



COMPREHENSIVE REGIONAL IMPLEMENTATION PLAN FOR AVIATION SAFETY IN AFRICA (AFI PLAN)

TWELFTH AFI PLAN STEERING COMMITTEE MEETING

Montréal, 14 November 2013

Agenda Item 3: ICAO Plans of Action for States under the review of the MARB including Priority States.

(Presented by the Secretary)

EXECUTIVE SUMMARY

This paper presents information on the progress made in the implementation of the ICAO Plans of Action to assist States under the review of the Monitoring and Assistance Review Board (MARB) including priority States.

The Regional Offices Safety Teams (ROSTs) have been conducting missions to States to implement the ICAO Plans of Action accepted by States.

Action: The Steering Committee is invited to:

- a) note the information contained in the paper;
- b) provide further instructions for the continued implementation of the ICAO Plans of Action tailored to the needs and situations of the States under the review of the MARB including priority States in line with column 8 (Action required from the meeting) of **Attachment A**.

1. INTRODUCTION

1.1 During its eleventh meeting, the Steering Committee noted with satisfaction the progress achieved in the development and implementation of the ICAO Plans of Action tailored to the needs and situation of each State under the review of the MARB including priority States.

1.2 In line with the request of the Steering Committee, ICAO and AFCAC have continued to encourage States to implement the actions identified under the ICAO Plans of Action.

1.3 The present paper summarizes the progress further made in the development, revision, presentation and implementation of the ICAO Plans of Action tailored to the needs and situations of States under the review of the MARB including priority States. The paper also highlights USOAP Continuous Monitoring Approach (CMA) activities, including Comprehensive Systems Approach (CSA) audits and ICAO Coordinated Validation Missions (ICVMs), which have either taken place or are planned for in 2013 and 2014.

2. SUMMARY OF PROGRESS FROM MARCH 2013 TO NOVEMBER 2013

2.1 **Attachment A** to this discussion paper provides a list of States under the review of the MARB including priority States together with an update on the status of implementation of the ICAO Plans of Action.

2.2 The Regional offices have updated the plans to incorporate the Abuja High-Level safety targets. In the ESAF area, the ICAO Plans of Action for Comoros, Eritrea, Lesotho, Malawi and Swaziland, have been revised and agreed to by the concerned States. With respect to WACAF States, acceptances of revised ICAO Plans of Action have been received from Benin, Chad, Equatorial Guinea, Guinea Bissau and the Republic of Guinea whilst formal acceptance is awaited from Congo and Sao Tome and Principe.

2.3 The Regional Offices Safety Teams (ROSTs) have been active in assisting States in the implementation of the Corrective Action Plans (CAPs), covering all the technical areas, in response to deficiencies identified by the Universal Safety Oversight Audit Programme (USOAP). Additional support continues to be provided under the AFCAC AFI-CIS programme.

2.4 Technical Cooperation Bureau (TCB) assistance projects have been initiated or under consideration in the following States Angola, Cameroon, Central African Republic, Chad, Congo, Djibouti, Democratic Republic of Congo, Equatorial Guinea, Gabon, Mauritania, Mozambique, Rwanda, Sierra Leone and Swaziland. In the case of Botswana, the State has engaged assistance from the UK CAA while in Zambia an EU project is underway.

2.5 Lesotho has made little to no progress on the implementation of the actions identified in the ICAO Plan of Action and in the State's Corrective Action Plan. As recommended by the 11th Steering Committee, a joint letter signed by ICAO Council President and Secretary General, requesting for renewed commitment by the State, was sent on 13 March 2013. This is the second such letter to be sent to Lesotho with an earlier letter sent out on 28 June 2011.

2.6 Djibouti, Eritrea and Malawi have had minimal progress in the implementation of the ICAO Plans of Action and in updating progress in the implementation of their Corrective Action Plans (CAPs) on the USOAP CMA Online Framework (OLF), as required. All three States have missed the timelines in implementing the ICAO Plans of Action and revised ICAO Plans of Actions were submitted and accepted by the States. The ESAF Office has maintained continuous engagement with the States in terms of monitoring progress achieved as well as providing appropriate assistance.

