

ORG Roadmap

Regional Goal 2: Strengthening the safety oversight capabilities of APAC States

Target 2.1 – By 2028, all APAC States to commit to NASP or SSPs that allocate to each safety oversight authority sufficient resources including financial resources to meet national and international obligations, with at least 70 % of APAC States having sufficient financial resources.

Target 2.2 – By 2028, all APAC States to improve EI score for CE-4 for AIG with commitment that no State has a score of less than the baseline global average.

Target 2.3 – By 2028, all APAC States to improve EI score for CE-4 for AGA, with commitment that no State has a score of less than the baseline global average.

Target 2.4 – By 2028, at least 70 percent of APAC States to establish an independent Accident Investigation Authority (AIA)

SEI No./ Supporting Target No.	Action	Action Custodian	Timeline	Stakeholders	Metrics	Monitoring Activity
SEI 2.1.1/ Target 2.1	Encourage States to commit to provide for adequate resources including financial resources for functioning of their Aviation Authorities.	ORG WG - Custodian (SSP)	2028	APRAST, States/Administrations	<ul style="list-style-type: none"> • Number of activities conducted to promote allocation of resources, including States' self-assessment of progress in PQ 2.051 - E.g. Survey to identify States requiring assistance • Number of States with published documents (e.g. NASP, SSP) with commitment for sufficient resources 	Progress report to APRAST Meetings
SEI 2.2.1/ Target 2.2	Conduct regional workshops and training courses related to AIG.	APAC-AIG (in collaboration with ICAO APAC RO)	2028	RASG-APAC, States/Administrations	<ul style="list-style-type: none"> • Number of workshops conducted • Number of training courses conducted 	Progress report to RASG-APAC and AIG Meetings
SEI 2.3.1/ Target 2.3	Based on Identification of areas of concern in AGA, conduct Workshops and Training courses in AGA with focus on these areas	ICAO APAC RO (via AGA)	2028	States/Administrations, Aerodrome Operators/COSCAPs	<ul style="list-style-type: none"> • Number of workshops conducted • Number of training courses conducted 	Annual progress report to RASG-APAC or APRAST Meeting
SEI 2.3.2/ Target 2.3	Conduct Aerodrome Assistance Go-Team Mission to provide Technical Assistance to States or Aerodrome operators, subject to availability of resources	ICAO APAC RO (via AGA in collaboration with AOP/SG)	2028	APANPIRG (AOP/SG), States/Administrations, Aerodrome Operators	<ul style="list-style-type: none"> • Number of Technical Assistance missions conducted 	Annual progress report to RASG-APAC or APRAST Meeting

SEI 2.4.1/ Target 2.4	Publish AGA Regional Guidance which supports the resolution of Safety Concern (CE-8) in AGA areas	ICAO APAC RO (via AGA)	2028	States/Administrations, Aerodrome Operators, Industry	<ul style="list-style-type: none"> • Publication of Regional Guidance 	Annual progress report to RASG-APAC or APRAST Meeting
SEI 2.5.1/ Target 2.5	Identify the systemic constraints preventing States from establishing an independent Accident Investigation Authority (AIA) and provide technical support to address the identified constraints	APAC-AIG (in collaboration with ICAO APAC RO)	2028	RASG-APAC, States/Administrations	<ul style="list-style-type: none"> • Number of identified factors • Number of activities conducted 	Progress report to RASG-APAC and AIG Meetings

Table 1: ORG Actions and Targets associated with Regional Goal 2

Regional Goal 3: Establishing and Strengthening State Safety Programmes (SSPs)

Target 3.1 –By 2026, all APAC States to assess the level of implementation of their SSP

Target 3.2 – By 2028, all APAC States to establish an SSP

SEI No./ Supporting Target No.	Action	Action Custodian	Timeline	Stakeholders	Metrics	Monitoring Activity
SEI 3.1.1/ Target 3.1	Facilitate support to States requiring assistance in assessing the level of their SSP implementation	ORG WG - Custodian (SSP)	2027	APRAST, States/Administrations	<ul style="list-style-type: none"> • Number of support activities delivered, such as: <ul style="list-style-type: none"> - State Letter encouraging States to complete their SSP PQ self-assessment – Q4 2026 - Develop & organise SSP survey / focus group for APAC States – Q2 2027 • Number of States participating in the activities 	Progress report to APRAST Meetings
SEI 3.2.1/ Target 3.2	Based on identification of areas of focus, facilitate support to States requiring assistance in establishing their SSPs	ORG WG - Custodian (SSP)	2028	APRAST, States/Administrations	<ul style="list-style-type: none"> • Number of support activities delivered, such as: <ul style="list-style-type: none"> - Review / analyse survey results – Q3 2027 - Develop and deliver assistance programmes (e.g. webinars, peer sessions, bilateral coaching, shared tools, etc.) – Q4 	Progress report to APRAST

