



## COMPREHENSIVE REGIONAL IMPLEMENTATION PLAN FOR AVIATION SAFETY IN AFRICA (AFI PLAN)

### *TWENTY-SIXTH MEETING OF THE AFI PLAN STEERING COMMITTEE*

#### **Agenda Item 1: - Report on the follow up actions on the Decisions and Recommendations of the 25<sup>th</sup> meeting of the AFI Plan SC and implementation of the 2022/2023 AFI Plan Work Programme**

*(Presented by AFI Plan Secretariat)*

#### **EXECUTIVE SUMMARY**

This working paper presents information on the status of implementation of the Decisions and Recommendations of the 25<sup>th</sup> Meeting of the AFI Plan Steering Committee held on 17 and 18 May 2022 in Abuja, Nigeria as well as the implementation status of the 2022/23 AFI Plan Work Programme since the last SC meeting.

**Action:** *The Steering Committee is invited to:*

- a) Note the information contained in this paper;
- b) Note the related information contained in Working Papers **02** and **03** and relevant presentations;
- c) Provide further instructions and guidance for the continued implementation of the Decisions and Recommendations of its 25<sup>th</sup> meeting, following review of their status of implementation (column 7 of **Attachment A**); and
- d) Provide further instructions and guidance considering the status of implementation of the AFI Plan 2022 Work programme (Column 4 of Attachment B)

## **1. INTRODUCTION**

The AFI Plan Steering Committee at its 25<sup>th</sup> meeting reviewed actions taken since its 24<sup>th</sup> meeting on the implementation of the AFI Plan activities, in doing so, took some additional Decisions, and made Recommendations on the annual Work Programme activities and approve the revised projects implemented within the framework of the Plan.

This paper summarizes the progress made in the implementation of the above-mentioned Decisions and Recommendations and the 2022/23 AFI Plan Work Programme.

## **2. SUMMARY OF IMPLEMENTATION PROGRESS SINCE JUNE 2022**

The list of Decisions and Recommendations of the 25<sup>th</sup> meeting of the AFI Plan Steering Committee (SC/25) along with an update on actions undertaken and/or required from this meeting are attached herewith as Attachment A. Similarly, the progress made in implementing the 2022 AFI Plan Work Programme (June 2022- August 2023) is presented as Attachment B to this paper. The projects and key activities implementation status summary presented below.

## **2.1 AFI Regional Safety Oversight Organization (RSOO) Strategic Plan and Implementation Roadmap**

2.1.1 In accordance with the 2017 Ezulwini Declaration on Regional Safety Oversight Organizations (RSOOs) in Africa and subsequent successive guidance provided by the SC of AFI Plan on the development of a Strategic Plan for supporting and strengthening Regional Safety Oversight Organizations (RSOOs) in Africa, a study was conducted and presented to States and other stakeholders during a validation workshop. The recommendations of the study including the strategy and roadmap of the study were presented to the 25th meeting of the SC held in Abuja, Nigeria and subsequently submitted to the African Ministers in charge of civil aviation for their consideration.

2.1.2 Furthermore, the third day of the ICAO/EASA Second Forum on Regional Safety Oversight Organizations (RSOOs) for Global Aviation Safety (Nairobi, Kenya, 10 to 12 October 2023) will discuss relevant issues on the way forward of the AFI RSOO including the implementation challenges of the AFI RSOO study strategy and roadmap.

## **2.2 Aerodrome certification project**

2.2.1 The implementation of the revised aerodrome certification project, designed to support 13 African States (Angola, Botswana, Cameroon, Congo, Democratic Republic of the Congo, Djibouti, Equatorial Guinea, Gambia, Guinea, Namibia, Seychelles, Sierra Leone, Uganda) in the certification of at least one of their respective aerodromes used for international operations, started after the 25th AFI Plan SC meeting held on 17 to 18 May 2022. Accordingly, an Aerodrome Certification workshop was held on 17 to 21 October 2022 for French speaking States.

2.2.2 In addition, onsite and remote support were provided to Botswana, Sierra Leone, Congo, Cameroon and Guinea. These supports resulted in the certification of the Gaborone, Brazzaville, and Freetown airports. Under the same framework based on earlier support provided to Angola, the Luanda Airport was certified. In the remaining year of 2023, it is planned to finalize the certification of Entebbe and start the process for certification of several airports including Djibouti, Victoria/Mahe, and Windhoek.

## **2.3 State Safety Programme (SSP) implementation project**

2.3.1 The revised SSP implementation project developed under the AFI Plan to support the establishment of an effective safety management and safety oversight system targeted 10 States (Côte d'Ivoire, Ethiopia, Gabon, Ghana, Kenya, Madagascar, Mauritania, Rwanda, South Africa, Togo) in its first cycle. States were selected based on completion of SSP GAP analysis, achievement of 75% overall implementation of SSP Foundation PQs and 70% of the Safety Oversight Level of effective implementation.

2.3.2 As part of the implementation activities, Subject matter experts from States identified and a collaboration group (Project team) comprising two sub-groups (English and French) have been established to support the implementation of the AFI Plan State Safety Programme (SSP) project. A Share Point platform has been created, to develop generic documents and tools that serve effective implementation.

