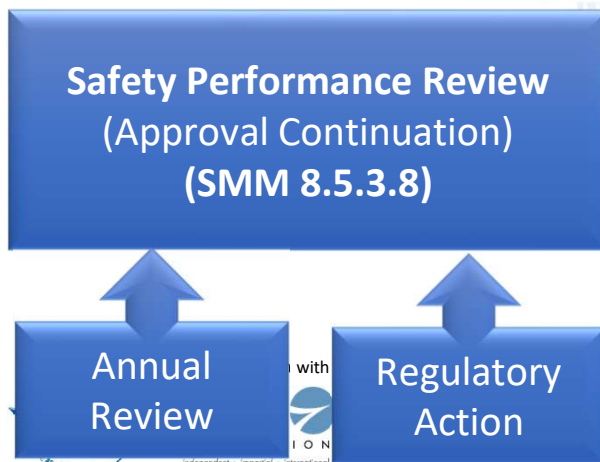
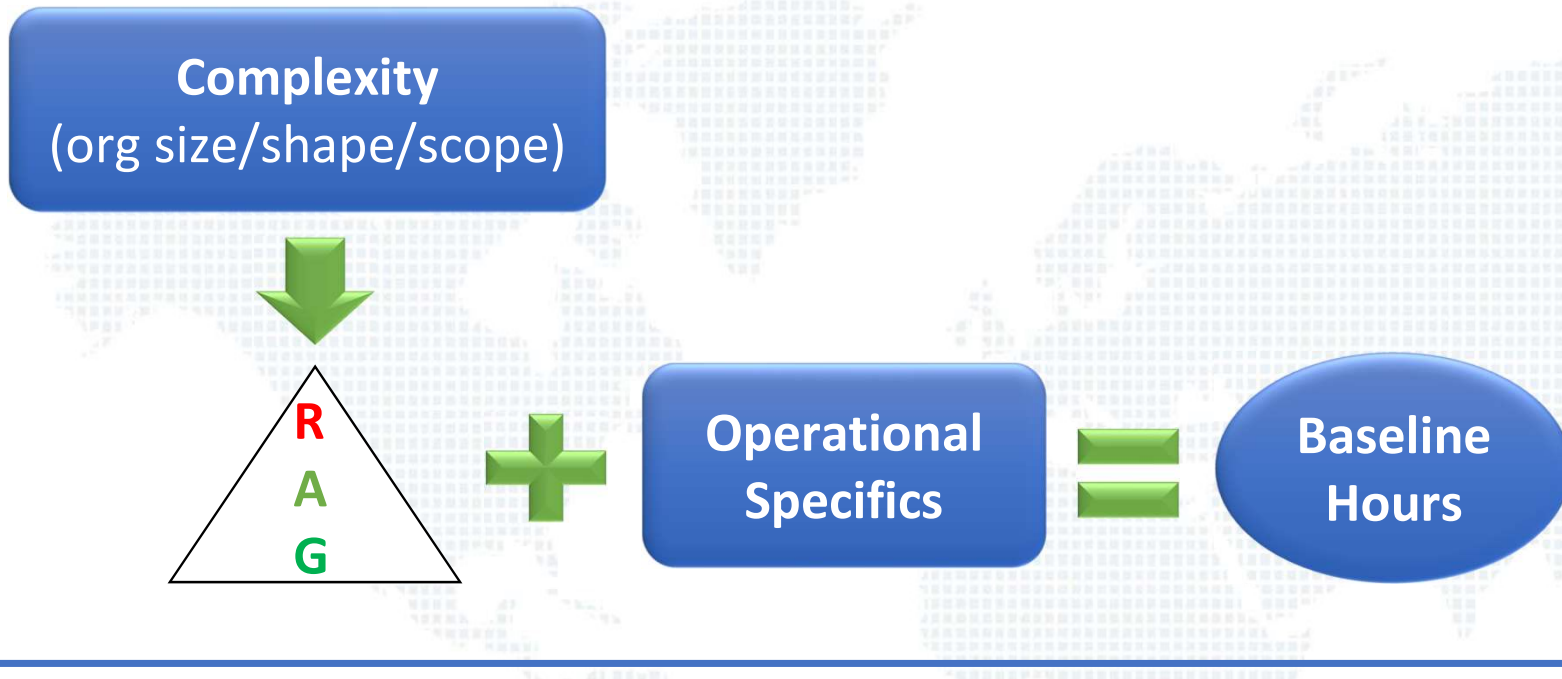
With each level of complexity comes a set of standard oversight hours for each banding.



