



**INTERNATIONAL
CIVIL AVIATION
ORGANIZATION**



SAM/SRVSOP Workshop/Expert Meeting: Roadmap for the Implementation of UAS/RPAS in the Specific Category

SAM Regional Office

May, 2026



Leonardo Haberfeld
ICAO RPAS Technical Officer

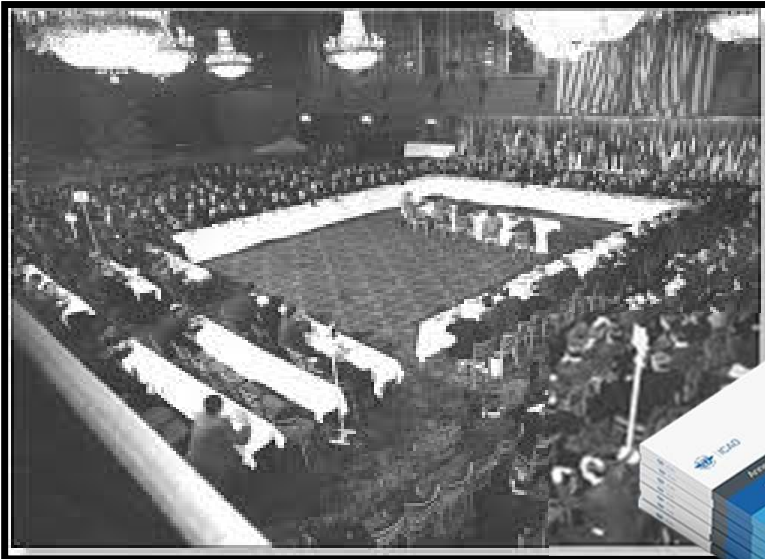
Global Harmonized Framework for UAS Operations



Leonardo Haberfeld
ICAO RPAS Technical Officer

ICAO UN SPECIALIZED AGENCY

Chicago Conference (1944)



Standard and Recommended Practices (SARP)