2.3.3 The Regional Offices in coordination with the Project Team conducted a validation workshop from 17 to 21 July 2023 in French and 26 to 28 July 2023 in English. The objective of the validation workshop was to review and validate the draft SSP generic documents and tools to be used for the remote/onsite assistance activities. The validation workshop was attended by more than 95 participants from ESAF and WACAF States as well as regional organizations in particular RSOOs, RAIOS. Meetings with CAAs followed by onsite deployment of experts for assistance to States will start in September 2023.

## 2.4 Fundamentals of Safety Oversight (FSO) project

2.4.1 The AFI Plan Fundamentals of Safety Oversight (FSO) project aims to support eligible States to establish the Fundamentals of Safety Oversight (FSO) system as envisaged by the Critical Elements (CE) of a State Safety oversight system. In this regard, the project has assisted eligible States to enhance their safety oversight capability with particular emphasis on the implementation of CE1 through CE5. Accordingly, the project is envisaged to assist and support 19 eligible States within the Region.

2.4.2 Since the approval of the revised project in May 2022 by the 25th meeting of the AFI Plan SC, Regional Office Safety Team (ROST) onsite and remote assistance missions have been conducted to Guinea, Liberia, Sao Tome and Principe, Angola, Comoros, Djibouti, Burundi, Guinea-Bissau, Eritrea, DRC, South Sudan and Sierra Leone.

4.2.1 The purpose of these onsite and remote activities was to assist the concerned States with the establishment and management of an effective and sustainable State safety oversight (SSO) system through the implementation of the eight critical elements (CEs) of such a system.

2.4.4, The activities provided support and guidance to the States in their efforts to develop effective and implement Corrective Action Plans (CAPs). In addition, the missions provided updated information on the USOAP CMA in general and the CMA Online Framework (OLF) to enable the State effectively to prepare for and participate in USOAP CMA activities, including audits and validations.

2.4.5 The Table below highlights onsite activities conducted and corresponding achievements.

STATE	ACTIVITIES	ACHIEVEMENTS
Angola	ROST Mission	EI increased from <b>48.35% to 62.03%</b> CAP updated on OLF updated on OLF PQ Self-Assessment completed OLF
Burundi	ROST Mission	No USOAP activity, hence EI remains 44.44% CAP updated on OLF updated on OLF PQ Self-Assessment completed OLF
Comoros	ROST Mission	No USOAP activity, hence EI remains 33.44% CAP updated on OLF updated on OLF PQ Self-Assessment completed OLF
Djibouti	ROST Mission	EI increased <b>from 4.32% to 50.74%</b> CAP updated on OLF updated on OLF PQ Self-Assessment completed OLF
Eritrea	ROST Mission	No USOAP activity, hence EI remains 20.14% CAP updated on OLF updated on OLF PQ Self-Assessment completed OLF
Guinea	Remote assistance provided to the State.	Assistance activities disrupted due to changes in the political landscape of the State.
Guinea-Bissau	High-level mission conducted to secure the commitment from the State	NO USOAP CMA Activity conducted on the State since the Off-site SSC PQs validation in April 2013.
Liberia	Remote and ROST assistance mission earmarked for the State in	EI increased from <b>16.50% to 27.80%</b> USOAP CMA Audit conducted in the State from 20 April to 2 May 2022. Two SSCs identified in

STATE	ACTIVITIES	ACHIEVEMENTS
	March 2022 was cancelled at the request of the State, due to administrative issues faced by the Authority.	ANS related to non-calibration of the NavAids; and non-flight validation of the Instrument Procedures. Joint High-level and ROST mission conducted in February 2023 to sensitise and achieve the support of the high-level authorities of the State on the importance of resolving the SSCs; and to assist the State develop and implement CAPs to address the SSCs; CAPs accepted by ICAO; Implementation of the CAPs by the State is on-going. The Regional Office continues to provide guidance in this respect.
DRC	Remote and onsite assistance activities conducted for the State in 2022 and 2023	EI increased from <b>50.00% to 64.10%</b> Joint High-level and ROST mission conducted in February 2023 to sensitise and achieve the support of the high-level authorities of the State on the importance of resolving the SSCs; and to assist the State develop and implement CAPs to address the SSCs;
Sao Tome and Principe	Remote and Onsite assistance being provided to the State.	The Primary Legislation, Specific Operating Regulations, and Inspectors' Handbooks being revised to make them more comprehensive and relevant in all the audit area.
Sierra Leone	ROST assistance missions conducted in July and October, 2022 covering LEG, ORG, PEL, OPS, AIR and AIG, ANS, AGA, respectively.	Overall EI score increased from <b>16.03% to 73%</b> (preliminary results). The Freetown aerodrome was certified Self-Assessment completed on the OLF. A full scope USOAP CMA audit of the State conducted from 31 May to 12 June 2023.
South Sudan	ROST Assistance mission conducted	No USOAP activity, hence EI remains undetermined. PQ Self-Assessment completed OLF

## 2.5 African Air Navigation Service Providers (ANSPs) Peer Review Programme

2.5.1 The revised ANSP peer review project aims to build up on the achievements obtain so far and strengthening the peer review mechanism among and between ANSPs (akin to IOSA for airlines and APEX for airports) to improve the capabilities of the ANSPs and enhance the safety and quality of air navigation services in the Africa Region.

