



26th AFI PLAN Steering Committee

Nairobi, Kenya, 24 August 2023

AFI Plan Programme Activities and Budget for 2023-2024

Presented by:

François-Xavier SALAMBANGA

Regional Officer CNS ICAO WACAF-Dakar





I. Introduction and background

II. Key objectives and Targets

III. Proposed Work programme

III.1-Focus Area 1:Enabling States to establish and maintain an effective and sustainable safety oversight system

III.2-Focus Area 2:Direct support to States to resolve identified deficiencies

III.3-Focus Area 3:Enhance aviation safety culture and information exchange among African States and service providers

III.4-Focus Area 4:Aviation Infrastructure Gap Analysis

IV. Estimated Budget

V. Next Steps



Introduction and background

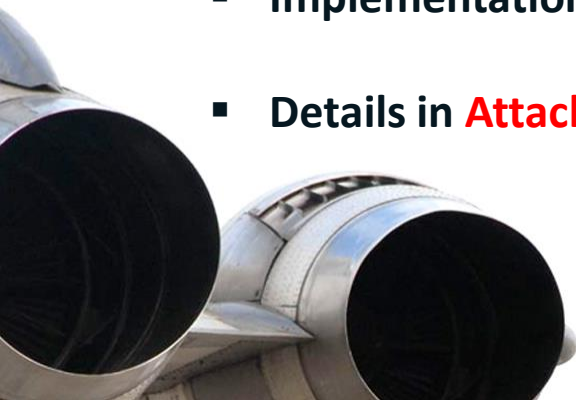
- **Status of implementation of the work programme approved by the 25th SC meeting in May 2022 (Cf WP01)**
- **Decisions & Recommendations of the 25th AFI Plan Steering Committee meeting**
- **Programme Document of the AFI Plan for 2021-2024**
- **Initiatives & Targets set for years 2023 - 2024**





Key objectives and Targets

- Removal of all Significant Safety Concerns (SSCs)
- Increase of Effective Implementation (EIs)
- Certification of international aerodromes
- Implementation of various projects designed under the AFI Plan
- Details in **Attachment A** to **WP03**





Proposed Work programme





Focus Area 1 – Enabling States to establish and maintain an effective and sustainable safety oversight system (1/4)

Initiative	Activity	Deliverables
Support the integration and enlargement of RSOOs/RAIOs for effective and sustainable functioning	<ul style="list-style-type: none">▪ Implementation of Ezulwini Declaration▪ Study for strengthening of AFI RSOOs▪ Assistance to States, RSOOs, RAIOs for implementation of study decisions and recommendations	<ul style="list-style-type: none">✓ Coordinate the high-level meeting and follow up on the outcomes.✓ Coordinate the implementation of the RSOO Strategy and roadmap with key stakeholders.





Focus Area 1 – Enabling States to establish and maintain an effective and sustainable safety oversight system (2/4)

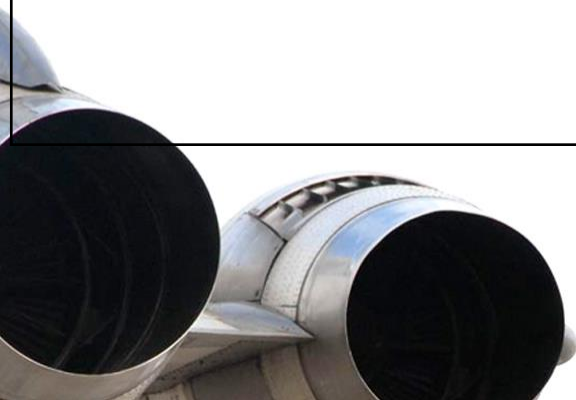
Initiative	Activity	Deliverables
Support relevant States to establish the Fundamentals of Safety Oversight (FSO) system (CE1-CE5)	<ul style="list-style-type: none">Implementation of Fundamentals of Safety Oversight (FSO) assistance projectContinue the assistance through Regional Office Safety team (ROST)	<ul style="list-style-type: none">✓ Support six States to enhance their safety oversight capacity in the remaining months of 2023.✓ Support 13 States to enhance safety oversight capacity in 2024





Focus Area 1 – Enabling States to establish and maintain an effective and sustainable safety oversight system (3/4)

Initiative	Activity	Deliverables
Encourage at least half of African States to delegate certain oversight functions to RSOOs (Ref AFI DGCA/6)	<ul style="list-style-type: none">Regional Offices to continuously engage States on this approachHigh level engagements	✓ Feasibility study to implement the RSOO strategy on matters related to structure, funding, and delegation of functions.







