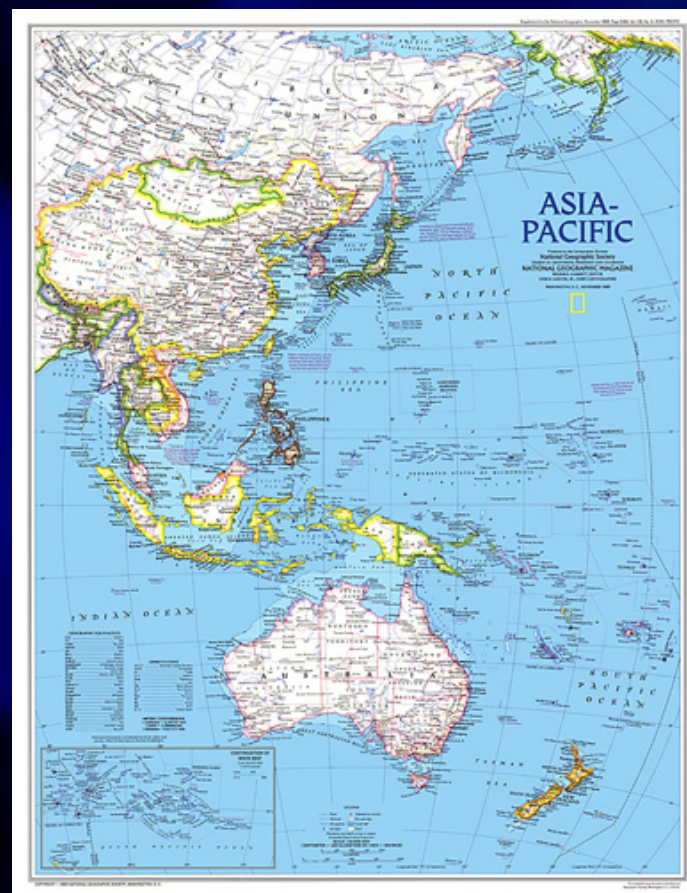


# *Building Effective Safety Oversight of Aeronautical Information Services/Aeronautical Information Management (AIS/AIM) Workshop*



Federal Aviation  
Administration

# Presenters

## FAA – Air Traffic Safety Oversight Service (AOV)

- Ms. Yadira (Y) Lacot, Foreign Affairs Specialist
- Mr. George Sempeles, Aeronautical Information Specialist
- Ms. Melissa Wishy, Aeronautical Information Specialist

## FAA – Air Traffic Organization (ATO)

- Mr. Michael Watkins, Senior Air Traffic Representative Asia-Pacific

## National Geospatial Intelligence Agency (NGA)

- Ms. Jodi Brainard, International Aeronautical Representative
- Ms. Krista Zoller, International Aeronautical Representative



# Workshop Guidelines

- Participants are requested to:
  - Sign in
  - Turn off or silence cell phones
  - Arrive on-time and return promptly from breaks
  - Wear name badges
  - Respect the views and ideas of other participants
  - Ask questions
  - Be engaged in discussions and activities

# Workshop Materials

## ICAO APAC AIS/AIM workshop website

[https://www.icao.int/APAC/Meetings/Pages/2020-WS-SO\\_AIS-AIM.aspx](https://www.icao.int/APAC/Meetings/Pages/2020-WS-SO_AIS-AIM.aspx)

- Workshop presentations per day
- Workshop activities
- Reference materials

# Why Are We Here?

- In 2014, ICAO adopted the target for States to attain 60% Effective Implementation (EI) of the Critical Elements (CEs) of a State safety oversight system by 2017
- The 2020-2022 edition of the GASP established the safety target of all States to reach a safety oversight index (SOI) greater than 1, in all three categories by 2022
- Support the global effective implementation in ANS, Personnel Licensing and Training (PEL), and Aerodromes and Ground Aids (AGA)

# Workshop Goals

- Review safety oversight responsibilities and the USOAP CEs of State Safety Oversight
- Discuss strategies for conducting effective safety oversight of AIS/AIM
- Complete individual and interactive activities to complement presentations and discussions
- Identify focus areas to target for measurable improvement
- Encourage knowledge and resource sharing among safety professionals in the Asia Pacific Region

# Workshop Objectives

- Address the ICAO USOAP EI in the APAC region, in ANS 61.96%
- Provide best practices on effective implementation of safety oversight of AIS/AIM and continued performance monitoring

# The Importance of ANS

- Air Navigation Services support capacity building and efficient civil aviation operations
- Aviation is an economic driver
  - **Safe** and efficient services inspire public confidence and support growth

# Workshop Curriculum

1. Introduction to Safety Oversight
2. Annex 15 and Surveillance Obligations
3. QMS as the Safety Risk Control
4. AIS Oversight
5. Collaboration and Next Steps



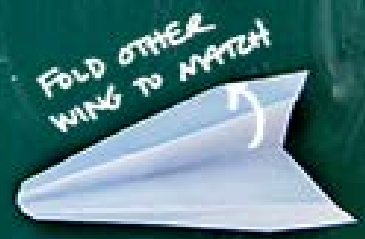
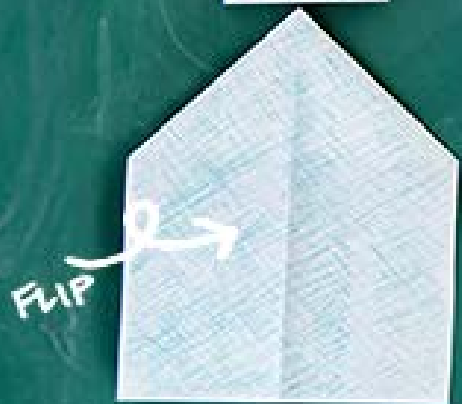
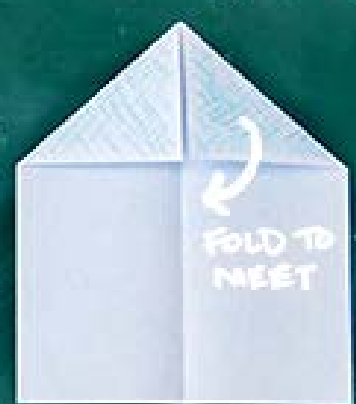
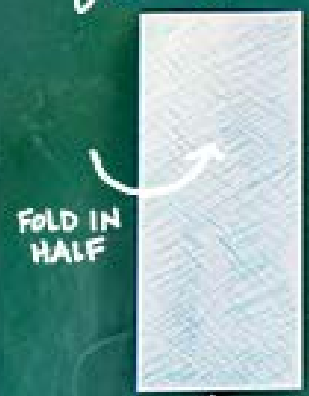
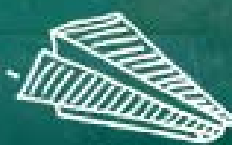
# Introductions

# Activity

TAKE FLIGHT<sup>1</sup> ...

<sup>1</sup> [www.womensministrytoolbox.com](http://www.womensministrytoolbox.com)

# HOW TO fold a PAPER AIRPLANE



# Turning Point

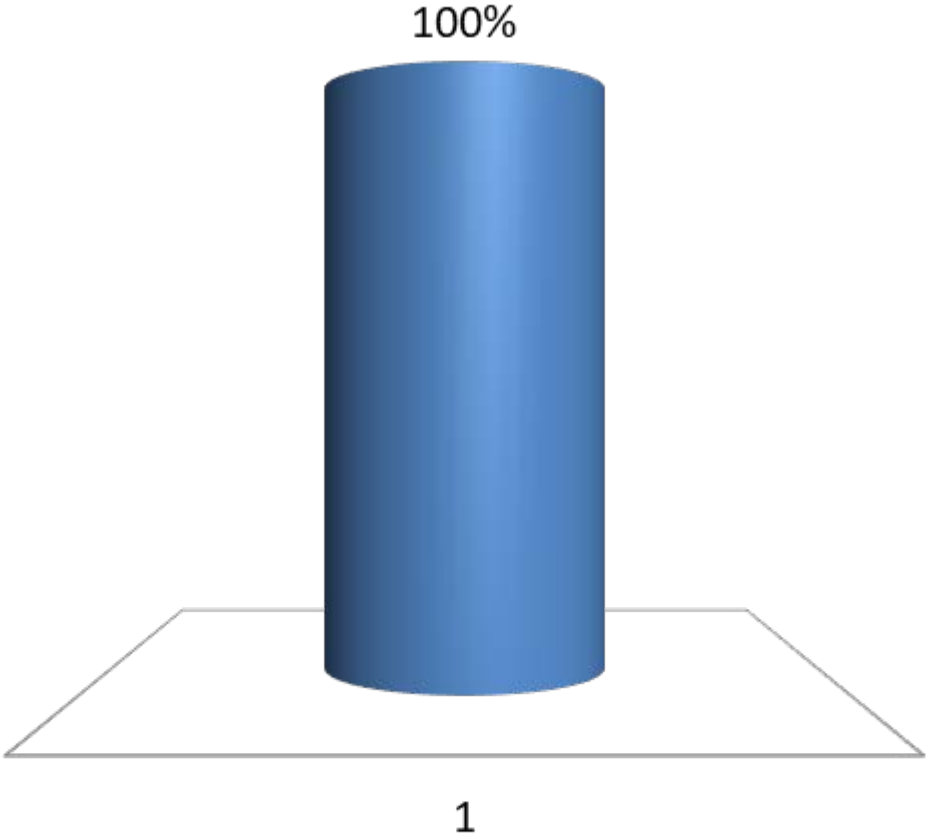
- Discussion tool
- Live voting
- Participating with Turning Point
  - Vote via the web at:

[www.ttpoll.com](http://www.ttpoll.com)

Session ID: anoversight

# What's your favorite color?

Rank	Responses
1	
2	
3	
4	
5	
6	Other



# Module Objectives

- Understand:
  - the concepts of safety and safety oversight
  - roles and responsibilities in safety oversight
  - essential safety oversight responsibilities

# Essential Safety Oversight Responsibilities

What Does it Mean to Regulate?