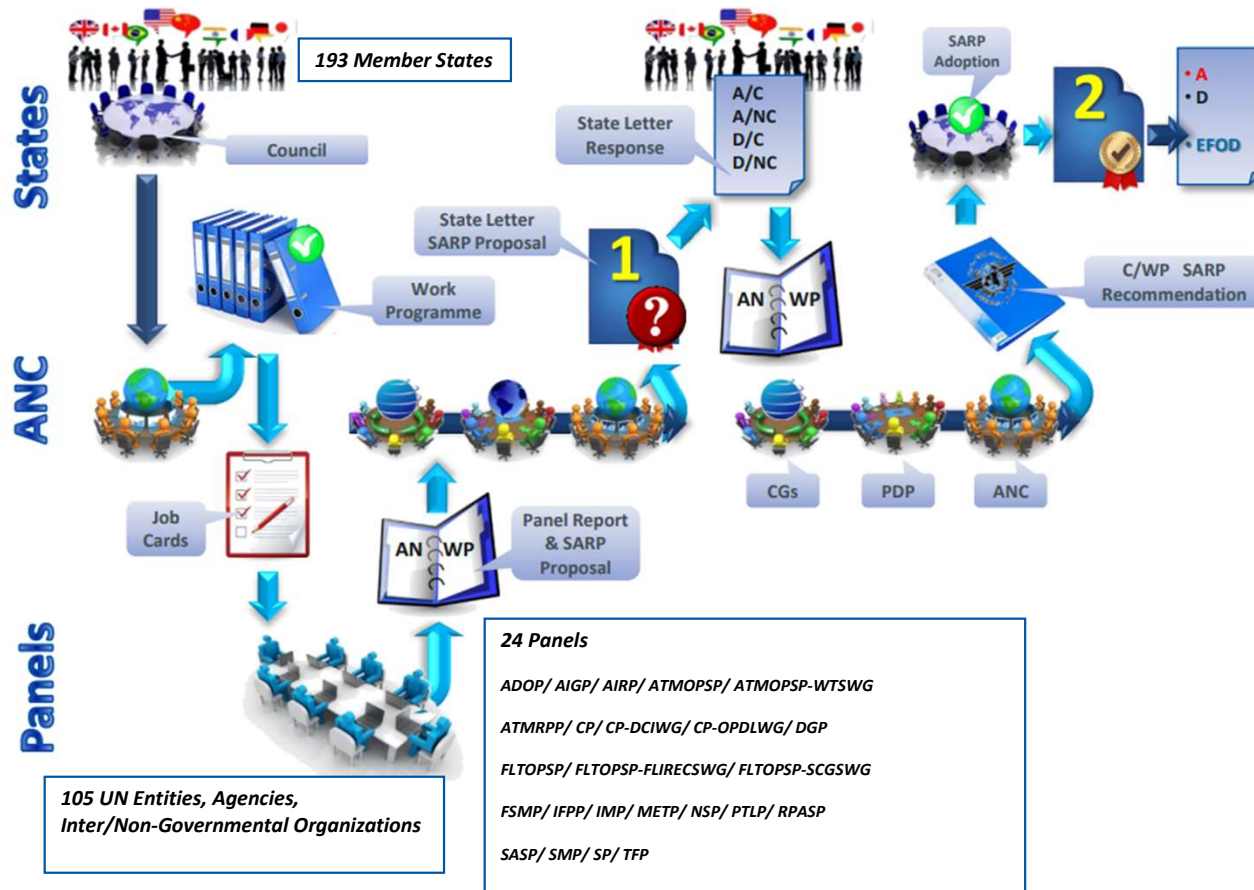


AAM Symposium (2024)



*GLOBAL HARMONIZATION
SAFETY AND EFFICIENCY OF AIR NAVIGATION*

Standard and Recommended Practices - RPAS



- Council reviews ANC proposal. Adopts if 2/3 support.
- Within 2 weeks of adoption, interim edition sent to States
- 3 months to indicate disapproval of adopted amendments
- Effective Date approximately 4 months after adoption by Council
- 4 months between Effective Date and Applicability Date
- Provided a majority of States have not registered disapproval, the amendment becomes Effective
- One month prior to the Applicability Date, States must notify the Secretariat of any differences.
- Differences published in supplements to Annexes.

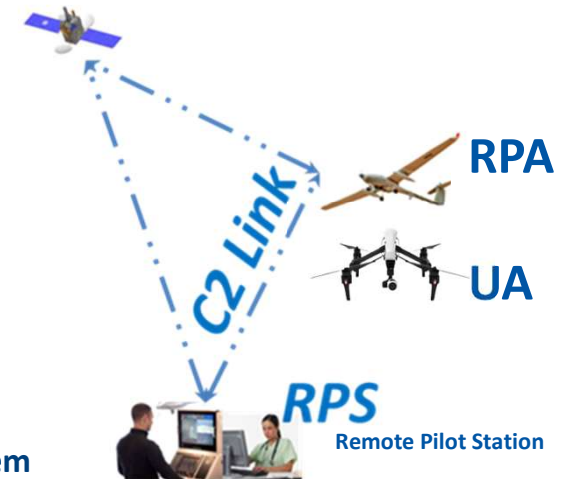
05 March 2018

ICAO Unmanned Aviation Regulatory Framework Development



UNMANNED AIRCRAFT SYSTEM FEATURES

- Multiple Frameworks;
- Global Multiple Operational Applications;
- Beneficial Outcomes;
- Manned Aviation Risks...