2.7 In the WACAF region, the Democratic Republic of Congo (DRC) and Sao Tome and Principe are the only remaining States with identified Significant Safety Concerns (SSCs). Each of the two States has two unresolved SSCs. In spite of efforts by the Regional Office, little progress has so far been registered with respect to implementation of recommended actions aimed at providing timely resolution of the SSCs. In the case of the Central African Republic (CAR), although no SSC has been declared, there is reason for concern. Delivery of further assistance has however been stalled by the prevailing security conditions in the State. The CAR authorities have requested for an ICVM in June 2014 although this would depend on improvement in the security situation.

2.8 As of October 2013, the following States have outstanding SSCs in ESAF; Angola, Botswana, Djibouti, Eritrea, Malawi and in WACAF Democratic Republic of Congo and Sao Tome and Principe.

2.9 The USOAP activity plan released in August 2013 has identified the following States as priority States in ESAF and WACAF that are planned for a CSA or ICVM in the last half of 2013 and 2014; Burundi, Cameroon, Central African Republic, Côte d'Ivoire, Ethiopia, Guinea, Guinea-Bissau, Liberia, Mauritius, Mozambique, Namibia, Seychelles, Sierra Leone, Somalia, South Sudan,

Swaziland and Uganda. The regional offices have initiated ROST missions to assist the States and provide guidance of the scheduled activities.

2.10 The steering committee of the “Support to the Improvement of Aviation Safety in Africa” (SIASA) under the European Aviation Safety Agency (EASA) has identified five categories of activities to be implemented under the project. The activities are assistance to States with SSCs, regulation and guidance material activities, workshop organisation, training activities and organisational activities. The October 2013 interim progress report of the SIASA project reflects that implementation of the activities is scheduled to begin in 2014.

-END-



DP/03 ATTACHMENT A: Status of Development, Revision, Presentation and Implementation of the ICAO Plans of Action for States under the review of MARB including priority States.

STATE	ICAO Plans of Action presented	State Acceptance of ICAO Plans of Action	ROST Implementation Mission(s) Conducted	MoU signed with AFCAC	AFI-CIS Mission Conducted	Status of implementation of ICAO Plans of Action	Action Required from the meeting	Status of TCB/Assistance Projects where present
Angola	6 Feb 2012	16 Feb 2012	<ul style="list-style-type: none"> • AIR/OPS: 21-25 May 2012 • CNS: 25-29 Sept. 2012 • CNS: 15 - 19 Oct 2012 • AIR/OPS: 15-24 Oct 2012 • ATM: 3-7 June 2013 • AGA: 26-28 June 2013 	NIL	NIL	<p>The Primary legislation and specific operating regulations have been enacted and promulgated respectively.</p> <p>Qualified and trained inspectors have been recruited and have largely implemented the TGMs.</p> <p>An ICVM initially scheduled for 3-7 December 2012 was postpone at the request of the State.</p> <p>One SSC remains unresolved with a LEI of 63.3%.</p>	<p>The meeting to note the Status of Implementation of the ICAO Plan of Action and urge the State to accept CMA activities, as scheduled in the CMA MOU.</p> <p>The meeting is also requested to note that a ROST mission requested by the State, on cost recovery basis, is planned to be accomplished in early 2014.</p>	<p>A TCB project, in the area of AGA and ANS is under execution.</p> <p>Angola routinely engages external consultants to assist the State overcome its safety oversight challenges in the areas of AIR, OPS and PEL.</p>

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						The State has requested for a cost recovery ROST mission in the first quarter of 2014.		
Benin	19-21 Dec 2011	1 Mar 2012 28 Dec 2012 (Revised Plan of Action)	<ul style="list-style-type: none"> MET/AGA: 31 Oct – 4 Nov 2011 MET: 22 – 26 Apr, 2013 	NIL	NIL	<p>ICVM Conducted 4-10 April 2012 (24% improvement in EI from 19.2%)</p> <p>ICAO Plan of Action revised to incorporate Abuja Safety targets & ICVM outcome, and accepted.</p> <p>Cost recovery ECCAIRS course conducted by ANB (Safety Tools) Staff with WACAF IT/ Assistant support in Cotonou, 7 - 16 Nov 2012.</p>	Note progress made and follow up plans.	No TCB Project so far.
Botswana	1 March 2012.	27 March 2012.	<ul style="list-style-type: none"> SMS/SSP: 14-25 May 2012 CNS: 18-22 	11 April 2011	NIL	The Primary legislation and specific operating regulations have been enacted	Note progress made on ROST implementation activities, ICVM	Technical assistance is ongoing by United Kingdom Civil