*“Regulators do so much more than administer laws. They also deliver services, build partnerships, solve problems, and provide guidance.”*

*-- Malcolm Sparrow*

# What is Safety Oversight?

- The process of ensuring that aviation professionals – such as air traffic controllers, engineering/electronics personnel, and others
  - perform their functions *safely* and *responsibly*
  - effectively implement international Standards and Recommended Practices and associated procedures

# Essential Responsibilities

- ✓ Establish rules
- ✓ Perform surveillance
- ✓ Resolve safety concerns

# Components of a Successful Safety Oversight Program

- ✓ Establish rules
  - Regulations
  - Implementing Rules
  - Directives/Requirements
  - Personnel Licensing Program
  
- ✓ Perform surveillance
  - Surveillance Program
  - Monitoring
  - Investigations/Inspections/Audits/Assessments

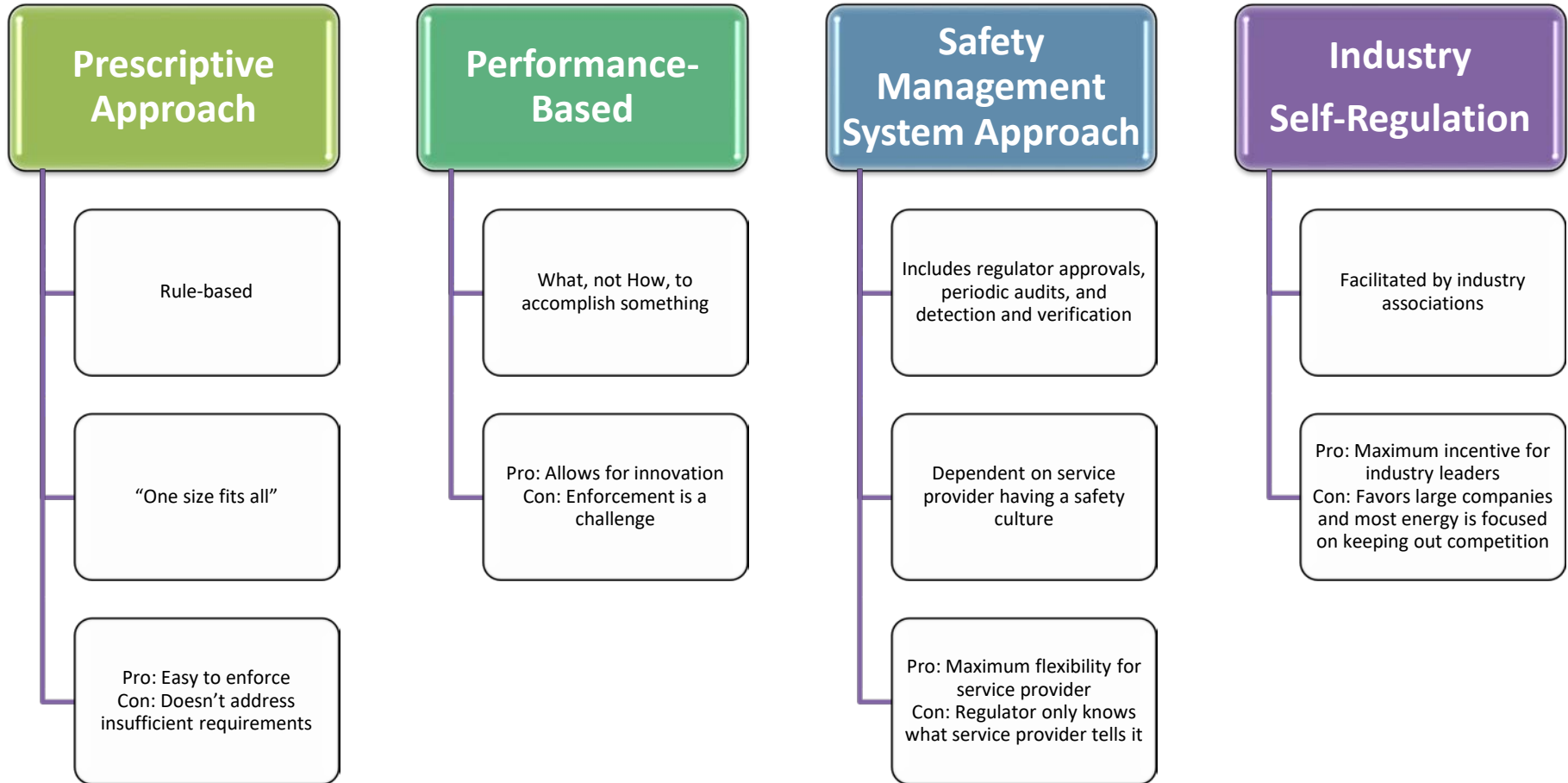
# Components of a Successful Safety Oversight Program

- ✓ Resolve safety concerns
  - Enforcement Program
  - Cooperation with other safety services/organizations
  - Regulator-ANSP Safety Information Exchange

# ANS Oversight Required by ICAO

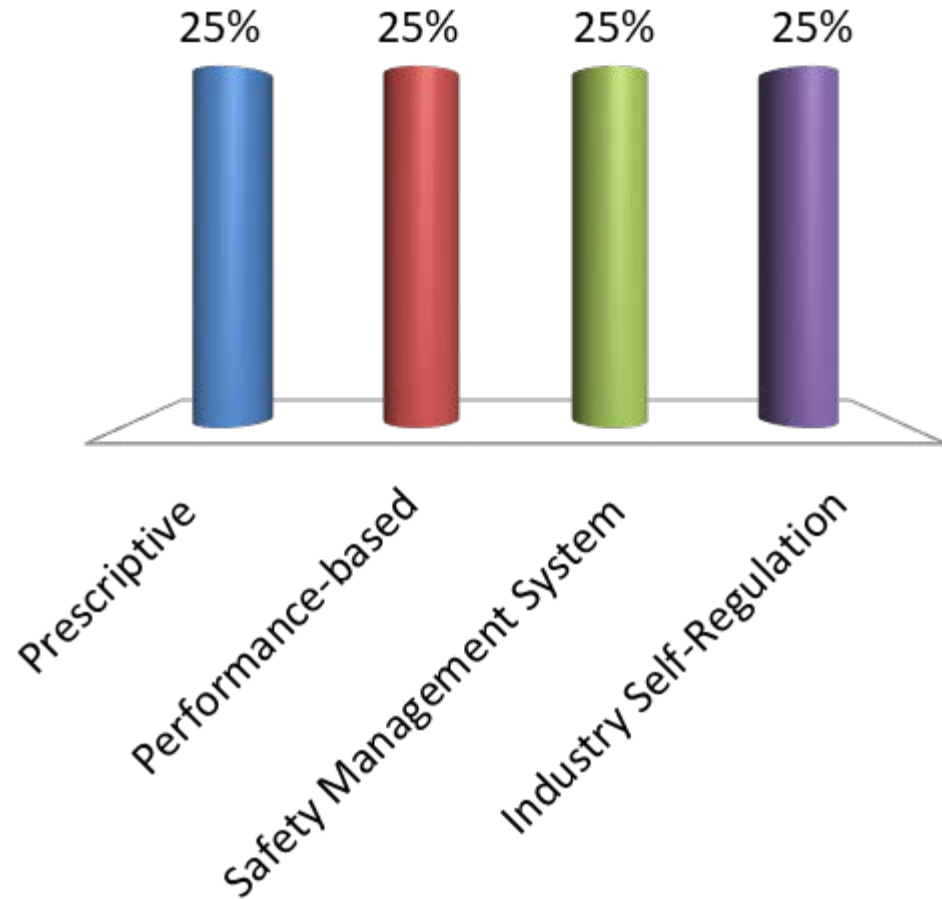
- Air traffic control services
- Safety personnel (air traffic controllers)
- **Flight procedures** and flight inspection
- Communication, Navigation, and Surveillance services
- Aeronautical Telecommunication services
- Meteorological services
- **Aeronautical Information Services and Aeronautical Information Management**
- **Cartographic services**
- Search and rescue