UAS
Unmanned Aircraft System

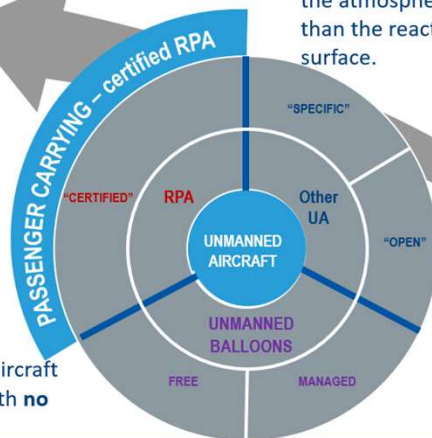
RPAS
Remotely Piloted Aircraft System

- Other components:**
- Launch & Recovery;
 - ATC Comm;
 - Detect & Avoid (DAA);...



UA=Aircraft

Aircraft. Any machine that can derive support in the atmosphere from the **reactions of the air** other than the reactions of the air against the earth's surface.



Unmanned aircraft. An aircraft intended to be operated with **no pilot on board**

ICAO Unmanned Aviation Regulatory Framework Development



Doc 7300
Convention on International Civil Aviation (1944)

Article 8
Pilotless aircraft
 No aircraft capable of being **flown without a pilot** shall be flown without a pilot over the territory of a contracting State **without special authorization** by that State and in accordance with the terms of such authorization. Each contracting State undertakes to insure that the flight of **such aircraft without a pilot in regions open to civil aircraft shall be so controlled as to obviate danger to civil aircraft.**



-  **technical expertise**
-  **intergovernmental framework**
-  **global geographic coverage**
-  **regulators & industry cooperation**

ICAO Unmanned Aviation Regulatory Framework Development

UNMANNED AIRCRAFT SYSTEM STUDY GROUP (UASSG) 2008 - 2014



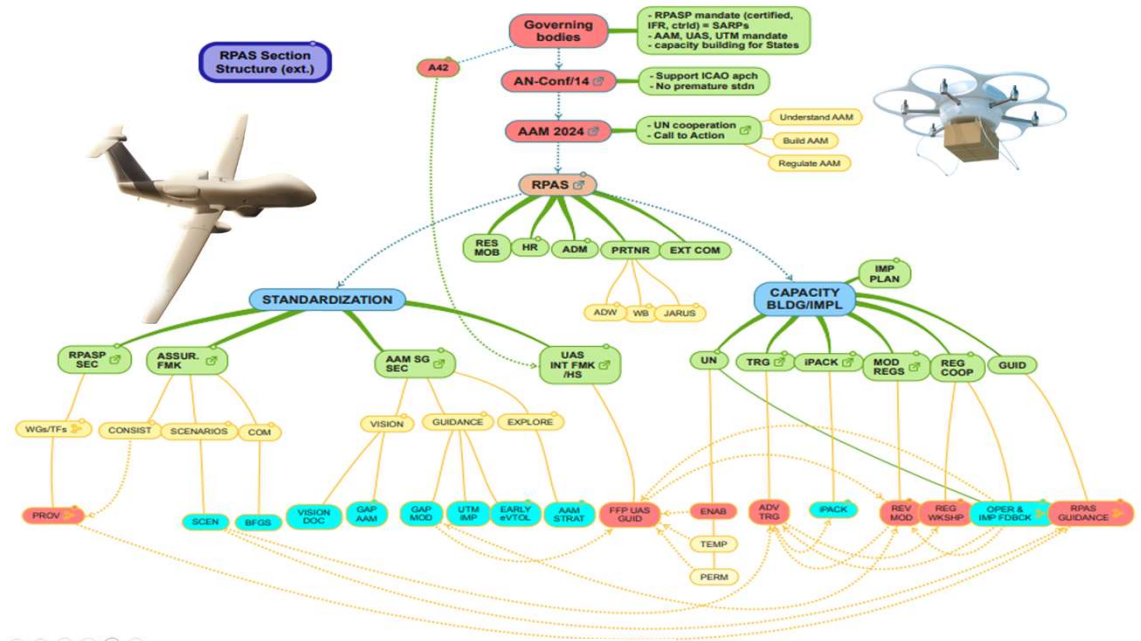
CIRC 328 – Unmanned Aircraft Systems (2011)

