

Regional Cooperation Mechanisms Task Force (RCM TF) TORs and work done to date

Presented by RCM TF Chair

Terms of Reference (TORs)

Ref	Terms of Reference
A	Identify common and/or evolving needs of States/Administrations or a Group of States/ Administrations in the APAC region for capability and/or capacity development
B	Identify and enhance common mechanisms for regional co-operation to prevent overlaps and duplication
C	Identify and enhance mechanisms for funding of technical assistance
D	Propose recommendations for the approach and roadmap to strengthen existing regional mechanism for regional cooperation towards capability and capacity building, and technical assistance
E	Identify opportunities to improve and streamline the communication of work and outcomes of various ICAO regional working groups and taskforce

Work done thus far - Four areas completed

Survey of APAC needs

Conducted a Needs survey from November 2018 to June 2019 which covered five general areas: aviation safety, aviation security, Air Navigation Services (ANS), Human Resource Development (HRD) and environment.

Support mechanisms for technical assistance

Developed a consolidated list of the existing and potential funding and technical assistance provided within the ICAO framework and by non-ICAO entities, that are available to States/Administrations for capacity building.

Governance of regional groups

Developed a common set of requirements for adoption by all regional groups to meet the expectations on governance standards, coordination and communication arrangements.

Communications

Identified means by which existing communications methods within the region could be improved.

Key Survey Findings (28 States responded)

- There are needs covering all 5 areas of aviation in survey: Aviation safety, aviation security, air navigation, human resource and environment
- Needs across regions are diverse and non-homogeneous
 - Assistance has to be targeted and customised
 - Assistance required mainly in technical expertise and guidance for implementation
- High expectations for ICAO APAC RO to do more in assisting States' implementation, with potential for assistance from other States, regional mechanisms and International Organisations

Mechanisms for support from ICAO and non-ICAO entities are available

ICAO	Non-ICAO entities
ICAO Safety Fund (SAFE)	Pacific Aviation Safety Office (PASO)
Aviation Safety Implementation Assistance Partnership (ASIAP)	European Union-South Asia Partnership (EU-SAP) and South East Asia Aviation Partnership Project (EU-SEA APP)
Technical Cooperation Administrative and Operation Services Cost (AOSC) Fund	Asia Pacific Economic Cooperation (APEC) Transportation Working Group
ICAO Programme for Aviation Volunteers (IPAV)	United Nations Green Climate Fund (GCF) UN Global Environment Facility (GEF)
Developing Countries Training Programme	Asian Development Bank Fund
China South-South Cooperation Assistance Fund	International Finance Corporation Sustainable Finance Collective (SFC) Asia
COSCAP – North Asia, South Asia, South East Asia	World Bank
Cooperative Aviation Security Programme – Asia and Pacific Region (CASP-AP)	- International Bank for Reconstruction and Development; and
Asia-Pacific Flight Procedure Programme – Asia Pacific (FPP APAC)	- International Development Association

Recommendations on support mechanisms

- Encourage States to consider funding sources relevant to their aviation activities
- ICAO to communicate list to States and articulate priorities to donors and respective ICAO Bureaus to strengthen the support
- Engage industry on a regular basis, to enhance industry partners' participation in aviation development for the APAC region e.g. High level panel organised by ICAO APAC RO and the US at this DGCA Conference

Good governance is key to delivering results

- Effective governance framework keeps regional groups within approved scope of work and limits overlaps and gaps.
- Effectiveness of regional groups can be hindered by:
 - Lack of governance controls
 - Limited visibility of the WG/TFs' work, progress and outcomes
 - Inconsistent communication
 - Lack of effective representation of views and issues in the region

Recommendations on Governance Framework

- A common set of requirements to enhance governance framework for regional groups including WG/TFs to deliver on results and contribute to regional/global targets
- Key elements of governance framework:
 - Clear Terms of Reference using a common template;
 - Adequate oversight of work by regional groups
 - Clear authorisation for changes to scope, guidance on priorities and accountability for representation and reporting, coordination among groups
 - Appropriate secretarial support and expertise to be agreed and provided

Enhancing Communications

- Current challenges faced in APAC region
 - Geographic spread
 - Diversity of States
 - Culture and language differences
 - Varying levels of resourcing within States to engage ICAO
- Enhancing communications within APAC is important for:
 - Timely and comprehensive dissemination of info
 - Awareness of initiatives to improve region's safety and security performance aligned with Global Plans
 - Understanding the context and issues the region faces
 - Making available assistance for capacity/capability building

Recommendations for communication within APAC

- Five principles of effective communication

Clarity

Attention

Context

Adequacy

Consistency

- Review and improve the coordination, monitoring and reporting by ICAO and WG/TFs
 - Templates to simplify and provide clarity of meeting outcomes and actions
 - Streamline and update existing ICAO information repositories, and maintain consolidated list of ICAO and States focal points for WGs/TFs
- ICAO to simplify ICAO State Letters with clear summary with actions and timelines while States to have its own State Letter management system in place

Next Steps

- In 2019, we planned to finalize the IRM based on work done and recommendations.
- Had to take a pause due to the COVID-19 pandemic.
- At DGCA/57 in Republic of Korea, Chair, Vice-Chair and Secretariat presented a progress report to resume the work of the RCM TF.