# Regulatory Models



<sup>1</sup> Based on models discussed by Malcolm Sparrow

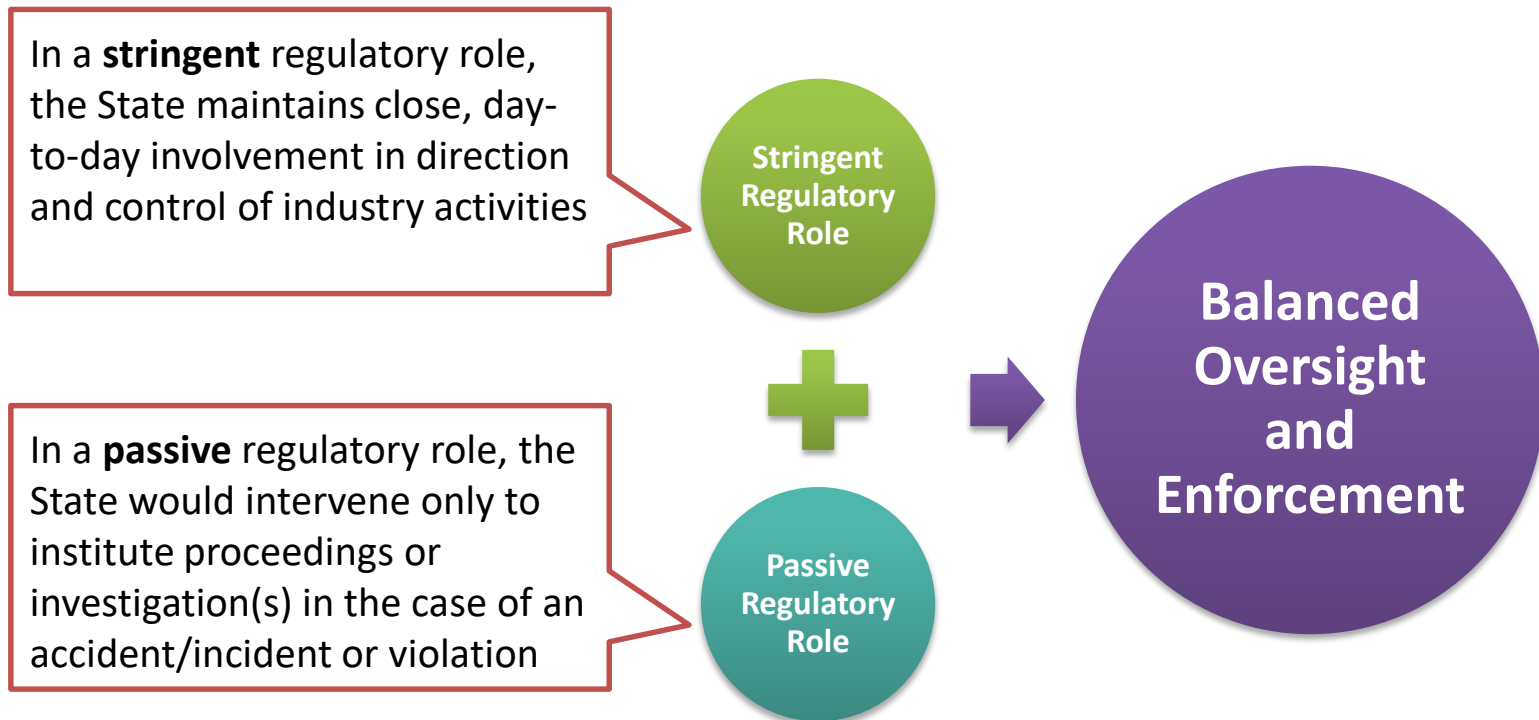
# Which model describes the regulatory approach in your State?



- A. Prescriptive
- B. Performance-based
- C. Safety Management System
- D. Industry Self-Regulation

# Achieving Balance

- In a balanced regulatory environment, the State and the aviation community share responsibility for the safe, regular and efficient conduct of civil aviation activities



# Strategies for Risk-Based Regulation

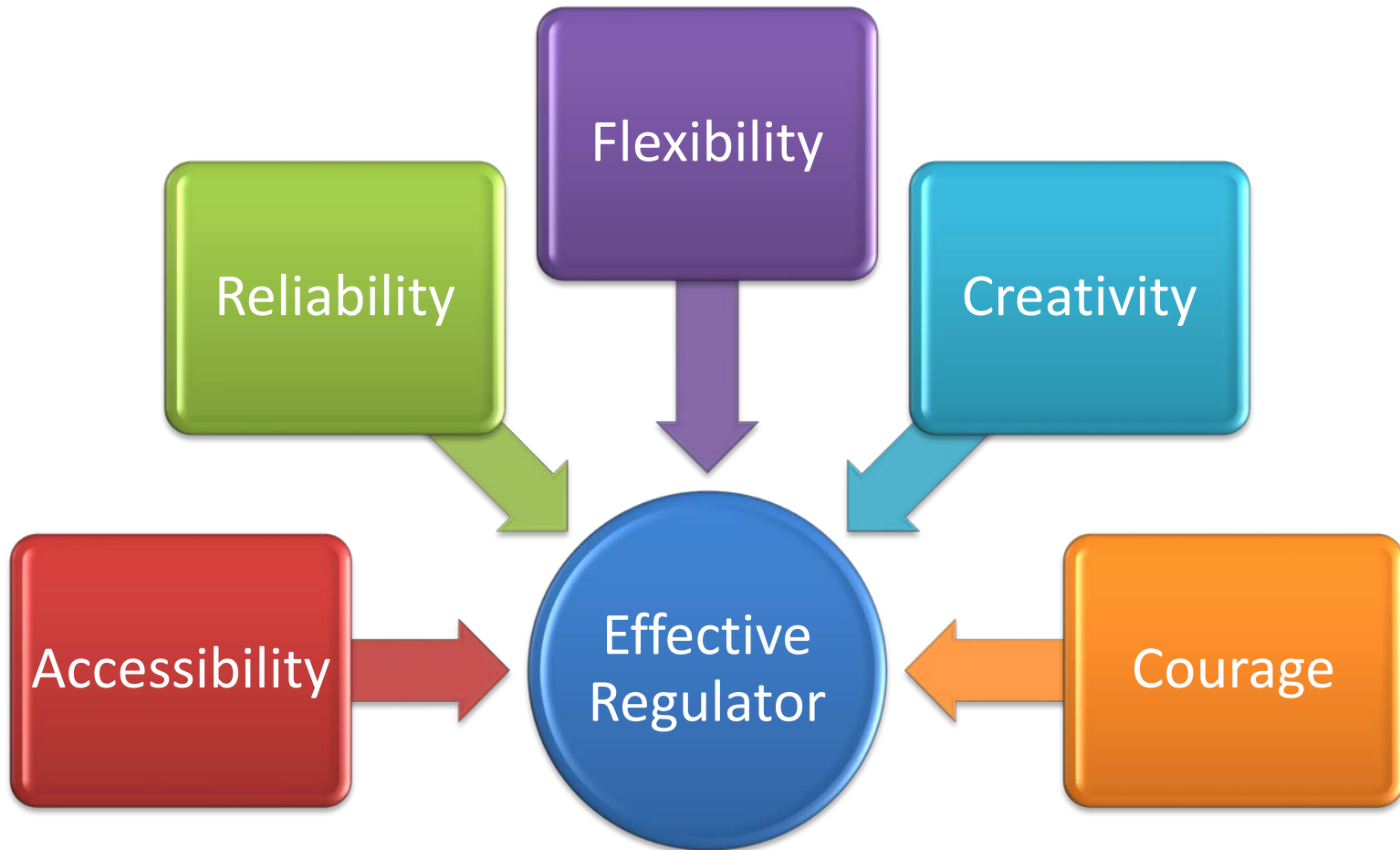


# Strategies for Risk-Based Regulation

- Consider whether it is more effective to focus on identifying and reducing “bads” (risks/harms), or on defining and promoting “goods”
- Use risk mitigation as the foundation for partnerships (shared responsibility)
- Fit different regulatory structures to different classes of risk (structural versatility)
- Understand types of risk that pose special challenges