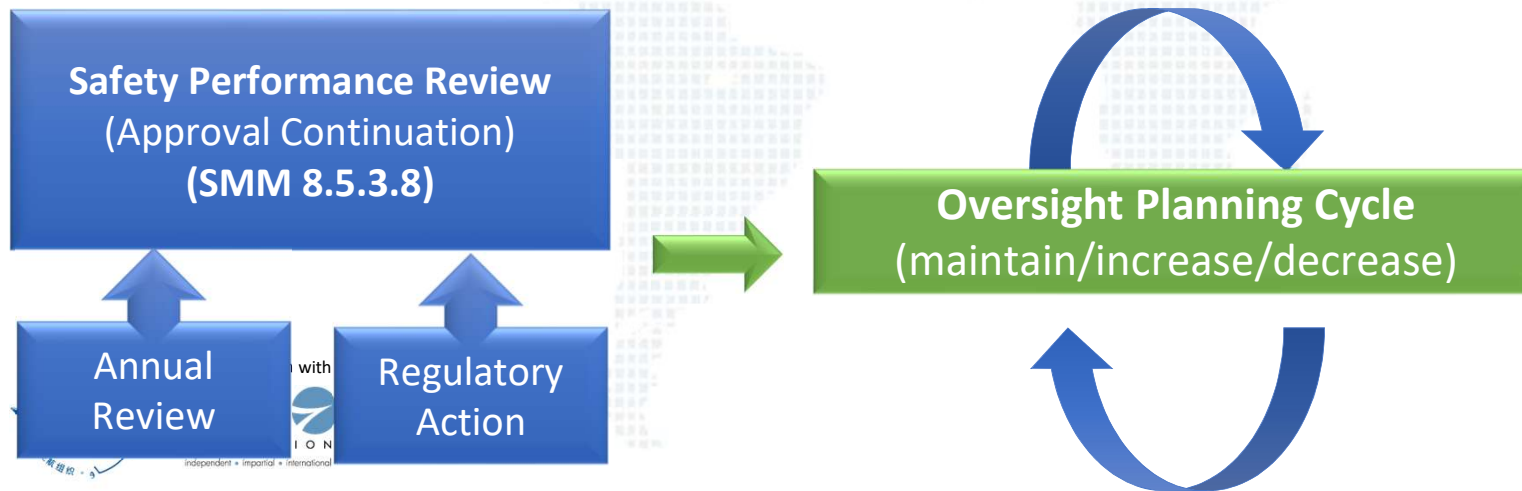
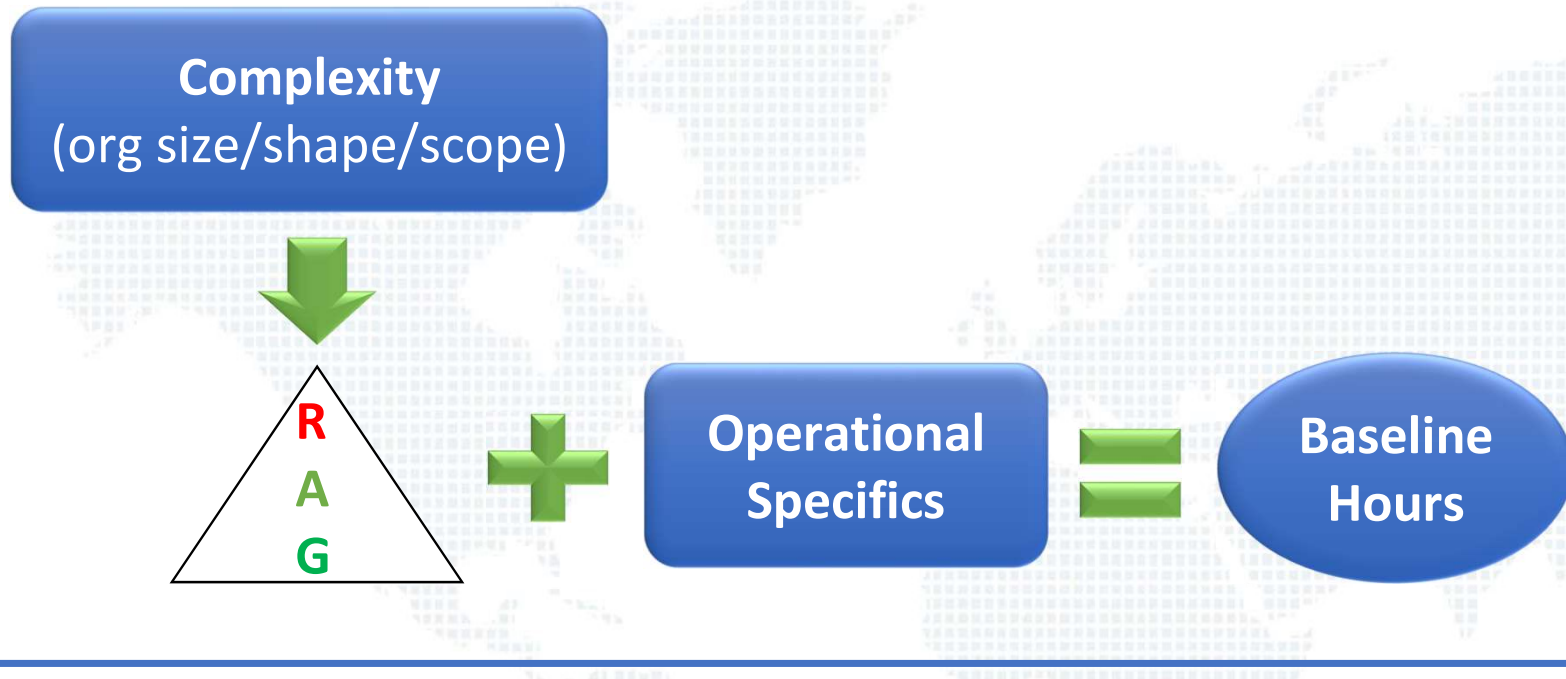
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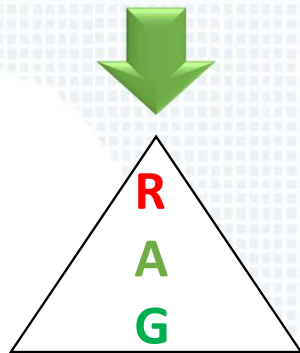
With this information we assessed the Safety Performance of the Service Provider, alongside a new annual review and the identification of any enforcement actions on that service provider.