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	The plan of Action was revised due to a lapse in time frame and to incorporate the Abuja safety targets. The Revised Plan of Action was submitted on 15 January 2013.	The revised plan of Action was accepted on 30 January 2013.	<ul style="list-style-type: none"> June 2012 AIR/OPS: 2-6 July 2012 AIR/ATM: 21 – 25 Jan 2013 AGA/CNS: 11-15 Feb 2013 			<p>and promulgated respectively with the CAA established.</p> <p>However the CAA lacks qualified and appropriately trained inspectors.</p> <p>TGMs have been developed however have not been fully implemented.</p> <p>An ICVM was conducted from 3 to 9 April 2013 with two SSCs identified in OPS and AIR.</p> <p>However, the ICVM results revealed an LEI improvement from 72.3% to 45.7%.</p> <p>The two SSCs remain unresolved.</p>	<p>conducted and SSCs identified.</p> <p>Meeting should urge the State to implement its CAP to address the SSCs as soon as possible.</p>	Aviation Authority International (UK CAAI) in the areas of AIR, AGA, ANS, OPS and PEL.
Cameroon	20 – 22 Feb 2012	15 March 2012	<ul style="list-style-type: none"> AIR/CNS: 12-16 Dec 2011 	30 Jun 2011	NIL	ICAO Plan of Action being revised to	Note progress made in	MSA signed with TCB in 2010 for an

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			<ul style="list-style-type: none"> • 			<p>incorporate Abuja Safety targets.</p> <p>Aviation Code promulgated in Sept 2013.</p> <p>State scheduled for ICVM 4 – 10 Dec 2013.</p>	<p>promulgating Aviation Code and planned ICVM.</p>	<p>assistance project yet to be activated.</p>
Central African Republic	23-30 Sept 2012	13 March 2012	<ul style="list-style-type: none"> • ATM/AGA: 22-26 Aug 2011 • ATM/AGA: was planned for 6 – 10 May, 2013 but could not take place. 	13 Jul 2011	NIL	<p>ICAO Plan of Action being revised to incorporate Abuja Safety targets.</p> <p>ROST follow up mission (ATM/ AGA) scheduled 6-10 May 2013 postponed indefinitely due to security situation.</p> <p>In August 2013, the State requested for ICVM to be rescheduled to June 2014.</p>	<p>Note lack of progress and inability to deliver assistance due mainly to the security situation although ICVM is planned for June 2014.</p> <p>Some limited positive steps noted in the State since appointment of new DG in April 2013</p>	<p>MSA signed with TCB for Airport Master Plan development.</p>

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Chad	Mission conducted 9 – 12 Sept 2013.	Plan accepted 16 Sept 2013	<ul style="list-style-type: none"> • Post Audit ROST mission to address potential SSC, OPS/ ATM, 6-10 Aug,2012 • ATM/AIR: 18 – 22 Mar, 2013 	7 April 2011	NIL	<p>CSA Conducted 29 May – 7 Jun 2012 (State averted SSC by taking immediate action including cancellation of all AOCs).</p> <p>Certification OJT SSA proposed to State and recruitment of OPS & AIR experts in progress for commencement of assignments in Oct/Nov 2013.</p> <p>ICAO Plan of Action was revised (with safety targets) after ROST follow up of March 2013.</p> <p>Regulations and Guidance Materials relating to air operator certification are being revised in order to conform to International.</p>	Note addition of State to the list and planned follow up actions.	TCB Assistance Project initiated for a 6-month duration. Recruitment of Project Experts (OPS and AIR) underway – to assist in the re-certification of air operators and to provide OJT to National Inspectors.