2.5.2 Within the established Cooperation Framework and in accordance with ANSP Roadmap for 2017-2018, ASECNA and CANSO have signed a Memorandum of Cooperation (MoC) for the improvement of air navigation services on the African Continent. This positive development enhanced the membership of the ANSP Peer Review Programme significantly. Currently, 35 States fully support the AFI Air Navigation Targets pertaining to the participation in this continental programme.

2.5.2 CANSO led committee composed of ANSP experts to amend the Peer Review Manual proposed a questionnaire which was reviewed in accordance with the new USOAP CMA protocol questions 2020. ICAO

2.5.3 ICAO received the new Review Questionnaire and proposed to limit and match it with the USOAP Protocol Questions related to the Basic Building Blocks (BBBs) concept. In doing so it is expected to better tailor the Peer Review to address review on implementation, operation, maintenance and monitoring of the Air Navigation Services instead of auditing the system. The new questionnaire is now ready, and the relaunch of activities will begin early October 2023.

## **2.6 Aeronautical Information Management (AIM) Result Based Implementation Support (RDIS) for AFI States**

2.6.1 The 25<sup>th</sup> AFI Plan SC meeting approved the revised “AIM Results-Based Implementation Support (RBIS) for the AFI Region” project, aiming to assist 10 States (Benin, Botswana, Cabo Verde, Democratic Republic of the Congo, Ghana, Namibia, Nigeria, Rwanda, Seychelles, South Africa) to implement Quality Management System (QMS) in Aeronautical Information Management (AIM), Aeronautical Information Exchange Model (AIXM) and Terrain and Obstacle Data (TOD).

2.6.2 Since May 2022, the established team of experts has identified and developed the required documentation supporting the implementation activities. Three webinars were conducted from 20 to 28 March 2023 on the validation of the documents for assistance to States in implementing QMS, AIXM and TOD.

2.6.3 The selected States were invited to participate in the project and only two out of the ten initially selected confirmed their willingness to receive assistance from the project. The scope of the project has therefore been reviewed and readjusted to include new States.

2.6.4 Two seminars in English and French on the project implementation documents are scheduled in September 2023. The aim of the seminars is to familiarize the technical personnel from Civil Aviation Authorities, Air Navigation Services Providers and Aerodrome Operators, with the documentation supporting the regulatory, implementation, and oversight activities related to QMS, AIXM and TOD. Three go team missions are already planned in September to assist Sierra Leone, Liberia and Guinea in the implementation of QMS and AIXM/TOD.

## **2.7 Capacity building for aviation professional in the AFI region**

2.7.1 In accordance with the guidance and decisions of the 24<sup>th</sup> SC meeting, the Secretariat initiated a study to:

- a) establish a baseline of expertise in specific areas and determine the gaps;
- b) develop a sustainable platform for data on available expertise and to develop a corresponding tool accessible to all stakeholders to maintain the data and provide reports; and
- c) support the existing frameworks of the AFI Cooperative Inspectorate Scheme (AFI CIS) and AFI Collaborative Experts Scheme (AFI CES) under the auspices of AFCAC and the implementation of the initial African Aviation Training Roadmap.

2.7.2 During the first phase of the project, SWOT and PEST analyses of AFI States’ capacity-building strategies in the areas of safety and air navigation were carried out. A prototype database was developed and data on aviation professionals gathered from Member States through a questionnaire in order to establish a baseline. An implementation strategy and plan were developed, the capacity of approved training organizations was reviewed, and mechanisms were proposed for the sustainable funding for the implementation of the strategy. A validation workshop was held virtually on 14 and 15

June 2023. Information on the study and the outcomes of the workshop will be provided in the Agenda Item 3 of this meeting for consideration and further guidance.

2.7.3 The procurement of a web-based software system was initiated. This software system will replace the prototype database and provide Member States and organizations with an interface to enter and maintain their data. The system will provide dashboards for analysis and decision making.

## **2.8 Aviation Infrastructure Gap analysis for Africa**

2.8.1 In accordance with the ICAO Assembly Resolution A41-27 related decision of the AFI Plan SC meeting, a coordinated strategy to conduct aviation infrastructure analysis and forecasted demand were initiated with the African Union Commission, African Civil Aviation Commission, Regional Economic Communities and other relevant organization. Accordingly, the first technical working group meeting held in Morocco, Casablanca from 27 to 30 June 2023. During this workshop a coordinated strategy and project document prepared to conduct the study in a period of one year.

## **2.9 Sustainability of the Association of the African Aviation Training Organization**

2.9.1 The AFI Plan Secretariat continues to provide support to the Association of African Training Organizations (AATO). In this regard and in line with the 24<sup>th</sup> AFI Plan SC decision regarding the critical challenges that AATO have been facing since the outbreak of the COVID-19 pandemic, ICAO attended the 3<sup>rd</sup> AATO General Assembly meeting and provided guidance to chart the way forward for the sustainability of the Organization. Accordingly, AATO has started consultation with AFCAC, and the outcome of the consultation will be presented to this meeting for guidance.