We then decided if we were to either increase, maintain or decrease the length of the oversight cycle.

Complexity
(org size/shape/scope)

This could see a service provider having the baseline oversight hours carried out over the standard two years, have those baseline hours taken over four years, or have them conducted over a single year.



**Operational
Specifics**



**Baseline
Hours**

Safety Performance Review
(Approval Continuation)
(SMM 8.5.3.8)

**Annual
Review**

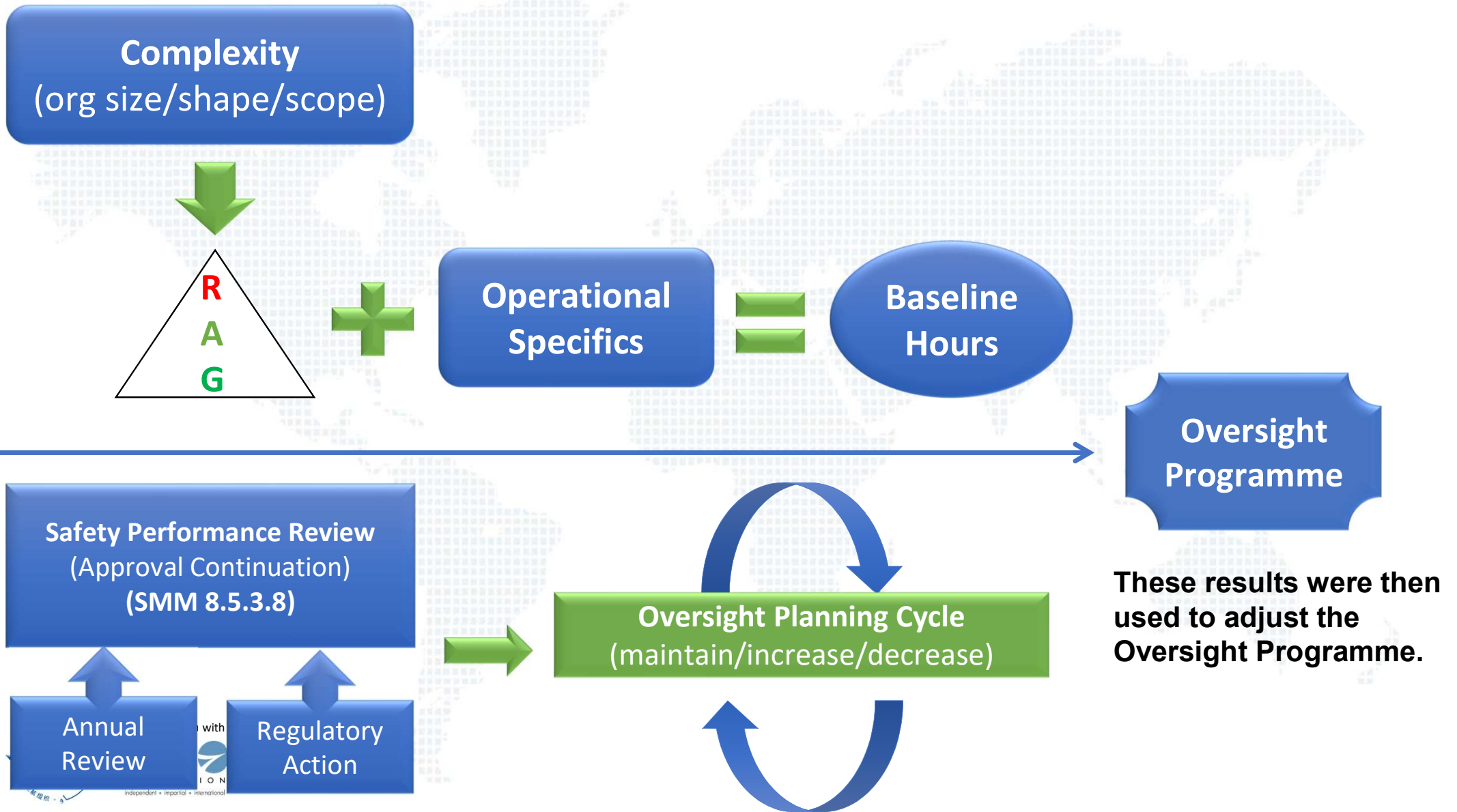


**Regulatory
Action**



Oversight Planning Cycle
(maintain/increase/decrease)





Result

We were able to reprogramme our airworthiness oversight plan which:

- **Enabled us to perform all our regulatory duties with the confidence that we had the right safety information available to make the correct determination and,**
- **Provide a better flow of Safety Intelligence in support ongoing safety performance monitoring of the Part 145 Service Providers.**
- **Reduce the number of new Airworthiness Inspectors we were recruiting saving both financial resource and the time of the hiring managers.**
- **Provide assurance to Senior Management that Safety has not been compromised.**

Key Enablers

- 🧠 **SMEs Knowledge of Service Providers and their historic safety performance**
- 📈 **Increased support of the Safety Intelligence Function**
- 🛡️ **Senior Management trust in technical experts, safety data and safety information**

- **Change is constant**
- **Continuous Safety Data and Information Analysis**
- **Routine Reviews**

Thank You



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Session 2 Q&A | Enablers of Flexible Culture



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24
VOTES
+24
-0

Anonymous • 03 Feb 2025, 01:34 PM • Allowed • Answered
How do you implement risk-based oversight initiatives in domains with reduced numbers of service providers, such as AIS (usually one single provider within the State)? What about in CNS?