REMOTELY PILOTED AIRCRAFT SYSTEMS PANELS (RPASP) 2014 - Now



- ✓ > 130 experts
- ✓ 13 WGs/TFs
- ✓ 19 Annexes

DOC 10019 – Manual on Remotely Piloted Aircraft Systems (2015)



SARPs Development RPAS

Studies Development AAM / UAS

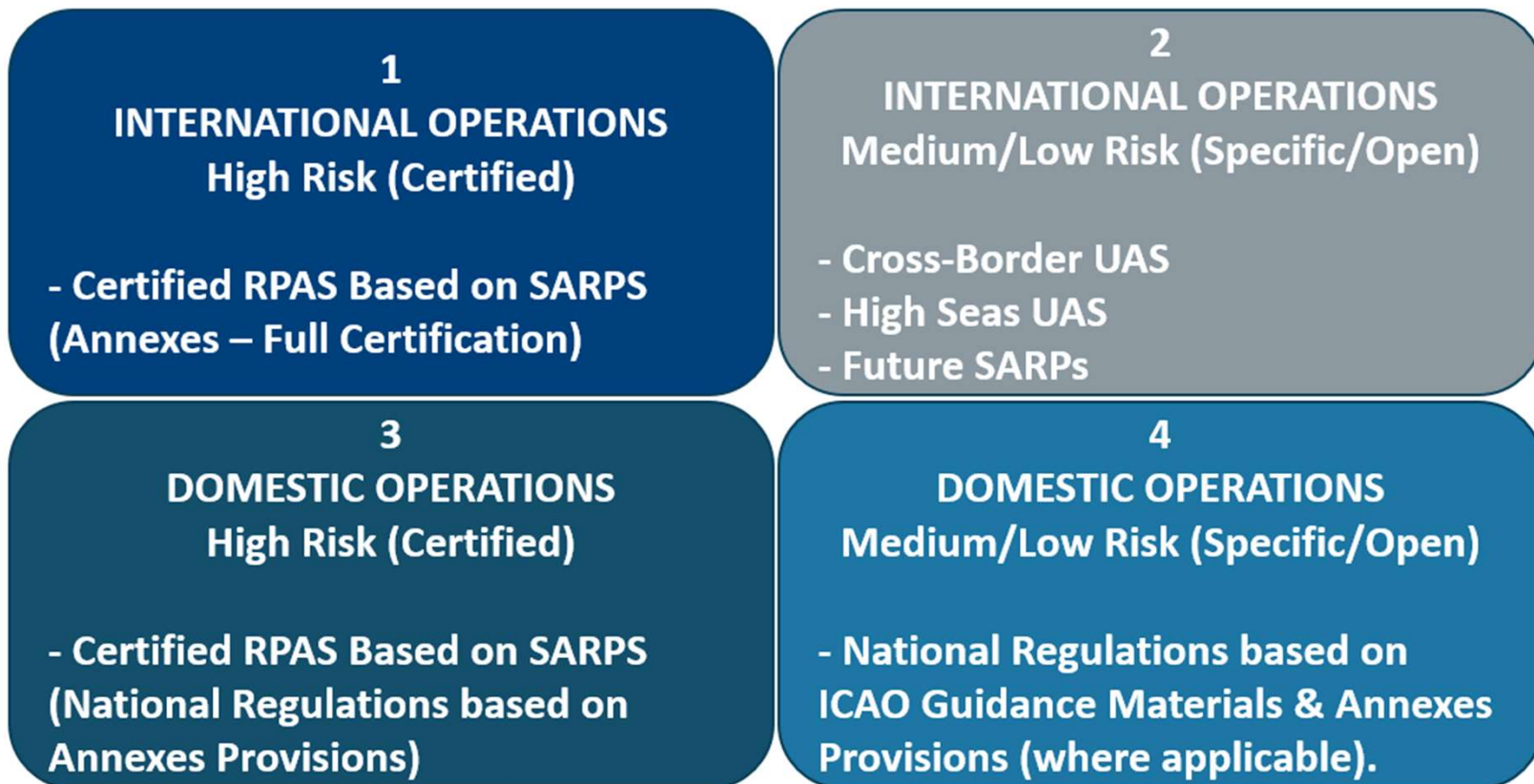
Capacity Building & Implementation Regulatory Framework