## **2.10 Revision of Abuja Safety Target and AFI CIS Programme implementation**

2.10.1 AFCAC has been following up on the implementation of the revised Abuja Safety and Air Navigation Performance Indicators and Targets including AFI CIS programme. The meeting will be provided with information and the progress made so far by AFCAC.

## **2.11 High-level Engagements**

2.11.1 Continuous High-level engagements with African States including those countries with low EIs and slow progress in the implementation of their ICAO Plans of Action, is important. In this regard, high level missions were conducted in Liberia, Guinea Bissau and DRC by the Regional Directors to sensitise and acquire the support of the high-level authorities of the State to aviation. Several side meetings will be organized during this 8th AFI week and other important meetings scheduled over the course of the year.

## **2.12 Support Provided by Partners**

2.12.1 The support from the partners, aimed at assisting African States in improving the level of implementation of ICAO safety standards, is on-going. The meeting will be provided with more information on the various initiatives in the agenda item 6 during the session on Presentations by Partners.

**COMPREHENSIVE REGIONAL IMPLEMENTATION PLAN FOR AVIATION SAFETY IN AFRICA (AFI PLAN)  
FOLLOW-UP ACTIONS FROM DECISIONS AND RECOMMENDATIONS OF THE  
25th AFI PLAN STEERING COMMITTEE MEETING**

<b>Decision/ Recommendation Reference</b>	<b>Title</b>	<b>Text</b>	<b>Deadline</b>	<b>Deliverable(s)</b>	<b>Responsibility</b>	<b>Implementation Status and Expected activities</b>
SC25/Dec 01	ROST activities	Regional Office Safety Teams (ROSTs) and AFI-CIS missions be prioritized in accordance with the needs of States to further assist States implementation of their USOAP CMA Corrective Action Plans (CAPs), specifically address the remaining SSC, and improve EIs in low performing States.	June 2023	Implementation of the FSO Project	AFI Plan Secretariat ESAF, EUR/NAT, MID and WACAF Regional Offices AFCAC	Regional Office Safety Team (ROST) onsite and remote assistance missions have been conducted to Guinea, Liberia, Sao Tome and Principe, Angola, Comoros, Djibouti, Eritrea, South Sudan, Burundi, DRC, Guinea-Bissau, and Sierra Leone. (See achievements in paragraph 2.4)
SC25/Dec02	Aviation Professionals Capacity Building	Based on the results of the AFI Plan aviation professionals' capacity study, and the needs analysis, AFI Plan to continue provision of targeted Safety-related trainings in coordination with ICAO Global Aviation Training (GAT) Office, workshops and seminars, including virtually, towards enhancing the implementation capacity of States.	June 2023	Finalize the online training under the Increased Access to Training (IaT) to Comoros, Eritrea, South Sudan, DRC, and Liberia	AFI Plan Secretariat, ICAO ESAF, EUR/NAT, MID and WACAF Regional Offices	The first phase Professional Capacity Building Study Completed and validated in a workshop held on 14-15 June 2023. The summary results of the Study will be presented during this meeting for the SC's consideration.  The specific online training to the 5 States will be provided in coordination with GAT once the Raspberry Pi Devices secured and its encryption finalized.

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility	Implementation Status and Expected activities
SC25/Rec 03	Abuja Safety Targets	Taking into consideration existing tools developed by ICAO, AFCAC to coordinate with the RSOOs to improve data collection and access to aviation data from African States; and closely work with Rwanda on the proposed support and come up with a digital dashboard for the monitoring of the level of implementation of regional targets.	June 2023	Data collection mechanism and Digital dashboard will be availed to monitor Safety information	AFCAC	Data collection improved as AFCAC is now using electronic questionnaires and member States now provide updates on status of implementation on-line.  Information provided by member States is supplemented by data from ICAO through CMA On-line Framework and ISTARs.  AFCAC will provide update to this meeting
SC25/Rec04	High-level support in addressing States' aviation safety deficiencies	The ICAO Council President and the Secretary General are encouraged to continue to engage with, at the highest level, especially during State visits and regional meetings, Authorities of those States that	Continuous	Increased high level meetings and engagements. Attend important meetings in the	ICAO SG, Council President, and AFI Group Members	The Secretary General is scheduled to meet with States and partners during the 8 <sup>th</sup> AFI Aviation week (side meetings scheduled with selected States from 21 to 24 August 2023).
SC25/Dec 05	Aviation Infrastructure Gap Analysis	In collaboration with AUC, AFCAC and other partners, the AFI Plan Secretariat continue to follow up on the recommendations from the Aviation Infrastructure for Africa Gap analysis conducted in 2019 and give priority to infrastructure development in	Dec 2023	Long-term African Gap Analysis conducted as a follow up to AFI Plan 2019 Aviation Infrastructure for Africa Gap Analysis.	AFI Plan Secretariat	Technical working Group (TWG) coordinated by AUC /AFCAC and from ICAO, States, industry had its first workshop in Casablanca, Morocco from 27-30 June 2023. The outcomes of the workshop to be presented by AUC to this meeting.



Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility	Implementation Status and Expected activities
SC25/Dec 06	Partners capacity building support	The AFI Plan Secretariat and AFCAC to coordinate on matters related to the capacity building of aviation professionals, leveraging on the AFCAC - Singapore MOU signed on 16 May 2022, in order to avoid duplication of efforts.	Dec 2023	Identify and provide the proposed trainings	AFI Plan Secretariat Singapore CAA AFCAC	Coordination with between the AFI Plan Secretariat and AFCAC ongoing to avoid duplication of efforts.  AFCAC to provide the status of the implementation of the MOU
SC25/Dec 07	Implementation of the AFI Plan Projects	Implementation activities of the AFI Plan projects should be presented to the Steering Committee for each year, including the required budget subject to availability of funds.	June2023	Implementation monitoring report.	AFI Plan Secretariat	The implementation status of the projects presented in the WP 01. The necessary budget for the remaining 2023 and the year 2024 presented in the WP 02 for the SC consideration and approval,
		States, international and regional organizations, financing institutions, and industry to support the AFI Plan implementation assistance projects.	Continuous	In kind and financial Support Provided to the Programme	State, Donor Organizations, Industry, etc.	Resource mobilization mechanism to be initiated for the implementation of the programme in coordination with ICAO-CDI as per the AFI Plan evaluation report recommendation.

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility	Implementation Status and Expected activities
SC5/Dec 08	Continuation/ extension of the AFI Plan	Support the continuation of AFI Plan activities beyond 2024 as part of the work programmes of the ICAO Regional Offices, covering all safety and air navigation capacity and efficiency related areas, including aviation infrastructure planning.	Oct 2022	Coordinated support for the continuation of the Programme	AFI Plan Secretariat AFCAC,	The ICAO council presented a paper A41-WP/103 to the Assembly on the implementation of the AFI Plan.  The continuation of the AFI Plan endorsed as a key framework for addressing safety related deficiencies in Africa, as well as its further extension from 2025 to 2030.
		Call on States, international and regional organizations, financing institutions, and industry to continue supporting the programme.	Continuous	In-kind and financial Support Provided to the Programme	State, Donor Organizations, Industry, etc.	Resource mobilization mechanism to be initiated for the implementation of the programme in coordination with ICAO-CDI as per the AFI Plan evaluation report recommendation.
		ICAO Secretariat to develop a working paper for the 41st Session of the ICAO Assembly, in accordance with Resolution A38-7 on the AFI Plan.	Aug 2022	Working Paper to the ICAO Council and A41	AFI Plan Secretariat	The working paper developed and presented to the ICAO council which endorsed the extension from 2025 to 2030.
SC25/Dec 09	2022 Work Programme	The Steering Committee approved the proposed 2022 AFI Plan Work Programme and budget as presented by the Secretariat.	Dec 22/Jun23	Monitor Implementation progress and report to the SC	AFI Plan Secretariat	The implementation of the projects and activities presented in the text of the WP and as attachment B.

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility	Implementation Status and Expected activities
SC25/Rec10	Monitoring the Abuja Safety Targets incorporating Air Navigation Services Targets	<p>Convene a meeting to evaluate the relevance of the Abuja safety targets incorporating air navigation targets, in view of the evolution of the ICAO GASP and GANP objectives, goals and targets, in collaboration with ICAO Regional Offices and other key partners;</p>	June 2023	Revised Safety and ANS Targets	AFCAC AFI Plan Secretariat ICAO ESAF, EUR/NAT, MID and WACAF Regional Offices	<p>The Abuja Safety Targets were successfully aligned with the ICAO GASP and GANP objectives, goals and targets, however a meeting to discuss their relevance is pending.</p> <p>AFCAC will provide further detailed update to the meeting</p>
		<p>Review the implementation modalities of the AFI CIS in collaboration with key partners; and</p>	June 2023	Revised AFI CIS Framework	AFCAC AFI Plan Secretariat ICAO ESAF, EUR/NAT, MID and WACAF Regional Offices	<p>The AFI CIS operational framework is under review by AFCAC using combined efforts of the Expert Working Groups and RSOOs. Outcomes of the review process will be presented to ICAO ESAF, WACAF, EUR/NAT and MID Regional Offices for further consideration by Q4 2023.</p> <p>AFCAC will provide further detail update to the meeting</p>
		<p>Give enough attention and priority to low implementation areas such as AIG, ANS and AGA, in the deployment of AFI CIS support strategy and actions.</p>	Dec 2022	AIG, ANS and AGA to be incorporated in the 2023 AFI CIS activities	AFCAC	<p>Scope of AFI CIS coverage was expanded to include AIG, DG and SSP/SMS.</p>