Answer ratings Very Good
0 0 1 1 3

17
VOTES
+17
-0

Anonymous • 03 Feb 2025, 01:44 PM • Allowed • Answered
@Mr. John Thomson (CAA UK): How do you incorporate the available manpower of safety inspectors in the calculations of your risk-based oversight system?

Answer ratings Very Good
0 0 0 2 2

13
VOTES
+13
-0

Anonymous • 03 Feb 2025, 01:31 PM • Allowed • Answered
KRION, HOW DO YOU PLAN FOR ADVANCED DATA ANALYSIS USING AI?

Answer ratings Good
0 0 0 3 1

12
VOTES
+12
-0

Anonymous • 03 Feb 2025, 01:47 PM • Allowed • Answered
How do you know a SRBS is working? What would you be monitoring?

Answer ratings Very Good
0 0 0 1 2

9
VOTES
+9
-0

Adrian Abraham • 03 Feb 2025, 01:47 PM • Allowed • Answered
I feel many organizations struggle with being flexible, they struggle with silos and an inability to work together. How can organizations recover from this?

Answer ratings Good
0 0 0 1 0

8
VOTES
+8
-0

Anonymous • 03 Feb 2025, 01:47 PM • Allowed • Answered
I love this topic. We knew that culture is dynamic and not static. How to ensure the flexible culture can be adapted easily by the ANSP ?

Answer ratings Very Good
0 0 0 0 1

7
VOTES
+7
-0

Anonymous • 03 Feb 2025, 01:49 PM • Allowed • Answered
how do t safety management leaders measure the success of a flexibility safety culture within their organization?

Answer ratings Good
0 0 0 1 0

7
VOTES
+7
-0

Anonymous • 03 Feb 2025, 01:51 PM • Allowed • Answered
@ john.. could you provide effective tips that can be implemented by safety managers and SSP steak holders to provide assurance to senior management that safety has not been compromised..

Answer ratings Good
0 0 0 1 0

TEA BREAK

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SESSION 3 | Safety Data and Information Management



Mr. John Thomson

Senior Technical Advisor –
Safety Management

**UK Civil Aviation
Authority International**

Moderator



Ms. Sohyun Park

Assistant Director,
Aviation Safety Policy
Division

**Korea Office of
Civil Aviation**



Mr. John Wennes

Safety Programme
Manager

**Civil Air Navigation
Services Organisation**



Dr. Pete McCarthy

Head of Group Human
Factors

Cathay Pacific Airways



Mr. Deepak Joshi

Head of Flight Safety

Air India

The Importance of Managing Aviation Safety Data

An Overview of Safety in the Aviation Industry



Safety as a Core Value

Aviation maintains its status as the safest mode of transportation through rigorous safety data management.



Key Aspects of Data Management

Includes data collection, analysis, integrity, protection, and application.



Global Collaboration

ICAO and global safety initiatives rely on shared data to enhance worldwide aviation safety.



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Learning from the Past: The Role of Data Integrity

Insights from Incident Investigations



Transformative Advancements

Past investigations have led to innovations like collision avoidance systems and improved training.



Data Integrity

Accurate, complete, and reliable data ensures lessons learned are valid and actionable.



Impact of Flawed Data

Compromised data can lead to incorrect conclusions, endangering future safety.



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Predicting the Future: Analytics and Data Protection

From Proactive Risk Management to Cybersecurity

- **Predictive Analytics:** Advanced tools and real-time monitoring predict risks before they materialize.
- **Data Security:** Protecting sensitive information against cyber threats is essential for trust and safety.
- **Operational Safety:** Real-time data supports quick decision-making, improving operational outcomes.



Photo by Blake Guidry on Unsplash



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Fostering a Culture of Reporting

The Role of Trust in Safety Data Management

- **Encouraging Hazard Reporting:** A safety culture ensures stakeholders report risks without fear of reprisal.
- **Transparency and Responsibility:** Open data sharing helps identify and resolve safety issues effectively.
- **Proactive Solutions:** Reported data allows aviation to prevent incidents before they occur.



Photo by James Stevenson on Unsplash



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Shaping Regulation and Technology

How Safety Data Drives Innovation



Regulatory Development

Bodies like FAA and EASA rely on robust data to shape aviation policies.



Technological Advancements

Manufacturers utilize safety data to enhance aircraft design and systems.



Collaboration and Innovation

Data sharing between stakeholders ensures cohesive and informed advancements.



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Addressing Emerging Challenges

Navigating New Frontiers in Safety Data Management

- **Cybersecurity Threats:** Increased digitization requires robust measures to counter data breaches.
- **Integration of Drones:** Shared data and international collaboration are vital for drone management.
- **Automation and AI:** Managing the intersection of human expertise and machine reliability demands innovative approaches.



Photo by Eric Masur on Unsplash



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Session 3 Q&A | Safety Data and Information Management

7
VOTES

Anonymous • 03 Feb 2025, 03:26 PM • Allowed

Does your state ever take punitive actions(or fines) on service providers on incidents reported through mandatory report?

