



ICAO

**COMPREHENSIVE REGIONAL IMPLEMENTATION PLAN FOR
AVIATION SAFETY IN AFRICA (AFI PLAN)**

***TWENTY- SIXTH MEETING OF THE STEERING COMMITTEE
Nairobi, Kenya, 24 August 2023***

REPORT

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NB: In addition to this report the following meeting related documents including Working Papers (WP 01.1, WP 01.2, WP02, WP 04, WP 05, and relevant Attachments). are available on the AFI Plan website <https://www.icao.int/safety/afiplan/Pages/26th-Steering-Committee.aspx>

PART I – INTRODUCTION

1. VENUE, DATE AND ATTENDANCE

1.1 The 26th meeting of the Comprehensive Regional Implementation Plan for Aviation Safety in Africa Steering Committee (AFI Plan SC/26) was held on 24 August 2023 in Nairobi, Kenya, as part of the 8th AFI Aviation week. The meeting was attended by more than 400 participants including delegations from member States, the ICAO Council and the Air Navigation Commission (ANC) members, officials of invited regional organizations, industry and other partners and stakeholders. The list of participants is provided in Attachment C to this report.

2. OPENING OF THE MEETING

2.1 During the opening session, statements were delivered by Mr. Juan Carlos Salazar, Secretary General of ICAO and Mr. Levers Mabaso, Chairperson of the AFI Plan Steering Committee. In their remarks, both speakers expressed their gratitude to the Authorities of the Republic of Kenya for accepting to host the 26th AFI Plan Steering Committee meeting as part of the 8th AFI Aviation Week.

2.2 Mr. Levers Mabaso in his opening remark outlined the agenda of the day and thanked the ICAO Council President, the Secretary General and his team for the continued strong support and guidance provided over the years in the effective implementation of the AFI Plan Work Programmes, which has resulted in and yielded a positive impact on aviation safety in Africa.

2.3 Mr. Mabaso finally expressed appreciation for the participation and support of African States, the ICAO Council Members and State Representatives to ICAO and all partners present; and requested for their continued commitment to the improvement of Aviation Safety in Africa.

2.4 Mr. Juan Carlos Salazar, in his opening statement highlighted the region progress over time in improving safety oversight capacity, the resolution of Significant Safety Concerns; the certification of international Airports; the establishment and strengthening of Regional Safety Oversight and Accident and Incident Investigation Organizations as well as the professional capacity building activities conducted to support and enhance personnel qualification in the region.

2.5 Mr. Salazar highlighted key achievements obtained in increment of EI in States such as Angola, the Democratic Republic of the Congo (DRC), Djibouti, Liberia and Sierra Leone, and as well as certification of three international aerodromes since the last meeting in Abuja Nigeria, in May 2022. He also pointed out progress made in the implementation of AFI Plan SSP, ANSPs peer review and AIM Projects.

2.6 In addition, the Secretary General emphasized that partnership and solidarity is at the heart of tremendous progress that Africa is making to build its key aviation safety capacities. He underlined that solidarity is a fundamental principle of aviation and therefore encourages continued commitment and collaboration of all partners.

2.7 Finally, the Secretary General, wishing the meeting a fruitful deliberation opened officially the 26th Steering Committee meeting of the Comprehensive Regional Implementation Plan for aviation safety in Africa.

PART II – REPORT ON AGENDA ITEMS

3. ADOPTION OF THE AGENDA

3.1 The meeting reviewed and adopted the provisional agenda and work programme presented by the AFI Plan Secretariat, as shown below.

AGENDA AND WORK PROGRAMME

Opening Remarks	<ul style="list-style-type: none">• Secretary General and AFI Plan Chairperson• Adoption of the Agenda Session
Agenda Item 1	<ul style="list-style-type: none">• Follow up actions on the Decisions and Recommendations of the twenty-fifth meeting of the AFI Plan Steering Committee and the Status of Implementation of the 2022/23 AFI Plan Work Programme.• Outcomes of the 2022 OIO evaluation of the AFI Plan Programme