<sup>1</sup> Based on concepts discussed by Malcolm Sparrow

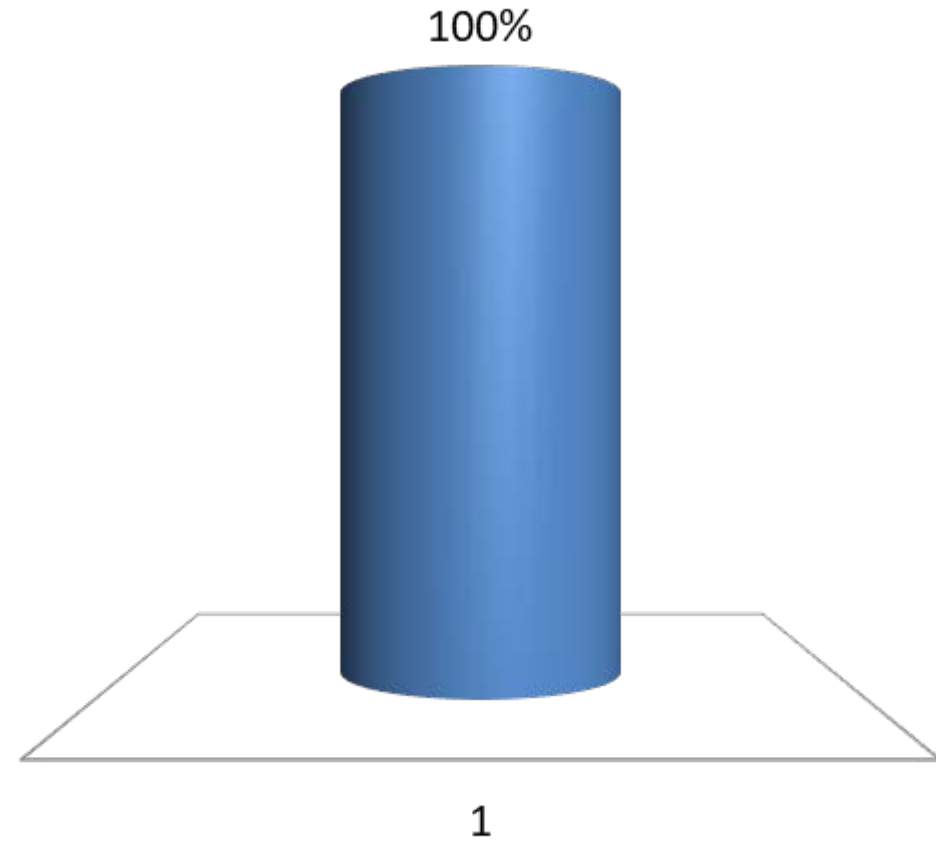
# Characteristics of Effective Regulators



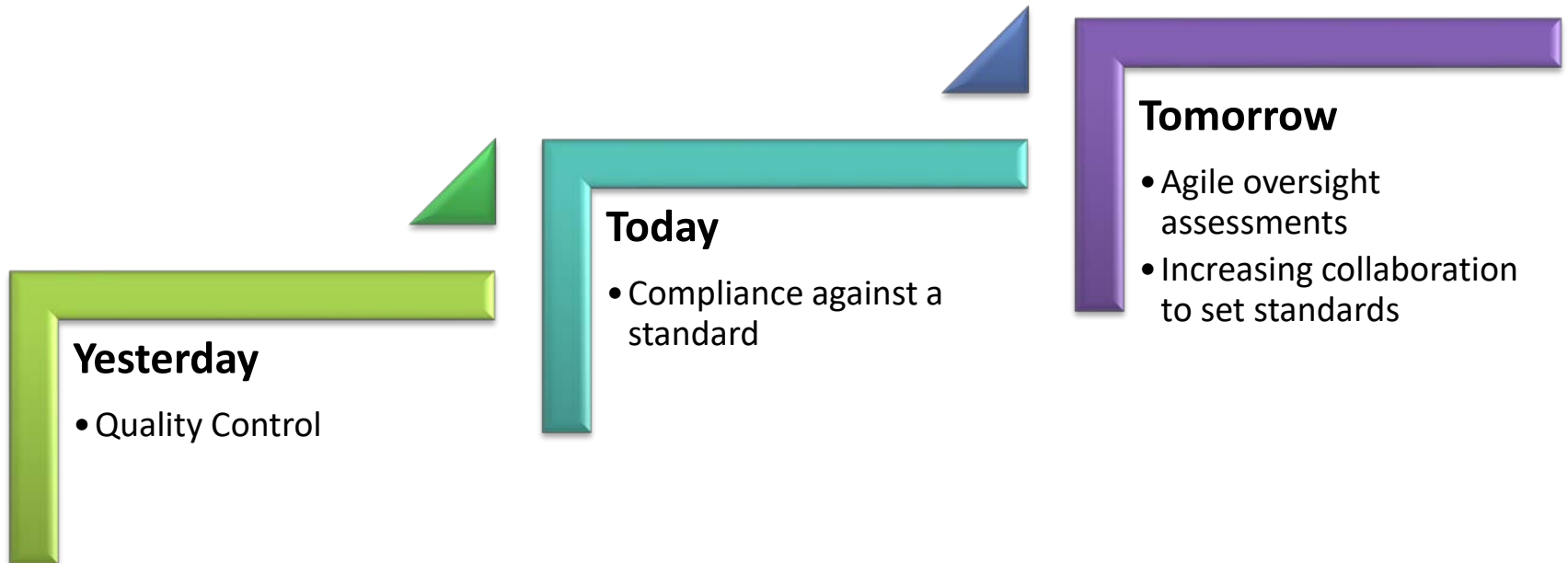
Characteristics of Effective Regulators, Robert Eric Borgström

# What other characteristics do you think are important to be an effective regulator?

Rank	Responses
1	
2	
3	
4	
5	
6	Other



# The Regulatory Continuum



# References

- *Characteristics of Effective Regulators*, by Robert Eric Borgström
- List of ICAO ANS Reference Documents
- ICAO Safety Oversight Manual, Doc 9734
- The Regulatory Craft, by Malcolm Sparrow

# Basic Safety Oversight of an ANSP



# Module Objectives

- Review Air Navigation Services responsibilities
- Become familiar with the ICAO USOAP Critical Elements

# Establishing a Safety Oversight Program

- Key Questions to Consider:
  - Who provides ANS/ATS?
  - What are their responsibilities?
  - What are the applicable requirements?
  - How will you determine whether requirements are met?
  - How will you resolve safety concerns?



# ANSP Responsibilities

- Promote a safe and orderly flow of air traffic
  - Prevent collisions between aircraft operating within the system
  - Conduct and maintain an orderly flow of traffic
  - Notify concerned organizations of and assist in search and rescue operations
- Provide Air Traffic Services
  - Air Traffic Control
  - Air Traffic Advisory
  - Flight Information
  - Alerting



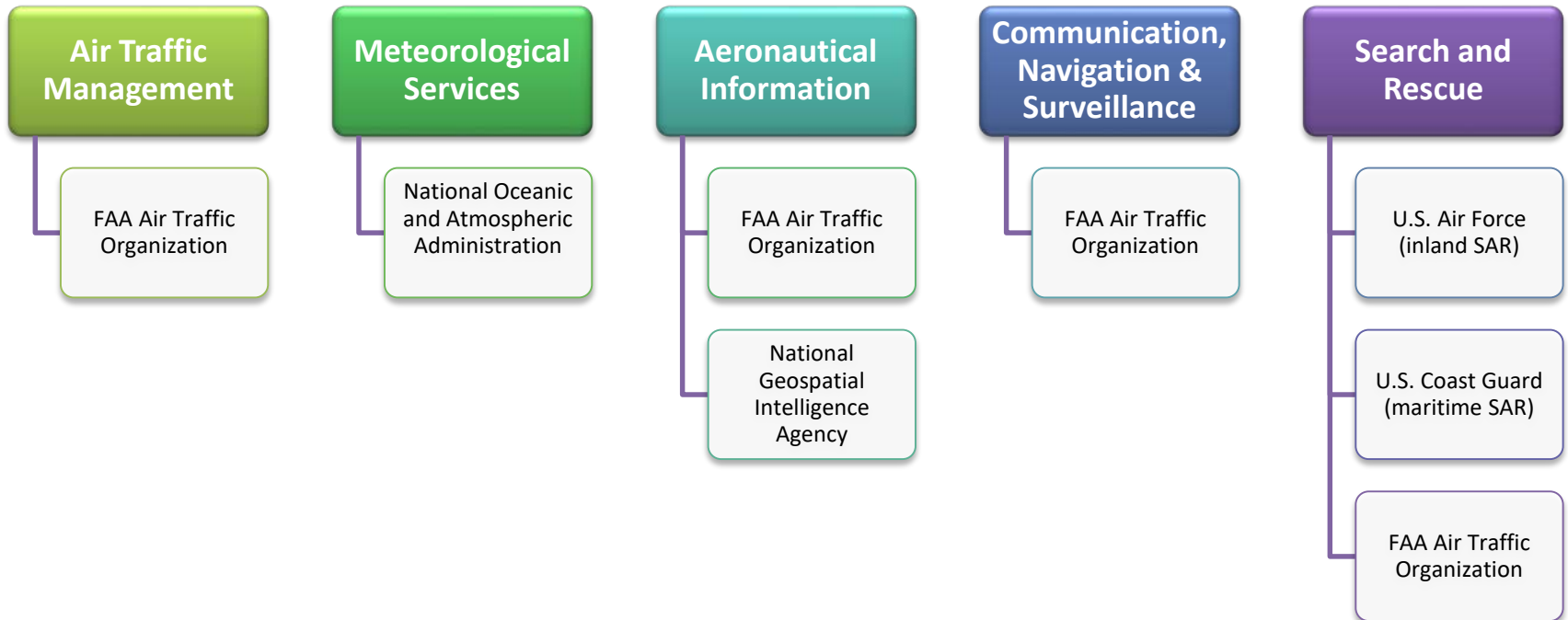
# ANSP Responsibilities

- Acquire and maintain communications, navigation, and surveillance equipment and infrastructure
- **Provide Aeronautical Information Services/Aeronautical Information Management**
- **Provide meteorological services**
- **Design routes and procedures**
- **Plan and manage airspace**
  - Cooperate with military aviation authorities (ICAO Circular 330)

