



INTERNATIONAL CIVIL AVIATION ORGANIZATION

Ninth Meeting of the AASPG Airspace and Aerodrome Operations Sub-Group (AAO/SG9)

Nairobi, Kenya, 13-17 July 2026

Agenda Item 3: Achievements in Airspace.

AFI ATM Master Plan Project Management Team (AAMP PMT) Report.

(Presented by ICAO Secretariat)

SUMMARY
This working paper outlines the AAMP-PMT (AFI ATM Master Plan - Project Management Team) project status report on activities conducted since AAO SG.8. Actions by the meeting in paragraph 3.
REFERENCE(S): ▪ APIRG/22, 24, 25 and 26 Reports ▪ AAO/SG3 and 4 Reports
Related ICAO Strategic Goal(s): ➤ Every Flight Is Safe and Secure ➤ Aviation Delivers Seamless, Accessible, and Reliable Mobility for All

1. INTRODUCTION

1.1 APIRG/26 endorsed the reconstitution of the AAMP PMT to replace members who were no longer available and include new members with AIM, CNS and MET expertise.

1.2 The AAO SG/7 endorsed the proposed action plan for the review of the AFI ATM Vision 2045, Future Concept of Operations and AFI ATM Master Plan including the supplementary AFI Technical plan and Implementation Roadmap in line with the AAMP PMT work programme and review strategy.

1.3 AAMP PMT must coordinate and facilitate activities with the AAO/SG, IIM/SG and SMO/SG while also ensuring that the PMT's assignments are continuously developing towards maturity.

1.4 The AAMP PMT reviewed its Terms of Reference (ToR) incorporating the appointed experts from AIM, CNS and MET performance areas in line with the APIRG/26 Decision 26/04. A copy of the reviewed ToRs and the AAMP PMT members list attached as an appendix to this WP.

1.5 The revised 2026 AAMP PMT work programme includes the AFI ATM vision 2045, future Concept of Operations and AFI ATM Master Plan review ensuring prioritisation of the GANP and ASBU framework updates in line with the AAMP PMT projects objectives.

2. DISCUSSION

2.1 AAMP PMT developed the initial drafts of AFI ATM Vision 2045, future Concept of Operations and the AFI ATM Master Plan documents incorporating key elements from regional entities, i.e. African Union (AU), Regional Economic Commissions (RECs), African Civil Aviation Commission (AFCAC) including the AU programme, Single African Air Transport Market (SAATM).

2.2 In support of the AASPG objective, to foster the development of the AFI seamless ANS, the AFI ATM Vision 2045, future Concept of Operations and AFI ATM Master Plan, will provide a regional ATM roadmap, considering key AAO/SG, IIM/SG and SMO/SG objectives and projects implementation planning in alignment with the development of the AFI Infrastructure strategy and technology roadmaps.

2.3 AAMP PMT recommended that the draft AFI ATM Master Plan including the supplementary AFI Technical Plan and Implementation Roadmap be submitted to APIRG/27 for endorsement. However, APCC did not support the recommendation citing minimal regional consultation and that the documents required consultation with IIM/SG incorporation of input from AIM, CNS and MET experts.

2.4 AAMP PMT commenced with the 2026 work programme configuration and review strategy following the reestablished AAMP PMT inclusive of the appointed AIM, CNS and MET experts. The AAMP PMT work programme included establishment of task teams where project schedule and deliverables were defined based on project's priorities, content review assignment, and project roadmap.

2.5 AAMP PMT project's objective to complete the strategic documents review is still underway albeit with slow progress, performance constrained by weak PMT members participation in project activities, significantly low availability of experts, difficulties with virtual coordination and slow onboarding of appointed AIM, CNS and MET focal points.

2.6 AFI ATM Vision 2045, Future concept of operations and AFI ATM Master Plan review work programme details include updates ensuring alignment with the AFI GAP Analysis report, AFI regional 25-year forecast, Regional air traffic flow trends and demand projections, GANP and ASBU Framework including the Technology Roadmap. The status of the projects deliverables are included in the 2026 AAMP PMT work programme attached to this working paper as an appendix.

2.7 AAMP PMT recommends that AASPG AAO-SG/9 to consider the establishment of a PMT workshop to enable the consolidation and finalisation of the review activities. the consideration of a regional Workshop require to foster and reestablish PMT work activities and support project objectives and deliverables timelines review recommendation.

2.8 Significant to note, while there were delays in onboarding the AIM, CNS, and MET experts to the 2026 AAMP PMT work programme, some were assigned tasks within the established task groups, however the newly onboarded experts' participation has been exceptionally low.

2.9 To enable achievement of the AAMP PMT projects deliverables, the PMT work configuration has to change. The PMT experienced challenges that impeding progress as result of the limitations in virtual coordination, low participation and unavailability of experts, AAO SG and ICAO Secretariat must consider the conduct of PMT in-person workshops going forward.

CONCLUSION

2.10 The AAMP PMT continues to progress the review of the AFI ATM Vision 2045, Future Concept of Operations, and AFI ATM Master Plan. Progress has been affected by low participation, limited expert availability, and challenges associated with virtual coordination. To ensure timely completion and submission of the regional strategy documents to AASPG, the PMT recommends adoption of an enhanced work configuration, including in-person workshops coordinated through the

WACAF and ESAF Regional Offices.

3. ACTION BY THE MEETING

3.1 The meeting is invited to:

- a) Note the Status of the AAMP PMT projects.
- b) Endorse the AAMP PMT's recommendations to review the AAMP PMT's work configuration and in-person workshops established to support PMT overdue projects delivery, the AFI ATM Vision, Future Conops and AFI ATM Master Plan.

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