Agenda Item 2	Implementation of the Abuja Safety Targets and alignment with the Global Aviation Safety Plan (GASP) and the Global Air Navigation Plan (GANP)
Agenda Item 3	Review and approval of the 2023/24 AFI Plan Work Programme and budget
Agenda Item 4	<ul style="list-style-type: none"> • Outcomes of the Aviation Professional Study • Outcomes of the AFI RSOO study • Update on aviation infrastructure analysis
Agenda Item 5	Implementation Status of AFI CIS report
Agenda Item 6	Intervention by partners on contributions towards implementation of Global Aviation Safety Plan
	Any Other Business

4. DELIBERATIONS ON THE AGENDA

4.1 AGENDA ITEM 1 A: *Follow up actions on the Decisions and Recommendations of the Twenty-fifth meeting of the AFI Plan Steering Committee and the Status of Implementation of the 2022/23 AFI Plan Work Programme*

4.1.1 The AFI Plan Secretariat presented detailed information on the implementation status of the Recommendations and Decisions of the 25th SC meeting held on 17 and 18 May 2022 in Abuja, Nigeria, and the 2022/23 work programme respectively.

4.1.2 The attention of the meeting was drawn to the following specific issues:

- *The continuous support provided by the Regional Office Safety Team (ROST) and the improvements made in Effective Implementation (EI) of the ICAO Standards and recommended Practices (SARPS) in the region in particular in Angola, DRC, Djibouti, Liberia and Sierra Leone;*
- *The progress made and challenges of the AFI Plan projects on Aerodrome Certification, State Safety Programme (SSP), Aeronautical Information Management (AIM), Air Navigation Service Providers (ANSP) Peer Review and Fundamental of Safety Oversight (FSO); and*
- *The high-level engagements with States that are not sufficiently cooperating and/or advancing in addressing their aviation Safety deficiencies.*

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 1A

SC26/Dec 01: Direct Support Provided by States through ROST

The Regional Office Safety Team (ROST), RSOOs, with AFI-CIS and other partners assistance programmes should coordinate their activities, focused and prioritized in accordance with the needs of States considering USOAP CMA Corrective Action Plans (CAPs), addressing the SSCs and improving EIs in low performing States.

SC26/Dec 02: AFI Plan Projects

The meeting noted the challenges and the progress made in the implementation of the approved AFI Plan Projects and approved the continuing implementation of the projects in the remaining period of September 2023 to December 2024.

SC26/Rec 03: High-level support in addressing States' aviation safety deficiencies

The ICAO Council President and the Secretary General are encouraged, especially during visits and regional meetings, to continue engaging high level Authorities of those States that are not cooperating and/or sufficiently advancing in addressing their aviation safety deficiencies.

4.2 AGENDA ITEM 1 B: *Outcomes of the 2022 OIO evaluation of the AFI Plan Programme.*

4.2.1 The AFI Plan Secretariat presented Discussion Paper 01.2 and its attachment on the outcomes of evaluation of the Comprehensive Regional Implementation Plan for Aviation Safety in Africa (AFI Plan) conducted by the ICAO Office of Internal Oversight (OIO) between May 2022 and October 2022. Specifically, summarizing the key Findings and Conclusions, Recommendations and the associated corrective action plan including the implementation status so far.

DECISIONS (DEC) ON AGENDA ITEM 1B

SC26/Dec 04: *The OIO Evaluation Recommendation Implementation*

Considering the ICAO Office of Internal Oversight (OIO) AFI plan evaluation key findings, conclusions and recommendations and the progress made in the implementation of the associated corrective action plans, the Steering Committee requested the AFI Plan secretariat to finalize the required actions within the time frame provided in the evaluation report and report back to the next meeting.

4.3 AGENDA ITEM 2: *Implementation of the Abuja Safety Targets and alignment with the Global Aviation Safety Plan (GASP) and the Global Air Navigation Plan (GANP)*

4.3.1 AFCAC presented the working Paper and provided a comprehensive update on the status of implementation of the Abuja Safety Targets (ASTs). Also included in the Working Paper was the status of alignment of the ASTs which was deferred to a separate meeting to be coordinated by AFCAC. The update highlighted some milestones and challenges encountered in the implementation of the targets by African States. AFCAC presented the graphics showing the status of implementation of the targets, analysis based on the data received from member State and supplemented by data from ICAO ISTARS and IATA.

