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Международная  
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**Subject:** ICAO NGAP Initiative: Invitation to nominate Next Generation of Aviation Professionals (NGAP) to participate in the Innovation in Aviation Training Programme  
ICAO – UAE Initiative: “Unleashing Aviation Excellence: 193 NGAP”

**Action required:** a) Submit nomination for NGAP personnel (*i.e. below 35 years old*) from Civil Aviation Authorities of Member States; and b) nominations to be submitted online by 31 July 2026

Sir/Madam,

1. I am honoured to refer to the recently signed agreement between the General Civil Aviation Authority (GCAA) of the United Arab Emirates and the International Civil Aviation Organization (ICAO). This agreement generously funds the training of the next generation of aviation professionals (NGAP) through ICAO’s Innovation in Aviation Training Programme.

2. The purpose of this initiative is for ICAO to deliver the Online Training Programme titled: “Innovation in Aviation Training Programme” (hereinafter referred to as the “Programme”). This programme includes two (2) complementary training components:

- Innovation in Aviation Fundamentals (IIAF EN): Online (Self-paced, pre-requisite) – 3 hours
- Innovation in Aviation Application (IIAA EN): eWorkshop (Virtual, facilitator-led) – 4 hours

3. The Programme shall be delivered in English and hosted on the ICAO Learning Management System (LMS). Participants will receive a certificate of the programme upon successfully completing the entire training programme and passing the final online exam with a grade of 80% or higher, within three (3) attempts.

4. The Programme aims to enhance participants understanding of innovation in aviation and equip them with the practical skills to navigate regulatory challenges and foster adaptive organizational strategies. The online course, ***Innovation in Aviation -Fundamentals (IIAF EN)***, introduces key concepts

related to innovation ecosystems, regulatory environments, and organizational barriers. The eWorkshop, *Innovation in Aviation – Application*, enables deeper engagement through interactive sessions, case discussions and application of theory to practice. The Programme dives into the value of innovation and types of innovation in aviation. It describes an innovation ecosystem, including its actors and dynamics, highlights regulatory challenges and proposes solutions to overcome them, and it also identifies the common barriers to innovation and proposes adaptive organizational management strategies to overcome them.

5. Kindly nominate **one candidate** to your State's accredited ICAO Regional Office no later than 31 July 2026, using this link <https://igat.icao.int/tpems/sapp/18341/f3a92627b2>.

6. Once approved, ICAO will provide individuals with details regarding their training programme application and registration. Upon registration, trainees will have six (6) months to complete the entire training programme.

Accept, Sir/Madam, the assurances of my highest consideration.

Juan Carlos Salazar  
Secretary General