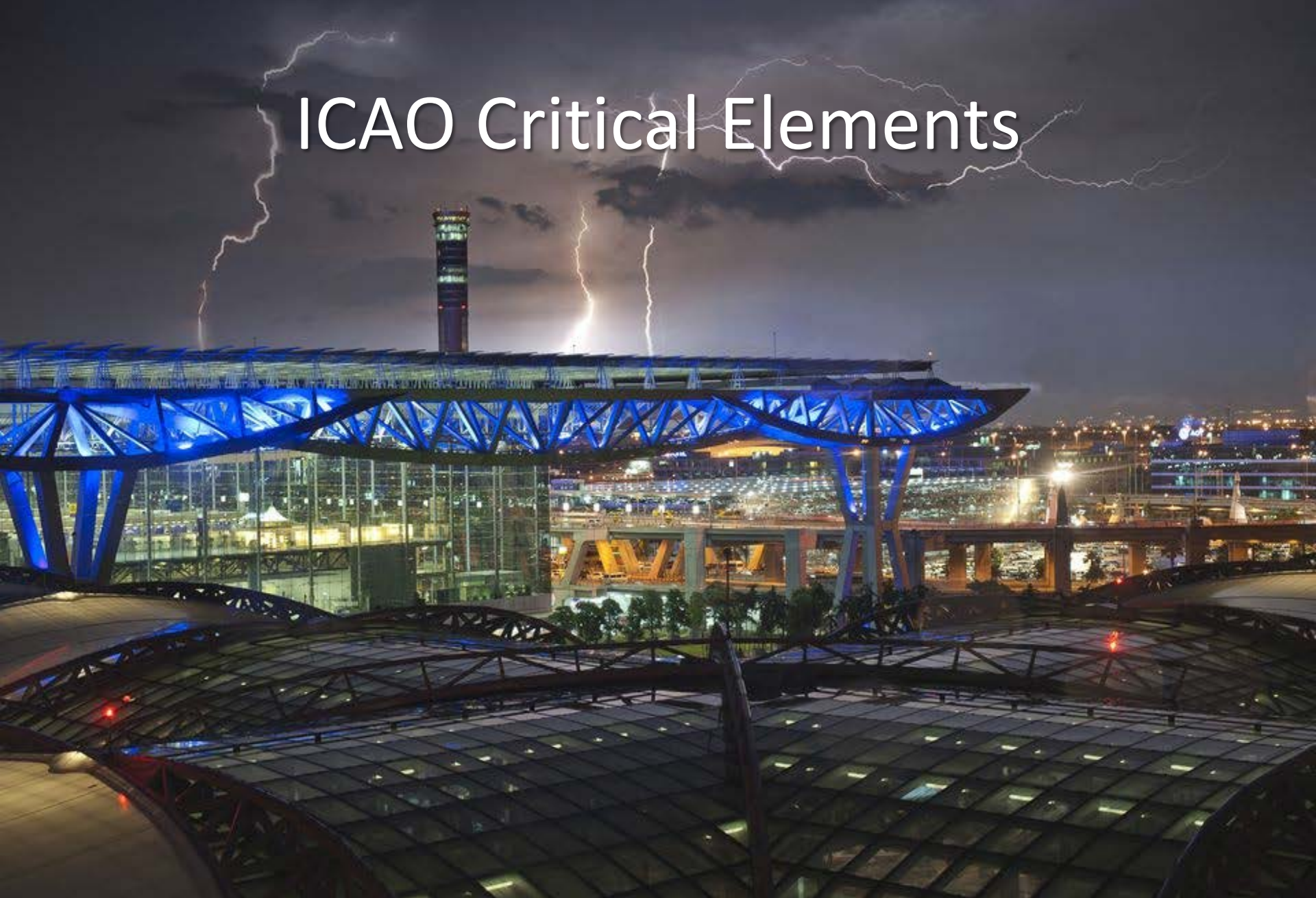


# Example: ANS Responsibilities

The following U.S. entities have ANS responsibilities:



# ICAO Critical Elements

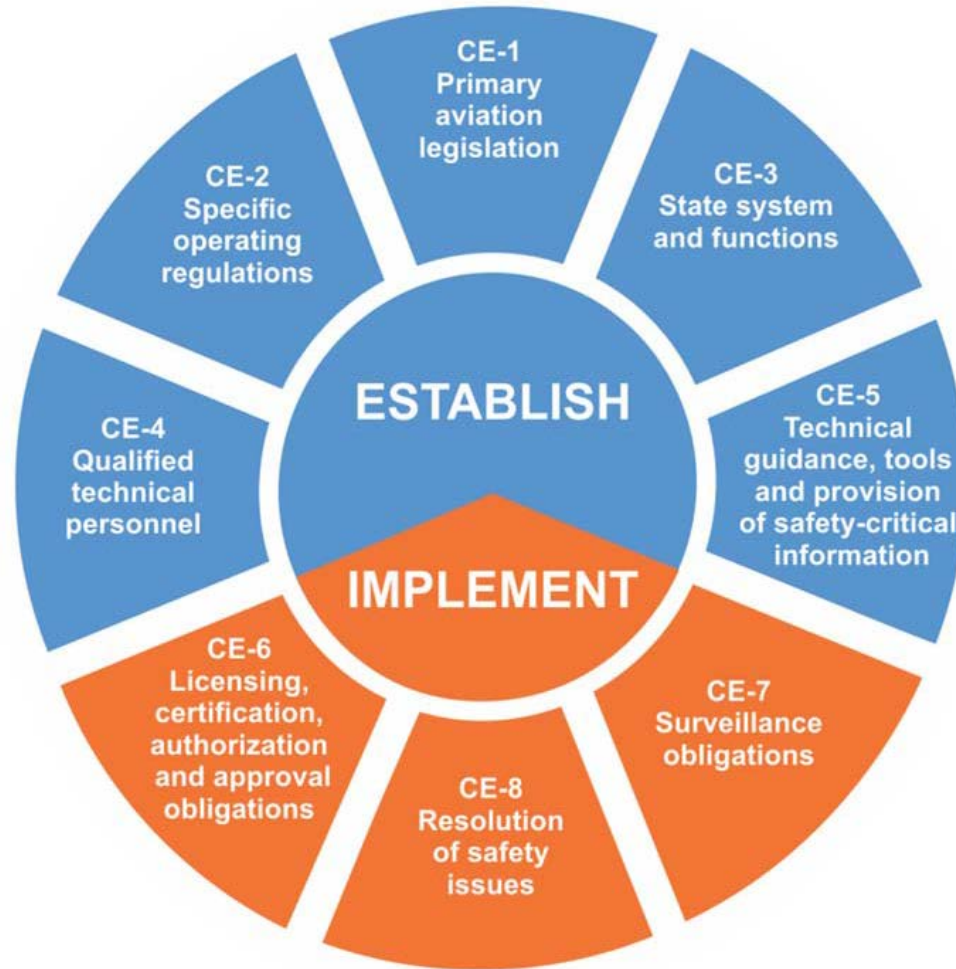


# ICAO Critical Elements

- ICAO's CEs of a safety oversight system encompass the whole spectrum of civil aviation activities
- They are the building blocks upon which an effective safety oversight system is based
- The level of effective implementation of the CEs is an indication of a State's capability for safety oversight