4.3.2 AFCAC highlighted key challenges such as, lack of technical skills and capacity building programs, funding, inadequate or outdated regulatory frameworks, inadequate airport infrastructure, outdated communication & navigation systems, political instability and bureaucratic challenges among others, were given as main causes for low level of implementation of the Abuja Safety Targets.

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 2

SC26/Rec 05: Abuja Safety Target

The steering Committee:

- a) Urged States to consistently provide updated data in accordance with the targets, using the on-line questionnaires sent by AFCAC and to continue collaborating with AFCAC to benefit from tailored technical assistance missions that address specific member States needs;
- b) Requested AFCAC to coordinate its assistance and capacity building activities with ICAO Regional Offices and other partners scheduled to be undertaken in the year 2024; and
- c) Requested AFCAC to coordinate with ICAO Regional Offices and other key stakeholders to finalize the revision of the Abuja Safety and Air Navigation Targets in line with the GASP and GANP targets; and present to a special meeting for consideration before submission to the Ordinary Session of the African Union (AU) Specialized Technical Committee on Transport, Transcontinental and Interregional Infrastructure, and Energy (STC-TTIE) meeting,

4.4 AGENDA ITEM 3: *Review and approval of the 2023/24 AFI Plan Work Programme and budget*

4.4.1 The AFI Plan Secretariat presented the proposed work programme and budget of the AFI Plan for the remaining year of 2023 and the year 2024. The programme was developed considering the status of implementation in 2022/23 and the initiatives and targets set for 2023/24, taking into consideration the updated Programme Document of the AFI Plan for 2021-2024 and the revised AFI Plan projects approved during the 25th Steering Committee meeting. The key activities and budget of the 2023/24 presented as Attachment B to this report.

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 3

SC26 /Dec 06: Review and approval of the 2023/24 AFI Plan Work Programme and budget

The Steering Committee reviewed and approved the proposed September- December 2023 and 2024 AFI Plan Work Programme activities and corresponding budget as presented by the Secretariat.

4.5 AGENDA ITEM 4 A: *Outcomes of the Aviation Professional Study*

4.5.1 Under this agenda item, the AFI Plan Secretariat presented the progress made in the conduct of the Aviation Professionals study. Based on the initial survey results and gap analysis, a SWOT/PEST analysis of the AFI States was completed. Furthermore, an implementation strategy and plan were developed to address the existing gap and future demand, the present capacity of approved aviation training centres was reviewed and mechanisms/options for the sustainable funding of the proposed plan were developed. The Secretariat informed the Steering Committee that the report was validated during a workshop and that the procurement of a software system for the tracking of aviation professionals in the AFI region is ongoing.

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 4A

SC26 /Dec 07: The Aviation Professional Study

The Steering Committee meeting took note of the progress made so far in the conduct of the Aviation Professionals study and considered:

- a) The first phase of the aviation professional study covering Safety and air navigation as well as approved the proposed development of associated database system.
- b) Based on the results of the study, The Steering Committee requested the Plan Secretariat to continue to provide targeted related trainings and workshops to enhance the implementation capacity of States.

4.6 AGENDA ITEM 4 B: *Outcomes of the AFI RSOO Study*

4.6.1 The Secretariat presented the Strategic Plan and Implementation Roadmap for the strengthening of Regional Safety Oversight Organizations (RSOOs), developed under the AFI Plan. The meeting discussed the need for further feasibility study with clear options on the configuration and sustainable funding of RSOOs in Africa.

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 4B

SC26 /Dec 08 Outcomes of the AFI RSOO Study

ICAO in collaboration with the EU-EASA and other key Partners to organize a meeting as a follow up on the Ezulwini Declaration of March 2017 to establish continental common understanding and synergy on the AFI RSOOs Strategy. ICAO in collaboration with the EU-EASA to conduct feasibility study to implement the strategy in particular on funding mechanisms and optimization of number and size of RSOOs.

