



ICAO

International Civil Aviation Organization

The Fifth Meeting of the Asia/Pacific  
Aerodrome Assistance Working Group (AP-AA/WG/5)

Maldives, 13 to 16 March 2023

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**Agenda Item 7: Technical Assistance/Cooperation in AGA Field**

**ICAO ASIA-PACIFIC AERODROME ASSISTANCE GO-TEAM METHODOLOGY**

(Presented by Airports Council International)

**SUMMARY**

This paper proposes a methodology for ICAO Asia-Pacific Aerodrome Assistance Go-Teams for the meeting's review, comment and approval.

**1. INTRODUCTION**

1.1 A survey conducted from 2020 to 2021 suggested that some APAC States needed external technical assistance in a number of USOAP CMA areas, in particular, CE-3 and CE-8.

1.2 AA-WG/4 held in March 2022 reviewed the survey results and tentatively concluded that, inter alia, Champion States and Industry Partners should offer technical assistance to States in the area of AGA highlighted in the survey, in particular aerodrome certification and surveillance of aerodromes. The conclusion was definitively adopted in November 2022 as *Conclusion APANPIRG/33/3*.

1.3 As per experience of ICAO, COSCAPs and the Industry, one of the most effective methods to provide technical assistance to States is “Go-Team missions”, i.e., missions consisting of members from ICAO or COSCAPs, States and Industry Partners with the required expertise and background, spending time on site reviewing documents, conducting joint inspection of aerodrome operations, and coaching the State in need of such assistance.

1.4 This paper proposes a methodology to plan, execute and follow up on such Go-Team missions for the meeting's review, comment and approval. The methodology is summarized in the following:

**2. DISCUSSION**

Outline of Methodology

2.1 The methodology consists of 4 steps:

- Planning and coordination of the mission;
- Execution; and
- Follow up.

2.2 Planning and Coordination. This initial stage consists of the identification of needs in technical assistance in AGA, seeking agreement with the State in need of such assistance, forming a mission team, and scheduling of the mission in consultation with all parties involved.

2.3 Execution. This is the stage where the Go-Team are on site in the State in question, taking the face-to-face meeting opportunity to discuss issues in an in-depth manner and to offer guidance and recommendations.

2.4 Follow-up. The final stage is aimed at follow up with the State on the implementation of recommendations after the mission.

2.5 **Appendix A** is a draft of the methodology.

### 3. ACTION BY THE MEETING

3.1 The meeting is invited to:

- a) Review, comment on and amend as deemed fit the draft Aerodrome Assistance Go-Team methodology described in **Appendix A**;
- b) If the proposed methodology is deemed appropriate, endorse the Draft Conclusion formulated below for Consideration by AOP/SG/7; and
- c) discuss any relevant matters as appropriate.

<b>Draft Conclusion AP-AA/WG/5 – xx: ICAO Asia-Pacific Aerodrome Assistance Go-Team Methodology</b>	
<p><b>What:</b> That, as a follow up on <i>Conclusion APANPIRG 33/3 - Assistance to APAC States that require assistance in AGA area including certification and surveillance of aerodromes:</i></p> <ul style="list-style-type: none"> <li>• The needs for technical assistance in the area of AGA for ICAO APAC States be periodically reviewed;</li> <li>• States with such needs be encouraged and invited to host Aerodrome Assistance Go-Team missions; and</li> <li>• The methodology for running such Assistance Go Teams proposed in <b>WP/08</b> be approved and posted on ICAO APAC Website.</li> </ul>	<p><b>Expected impact:</b></p> <p><input type="checkbox"/> Political / Global</p> <p><input type="checkbox"/> Inter-regional</p> <p><input type="checkbox"/> Economic</p> <p><input type="checkbox"/> Environmental</p> <p><input checked="" type="checkbox"/> Ops/Technical</p>
<p><b>Why:</b> To provide technical assistance to APAC States in AGA area including certification and surveillance of aerodromes</p>	<p><b>Follow-up:</b> <input checked="" type="checkbox"/> Required from States</p>
<p><b>When:</b> 6-Jul-23</p>	<p><b>Status:</b> Draft to be adopted by Subgroup</p>
<p><b>Who:</b> <input checked="" type="checkbox"/> Sub groups <input checked="" type="checkbox"/> APAC States <input checked="" type="checkbox"/> ICAO APAC RO <input type="checkbox"/> ICAO HQ <input type="checkbox"/> Other: AP-AA/WG</p>	

## **ICAO Asia-Pacific Aerodrome Assistance Go-Team Methodology**

Draft Presented to AP-AAWG/5 in March 2023

### **1. Purpose**

This document provides a step-by-step methodology for ICAO, States, Industry Partners and International Organizations to plan, execute and follow up on “Go-Team” missions to States in need of technical assistance in Aerodromes and Ground Aids (AGA) area including aerodrome certification and surveillance of aerodromes as per Conclusion APANPIRG/33/3.