+7
-0

3
VOTES

Anonymous • 03 Feb 2025, 03:16 PM • Allowed

How to bring more automation in safety data management with the confidentiality should not be compromised?

+3
-0

2
VOTES

Asif Pakistan • 03 Feb 2025, 03:00 PM • Allowed

Who should establish the MOR system, CAA or the investigation body ?

+2
-0

2
VOTES

Anonymous • 03 Feb 2025, 03:14 PM • Allowed

We get the data, we analyze them, then acting on the data becomes difficult in terms of prioritization. various stakeholders gets dissapointed because they are "not prioritized". How to manage this?

+2
-0

2
VOTES

anonymous • 03 Feb 2025, 03:47 PM • Allowed

Should a SDCPS be able to integrate safety data from MOR, VOR and other data collected from surveillance reports etc?

+2
-0

1
VOTE

Anonymous • 03 Feb 2025, 02:55 PM • Allowed

We as regulator observe that voluntary reporting mostly contains reports about personal health safety and environment. Do you face this issue as well? And what is the solution?

+1
-0



In Cooperation with



SESSION 3 | Safety Data and Information Management



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Mr. Deepak Joshi

Head of Flight Safety

Air India

POLL QUESTION

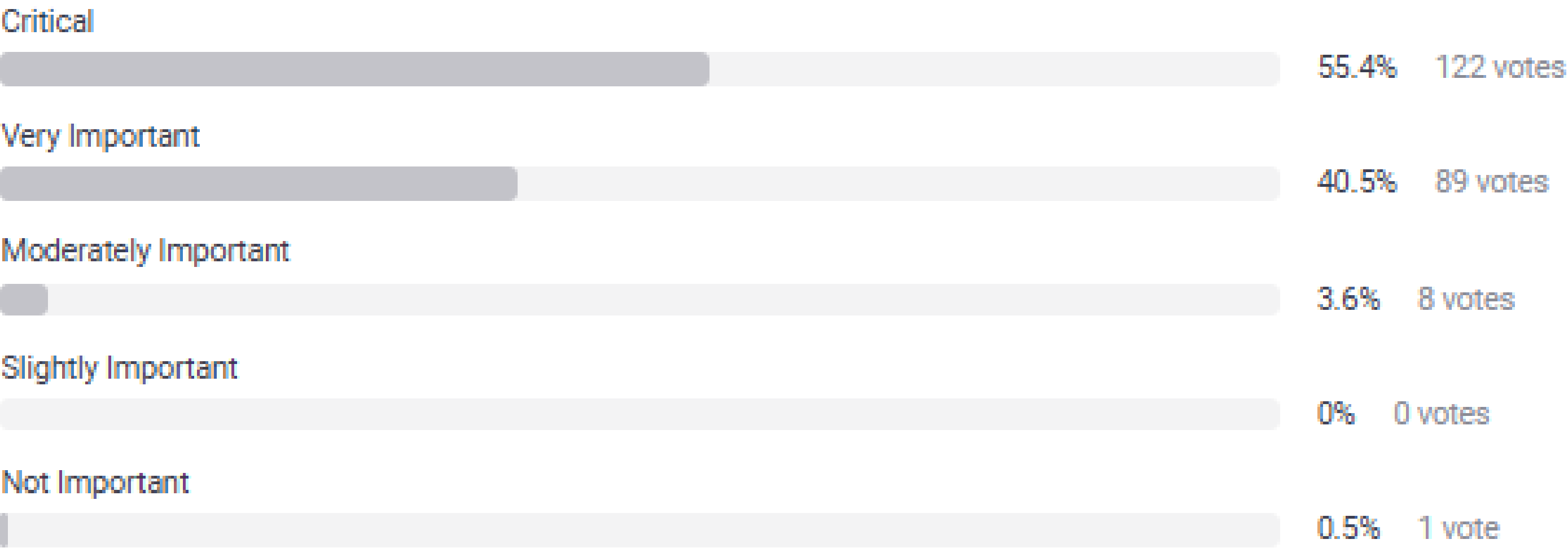
- 1) How important is safety data to your organization?**
- a) Critical**
 - b) Very Important**
 - c) Moderately Important**
 - d) Slightly Important**
 - e) Not Important**