4.7 AGENDA ITEM 4 C: *Update on aviation infrastructure analysis*

4.7.1 AFCAC provided a report highlighting the recently launched 2023 Aviation Infrastructure Gap Analysis project. The 12 months project was launched through joint effort by AFCAC, AUC and ICAO and the 1st Technical Working Group (TWG) workshop was conducted from 27 to 30 June 2023 in Casablanca, Morocco. The project was a build up from the 2019 Infrastructure Gap Analysis conducted by ICAO and the project would further provide 25 years traffic forecasts. The project designed for all African member States will cover the following: - (i) airlines equipment and capacity (ii) airports, associated equipment and passenger handling capacity and (iii) air navigation services equipment and related systems. It was highlighted that outcomes of this Infrastructure Gap Analysis will be used as inputs to develop the seamless airspace architecture for Africa.

4.7.2 The objective of the 1st TWG workshop was to mobilize all concerned stakeholders to provide from the onset their technical expertise for the gap analysis through the Technical Working Group. The workshop agreed on the Project Document; Rules of Procedures; the Implementation Strategy; and the Draft Work Plan for the conduct of the Africa-wide Aviation Infrastructure Gap Analysis.

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 4C

SC26 /Rec 09 Update on aviation infrastructure analysis

The meeting urged Member States, international organizations and all relevant stakeholders to support the 2023 Aviation Infrastructure Gap Analysis initiative and provide the required information during the data gathering and analysis processes.

4.8 AGENDA ITEM 5: *Implementation Status of AFI CIS report*

4.8.1 AFCAC presented a report on AFI-CIS activities from January 2022 up to May 2023. The report highlighted the EI Status for African member States which was at 57.82% as of December 2022. The report provided highlights of the recent AFI-CIS Induction and Refresher course conducted by AFCAC with the support of ICAO, which resulted in the expansion of the program capacity to include AIG, SSP/SMS and DG domains. It was also highlighted that the program has 150 experts on the AFCAC database.

4.8.2 AFCAC also indicated that all technical assistance missions for the period under review were done through funding support from international organizations such as AfDB, and the European Union Africa Safety in Aviation (EU-ASA) project who provided support for capacity building and provision of technical assistance to member States. AFCAC indicated that there were still gaps which need additional funding.

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 5

SC26 /Rec 10 Implementation Status of AFI CIS report

The Steering Committee recommended:

- a) AFCAC to provide targeted technical assistance missions based on member States needs and to avoid duplication of efforts; and
- b) AFCAC to expedite use of IT Tools to integrate safety oversight systems for Member States, to simplify the process of developing and implementing mission Work Plans and to provide remote technical assistance missions to member States.

4.9 AGENDA ITEM 6: Presentations by Partners

European Aviation Safety Agency (EASA)

4.9.1 EASA made a presentation on its activities in the region and the support provided enabling States to establish and maintain an effective and sustainable safety oversight systems, strengthening the Regional Safety Oversight Organizations (RSOOs), coordinating with ICAO the Second Forum on Regional Safety Oversight Organizations (RSOOs) for Global Aviation Safety to be held in Nairobi, Kenya, from 10 to 12 October 2023 and assisting AFCAC to continue with the implementation of AFI CIS in support of its member States.

4.9.2 The Steering Committee noted the information and expressed its appreciation for the continued support provided by the EASA to improve aviation safety in Africa.

Association of African Aviation Training Organization (AATO)

4.9.3 AATO made a presentation on the activities it conducted in Africa in particular the revision of the African aviation training roadmap and the key institutional sustainability challenge it has been facing over the years.

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 6

SC22/Rec 11: *Programmes / Activities of aviation safety partners in Africa*

- a) The meeting recognized and commended the various support activities of partners and encouraged all partners to continue their valuable contributions in key priority areas through the existing collaborative framework with the AFI Plan, in order to continuously improve aviation safety in Africa.

- b) AATO to coordinate with AFCAC on the training roadmap implementation.

4.10 AGENDA ITEM 7: ANY OTHER BUSINESS AND CLOSING CEREMONY

4.10.1 The steering Committee discussed the way forward on the Human Resource Development Fund which was discussed during the AFI aviation Symposium session 1, Capacity Building.

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 7

SC26/Dec 12: Any Other Business:

The ICAO and AFCAC Secretariat to meet with the AFI group before the end of September 2023 to review the report of the Human Resource Development Fund (HRDF) Task Force and HR Management Committee key recommendations and propose concrete implementation actions. AFCAC and ICAO secretariat to avail the necessary documentations.