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						standards contained in relevant ICAO Annexes and Guidance Materials.		
Comoros	17 Dec 2011 The Plan of Action was revised and presented on 15 May 2013	22 Dec 2011 The Revised Plan of Action was accepted on 3 June 2013	<ul style="list-style-type: none"> • ANS/AGA 16 – 20 Jan 2012 • AIR: 19-24 March 2012 • OPS: 21-28 April 2012 • OPS: 24-27 Feb 2013 	24 March 2011	NIL	<p>The Primary law has been drafted and is expected to repeal the existing one expected to be enacted in November 2013.</p> <p>New Specific Operating regulations in PEL, OPS and AIR, based on the model regulations, were promulgated on 30 August 2013.</p> <p>In establishing the legal framework, five ministerial decrees (Arrêtés) and four CAA decisions have been issued in the areas of OPS and AIR relating to air operator certification</p>	<p>Note progress made on ROST activities and follow up plans.</p> <p>Due to a lapse in the implementation time frame, the Plan of action was revised and accepted by the State.</p>	<p>There is no TCB Project so far.</p> <p>However, the State is approaching Mauritania for assistance.</p>

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						<p>and airworthiness in particular.</p> <p>The CAA has implemented measures to restrict or withdraw AOCs.</p>		
Congo	23-24 Feb 2012	12 April 2012	<ul style="list-style-type: none"> • OPS/ATM: 20-29 Sept 2011 • Follow-up ROST mission (AIR / ATM) conducted 11 to 15 Feb 2013 	13 Jul 2011	<ul style="list-style-type: none"> • 29 April to 10 May 2013. • 29 July to 9 Aug 2013. 	<p>The State had SSC (OPS) from 2008 audit. Since the Follow-up ROST mission, the State has taken some positive steps and the SSC was removed in October 2013.</p> <p>The Plan of Action was revised due to a lapse in time frame and to incorporate the Abuja safety targets following a ROST Follow-up mission in Feb. 2013. The Revised Plan of Action was submitted on 7 June 2013.</p>	To note progress made in the implementation of the ICAO Plan of Action and the resolve of the SSC.	<p>Congo signed TCB Assistance Agreement.</p> <p>A TCB Project for 12-months duration commenced at the beginning of Oct 2013 with two experts (OPS & AIR) in the State.</p> <p>The Project aims to assist in the re-certification of operators and provision of OJT to National Inspectors.</p>

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Djibouti	25 Sep 2011	04 Dec 2011	<ul style="list-style-type: none"> OPS: 27 Jan – 1 Feb 2013 	29 Sep 2011	Planned AFI-CIS mission in March 2013 was postpone due to lack of technical counterpart in the State	<p>There has been minimal progress towards the implementation of the Plan of Action or the Corrective Action Plan.</p> <p>Two newly recruited inspectors do not meet the minimum qualifications for OPS.</p> <p>The drafting of regulations is on-going.</p> <p>On 10 July 2013, the Regional Office sent a letter requesting for updates on various areas and included a proposal for the State if possible, to delegate its safety oversight functions to a RSOO or another State.</p>	<p>The meeting is requested to take note of the minimal progress made in the implementation of the ICAO Plan of Action.</p> <p>The State has not been responsive enough with regard to updating its progress in implementing its Corrective Action plan (CAP) on the USOAP CMA Online Framework (OLF), as required.</p> <p>The Regional Office is concerned on the lack of uploading of information through the OLF. A letter was sent</p>	A draft TCB Project proposal for assistance in identification of capacity needs is under development.
	The plan of Action was revised and presented on 12 November 2012.	The Revised plan of action was accepted on 13 November 2012.						

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						During the 38 th Session of the Assembly the Minister informed ANB and RD/ESAF that the State has no intention to delegate its oversight functions to anybody.	to the State urging that appropriate measures be taken to update the information on the CAP.	
DRC	26-29 Sept 2011	02 Nov 2011	<ul style="list-style-type: none"> • AIR/AGA: 15-19 Aug 2011 • DRD & AGA: 2 – 5 Apr, 2013 	15 Jun 2011	<p>Two cost-recovery AFI-CIS Missions conducted: 12-23 Nov 2012 and 29 Nov- 7 Dec 2012, ahead of the ICVM in January 2013.</p> <p>AFI CIS follow up mission scheduled 9 – 13 Dec; 2013.</p>	<p>ICVM conducted 13 - 24 Jan 2013. Two SSCs in ANS and OPS identified.</p> <p>ICAO Plan of Action to be revised after follow up ROST mission (DRD/AGA) 2-5 Apr 2013) to incorporate Abuja Safety targets and ICVM.</p> <p>Recertification of operators is under way through a World Bank funded project being implemented by IATA.</p>	Note developments following ICVM and efforts of different partners and the renewed commitment of the State.	TCB OPS SSA proposal made and acceptance yet to be received.