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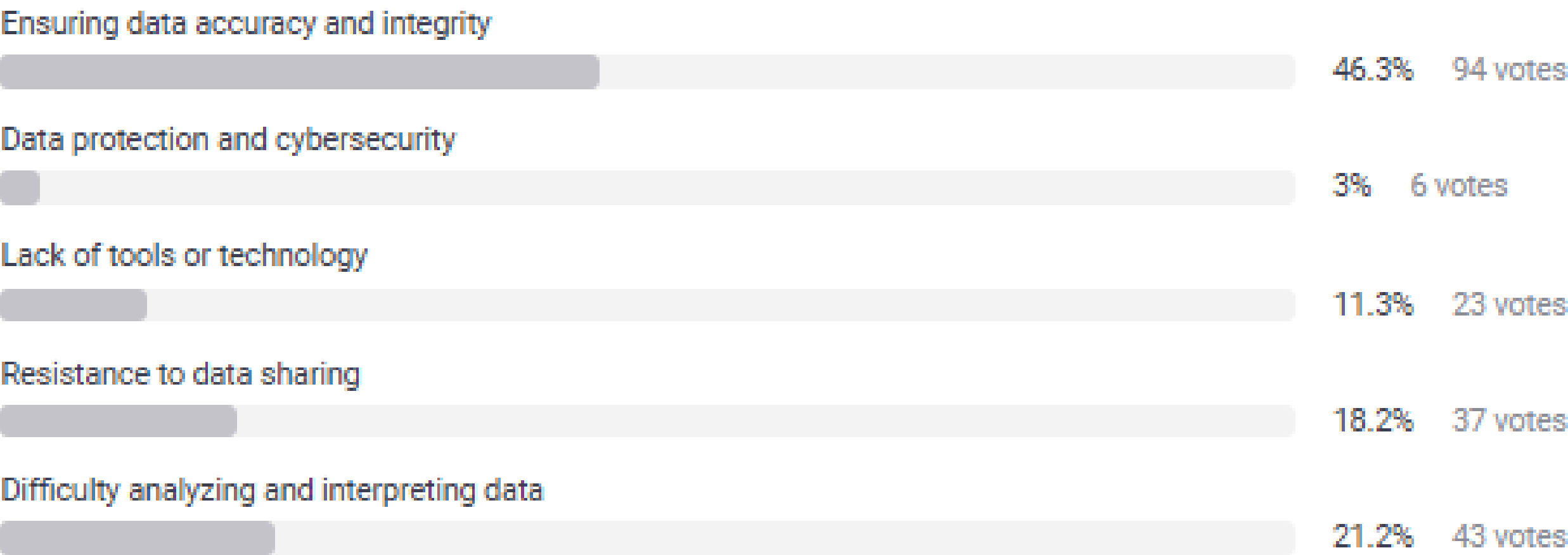
How important is safety data to your organization?



POLL QUESTION

- 2) What are the biggest challenges you face in managing safety data?**
- a) Ensuring data accuracy and integrity**
 - b) Data protection and cybersecurity**
 - c) Lack of tools or technology**
 - d) Resistance to data sharing**
 - e) Difficulty analyzing and interpreting data**

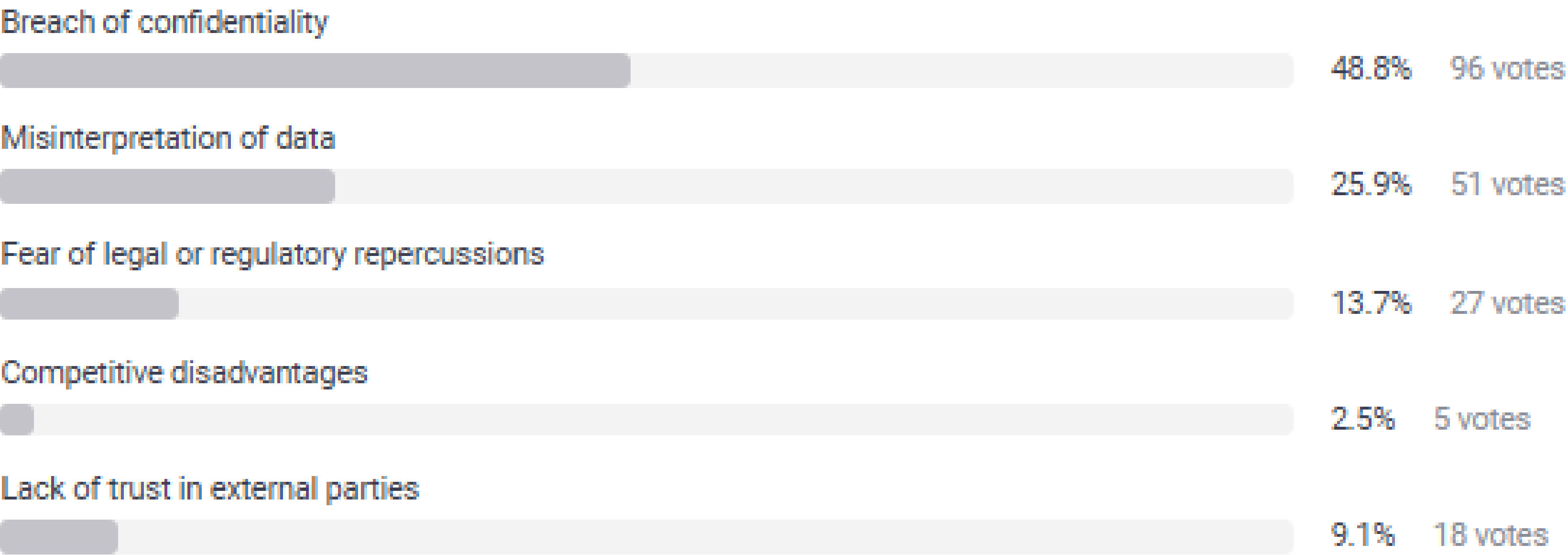
What are the biggest challenges you face in managing safety data?