### **2. What is an “Aerodrome Assistance Go-Team”?**

An Aerodrome Assistance Go-Team is a team of voluntary AGA experts from States, Industry Partners and International Organizations formed to provide technical assistance to a State, hereinafter referred to as “Host State”, in need of such assistance primarily to improve EI (Effective Implementation) in AGA, in particular the certification of international aerodromes. The key activity of the team is a mission to the Host State, during which detailed discussions and coaching can be conducted.

### **3. Outline of Methodology of Go Team**

This methodology recommends the following steps to provide technical assistance Go-Team missions to States in AGA area:

- Planning of mission;
- Coordination;
- Execution; and
- Follow Up.

These steps are described in the following.

### **4. Planning of Mission**

#### **4.1 Identify Needs of States**

Identify the States that need technical assistance in AGA and in what particular areas that needs are required, for examples, what specific deficiencies are required to be rectified. Prioritize States and their needs based on safety risks these deficiencies pose and levels of resources available locally.

This may be done based on ICAO USOAP CMA results, status of aerodrome certification, the existence of significant safety concerns, and through consultation with the Host State. The identification of needs in assistance can also be done through survey. Such a survey was conducted in 2022 and its results were reported in [WP/9](#) to AP-AA/WG/4 in 2022.

#### **4.2 Agreement with States concerned**

ICAO should then seek agreement with the Host State that they need technical assistance in specific AGA areas in the format of a Go-Team mission. This is usually the case when safety issues that the Host State encountered cannot be easily resolved via telecommunications means and that in-person discussions and coaching are urgently required.

#### 4.3 Team Formation

States of Asia-Pacific and other ICAO regions, Industry Partners and International Organizations such as ACI, COSCAP, and EASA may be invited to join voluntarily the mission.

#### 4.4 Scheduling

Unless otherwise agreed by all parties, the mission should take no more than a week.

ICAO should coordinate with the Host State, and volunteering States and International Organizations to agree on the dates of the mission.

#### 4.5 Cost Reimbursement

Go-Teams are not-for-profit missions. Participation shall be voluntary. Members of the Go-Team shall not be remunerated for their services. The costs of the mission shall either be fully reimbursed by the Host State or a third-party sponsor willing to promote aerodrome safety. An estimate of costs should be presented to the Host State or the sponsor to seek their agreement before any travel bookings are made. The class of air travel with consideration of flight durations should also be agreed upon beforehand.

Partners participating in the mission should book their airline tickets and the costs reimbursed by the Host State via an invoice consolidating all request for reimbursement issued by ICAO.

The Host State should book and pay for the hotel accommodation, meals and local transport for Go-Team members while they are on-site.

#### 4.6 Technical Analysis of Needs Before Mission

At least four weeks before the mission:

- The Host State should provide relevant documents such as aerodrome manual to all Go-Team members for review via ICAO; and
- ICAO should provide to Go-Team members relevant results of USOAP CMA activities and list of air navigation deficiencies in AOP field.

Two weeks before the mission ICAO should organize a briefing session with the Go-Team.

#### 4.7 Coordination with APEX and COSCAP

Go Team missions should be as much as possible coordinated with ACI APEX in Safety peer review assessments and COSCAP technical assistance missions to avoid duplication of efforts and optimize the use of resources.

#### 4.8 MOU with Host State

ICAO and the Host State should consider jointly signing a brief MOU stating the dates and purpose of the mission, costs recovery and responsibilities of all parties.

### **5. Execution of Mission**

Once onsite the Go-Team should meet with the Host State and seek to:

- Better understand the issues identified before the mission, any other issues not discovered before the mission, and challenges met in dealing with these by reviewing documents and discussing with the Host State;
- Share experience and best practices in dealing with similar issues in other States;
- Share and explain documents, such as, Asia-Pacific regional guidance materials in AGA area [e-documents](#) available on the ICAO APAC website and other global guidance materials; and
- Suggest training materials and courses available.

The Go- Team may split into subgroups working concurrently by subject matter such as wildlife hazard management, runway safety and safety management system, to make better use of time during the mission.

During discussions the Go-Team should seek agreement with the Host State on recommended actions aimed at enhancing AGA EIs or rectifying deficiencies, and a roadmap to accomplish these.

A brief draft report with observations and recommendations should be presented to the Host State at the end of the mission and feedback should be sought.

## **6. Confidentiality**

Unless otherwise agreed by the Host State, members of the Go-Team mission should keep information received and recommendations made confidential.

## **7. Post Mission Follow Up**

A final report focusing on the action items and a roadmap, aimed at achieving the objectives of the mission such as improving EI on AGA and helping the States certify their international aerodromes, should be delivered to the Host State within two months after the mission.

The Host State should review the recommended action items and roadmap, provide feedback on any potential challenges, and in consultation with the Go-Team make adjustments, and commit itself to the implementation of the roadmap.

At least in the first two years after the mission ICAO should seek to follow up with the Host State regularly after the mission, seeking advices from members of the Go-Team if necessary.

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