Focus Area 1 – Enabling States to establish and maintain an effective and sustainable safety oversight system (4/4)

Initiative	Activity	Deliverables
Provide Safety Inspectors training courses	<ul style="list-style-type: none">Coordinate delivery of training for Safety Inspectors including Safety related Seminar/Workshops	✓ Provide training for 5 remaining States in the AFI Plan network.
Aviation professional capacity building	<ul style="list-style-type: none">Finalize the LDC proposed virtual and online courses	✓ Approved Study and Implementation plan
	<ul style="list-style-type: none">Develop sustainable aviation professional capacity to carry out effective regulatory and oversight responsibilities	✓ Provide training on GSI OPS, AIR and PEL





Focus Area 2: Direct support to States to resolve identified deficiencies (1/4)

Initiative	Activity	Deliverables
 <p>Assist States to resolve SSC(s) and prevent new ones</p>	 <ul style="list-style-type: none">Continue implementation of State plans of action for resolution of 5 existing SSCs ✓Regular monitoring and assessment of State safety performance through several mechanisms (OLF, Online assistance, correspondences with NCMCs...)	<p>Existing SSC resolved; emergence of new ones prevented</p>



Focus Area 2: Direct support to States to resolve identified deficiencies (2/4)

Initiative	Activity	Deliverables
 <p>Assist States to improve EI</p>	<ul style="list-style-type: none">Assist States scheduled for USOAP Audits / ICVMs and those with high safety risk through ROST activities and remotely, in order to address potential SSCs and mitigate risks in time.Assist States to enhance their safety oversight capabilities, including the CAPs self-assessments and implementation, through ROST activities -FSO Project 	<p>✓ Increased EI to 75% at least for four AFI States</p>



Focus Area 2: Direct support to States to resolve identified (2/4)

Initiative	Activity	Deliverables
Assist States to certify international Aerodromes	Assist 9 Eligible States through workshop and onsite assistance mission to certify.	✓ Certify the remaining 5 International Aerodromes Certified
Assist States to implement SSP	13 States to conduct SSP gap analyses, develop plans for SSP implementation	✓ At least Seven States submit CAPs related to the SSP foundation PQ ✓ At least Four States implement CAPs related to SSP foundation PQ ✓ At least three States having an SSP that is present



Focus Area 2: Direct support to States to resolve identified deficiencies (4/4)

Initiative	Activity	Deliverables
Establish AIM Results-Based Implementation Support (RBIS) Process for the AFI Region	▪ Assist 15 States to improve their aeronautical information management System	<ul style="list-style-type: none">✓ Seven AFI States with AIM QMS certified by 2025✓ Seven AFI States with an AIXM database and electronic AIP (eAIP) by 2025✓ Two AFI Staes providing Obstacles and Terrain Data sets increased by 2025



Focus Area 3: Enhance aviation safety culture and information exchange among African States and service providers (1/3)

Initiative	Activity	Deliverables
Aviation Service Providers to Develop and Implement their Respective Safety Management System (SMS)	<ul style="list-style-type: none"> Coordinate and follow up with IATA assistance on IOSA/ISSA (IATA Standard Safety Assessment – for small airlines) Certification 	<ul style="list-style-type: none"> ✓ Adoption of proposed regulatory text for IOSA/ISSA ✓ International Carriers are IOSA/ISSA certified.
International Airlines <ul style="list-style-type: none"> ✓ Support ACI APEX Airport Reviews 	<ul style="list-style-type: none"> Conduct joint ICAO-ACI airport visits and assist States in implementation of recommended actions 	<ul style="list-style-type: none"> ✓ APEX review reports with recommendations ✓ SMS implementation facilitated.