POLL QUESTION

- 3) What is your top concern when sharing safety data externally?**
- a) Breach of confidentiality**
 - b) Misinterpretation of data**
 - c) Fear of legal or regulatory repercussions**
 - d) Competitive disadvantages**
 - e) Lack of trust in external parties**

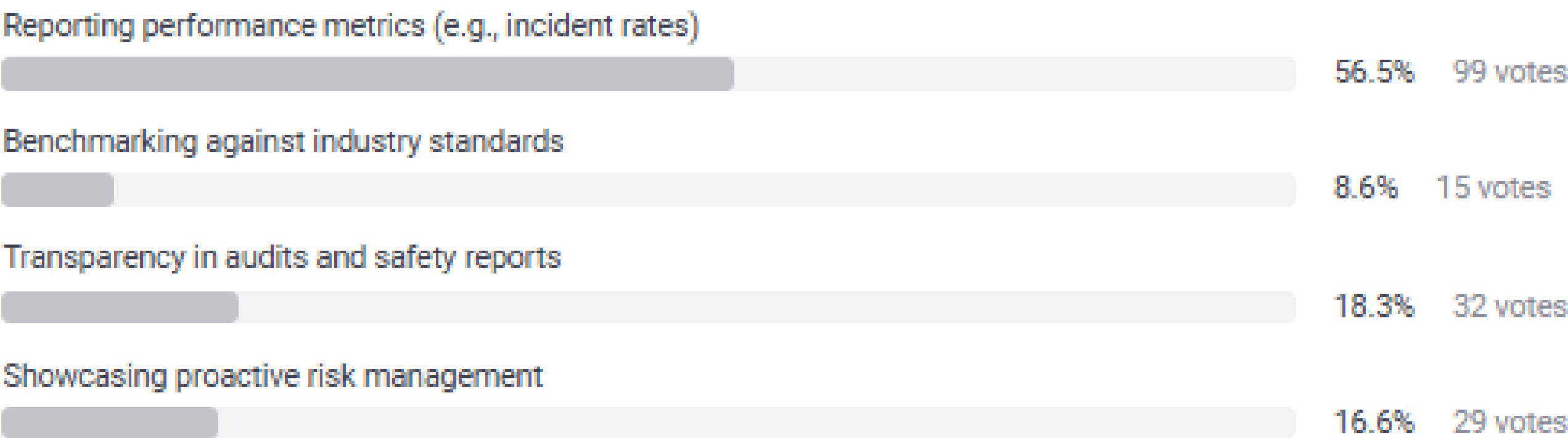
What is your top concern when sharing safety data externally?



POLL QUESTION

- 4) What is the most effective way to demonstrate your organization's safety using data?**
- a) Reporting performance metrics (e.g., incident rates)**
 - b) Benchmarking against industry standards**
 - c) Transparency in audits and safety reports**
 - d) Showcasing proactive risk management**

What is the most effective way to demonstrate your organization's safety using data?

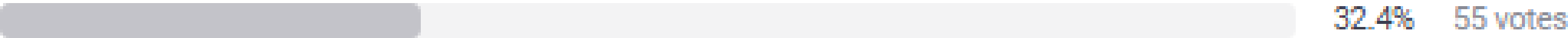


POLL QUESTION

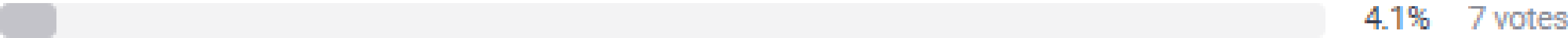
- 5) How does safety data contribute to your organization's safety culture?**
- a) Drives evidence-based decision-making**
 - b) Promotes accountability**
 - c) Enhances transparency and trust**
 - d) Identifies areas for improvement**
 - e) Encourages reporting and openness**

How does safety data contribute to your organization's safety culture?