# Critical Elements of a Safety Oversight System



# USOAP Protocol Questions (PQs)

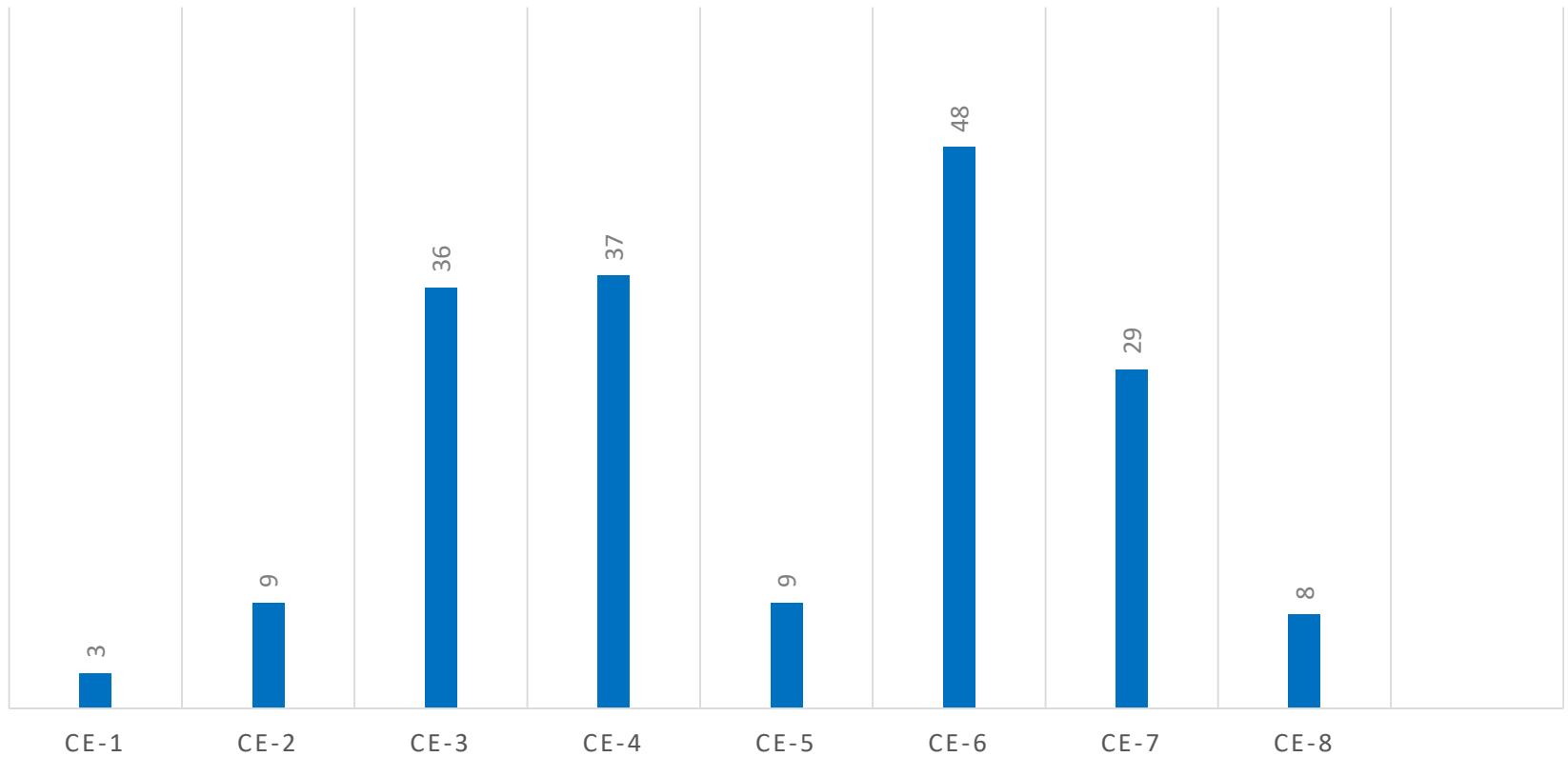


- PQs are the main tool used during ICAO USOAP audits and continuous monitoring to assess a State's safety oversight capability
- Each PQ is linked to one of the CEs



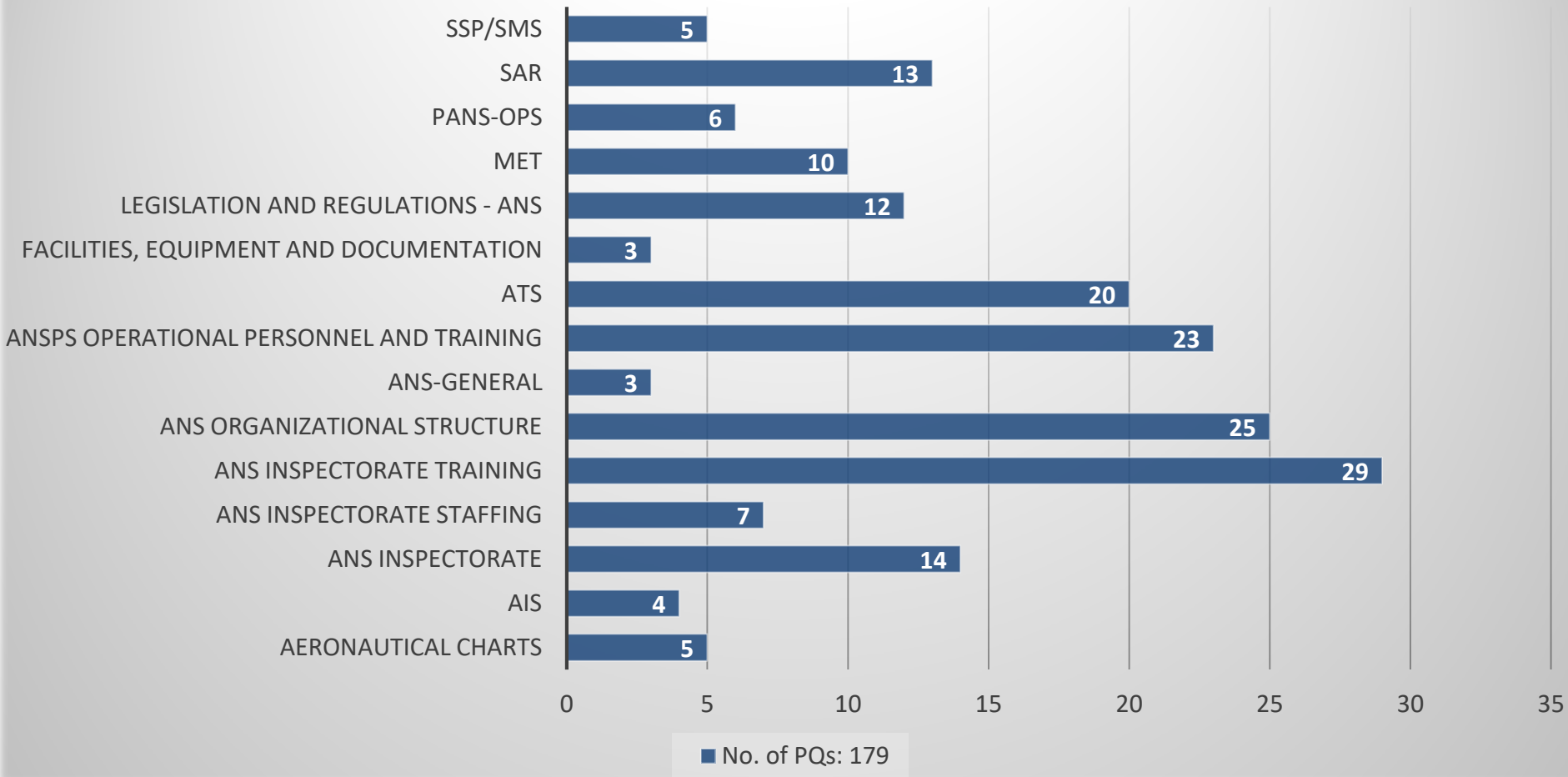
# USOAP ANS PQs by CEs

NO. OF PQS 179



# ANS Functional Areas by PQs

No. of PQs: 179



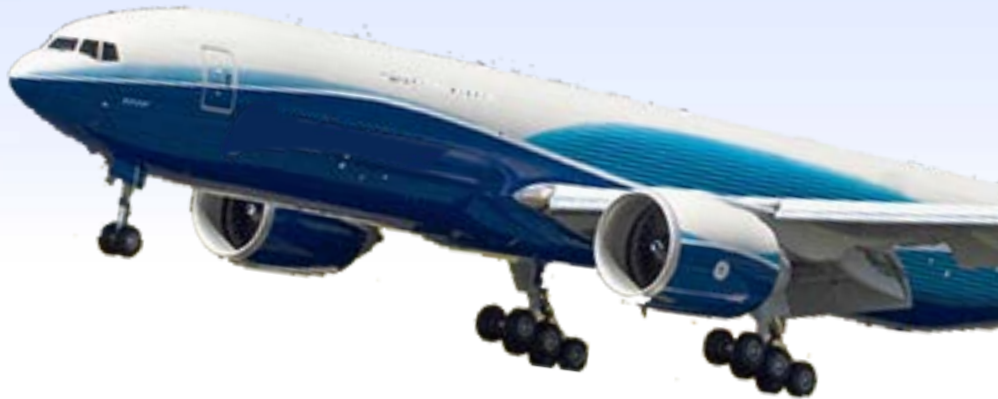
# ICAO Reference Material related to ANS PQs



- Convention on International Civil Aviation (Doc 7300)
- Annexes 1, 2, 3, 4, 5, 6, 10, 11, 12, 13, 15, 19
- Regional Supplementary Procedures (Doc 7030)
- PANS-ATM (Doc 4444)
- Air Traffic Services Planning Manual (Doc 9426)
- RVSM Manual (Doc 9574)
- Performance-Based Navigation (PBN) Manual (Doc 9613)
- PANS-OPS (Doc 8168)
- PANS-AIM (Doc 10066)
- AIS Manual (Doc 8126)



# ICAO iSTARS



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ICAO / Safety / iStars

## Build Safety Intelligence Using iSTARS

ICAO iSTARS 3.0  
Integrated Safety Trend Analysis and Reporting System

The Integrated Safety Trend Analysis and Reporting System (iSTARS) is a **web-based system on the ICAO Secure Portal**. iSTARS provides a quick and convenient interface to a collection of safety and efficiency datasets and web applications to make **safety, efficiency and risk analyses**.

iSTARS is currently at version 3.0 with over 3000 registered users.

For aviation data analysts, safety managers, and database administrators interested in our aviation safety and characteristics data sets, have a look under [Product/Data Sets](#) for more information.

For any questions about iSTARS functionality, contents, or data sets, send us an email at [istars@icao.int](mailto:istars@icao.int).