Benefits

- Scalability**
 - Having pre-approved CROs, with State oversight, will help the RPA industry scale efficiently for both domestic and RIA.
 - Provides the way for CROs to serve multiple, international RPA operators as the sector grows.
- Reduced Oversight Burden**
 - Approved CROs will avoid the frequent and non-unique assistance from RPA Operators.
 - Only one State RIA need oversee a CRO, not several.
 - Simplified SLAs.
- Simplified and Improved Performance Monitoring**
 - State oversight of large CROs provides the Financial Authority for accurate real-time performance monitoring and RFP.
 - Automated performance monitoring.
 - Accessed for Approval or Conditional Monitoring Approval.
 - Streamlined monitoring and reporting for RPA Operators.
- Oversight at Appropriate Level**
 - CRO Commitments, that affect all RPA, meet all State level.
 - RPA Operators have PA Data responsibility with RIA. RIA also monitors assets on their operations.
 - CRO oversight similar to RFP oversight.
- Simplified RPA Operator Approvals**
 - Easier for RPA Operators to obtain an approved CRO.
 - Simplified RPA Operator Approval for RIA.
 - Streamline CRO application process.
- Also...**
 - CRO Commitments, that affect all RPA, meet all State level.
 - RPA Operators have PA Data responsibility with RIA. RIA also monitors assets on their operations.
 - CRO oversight similar to RFP oversight.
 - Similar to RIA's RIA's oversight for RPA Operators' RIA's oversight.
 - Similar to RIA's RIA's oversight for RPA Operators' RIA's oversight.

ICAO Unmanned Aviation Regulatory Framework Development



ICAO Unmanned Aviation Regulatory Framework Development

“OPEN”

“SPECIFIC”

“CERTIFIED”

PART 101

Regulated low-risk
Visual Line-of-sight
Weight limits (<25kg)
Altitude (<500ft)

- Photography;
- Inspections;
- Recreational;...



PART 102

Operations centric-risk based
Visual Line-of-sight or
Beyond Visual Line-of-sight
Greater weights
Higher altitudes

- Long route inspections
- Deliveries



ICAO SARPs

Traditional approach
Integrated operations
International/IFR
Certificated aircraft, pilots, and operators

- Similar to manned aviation

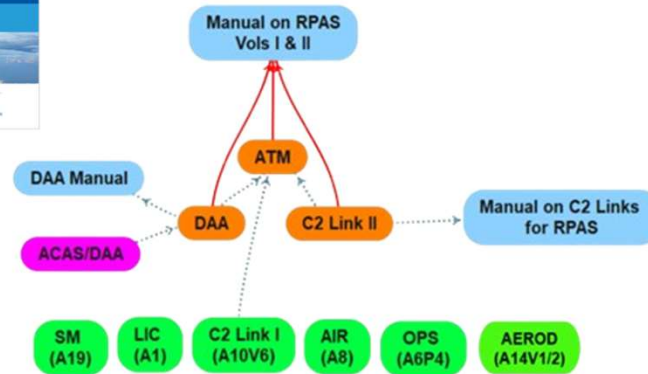
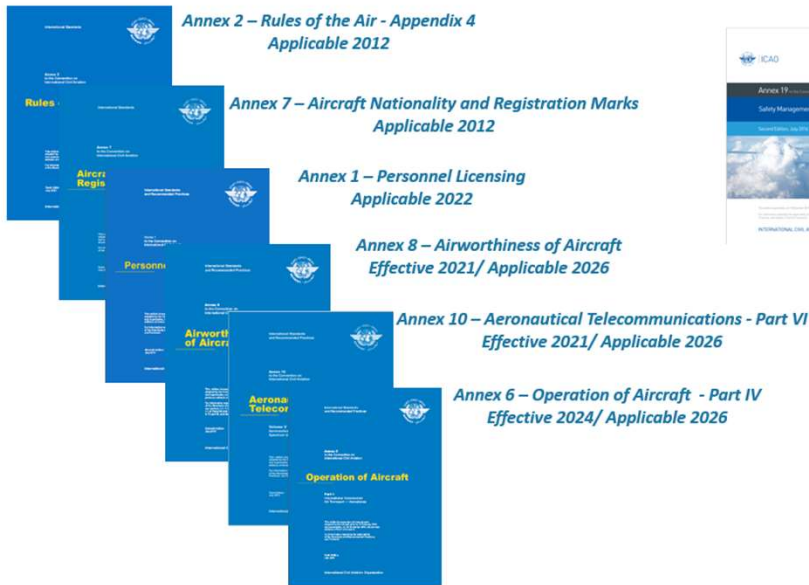