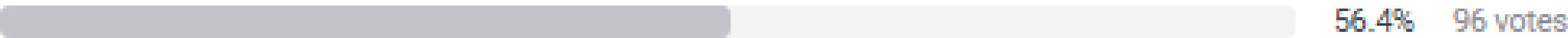
Drives evidence-based decision-making



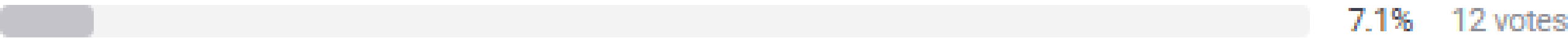
Promotes accountability



Identifies areas for improvement



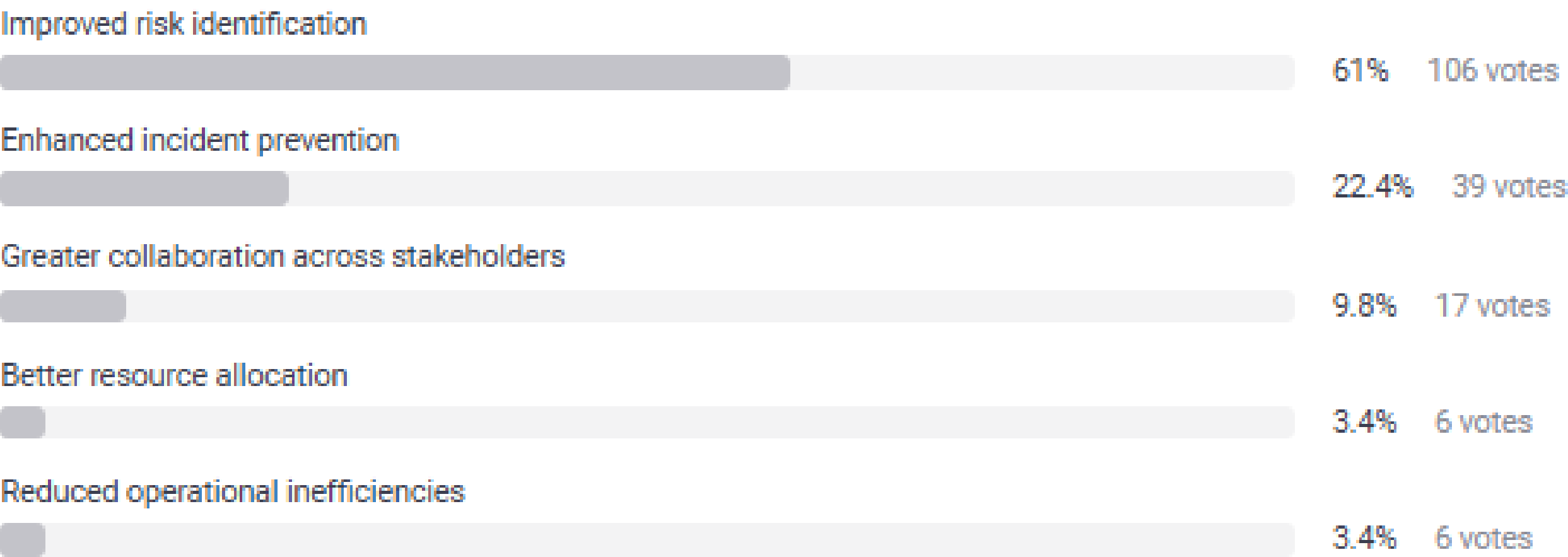
Encourages reporting and openness



POLL QUESTION

- 6) What is the most significant benefit of information sharing through SMS?**
- a) Improved risk identification**
 - b) Enhanced incident prevention**
 - c) Greater collaboration across stakeholders**
 - d) Better resource allocation**
 - e) Reduced operational inefficiencies**

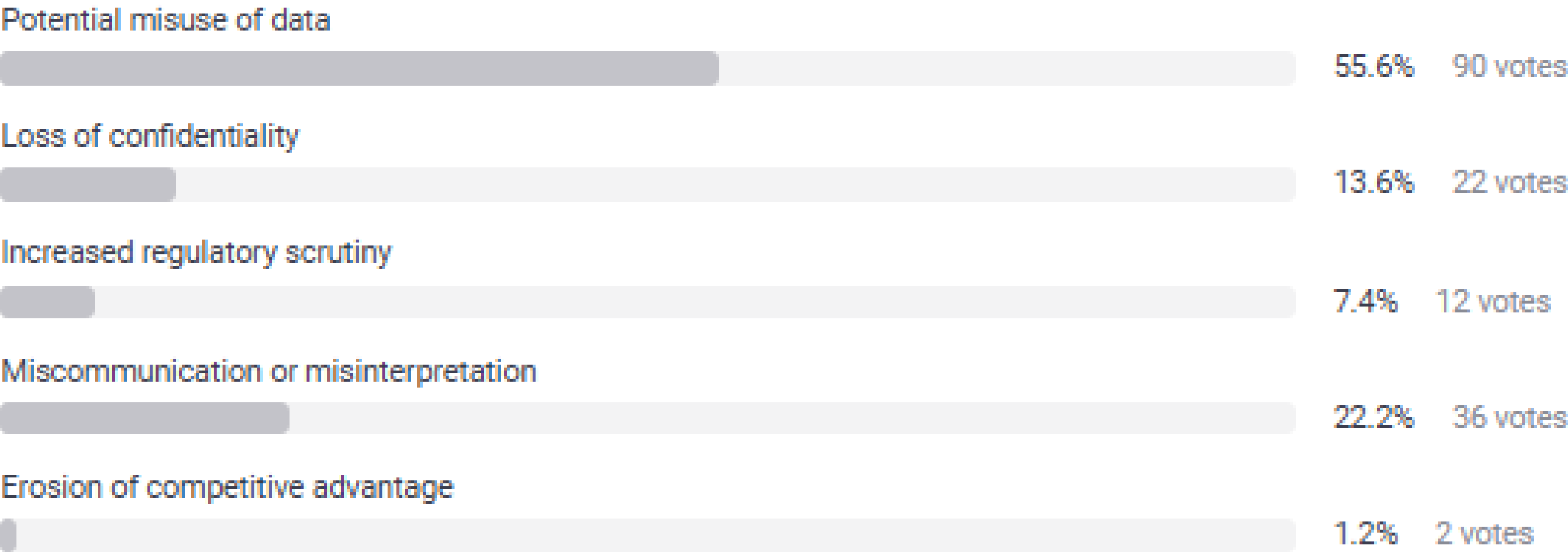
What is the most significant benefit of information sharing through SMS?



POLL QUESTION

- 7) What is the most significant drawback of sharing safety data?**
- a) Potential misuse of data**
 - b) Loss of confidentiality**
 - c) Increased regulatory scrutiny**
 - d) Miscommunication or misinterpretation**
 - e) Erosion of competitive advantage**

What is the most significant drawback of sharing safety data?



Thank You for Attending

Join us tomorrow at 9am for...

- Safety Reporting Systems
 - Reporting & Just Culture Application
 - Safety Intelligence Development, Learning Culture and Informed Culture
 - Identify common Safety Performance Indicators
-

If you need any assistance or have questions, please contact:

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