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						State taking urgent steps to address SSC relating to non-calibration of navigation aids.		
Equatorial Guinea	12-14 Dec 2011	13 Feb 2012 Revised ICAO Plan of Action accepted on 7 March 2013	<ul style="list-style-type: none"> MET/AIM: 3-7 Oct 2011 MET: 18 -22 Apr, 2013 	NIL	NIL	<p>DG visited and briefed WACAF office in Dec 2012 on progress.</p> <p>The Plan of Action was revised due to a lapse in time frame and to incorporate the Abuja safety targets. The Revised Plan was submitted on 13 December 2012</p>	Note progress reported by State and ROST Implementation activities.	First TCB assistance project expired - extended in both duration and scope, in Aug 2013.
Eritrea	30 Jan 2012	10 Feb 2012	<ul style="list-style-type: none"> CNS: 4 -8 June 2012 CNS: 18 - 22 June 2012 SSP/SMS: 11 - 22 June 	MoU not signed	NIL	The Eritrean Civil Aviation Proclamation and some specific operating regulations have been enacted and promulgated	The meeting to take note of the minimal progress made in the implementation of the ICAO Plan	No TCB Project so far.

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	The Plan of Action was revised and presented on 6 May 2013	The revised Plan of Action was presented on 28 May 2013	2012 • ATM: 29 Oct- 2 Nov. 2012 • AIR/OPS: 3 – 7 Dec. 2012 • AIR/OPS: 25-29 Mar 2013			respectively. The CAA is established however it lacks qualified and trained inspectors. TGMs have been developed however they have not been fully implemented. An ICVM is planned for 2013 but is unlikely to be conducted due to minimal progress in the implementation of the CAP. One SSC remains unresolved the current LEI at 79.5%.	of Action. The State has not been responsive enough with regard to updating its progress in implementing its Corrective Action Plan (CAP) on the USOAP CMA Online Framework (OLF), as required. The Regional Office is concerned on the lack of uploading information through the OLF. A letter was sent to the State urging that appropriate measures be taken to update the information on the CAP.	

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Gabon	21-22 July 2011	13 April 2012	Assistance mission, FS: 7-11 June 2011	11 Apr 2011	28 Aug–1 Sept 2011, AFI- CIS Evaluation & Monitoring mission 28 Aug–1 Sept 2011	ICVM conducted 6-14 Aug. 2012 (13% improvement in LEI). Final report sent to State in Jan 2013. ICAO Plan of Action being revised to incorporate Abuja Safety targets and ICVM results.	Note progress being made and improvement of EI.	TCB assistance project expired – expected to be extended in duration and scope.
Guinea Bissau	25 -27 Feb, 2013	15 March 2013	DRD/CNS/AIR: 1-5 Oct. 2012	18 July 2011	Joint AFI CIS COSCAP- UEMOA missions conducted in Nov. 2012. AFI CIS follow up scheduled 2013; dates TBD.	From 2008 CSA audit State has SSCs in OPS & AIR. ICAO Plan of Action with safety targets was presented 25-27 Feb 2013. State took immediate steps involving cancellation/withdrawal of AOCs, Licenses etc. and two SSCs (OPS/AIR) was were removed in April 2013.	Note progress made in the timely resolution of the identified of SSCs. New CAA management is showing great commitment towards enhancing the safety oversight capability of the State and thus improves overall EI.	No TCB Project so far.