ICAO Unmanned Aviation Regulatory Framework Development



1
INTERNATIONAL OPERATIONS
 High Risk (Certified)
 - Certified RPAS Based on SARPS
 (Annexes – Full Certification)

Standard and Recommended Practices



Completed (adopted) packages
 Packages under development

Dependencies are between:

1. Technical areas SARPs/PANS
2. SARPs/PANS - other SARPs/PANS
3. SARPs/PANS - guidance

	2021	2022	2023	2024	2025	2026	2027	2028
Licensing		Applicable						
Airworthiness	Effective					Applicable		
C2 Link (gen.)	Effective					Applicable		
Operations				Effective		Applicable (2030)		
SM				Effective		Applicable		
C2 Link (techn.)								Effective & Applicable (2030)
DAA								Effective & Applicable (2030)
ATM								Effective & Applicable (2030)
Aerodromes								Effective & Applicable (2030)
Other	Meteorology, Facilitation, Accident investigation, AIM, Environment, Security, Dangerous Goods, Infrastructure funding/financing, Legal issues...							

ICAO Unmanned Aviation Regulatory Framework Development

UNMANNED AIRCRAFT SYSTEMS – ADVISORY GROUP (UAS-AG) 2015 - 2023



- ✓ > 20 experts
- ✓ 6 Drone Enable
- ✓ UTM framework

4 DOMESTIC OPERATIONS
 Medium/Low Risk (Specific/Open)
 - National Regulations based on ICAO Guidance Materials & Annexes Provisions (where applicable).

Guidance Materials

UAS for Humanitarian Aid and Emergency Response Guidance (U-AID)

ICAO Model UAS Regulations Part 101 & Part 102

ICAO Model UAS Regulations Part 149

Advisory Circular (AC)

- ✓ 101-1
- ✓ 102-1
- ✓ 102-37

DOC 10019 – Manual on Remotely Piloted Aircraft Systems Vol. II 2026

RPAS CONOPS for International Operations

Response to Unauthorized UA in the Vicinity of Aerodrome Guidance Material

Response to Unauthorized UA in the Vicinity of Aerodrome

Protection of Civil Aviation Infrastructure Against Unmanned Aircraft

UTM: A Common Framework with Core Principles for Global Harmonization (4ed)

ICAO Unmanned Aviation Regulatory Framework Development Model Regulations



**ICAO Model UAS Regulations
Part 101 & Part 102**



**ICAO Model UAS Regulations
Part 149**



Advisory Circular (AC)

- ✓ 101-1
- ✓ 102-1
- ✓ 102-37 (DG)



ICAO Model Regulations are Guidance Materials to be used/consulted by States to develop their own UAS regulatory framework;



ICAO Model Regulations are not intended to be prescriptive, mandatory, or constructed in any way as to pre-empt individual States` legal structure;



States are free to adapt the model regulations, as appropriate, to meet their specific needs. [brackets] spaces to be filled by States;



ICAO Model Regulations are accompanied by Advisory Circulars (AC) and other guidance material to assist CAA personnel in the implementation and oversight of UAS operations.