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility	Implementation Status and Expected activities
SC 25/Rec 11	RASG-AFI Annual Safety Report	The Steering Committee commended the RASG-AFI Aviation Safety Team that has been producing the annual report consistently; and encouraged the ICAO Regional	June 2023	Annual Safety Report	ICAO ESAF and WACAF Regional Offices	The RASG-AFI Aviation Safety Team prepared the Annual Safety Report to be presented to the SC for consideration.
SC 25/Dec 12	RSOO study Recommendation and Strategy	ICAO in collaboration with the AUC, AFCAC, EASA and other key Partners to organize a Regional Forum as a follow up of the Ezulwini Declaration of March 2017 to establish continental common understanding and synergy on the implementation of the AFI RSOOs Strategic Plan	June 2023	Continental RSOO Strategy familiarization workshop	AFI Plan Secretariat AUC, AFCAC, EASA	<p>The high-level forum scheduled to be convened in collaboration with EU - EASA in October 2023 back-to-back with the global RSOO forum in Nairobi, Kenya.</p> <p>A working paper to be presented on this matter for the SC consideration.</p>
		Present the reviewed AFI RSOOs study recommendations, Strategic Plan and Implementation Roadmap including the outcomes of the High-level forum, to African Ministers responsible for Civil Aviation for their consideration.	Dec 2023	Approved RSOO Roadmap and Strategy.	AFI Plan Secretariat AUC, AFCAC, EASA	<p>The AFI RSOO study report and the proposed Strategic Plan and its associated roadmap have been forwarded to the African Ministers in charge of aviation for their consideration and to ensure political commitment at the national, regional and continental levels.</p> <p>The AFI RSOO study outcomes will be further discussed during the second Global RSOO Forum. aviation</p>

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility	Implementation Status and Expected activities
SC25/Rec13	Aviation Professionals study	The Steering Committee requested the Secretariat to finalize the study on Aviation Professionals in Africa, and present the results to the next AFI Plan SC meeting.	Jun2023	Final Aviation Professional Capacity Building study and strategy	AFI Plan Secretariat ICAO ESAF, EUR/NAT, MID and WACAF GAT Office	The Professional Capacity Building Study Completed and validated in a workshop held on 14-15 June 2023. The summary results of the Study will be presented during this meeting for the SC's consideration.
SC25/Dec14	Programmes / Activities of aviation safety partners in Africa	All partners encouraged to continue their valuable contributions in key priority areas through the existing collaborative framework with the AFI Plan to continuously improve aviation safety in Africa.	Continuous	Implementation of Partners' support activities	Partners	Partners will provide updates in the implementations of their respective programmes and initiatives under Agenda Item 5
SC25/Dec15	Sustainability of AATO	AATO to develop a project in collaboration with the AFI Plan and AFI SECFAL Plan Secretariat for consideration by the Steering Committees of the two programmes.	June 2023	Project document in support of the Aviation training roadmap	AATO, AFI Plan and AFI SECFAL Plan Secretariat	The proposal developed AATO to be considered in the context of the Aviation Professional Capacity Building Study and proposed implementation Strategy.

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility	Implementation Status and Expected activities
		AFI Plan Secretariat to look into various options for the sustainability of the AATO to maintain its relevance and continue to deliver on its assigned objectives, provide the originally intended objectives, in collaboration with AFCAC and other partners.	June 2023	Various option evaluated and viable solution considered for the AATO Sustainability	AFCAC, AATO, AFI Plan and AFI SECFAL Plan	Consultation with AFCAC has been progressing. AATO will provide update on the status of implementation.

**DP/01 ATTACHMENT B: STATUS OF IMPLEMENTATION OF 2022/23 PROGRAMME OF ACTIVITIES UNDER THE AFI PLAN**

<b>Focus Area 1 – Enabling States to establish and maintain an effective and sustainable safety oversight system</b>			
<b>Initiative</b>	<b>Activity</b>	<b>Deliverables</b>	<b>Status as at 20 August 2023</b>
<b>Support the integration and enlargement of RSOOs/RAIOs for effective and sustainable functioning</b>	<p>Implementation of Ezulwini Declaration - Study for strengthening of AFI RSOOs</p> <ul style="list-style-type: none"> <li>• Develop Strategic Plan for supporting and strengthening RSOOs</li> <li>• RSOO coordination meeting</li> <li>• Assistance to States, RSOOs, RAIOs for implementation of study decisions and recommendations</li> </ul>	<ul style="list-style-type: none"> <li>• Study report &amp; Strategic Plan</li> <li>• Approved Strategic Plan</li> <li>• High level meeting to be coordinated.</li> </ul>	<p>The RSOOs study was conducted, and outcomes presented to States and other stakeholders during a validation workshop conducted on 25 November 2021.</p> <p>The recommendations of the study including the strategy and roadmap presented to Ministers Responsible for Civil Aviation as per the recommendation of the SC.</p> <p>The high-level meeting scheduled to be convened on the third day of the Second Forum on RSOOs for Global Aviation Safety in Nairobi, Kenya, 10 to 12 October 2023</p>
<b>Support relevant States to establish the Fundamentals of Safety Oversight (FSO) system (CE1-CE5)</b>	<p>Implementation of Fundamentals of Safety Oversight (FSO) assistance project</p> <ul style="list-style-type: none"> <li>• Continue the assistance through ROST, RSOOs and AFI CIS to 19 States (Angola, Burundi, Central African Republic, Chad, Comoros, Djibouti, Eritrea, Eswatini, Guinea, Guinea-Bissau, Lesotho, Liberia, Libya, Malawi, Sao Tome and Principe, Seychelles, Sierra Leone, Somalia, South Sudan ) with EIs&lt;50%</li> </ul>	<ul style="list-style-type: none"> <li>• Continue providing assistance to AFI States to establish safety oversight systems.</li> <li>• Revise and approve project document.</li> </ul>	<p>The Revised FSO Project Document presented and approved at the 25<sup>th</sup> SC meeting.</p> <p>Regional Office Safety Team (ROST) onsite and remote assistance provided to Guinea, Liberia, Sao Tome and Principe, Angola, Comoros, Djibouti, Eritrea, South Sudan, DRC, Guinea-Bissau Liberia, and Sierra Leone.</p> <p>The detail achievements provided in Paragraph 2.4</p>

