



INTERNATIONAL CIVIL AVIATION ORGANIZATION

First Meeting of the Africa - Indian Ocean Aviation System Planning and Implementation Group (AASPG/1)

Libreville, Gabon, 3 - 7 November 2025

Agenda Item 4: Implementation of air navigation goals, targets and indicators, including the priorities set in the regional air navigation plan

4.7. Other Aviation Safety and Air Navigation initiatives

Status of the AFI RSOO strategic plan

(Presented by the Secretariat)

SUMMARY	
This information paper presents the status of the strategic plan for strengthening the AFI RSOOs and RAIO, as well as the roadmap for its implementation.	
Action by the Meeting is at paragraph 3 .	
<i>Strategic Objectives</i>	A – Safety B – Capacity and Efficiency

1 INTRODUCTION

- 1.1 The 2017 Ezulwini Ministerial Declaration on Regional Safety Oversight Organizations in Africa requested the development of a Strategic Plan and Roadmap for their strengthening. The study conducted, to identify necessary actions for ensuring the effectiveness, efficiency, and sustainability of the RSOOs, proposed a Strategic Plan and Roadmap for implementation.
- 1.2 The Second ICAO/EASA Global Forum on Regional Safety Oversight Organizations for Global Aviation Safety held from 10 to 12 October 2023 in Nairobi, Kenya, recommended the AFI Plan to review and update the AFI RSOOs/RAIO Strategic Plan and Roadmap with particular emphasis on the funding mechanisms and optimization of the number & size of RSOOs and RAIO.

2. DISCUSSION

- 2.1. In accordance with the decision made at the 2nd RSOO Global Forum in Nairobi, the European Union Aviation Safety Agency (EASA), through the EU-Africa Safety in Aviation (EU-ASA) project, sponsored a follow-up study to assess the feasibility of developing and implementing a strategic plan to support and strengthen RSOOs/RAIOs in the AFI region.
- 2.2. The outcomes of the feasibility study conducted, were validated at a workshop held in Kampala, Uganda, from 28 to 30 April 2025. The study proposed a three-phase approach for AFI RSOO development, comprising consolidation, maturation and optimization.
- 2.3. In addition, a special task force was established to review the study's recommendations and update the roadmap for implementing the AFI RSOO Strategic Plan. This roadmap uses the three-phase approach and covers the period up to 2035.
- 2.4. The special task force submitted the updated roadmap to the Secretariat and subsequent virtual meetings were held on 15 September and 15 October 2025 to finalize the roadmap.
- 2.5. The roadmap, which is provided as an appendix to this paper, will be submitted for consideration of the AFI Plan Steering Committee and subsequently to the Specialized Technical Committee (STC) of the African Union Commission for endorsement.

3 ACTION BY THE MEETING

- 3.1 The meeting is invited to note the information provided in this information paper.