REGIONAL
CARGO AND
PASSENGER
TRANSPORT



PUBLIC
GOOD

CONSUMER/
ENTERPRISE
GOODS AND
SERVICES



LOCAL
PASSENGER
TRANSPORT



REGIONAL
CARGO AND
PASSENGER
TRANSPORT



PUBLIC
GOOD



CONSUMER/
ENTERPRISE
GOODS AND
SERVICES



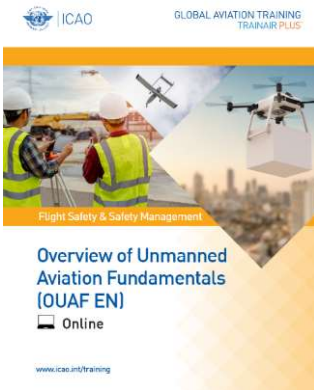
LOCAL
PASSENGER
TRANSPORT



ICAO

ADVANCED AIR MOBILITY (AAM) STUDY GROUP

Other ICAO UAS Resources



Overview of Unmanned Aviation Fundamentals (OUAF)



Unmanned Aircraft Systems Operations (UASO)



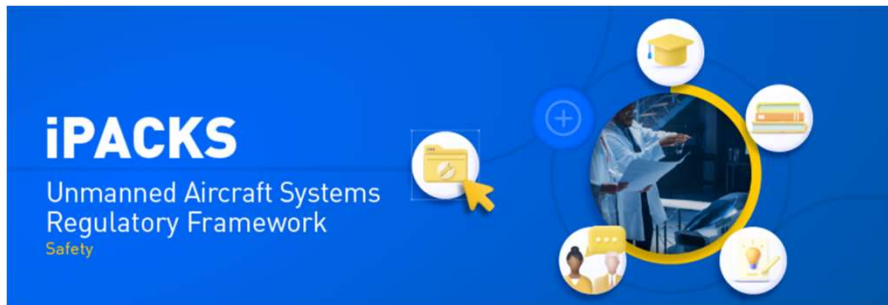
Unmanned Aircraft Systems Regulations (UASR)



Unmanned Aircraft Systems Safety Management System (UASSMS)



Other ICAO UAS Resources



iPACK: This Implementation Package (iPack) is a self-contained package aimed at assisting and guiding ministries of transport, Civil Aviation Authorities (CAAs), and organizations that intend to operate UAS in multiple countries in the implementation of a UAS regulatory framework that remains outside of the Remotely Piloted Aircraft Systems (RPAS) framework.

Key components

iPacks consist of several key components that work together to facilitate the implementation of ICAO provisions. These include:



Expert consultation

iPacks offer consultative support of a **subject matter expert for a duration of 15-20 days**. Subject matter experts can guide, review, provide clarification, and support States in their activities.



Training

A standardized, competency-based training course will be provided for **up to 12 technical specialists**, enabling States to better confront their specific implementation challenges.



Guidance material

Our carefully curated guidance material includes ICAO annexes, manuals, guidance documents, and Procedures for Air Navigation Services (PANS) to ensure States have the complete library of resources they need.



Tools

Each iPack includes a unique set of tools to assist States with their implementation goals by conducting a gap analysis against the ICAO State Safety Plan (SSP) framework.