4.10.2 **Date and Venue of the next AFI Plan SC meeting:** It was agreed that the next AFI Plan Steering Committee meeting would take place in six-month period. Information on the exact dates and venue will be transmitted by the AFI Plan Secretary following consultations with the Chairperson and ICAO Secretary General.

4.10.3 **Closing:** In closing the meeting, the AFI Plan Chairperson expressed his appreciation to all participants for their active participation, and acknowledged the sound deliberations that took place and the important Decisions and Recommendations of the meeting for future actions. He thanked donor States and Organizations for their continued support and assistance to the Programme. He finally extended his gratitude to the Government and people of the Republic of Kenya for availing the necessary resources to successfully conduct the 8th AFI week and adjourned the meeting.

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Attachment A

AFI Plan SC/26 Decisions and Recommendations Action Plan

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility
SC26/Dec 01	Direct Support Provided by States through ROST	The Regional Office Safety Team (ROST), RSOOs, with AFI-CIS and other partners assistance programmes should coordinate their activities, focused and prioritized in accordance with the needs of States considering USOAP CMA Corrective Action Plans (CAPs), addressing the SSCs and improving EIs in low performing States,	Dec 2024	Support 3 States with SSCs and 6 States scheduled for USOAP CMA, and States with EI below 50% through the AFI Plan FSO project	AFI Plan Secretariat and ESAF/WACAF Regional Offices, AFCAC and RSOOs
SC26 /Dec02	AFI Plan Projects	The meeting noted the challenges and the progress made in the implementation of the approved AFI Plan Projects and approved the continuing implementation of the projects in the remaining period of September 2023 to December 2024.	Dec 2024	Effective Implementation of the AFI Plan projects and achieve targets set for each project.	AFI Plan Secretariat, ICAO ESAF and WACAF Regional Offices
SC26 /Rec 03	High-level support in addressing States' aviation safety deficiencies	The ICAO Council President and the Secretary General are encouraged, especially during visits and regional meetings, to continue engaging high level Authorities of those States that are not cooperating and/or sufficiently advancing in addressing their aviation safety deficiencies.	Dec 2024	Increased high level meetings and engagements. Attend important meetings in the AFI Region	ICAO Council President and the Secretary General and African Group Members

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility
SC26 /Dec 04	The OIO Evaluation Recommendation Implementation	The Steering Committee requested the AFI Plan secretariat to finalize the required actions within the time frame provided in the evaluation report and report back to the next meeting.	Dec 2024	Implement the 6 OIO Recommendations	AFI Plan Secretariat, ISG
SC26 /Rec 05	Abuja Safety Target	a) AFI States to consistently provide updated data in accordance with the targets, using the on-line questionnaires sent by AFCAC and to continue collaborating with AFCAC to benefit from tailored technical assistance missions that address specific member States needs.	Dec 2024	No of States providing Information in time increased	States and AFCAC
		b) AFCAC to coordinate its assistance and capacity building activities with ICAO and other partners scheduled to be undertaken in the year 2024.	Dec 2024	Coordinated work programme	AFCAC, ICAO, RSOO and partners
		c) AFCAC in collaboration with ICAO and other key partners to finalize the revision of the Abuja Safety and Air Navigation Targets in line with the GASP and GANP targets and present to a special meeting for consideration before the 4th Ordinary Session of the African Union (AU) Specialized Technical Committee on Transport, Transcontinental and Interregional Infrastructure, and Energy (STC-TTIE) meeting scheduled 12th to 15th September 2023, Zanzibar, Tanzania;	Sept 2023	Revised safety and ANS targets	AFCAC, ICAO, RSOO and partners