<p><b>Encourage at least half of African States to delegate certain oversight functions to RSOOs (Ref AFI DGCA/6)</b></p>	<ul style="list-style-type: none"> <li>• Regional Offices to continuously engage States and Champion DGs on this subject.</li> <li>• High level engagements</li> </ul>	<ul style="list-style-type: none"> <li>• MOUs / Agreements between States &amp; RSOOs on delegation of certain oversight functions</li> <li>• AFI RSOO strategy study recommendations adopted for implementation by States/RSOOs</li> </ul>	<p>Delegation of certain activities of States to RSOOs is one of the RSOO study. States and the RSOO provided the strategy, roadmap and action plan. Needs monitoring and follow up.</p> <p>The study recommendation strategy and roadmap provided to Ministers responsible for civil aviation. Needs coordination with AUC following the High level meeting.</p>
<p><b>Provide Safety Inspectors training courses</b></p>	<p>Coordinate delivery of training for Safety Inspectors focusing on States with CE4 &lt;50%:- and other Safety related Seminar/Workshops</p> <ul style="list-style-type: none"> <li>• Safety Management for Practitioners Virtual Course</li> <li>• Aviation Safety Risk Management for CAA virtual courses</li> <li>• Safety management online, and</li> <li>• Public health corridor online courses</li> </ul>	<ul style="list-style-type: none"> <li>• Provide training for 33 LDC States in the AFI Plan network</li> <li>• Finalize the online training under the Increased Access to Training (IaT) to Comoros, Eritrea, South Sudan, DRC, and Liberia</li> </ul>	<p>Training provided to 104 trainees from 26 countries. Out of the remaining 7 States with internet connection challenges training provided to 2 namely, Burundi and Niger under a pilot project entitled ‘Increased Access to Training (IaT)’.</p> <p>The Online training to the 5 States will be provided in coordination with GAT once the devices are secured and encrypted.</p>
<p><b>Aviation professional capacity building</b></p>	<p>Develop sustainable aviation professional capacity to carry out effective regulatory and oversight responsibilities.</p>	<ul style="list-style-type: none"> <li>• Study report, Implementation plan and budget</li> <li>• Data base development</li> </ul>	<p>A consultant has been engaged to carry out the study. The final report of the Study presented at a validation workshop held on 14-15 June 2023. The summary results of the Study will be presented during this meeting for the SC’s consideration.</p> <p>Development of web-based software system was initiated. The system will provide dashboards for analysis and decision making.</p>



<b>Focus Area 2 - Direct support to States to resolve identified deficiencies</b>			
<b>Initiative</b>	<b>Activity</b>	<b>Deliverables</b>	
<b>ICAO Plans of Action for the remaining States in the AFI region</b>	Updating of existing ICAO Plans of Action and Development of ICAO Plans of Action for 6 remaining States.	ICAO Plans of Action updated and developed for the remaining 6 States	All ICAO Plans of Action for the remaining States were developed but delayed for presentation due to COVID-19. Need to review the plan of actions in the context of the current existing situation.
<b>Assist States to resolve SSC(s) and prevent new ones</b>	<ul style="list-style-type: none"> <li>Continue implementation of State tactical plans for resolution of existing SSCs in one State (Eritrea).</li> </ul>	No SSC (one existing SSC resolved; emergence of new ones prevented).	High level mission followed by ROST supported Eritrea to resolve the SSC. New 4 SSCs in two states Liberia and DRC. High level and ROST assistance Mission conducted to support Liberia and DRC. Need close coordination and follow up technical missions.
<b>Assist States to improve EI</b>	Assist States scheduled for USOAP Audits / ICVMs and those with high safety risk assessments through ROST activities, in order to address potential SSCs and mitigate risks in time. Assist States in the implementation of CAPs through ROST activities Follow up on the implementation of revised/existing ICAO Plans of Action with greater focus on States with EI<50%	65 % of African States achieving EI above 60% EI	Virtual assistance during COVID-19 and a combined onsite support since July 2022 provided to States, including CAP and PQ self-assessment reviews as well as collaborative engagements with State NCMCs. 31 States (60% of Audited States) achieved EI greater than 60%) State such as Angola, DRC Djibouti and Sierra Leone improved the EI significantly. See paragraph 2.4 of this Working Paper
<b>Assist States to certify all international Aerodromes</b>	Continue implementation of the Aerodrome Certification Projects for 13 States (Luanda, Gaborone, Djibouti, Windhoek, Victoria/Mahé, Entebbe,	<ul style="list-style-type: none"> <li>45.6 % of international aerodromes certified.</li> <li>Revise and approve project document.</li> </ul>	The aerodrome certification Project Approved at 25 <sup>th</sup> SC meeting.  18 Aerodromes in 17 States certified since the inception of the Project.