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Guinea	22-25 April 2013	2 May 2013	AIR/AGA: 12-16 Nov 2012	21 June 2012	<p>Joint AFI CIS/BAGAS OO mission conducted 16-27 July 2012</p> <p>Synergy built up through coordination with AFI CIS and BAGASOO to address SSC.</p> <p>AFI CIS follow up mission: 18-29 March 2013.</p> <p>Second AFI CIS/BAGAS OO follow-up mission: 8-31 July 2013</p>	<p>CSA conducted 17-25 April 2012 resulted in an SSC (OPS).</p> <p>ICAO Plan of Action, including Abuja safety targets presented 22-25 April 2013.</p> <p>State took concrete actions to resolve SSCs, i.e. cancellation of all AOCs, licenses and deregistration of aircraft.</p> <p>SSC declared resolved at the end of May 2013.</p> <p>With the assistance of the AFI CIS/BAGASOO, the State revised Primary Aviation Legislation, Regulations and Guidance Materials.</p>	<p>Note progress made in the Implementation of AFI-CIS / BAGASSO and ROST activities, as well as positive action of the State resulting in resolution of SSCs.</p> <p>State to be encouraged to promulgate aviation legislation.</p>	No TCB Project so far.

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						<p>Promulgation of Legislation still pending.</p> <p>Re-certification of operators has begun with the help of AFI CIS/BAGASOO Inspectors.</p>		
Lesotho	<p>27 Feb 2012</p> <p>The Plan of Action was revised and presented on 6 May 2013</p>	<p>01 March 2012</p> <p>The revised Plan of Action was accepted on 11 June 2013</p>	<ul style="list-style-type: none"> AIR/OPS: 1-5 Oct 2012 	22 June 2011	Planned for 25 Nov – 13 Dec 2013	<p>The Primary legislation and specific operating regulations have not been revised, enacted or promulgated respectively.</p> <p>Resources available to DCA not adequate and they lack qualified and trained inspectors.</p> <p>Few TGMs have been developed but not fully implemented with Minimal progress noted in the implementation of</p>	<p>The meeting is requested to take note of the minimal progress made on the implementation of the ICAO Plan of Action and the CAP including the revision of the ICAO Plan of Action and action taken.</p> <p>It is further urged that the State to revise and enact the Primary legislation; revise and promulgate</p>	No TCB Project so far.

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						<p>the CAP with a LEI of 78.3%.</p> <p>Due to limited progress noted a joint letter by ICAO President and Secretary General requesting for renewed commitment by the State was sent on 13 March 2013. A previous letter had been sent on 28 June 2011 on ICAOs serious concern on safety deficiencies identified after the last USOAP activity in 2007.</p>	<p>the specific operating regulations; and establish a functioning Safety Oversight System.</p>	
Liberia	21-23 Aug. 2012	22 Oct 2012 (incorporating safety targets)	<ul style="list-style-type: none"> • CNS/AIM: 29 Apr – 4 May 2012 • AGA/CNS 8-13 Dec 2012 	NIL	NIL	<p>ICAO Plan of Action with Abuja Safety targets and ICVM results accepted by the State. State being considered for ICVM in 2013.</p>	<p>Note progress made on ROST Implementation activities</p>	<p>State requested assistance project for Runway rehabilitation and ATC installations refurbishment.</p> <p>No TCB Project so far.</p>

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Madagascar	12 Jan 2012	13 Jan 2012	<ul style="list-style-type: none"> • AIR/ANS: 10 – 16 Mar 2012 • OPS: 14-20 April 2012 • CNS: 19-26 May 2012 • AGA: 9 – 12 Oct. 2012 • AIR/OPS: 26-30 Aug 2013 	05 May 2011	NIL	<p>The primary aviation law has been promulgated in 2012 as well as specific operating regulations.</p> <p>Recertification of air operators and approved training organizations is on-going, although the ACM needs to reinforce its level of staffing in order to carry it effectively.</p> <p>Madagascar needs to revise its primary aviation legislation in order to fully vest safety oversight functions on the ACM.</p> <p>The ACM needs to reinforce its level of technical staffing in order to carry out effectively all safety related tasks.</p>	The meeting is to note the Status of implementation of the ICAO Plan of Action.	No TCB Project so far.