					2028	
					<ul style="list-style-type: none"> • Number of States participating in the activities 	
SEI 3.2.2/ Target 3.2	Facilitate support to States requiring assistance in developing safety data collection and processing systems (SDCPS) and frameworks for the protection of safety data and safety information	ORG WG - Custodian (SSP)	2028	APRAST, States/Administrations	<ul style="list-style-type: none"> • Number of support activities delivered, such as: <ul style="list-style-type: none"> - Survey / webinar for APAC States on areas for assistance in developing / maturing SDCPS – Q4 2027 - Develop bite-sized summary explainer of ICAO Doc 10159 (Safety Intelligence Manual) – Q1 2028 - Develop and deliver assistance programmes (e.g., webinars featuring ICAO SMP reps and States with mature SDCPS sharing on the requirements and challenges, peer sessions, bilateral coaching, etc.) – Q4 2028 	Progress report to APRAST Meetings

Table 2: ORG Actions and Targets associated with Regional Goal 3

Regional Goal 4: Stronger collaboration at both regional and national levels

Target 4.1 – By 2026, APAC region to identify States that need assistance to address highest priority safety issues (Group 1: EI < 50 % and Group 2: 50% < EI < 75%).
 Target 4.2 – By 2028, APAC region to facilitate the assistance to the APAC States as identified from Target 4.1 to address the highest priority safety issues.
 Target 4.3 – By 2027, APAC region to establish and implement mechanisms within APAC and make use of the information on operational safety risks and emerging issues for the purpose of aviation safety planning.
 Target 4.4 – By 2028, RASG-APAC to increase the percentage of States actively contributing to RASG-APAC activities.

SEI No./ Supporting Target No.	Action	Action Custodian	Timeline	Stakeholders	Metrics	Monitoring Activity
SEI 4.1.1/ Target 4.1	Identify the most pressing areas with resource / capability constraints	ICAO APAC (in collaboration with COSCAPs and PLO)	2026	RASG, APRAST, ICAO APAC RO, COSCAPs, PLO States/Administrations	<ul style="list-style-type: none"> Number of States identified with the needs for technical assistance as per the Group 	Annual progress report to RASG-APAC or APRAST Meeting
SEI 4.2.1/ Target 4.2	Provide support to States in addressing most pressing areas with resource / capability constraints	ICAO APAC (via COSCAPs and PLO) Custodian (TBC)	2028	RASG, APRAST, ICAO APAC RO, COSCAPs, PLO States/Administrations	<ul style="list-style-type: none"> Number of identified States receiving technical assistance 	Annual progress report to RASG-APAC or APRAST Meeting
SEI 4.3.1/ Target 4.3	Promote usage of ICAO Portal for Emerging Risks via RASG and APRAST mechanisms	APRAST Co Chairs	2027	APRAST, States/Administrations	<ul style="list-style-type: none"> Number of promotional activities conducted 	Progress report to APRAST Meetings
SEI 4.3.2/ Target 4.3	Conduct a study of the Emerging Risks reported through ICAO Portal in APRAST	APRAST Co Chairs	2027	APRAST, States/Administrations	<ul style="list-style-type: none"> Number of studies conducted 	Progress report to APRAST Meetings
SEI 4.4.1/ Target 4.4	Regularly conduct activities to encourage States to contribute and lead RASG activities at regional meetings e.g. RASG, APRAST and regularly update the information.	APRAST Co Chairs	2028	APRAST, ICAO APAC, States/Administrations	<ul style="list-style-type: none"> Number of activities conducted 	Progress report to APRAST Meetings

Table 3: ORG Actions and Targets associated with Regional Goal 4

Regional Goal 5: Strengthen aviation safety planning across the region						
Target 5.1 – By 2027, all APAC States to have published or updated their National Aviation Safety Plan (NASP) that takes into consideration the 2026–2028 edition of the GASP and AP-RASP						
SEI No./ Supporting Target No.	Action	Action Custodian	Timeline	Stakeholders	Metrics	Monitoring Activity
SEI 5.1.1/ Target 5.1	Facilitate support to States requiring assistance in publication of NASPs	ORG WG - Custodian (NASP)	2027	APRAST, States/Administrations	<ul style="list-style-type: none"> • Develop a NASP Survey for APAC States – (Q1-2026) • Administer the survey in partnership with APAC RO- (Q2-2026) • Review Survey Result-(Q3-2026) • Develop assistance programs (peer sessions, bilateral coaching, shared tools, webinar, workshop, etc) based on the survey result and present to the RASG/APRAST– (Q4-2026) • Deliver the agreed assistance programs- (by end of 2027) 	Progress report to APRAST Meetings

Table 4: ORG Actions and Targets associated with Regional Goal 5

Regional Goal 6: – Expand the use of industry evaluation and data sharing programme

Target 6.1 - By 2028, industry in APAC to maintain an increasing trend in its use of industry evaluation programmes and safety data sharing programmes in the following areas:

- Aerodrome
- Aircraft operations
- ANSP
- Ground Handling

* *The trend is calculated using year 2025 as a baseline.*

SEI No./ Supporting Target No.	Action	Action Custodian	Timeline	Stakeholders	Metrics	Monitoring Activity
SEI 6.1.1/ Target 6.1	Promote participation in industry safety programmes	ORG WG - Custodian (Industry)	2028	International Organizations (e.g. IATA, CANSO, ACI, FSF, etc.), Industry, APRAST, States/Administrations.	<ul style="list-style-type: none"> • Number of promotional and sharing activities (to enhance collaboration with the States/Administrations) conducted by the International Organizations 	Progress report to APRAST Meetings

Table 5: ORG Actions and Targets associated with Regional Goal 6