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility
SC26/Dec 06	Review and approval of the 2023/24 AFI Plan Work Programme and budget	The Steering Committee reviewed and approved the proposed September- December 2023 and 2024 AFI Plan Work Programme activities and corresponding budget as presented by the Secretariat.	Dec 2024	Monitoring and Implementation Progress Report	AFI Plan Secretariat
SC26 /Dec 07	The Aviation Professional Study	<p>a) The first phase of the aviation professional study covering Safety and air navigation as well as approved the proposed development of associated database system.</p> <p>b) Based on the results of the study, The Steering Committee requested the Plan Secretariat to continue to provide targeted related trainings and workshops to enhance the implementation capacity of States.</p>	Dec 2024 Dec 2024	Aviation professionals database developed Provide GSI OPS, AIR and PEL Courses	AFI Plan Secretariat
SC26 /Dec08	Outcomes of the AFI RSOO Study	ICAO in collaboration with the EU-EASA and other key Partners to organize a meeting as a follow up on the Ezulwini Declaration of March 2017 to establish continental common understanding and synergy on the AFI RSOOs Strategy. ICAO in collaboration with the EU-EASA to conduct feasibility study to implement the strategy in particular on funding mechanisms and optimization of number and size of RSOOs.	Dec 2024	Convene a global/regional forum to promote the RSOO strategy and Conduct a feasibility study on funding and optimization of the number of RSOO.	AFI Plan Secretariat ICAO ESAF AND WACAF ROs

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility
SC26/Rec 09	Aviation Infrastructure Gap Analysis	The meeting urged Member States, international organizations and all relevant stakeholders to support the 2023 Aviation Infrastructure Gap Analysis initiative and provide the required information during the data gathering and analysis processes.	July 2024	Aviation infrastructure Gap analysis report with a long term forecasted air transport demand	ICAO, AUC, AFCAC, State and partners
SC26/Rec 10	Implementation Status of AFI CIS report	<p>a) AFCAC to provide targeted technical assistance missions based on member States needs and to avoid duplication of efforts; and</p> <p>b) AFCAC to expedite use of IT Tools to integrate safety oversight systems for Member States, to simplify the process of developing and implementing mission Work Plans and to provide remote technical assistance missions to member States.</p>	Dec 2024	<p>Coordinated support to Member States</p> <p>Implementation, monitoring and report the progress made to the next SC</p>	AFCAC
SC26/Rec11	Programmes Activities of aviation safety partners in Africa	<p>a) The meeting recognized and commended the various support activities of partners and encouraged all partners to continue their valuable contributions in key priority areas through the existing collaborative framework with the AFI Plan, in order to continuously improve aviation safety in Africa.</p> <p>b) AATO to coordinate with AFCAC on the training roadmap implementation</p>	<p>Continuous</p> <p>Dec 2024</p>	<p>Coordinated work programmes to support African states.</p> <p>Revised and updated Aviation training roadmap and solutions provided to AATO sustainability</p>	<p>AFI Plan Secretariat, AFCAC and Partners</p> <p>AATO, AFCAC and AFI Plan secretariat</p>

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility
SC26/Dec 11	Any Other Business	a) The ICAO and AFCAC Secretariat to meet with the AFI group before the end of September 2023 to review the report of the Human Resource Development Fund (HRDF) Task force and management committee key recommendations and propose concrete implementation actions. AFCAC and ICAO secretariat to avail the necessary documentations; and	Sept 2023	Review the recommendation of HRDF task force and propose course actions on the implementation of HRDF.	ICAO, AFCAC and AFI Group

AFI Plan Programme Activities and Budget - September 2023- December 2024

Attachment B

Budget Item	Activity	Target Group	Deliverables	Estimate (US\$) 2023	Estimate (US\$) 2024	KPI
I	AFI RSOO Study					
	<ul style="list-style-type: none"> Coordinate a follow up meeting on Ezulwini Declaration with stakeholders and partners - High Level Meeting 	AFI Wide	<ul style="list-style-type: none"> Coordinate the high-level meeting and follow up on the outcomes. 	16,000.00		High level RSOO meeting conducted
	<ul style="list-style-type: none"> RSOO Strategy and Roadmap 		<ul style="list-style-type: none"> RSOO strategy and Roadmap Implementation 		25,000.00	Feasibility study of the implementation of strategic plan conducted and priority actions defined
II	Capacity Building					
	Aviation professional capacity building	AFI Wide	<ul style="list-style-type: none"> Professional Capacity Building Study 	10,000.00		Aviation qualified personnel Database completed Data driven decision on training plan and implementation Enhanced capacity of State experts on Safety Oversight (48 qualified inspectors)
	Implementation of the Aviation Capacity Building Study		<ul style="list-style-type: none"> Establishment of database platform: 	50,000.00		
	<ul style="list-style-type: none"> Airworthiness Inspector Course (GSI-AIR) 	AFI Wide	<ul style="list-style-type: none"> Provide Training for 16 Inspectors on GSI -AIR 		59,200.00	
	<ul style="list-style-type: none"> Personnel Licensing Inspector Course (GSI-PEL) 		<ul style="list-style-type: none"> Provide Training for 16 Inspectors on GSI -PEL 		59,200.00	
<ul style="list-style-type: none"> Operations Inspector Course (GSI-OPS) 		<ul style="list-style-type: none"> Provide Training for 16 Inspectors on GSI -OPS 		59,200.00		
III	ROST Assistance Activities					
	<ul style="list-style-type: none"> Support two SSC States 		ROST Assistance to SSC States Liberia and DRC		31,680.00	SCCs Resolved
	<ul style="list-style-type: none"> Support states scheduled for USOAP CME 	AFI Wide	ROST Assistance for 6 States(Benin, Botswana, Guinea, Namibia, Senegal and Zambia) Scheduled for USOAP CMA		69,627.00	Increased EI to 75% at least for four States
IV	Implementation of AFI Plan Projects					
	<ul style="list-style-type: none"> Implementation of the Revised Aerodrome certification Project for eligible States 	AFI Wide	Workshop	20,000.00	56,000.00	Three workshops conducted at least 100 participants per session