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						The ACM should establish and implement surveillance programs as well as enforcement procedures.		
Malawi	8 Mar 2012	12 March 2012	<ul style="list-style-type: none"> AIR/OPS: 11 - 14 June 2012 	05 April 2012	16 - 27 July 2012 5 – 16 Nov 2012	<p>The Primary legislation and specific operating regulations have not been revised nor promulgated.</p> <p>The Resources available to the DCA are not adequate coupled by the lack of qualified and appropriately trained inspectors.</p> <p>A few TGMs have been developed but have not been fully implemented.</p> <p>There has been Minimal progress in the implementation</p>	<p>The meeting is to note the Status of implementation of the ICAO Plan of Action and the revision of the ICAO Plan of Action.</p> <p>The State has not been responsive enough with regard to updating its progress in implementing its Corrective Action plan (CAP) on the USOAP CMA Online Framework (OLF), as required.</p>	No TCB Project so far
	The Plan of Action was revised and presented on 6 May 2013.	The revised Plan of Action was accepted on 20 June 2013.						

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						<p>of the CAP With one SSC remaining unresolved with a LEI of 65.2%.</p> <p>An ICVM is planned for 2013 but is unlikely to be conducted due to minimal progress in the implementation of the CAP.</p>	<p>The Regional Office is concerned on the lack of uploading the information through the OLF. A letter was sent to the State urging that appropriate measures be taken to update the information on the CAP.</p> <p>It is further urged that the State to revise and enact the Primary legislation; revise and promulgate the specific operating regulations; and establish a functioning Safety Oversight System.</p>	

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Mali	NIL	NIL	NIL	24 Jan 2011	NIL	ICVM Conducted 24-28 Oct 2011 (21% improvement in LEI). Security situation in State precluded any field assistance in the past. Coordination on-going for safe use of Airspace and plans for fact-finding mission.	Note progress made by State, and current security situation.	No TCB Project so far.
Mauritania			<ul style="list-style-type: none"> TC/AVSEC/ AIR: 14-18 Mar 2011 AIR/CNS : 5-9 Dec 2011 	21 Mar 2011	NIL	ICVM conducted in April and August 2012 (37% improvement in LEI). State now exceeds world average on EIs. State removed from EU Operational ban list in Dec 2012.	Note progress made by State as per ICVM results and lifting of EU operational ban.	Airport Construction consultancy project agreed with TCB and State funds provided for startup.
Mozambique	12 September 2011	7 October 2011	<ul style="list-style-type: none"> AIR: 16 – 20 Jan 2012 AGA: 20 – 24 Feb. 2012 AGA: 9 -12 July 2013 		NIL	The State is an ICVM candidate in 2014. The CAA has inadequate qualified and trained national	The meeting to note the Status of Implementation of the ICAO Plan of Action.	A TCB project providing assistance in the implementation of the USOAP and USAP CAPs is

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			<ul style="list-style-type: none"> AIR/ATM/OPS: 9-13 Sept 2013 			<p>inspectors.</p> <p>Current LEI is 67.6%</p>		ongoing, with experts in Org, Flight Safety, ANS and AVSEC. An AGA expert is scheduled to join the team shortly.
Rwanda	15 Sep 2011	6 Oct 2011	<ul style="list-style-type: none"> AIR/OPS: 23 – 27 Jan. 2012 CNS: 13 - 17 May 2012 AIR/OPS: 28 May - 1 June 2012 AGA: 4 - 8 June 2012 AIR/OPS: 24 – 27 Sept 2012 	22 June 2011	NIL	<p>The Primary legislation and specific operating regulations have been enacted and promulgated respectively.</p> <p>The CAA is established however still experiences a shortage of qualified and trained national inspectors. To overcome the shortcoming the CAA is predominantly reliant on hired expatriate inspectors.</p> <p>TGMs have been developed and implemented.</p>	<p>The meeting to note the Status of Implementation of the ICAO Plan of Action.</p> <p>The Regional Office actively monitors activities to ensure continued compliance and implementation of the Corrective Action.</p>	<p>Discussions are underway for the initiation of the follow up Phase II project which will cover assistance in implementation of the ANS regulatory regime.</p> <p>Phase I of the projects, which concluded in Dec 2012 covered the planning and preparatory tasks for ANS Safety oversight.</p>