Focus Area 3: Enhance aviation safety culture and information exchange among African States and service providers (2/3)

Initiative	Activity	Deliverables
<p>Assist to establish and implement the ANS Peer Review mechanism</p>	<ul style="list-style-type: none">▪ Continue implementation of ANSP peer review Project through the revision of the Peer Review Questionnaire▪ Implementation of ANS Peer Review Project for eligible States through the conduct of an initial training and the effective conduct of Peer Reviews	<ul style="list-style-type: none">✓ Established Framework for African ANSP Peer Review Mechanism updated and implemented.✓ At least 9 ANSP Peer reviews conducted



Focus Area 3: Enhance aviation safety culture and information exchange among African States and service providers (3/3)

Initiative	Activity	Deliverables
Implementation of AFI Safety / ANS Targets	Support States in implementation of regional targets	Increased compliance with ICAO safety, ANS capacity and efficiency SARPs





Focus Area 4: Aviation Infrastructure Gap Analysis

Initiative	Activity	✓ Deliverables
Improve the Aviation Infrastructure planning Practices	Second Phase of the Aviation Infrastructure Gap Analysis for Africa Study (ICAO Assembly Resolution A41-27-Appendix C)	<ul style="list-style-type: none">✓ Closely coordinate with AUC and AFCAC✓ Develop questionnaire and tool for Information/data gathering.✓ Aviation infrastructure gap and long-term traffic demand analysis conducted.✓ Study report



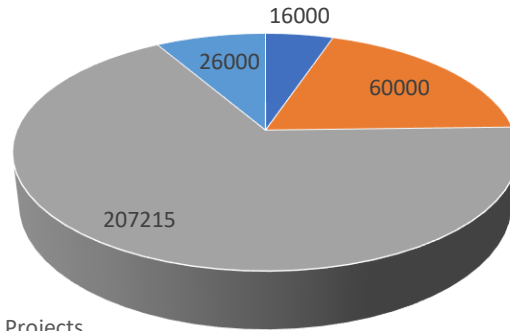


Estimated Budget



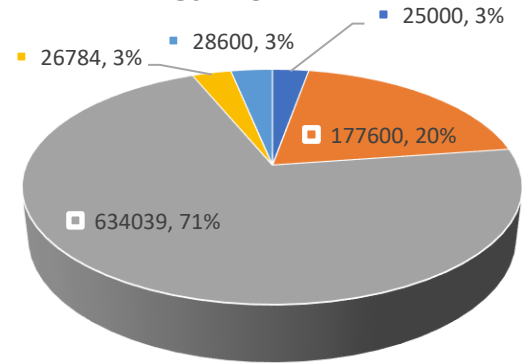


Year 2023



- AFI RSOO Study
- Capacity Buiding
- Implementation of AFI Plan Projects
- Aviation Infrastructure Gap Analysis
- AFI Plan SC/ APIRG /RRASG and RASC Meeting

Year 2024



- AFI RSOO Study
- Capacity Buiding
- Implementation of AFI Plan Projects
- Aviation Infrastructure Gap Analysis
- AFI Plan SC/ APIRG /RRASG and RASC Meeting





Summary on Budget (USD)

Year	2023	2024
Estimated costs	309 215	993 330
Total 2023+2024		1 302 545
Available Funds		673 651
Estimated Additional Funds Required		628 894





Action by the meeting

The SC is invited to:

- a) Note the information provided above**
- b) Approve the Workprogramme and the subsequent estimated budget proposed to sustain the implementation of the Comprehensive Regional Implementation Plan for Aviation Safety in Africa (AFI PLAN)**





ICAO

North American
Central American
and Caribbean
(NACC) Office
Mexico City

South American
(SAM) Office
Lima

ICAO
Headquarters
Montréal

Western and
Central African
(WACAF) Office
Dakar

European and
North Atlantic
(EUR/NAT) Office
Paris

Middle East
(MID) Office
Cairo

Eastern and
Southern African
(ESAF) Office
Nairobi

Asia and Pacific
(APAC) Sub-office
Beijing

Asia and Pacific
(APAC) Office
Bangkok



THANK YOU