[Forgot your password? Please](#)

What is iSTARS?  
Register to Access iSTARS  
Catalogue of Solutions  
iSTARS User Group (iUG/01) Meeting  
iUG/01 Agenda and Presentations  
NOTAM Services  
Notices to Airmen  
Chat with NORM  
Get NOTAM Data  
Example of iSTARS Apps  
Air Transport Accessibility  
Tsunami Awareness  
Accident Statistics  
Approach Paths  
Map Builder  
Performance Based Navigation (PBN)  
Regional Groupings  
Regional Performance Dashboards  
Safety Audit Information (USOAP Results)  
Weather Conditions



# ICAO iSTARS

- Web-based system on the ICAO Secure Portal
  - Access must be requested through the ICAO Portal, which requires an ICAO Portal user account
- iSTARS contains safety information and statistics, available through a catalogue of individual applications
  - View the list of USOAP PQs
  - Check EI of the CEs and functional areas (e.g., ANS) for a single State or group of States
  - View Significant Safety Concerns
  - New Safety Oversight Index application



# Applying the USOAP CEs to the Safety Oversight of AIS/AIM



Federal Aviation  
Administration



# Module Objectives

Understand each of USOAP CEs and the alignment to the safety oversight of AIS/AIM

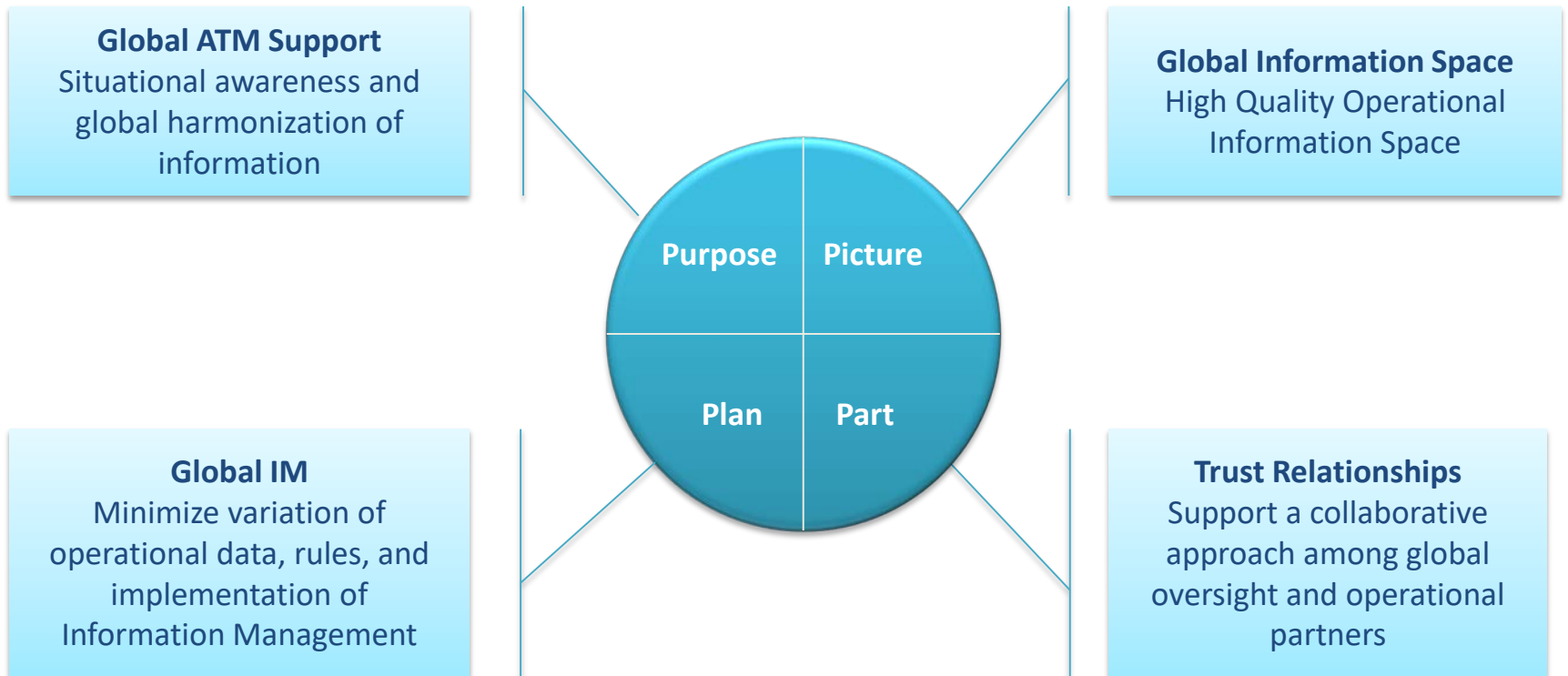
# Information Challenge



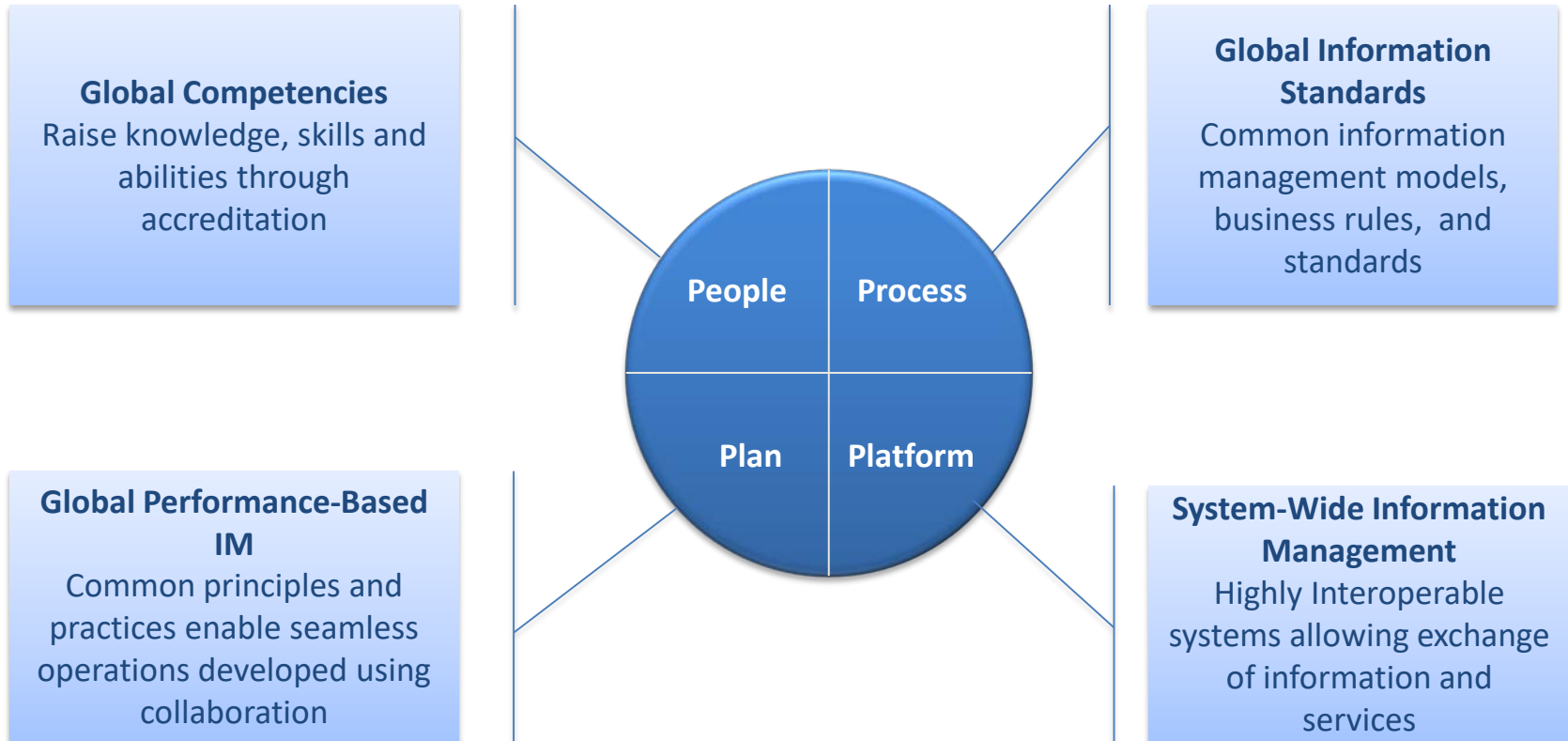
How could we ensure the global airspace system performs as a seamless operation?