	Yaoundé, Pointe-Noire, Conakry, Kinshasa, Malabo, Banjul, Lungi),		Since the 25 <sup>th</sup> SC meeting, airports in Yaoundé, Brazzaville, Luanda, Gaborone and Freetown are certified.
<b>Assist all States that meet the criteria established by the SSP Project to implement SSP</b>	<ul style="list-style-type: none"> <li>Continue implementation of SSP Project for 10 States</li> </ul>	<ul style="list-style-type: none"> <li>Increased number of States implementing SSP</li> <li>SSP Project Document updated.</li> </ul>	Group of experts with two teams (English speaking and French speaking) from ESAF and WACAF States established and coordinate to develop generic documents and tools that serve effective implementation. The ESAF and WACAF Regional Offices together with the subject matter experts conducted a validation workshop from 17 to 21 and from 26 to 28 July 2023. The workshop aimed to validate the generic documentation and tools supporting the SSP implementation assistance activities.
<b>Focus Area 3 – Enhance aviation safety culture and information exchange among African States and service providers</b>			
<b>Initiative</b>	<b>Activity</b>	<b>Deliverables</b>	
<b>Aviation Service Providers to Develop and Implement their Respective Safety Management System (SMS)</b>	<p>International Airlines and Airports</p> <ul style="list-style-type: none"> <li>Coordinate and follow up with IATA assistance on IOSA/ISSA (IATA Operational Safety Audit/IATA Standard Safety Assessment – for small airlines) Certification</li> <li>Conduct joint ICAO-ACI airport visits and assist States in implementation of recommended actions</li> </ul>	<ul style="list-style-type: none"> <li>Adoption of proposed regulatory text for IOSA/ISSA</li> <li>International Carriers are IOSA/ISSA certified</li> <li>APEX review reports with recommendations</li> <li>SMS implementation facilitated</li> </ul>	<p>AFCAC is monitoring the implementation of the revised Abuja Safety Targets and Air Navigation Targets and a report will be presented to this meeting by AFCAC on the implementation of Abuja Safety Target that includes adoption of IOSA Certification.</p> <p>In addition, as of June 2022, 5 APEX reviews have been completed at the following airports:</p> <ul style="list-style-type: none"> <li>Kisangani International Airport in DRC 15-19 August 2022</li> </ul>

			<ul style="list-style-type: none"> <li>• Sao Tome International Airport in Sao Tome 26-29 September, 2022</li> <li>• Osvaldo Vieira Internacional Airport Guinea-Bissau in 21-25 November 2022</li> <li>• Melchior Ndadaye International Airport in Burundi 5-9 December 2022</li> <li>• Luanda International Airport in Angola: 30Jan- 3Feb. 2023</li> </ul>
<p><b>Assist to establish and implement ANS peer review mechanism</b></p>	<ul style="list-style-type: none"> <li>• Continue implementation of ANSP peer review Project</li> <li>• Update the ANSP Project document</li> </ul>	<ul style="list-style-type: none"> <li>• Enhanced membership of the ANSP Peer Review Programme</li> <li>• Increased number of ANSP Peer Reviews</li> <li>• ANSP Project document updated</li> </ul>	<p>The peer review mechanism established, pilot peer review conducted, and the membership increased to 35.</p> <p>ANSP Peer Review project document updated approved by the 25<sup>th</sup> SC meeting.</p> <p>Amendment of the Peer Review Manual is ongoing.</p>
<p><b>Implementation of AFI Safety / ANS Targets</b></p>	<ul style="list-style-type: none"> <li>• Incorporation of revised AFI safety / ANS targets in ICAO Plans of Action</li> <li>• Support States in implementation of regional targets</li> </ul>	<ul style="list-style-type: none"> <li>• AFI Safety/ANS targets incorporated in ICAO Action Plans</li> <li>• Increased compliance with ICAO safety, ANS capacity and efficiency SARPs</li> </ul>	<p>All current ICAO Plans of Actions incorporate the revised Safety and ANS Targets.</p> <p>Regional Office Safety Team (ROST) onsite and remote assistance provided to Guinea, Liberia, Sao Tome and Principe, Angola, Comoros, Djibouti, Eritrea, South Sudan, Liberia and Sierra Leone.</p>

Focus Area 4 – Aviation Infrastructure Gap Analysis			
<ul style="list-style-type: none"> <li>• <b>Improve the Aviation Infrastructure planning Practices</b></li> </ul>	<ul style="list-style-type: none"> <li>• Second Phase of the Aviation Infrastructure Gap Analysis for Africa Study</li> <li>• Coordinate a platform for sharing the results of the Infrastructure Gap Analysis for Africa Study</li> </ul>	<ul style="list-style-type: none"> <li>• Launch of the Aviation Infrastructure Gap Analysis for Africa Study</li> <li>• Shared information on Key Aviation Infrastructure Gaps in Africa.</li> </ul>	<ul style="list-style-type: none"> <li>• Technical working Group (TWG) coordinated by AUC /AFCAC and ICAO, States, industry had its first workshop in Casablanca, Morocco from 27-30 June 2023. Detail Project document with specific deliverables prepared to finalize the study in one year period. The progress so far and outcomes of the workshop to be presented by AUC to this meeting.</li> </ul>