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Sao Tome	<p>1-4 Oct 2012</p> <p>4 June 2013. (Revised Plan of Action was submitted)</p>	27 Nov. 2012	<p>OPS/ATM: 14-27 June 2012</p> <p>ATM/AIR: 4 – 8 March, 2013</p>	NIL	NIL	<p>State had 3 SSCs (AIR/OPS/AGA) from CSA audit in 2010.</p> <p>The Plan of Action was revised following a ROST Follow-up mission in May 2013.</p> <p>State action on cancellation / suspension of AOCs and Aircraft Registration Certificates resolved AIR SSC in July 2013.</p> <p>HR capacity building plan for CAA developed by the State and reviewed with the Regional office is ready for implementation through ADB funding.</p> <p>During A/38 side meeting, State undertook to implement measures</p>	<p>Note ROST Implementation activities and efforts being made by the State.</p> <p>To encourage the State to sign the AFI CIS MOU and take advantage of the expertise available through the Scheme.</p>	No TCB Project so far.

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						to address OPS SSC by Dec 2013.		
Sierra Leone	11-15 April 2012	14 June 2012	<ul style="list-style-type: none"> AIR/MET: 21-25 Nov 2011 AGA: 22-26 Jul 2013 	16 May 2011	NIL	<p>ICAO Plan of Action revised to incorporate Abuja Safety targets.</p> <p>Follow up ROST mission (AGA) conducted 22-26 Jul 2013.</p> <p>Project proposals prepared, awaiting State's decision.</p> <p>State has no SSC and has indefinitely suspended all certification/licensing activities.</p>	<p>Note progress made through ROST Implementation activities.</p> <p>Consider issuance of State letter to urge State to take action on pending proposals.</p>	<p>Upon request of the State, project proposals for OPS/AIR/AGA/ANS developed and awaiting State decision.</p> <p>In addition, State requested for assistance in new airport construction supervision.</p>
Swaziland	23 Feb 2012	24 Feb 2012	<ul style="list-style-type: none"> AIR: 13 – 16 Feb. 2012 CNS: 25-29 June 2012 ATM: 2-6 July 2012 	08 August 2011	NIL	<p>The State is an ICVM candidate in 2014.</p> <p>The Primary legislation and specific operating regulations</p>	The meeting to note the status of implementation of the ICAO Plan of Action and revision of the	A TCB project commenced in July 2013, providing assistance in the implementation of

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	The Plan of Action was revised and presented on 26 August 2013	The revised Plan of Action was accepted on 9 September 2013.	<ul style="list-style-type: none"> • AIR/OPS: 6-9 August 2012 • AGA: 26 – 30 Nov. 2012 			<p>have been enacted and promulgated respectively.</p> <p>The CAA has been established however lacks qualified and trained national inspectors.</p> <p>The TGMs have been developed but not yet fully implemented.</p> <p>The current LEI is 87.7%</p>	ICAO Plan of Action.	the USOAP CAP and in capacity building commenced with experts in OPS and AIR with PEL scheduled to join the team.
Zambia	6 July 2011	21 July 2011	<ul style="list-style-type: none"> • AGA: 21 - 25 May 2012 • AIR/OPS: 23 - 25 July 2012 • ATM: 24-28 Sept 2012 • ATM: 12-15 Feb 2013 • AIR/OPS: 7-11 Oct 2013 	07 April 2011	OPS/AIR: 15-31 Aug 2011 with a follow-up mission conducted in 5 – 16 Nov 2012	<p>The Primary legislation and specific operating regulations have been enacted and promulgated respectively.</p> <p>The CAA is currently being established to succeed the DCA however they lack qualified and trained national inspectors.</p>	<p>The meeting to note the Status of implementation of the ICAO Plan of Action.</p> <p>The Regional Office actively monitors activities to ensure continued compliance and implementation</p>	EU Project is currently on-going with efforts geared towards the establishment of an autonomous CAA.

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						<p>Currently, the CAA predominantly relies on hired expatriate inspectors provided by an EU project.</p> <p>The TGMs have been developed and implemented.</p> <p>The ICVM conducted in Dec 2012 revealed an LEI improvement from 64.8% to 53.1%.</p>	of the CAP.	

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