# Strategic View

*Seamless user experience with respect to information*



# Tactical View



# Critical Element 1

## Primary Aviation Legislation

- The provision of a comprehensive and effective aviation law consistent with the environment and complexity of the State's aviation activity and compliant with the requirements contained in the Convention on International Civil Aviation (Chicago Convention)
- Primary aviation legislation should establish a safety oversight organization independent from air navigation service providers (ANSPs)
- The legislation should include:
  - Authority to set standards and issue licenses, approvals, and waivers
  - Authority to review any differences proposed by the ANSP to be filed to SARPs and ICAO Doc 4444
  - Authorization for inspectors to have free, unimpeded access to facilities and records
  - Qualification and training of safety oversight personnel
  - Ability to issue technical guidance
  - Ability to receive and disseminate safety-critical information
  - Monitoring and surveillance capability
  - Enforcement and resolution authority

# Critical Element 2

## Specific Operating Regulations

- The provision of adequate regulations to address, at a minimum, national requirements emanating from the primary aviation legislation and providing for standardized operational procedures, equipment and infrastructures (including safety management and training systems), in conformance with the Standards and Recommended Practices (SARPs) contained in the Annexes to the Chicago Convention.
- ICAO has developed Sample Civil Aviation Regulations for Air Navigation Services, which address the following:
  - Air Traffic Services
  - Safety Management Systems
  - **Instrument Flight Procedure Design Service**
  - **Aeronautical Information Services**
  - Aeronautical Telecommunication
  - Aeronautical Meteorology Services
- The Sample Regulations are based on ICAO Standards
  - Aeronautical data and AIS requirements in Parts 11.3 and 11.4

## Critical Element 3

# State Aviation System and Safety Oversight Functions

- The establishment of a Civil Aviation Authority (CAA) and/or other relevant authorities or government agencies, headed by a Chief Executive Officer, supported by the appropriate and adequate technical and non-technical staff and provided with adequate financial resources
- The State authority must have stated safety regulatory functions, objectives, and safety policies
- AIS is one domain within the safety oversight organization that provides oversight of the management and delivery of aeronautical information products and services, throughout the lifecycle from collection of data elements to distribution of information products, ensuring the performance and safety requirements of the aeronautical community are met

## Critical Element 4

# Qualified Technical Personnel and Training

- The establishment of minimum knowledge and experience requirements for the technical personnel performing safety oversight functions and the provision of appropriate training to maintain and enhance their competence at the desired level.
- The training should include initial and recurrent (periodic) training
- The AIS safety oversight organization and the ANSP/AIS organization both maintain qualified, experienced, and competent technical personnel

## Critical Element 5

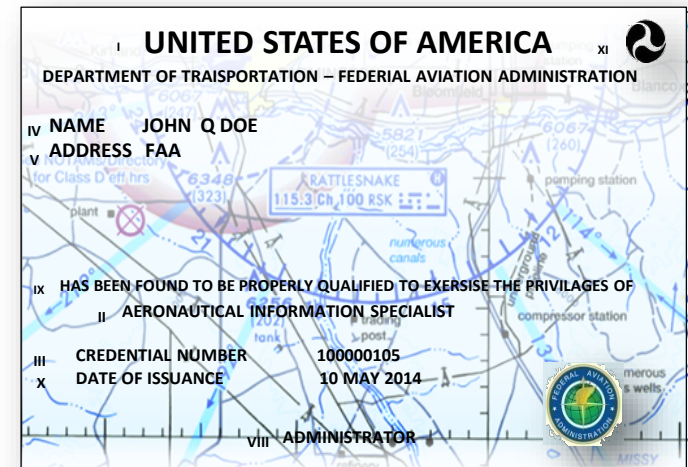
# Technical Guidance, Tools and Provision of Safety Critical Information

- Technical guidance, tools and the provision of safety-critical information
  - enables technical personnel to perform their safety oversight functions in accordance with established requirements
  - allows for standardized application of requirements
  - includes provisions from the oversight authority to the aviation industry on the implementation of applicable regulations and instructions
- The regulatory authority must ensure that AIS/AIM safety oversight personnel understand their duties as well as the responsibilities associated with specific roles within the organization

## Critical Element 6

# Licensing, Certification, Authorization and Approval Obligations

- The implementation of processes and procedures to ensure that personnel and organizations performing an aviation activity meet the established requirements before they are allowed to exercise the privileges of a license, certificate, authorization, and/or approval to conduct the relevant aviation activity
- Credentialing of AIS personnel
  - Credential ensures AIS practitioners demonstrate proficiency in a common set of competencies



# Critical Element 7

## Surveillance Obligations

- The establishment of processes, such as inspections and audits, to proactively ensure that aviation license, certificate, authorization, and/or approval holders continue to meet the established requirements and function at the level of competency and safety required by the State to undertake an aviation-related activity for which they have been licensed, certified, authorized and/or approved to perform
- This includes the surveillance of designated personnel who perform safety oversight functions on behalf of the CAA
- Surveillance
  - Collect data about ANSP/AIS operation
- Analysis
  - Review data to measure the degree of compliance with requirements and processes

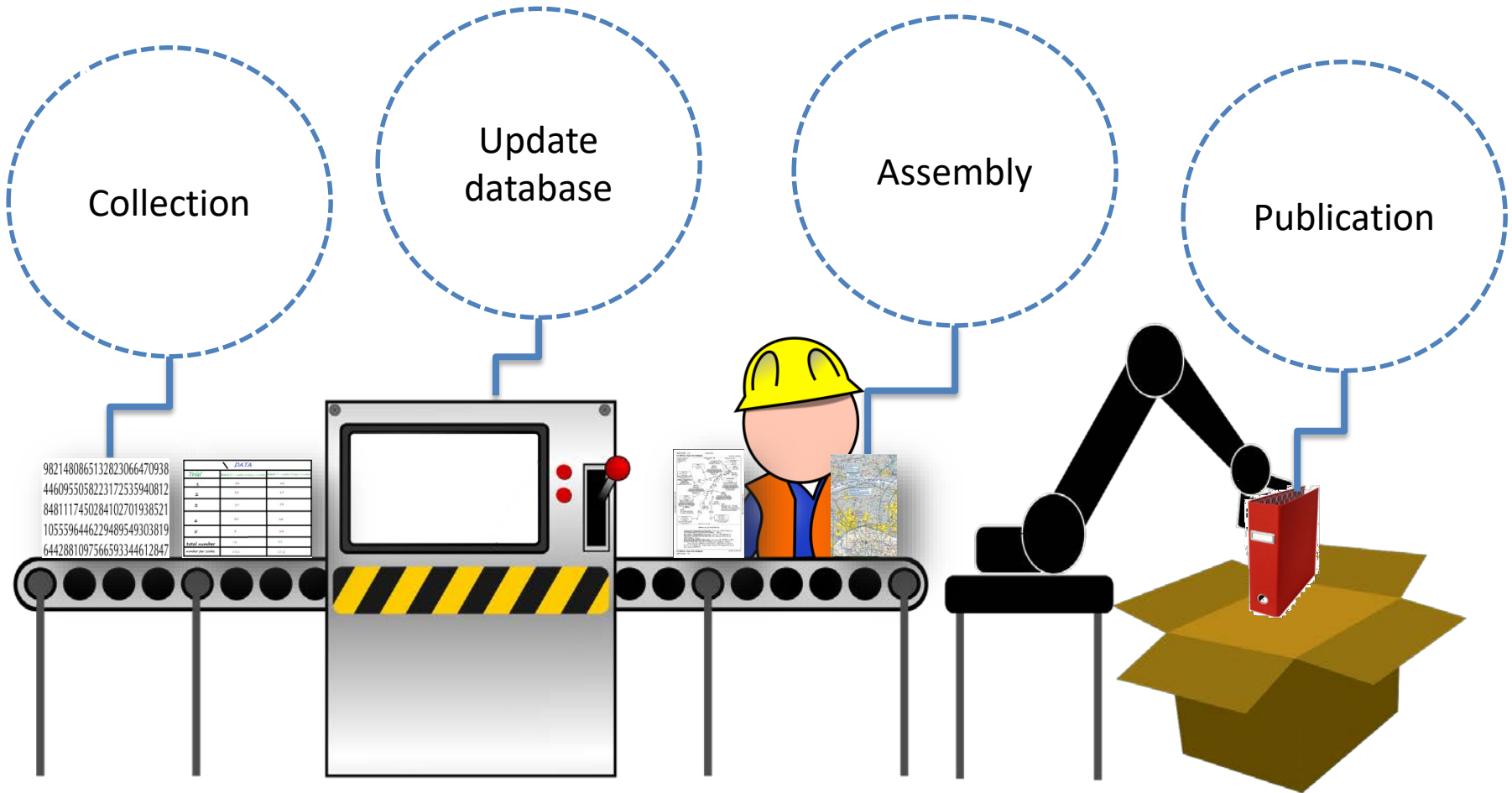
## Critical Element 8

# Resolution of Safety Concerns

- The implementation of processes and procedures to resolve identified deficiencies impacting aviation safety, which may have been residing in the aviation system and have been detected by the regulatory authority or other appropriate bodies
- This includes the ability to analyze safety deficiencies, forward recommendations, support the resolution of identified deficiencies, as well as take enforcement action when appropriate
- Corrective Action
  - ANSP/AIS develops, implements, and monitors corrective actions to identified deficiencies as a result of surveillance and analysis
- Follow-Up
  - The regulatory authority must ensure that service providers resolve compliance and safety issues in a thorough and timely manner

# Aeronautical Information Services

## The Information Factory



# References

- ICAO Annex 19
- ICAO Safety Oversight Manual, Doc 9734-A
- ICAO Sample Civil Aviation Regulations for Air Navigation Services (ANS), 11.3 and 11.4
- FAA Order 1100.161, Air Traffic Safety Oversight



# Questions and Discussion