			Assistance missions to two States (DRC and Uganda) by Aerodrome Certification Team of Regional Experts and RO/AGA	41,500.00		At least five International Airports Certified
		AFI Wide	Assistance missions to Seven States (Congo, Malawi, Botswana, Seychelles, Guinea, Guinea Bissau and Chad) by Aerodrome Certification Team of Regional Experts and RO/AGA		203,500.00	
	<ul style="list-style-type: none"> Implementation of the revised SSP Project for eligible States 	AFI Wide	Assist 13 States (Ghana, Cote d'Ivoire, Togo, Cabo Verde, Nigeria, Kenya, Rwanda, South Africa, Ethiopia Madagascar, Botswana, Mauritania, Gabon) to conduct SSP gap analyses, conduct workshops, develop plans and SSP implementation	33,198.00	59,568.00	At least Ten States submit CAPs related to the SSP foundation PQ At least Six States implement their CAPs related to SSP foundation PQ At least Four States having an SSP that is present
	<ul style="list-style-type: none"> Implementation of the revised African ANSP Peer Review Mechanism Project 	AFI Wide	Meetings, Training and Conducting Peer review Mechanism Among African ANSPs	17,269.00	64,767.00	Established Framework for African ANSP Peer Review Mechanism updated and implemented At least 9 ANSP Peer review conducted
	<ul style="list-style-type: none"> Implementation of the Revised FSO Assistance Project 	AFI Wide	Support six States (Seychelles, Malawi, Eswatini, Lesotho, Guinea and CAR) to enhance their safety oversight capacity	43,248.00		At least fundamental Safety Oversight System established for 10 States
			Support States 13 States (Burundi, Sao Tome and Principe, Chad, Comoros, Djibouti, Eritrea, Guinea, Guinea-Bissau, Liberia, Libya, Seychelles, Somalia, South Sudan) to enhance safety oversight capacity		93,704.00	
	<ul style="list-style-type: none"> Implementation of the revised AIM Project 	AFI Wide	Assist 5 States Guinea, Liberia, Sierra Leone, Benin, and Nigeria	52,000.00		Seven AFI States having a certified QMS in AIM by 2025

			Assist 11 States: Seychelles, Botswana, DRC, Namibia Mauritius, Malawi, Angola, Ethiopia, Tanzania, Mozambique Nigeria,		156,500.00	Seven AFI States having an AIXM database and electronic AIP (eAIP) by 2025 Two AFI States providing Obstacles and Terrain Data sets increased by 2025
V	Aviation Infrastructure Gap Analysis	AFI Wide	<ul style="list-style-type: none"> •Develop questionnaire and tool for Information/data gathering. • Aviation infrastructure gap and long-term traffic demand analysis 		26,784.00	Study report with long term traffic forecast
VI	AFI Plan SC/ APIRG /RRASG and RASC Meeting	Aug-Dec 2023	Travel/virtual meeting - Interpretation	26,000.00	28,600.00	
Total					309,215.00	993,330.00

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