Other ICAO UAS Resources

ICAO TV

- ✓ Enabling UAS Operations (2 episodes)
- ✓ Introducing ICAO UAS Model Regulations
- ✓ UAS Beyond Visual Line-of-Sight Operations - for Regulators
- ✓ ICAO UTM Framework - Core Principles for Global Harmonization
- ✓ U-AID - Humanitarian Operations using UAS
- ✓ Safety Management System (SMS) for UAS Operations
- ✓ RPAS International IFR Regulatory Framework
- ✓ UTM Financial Sustainability Strategies
- ✓ UTM Deployment Best Practices and Lessons Learned

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ICAO Unmanned Aviation & Advanced Air Mobility Webpage

AAM 2024
ICAO'S FIRST ADVANCED AIR MOBILITY SYMPOSIUM

9 — 12 September 2024
ICAO Headquarters, Montréal, Canada

In collaboration with
CAAM

ICAO / Safety / Unmanned Aviation

<p>ICAO Model UAS Regulations</p> <p>U-AID or UAS for Humanitarian Aid and Emergency Response Guidance</p> <p>Additional Guidance ▶</p> <p>Expert Groups ▶</p> <p>Unmanned Aviation Bulletin</p> <p>Unmanned Aviation Training</p>	<p>Unmanned Aviation and Advanced Air Mobility</p> <p>The International Civil Aviation Organization (ICAO) is responsible for coordinating and developing global Standards and Recommended Practices (SARPs), Procedures, and Guidance material for unmanned aviation with the goal to facilitate a safe, secure, and efficient integration of unmanned aircraft into the global aviation system.</p> <p>Unmanned aviation affords unique opportunities, including cargo transportation, delivery of life-saving materials, wildlife monitoring, disaster management support, infrastructure inspection, and much more. The rapid advancement of technologies supporting unmanned aviation presents</p>
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ICAO Unmanned Aviation Regulatory Framework Development



IMPLEMENTATION CONSIDERATIONS

COMMON CONSTRAINTS



Regulatory Hurdles

Varying or unclear national/international drone laws; airspace restrictions



Limited Battery/Range

Drones can't fly far enough or carry large payloads



Data Security/Privacy

Concerns about capturing images of civilians or sensitive areas



Community Acceptance

Fear or misunderstanding of drones among local populations



Weather Dependence

Many drones can't fly safely in high winds, rain, or extreme conditions



Cost and Logistics

High cost of advanced drones, plus transport and maintenance in remote areas



* Key constraints commonly mentioned in sources discussing UAS use in humanitarian contexts, identified across academic, NGO, and regulatory literature.

* Stakeholders Interactions

ICAO Unmanned Aviation Regulatory Framework Development

WHAT IS HAPPENING?



SAFETY IS PARAMOUNT!



SAFETY LEVEL IS NOT NEGOTIABLE!

IMPLEMENTATION CONSIDERATIONS

Manned vs Unmanned Concepts HUMAN INTO THE SYSTEM

- ✈️ Proprioceptive Condition (Pilot's feeling);
- ✈️ Noise, Smell, ...;
- ✈️ Cockpit Coordination;
- ✈️ Visual Conditions (Human Eyes)
- ✈️ Spatial Disorientation;
- ✈️ Task Load vs Stress Level (Emergency vs Risk of Death);
- ✈️ Comm Fail – Pilot On Board (No Comm);
- ✈️ ...



Regulatory Perspective

- ✈️ No Proprioceptive Condition (Pilot's feeling);
- ✈️ Limited Visual Cues (Sensors' Dependency);
- ✈️ Cockpit Coordination;
- ✈️ Low Level for Spatial Disorientation;
- ✈️ Task Load vs Stress Level (Emergency vs Risk of Death);
- ✈️ Comm Fail – Pilot Not On Board (Possible Comm);
- ✈️ ...



IMPLEMENTATION CONSIDERATIONS

Regulatory Approach

PRESCRIPTIVE

- ✓ Prescribes in detail what must be done in order to be compliant;
- ✓ Constrains operations to the technology available and procedures at the time the rule was implemented.

PERFORMANCE BASED

- ✓ Specifies the desired outcome;
- ✓ Specifies the risks or hazards which must be mitigated against;
- ✓ Allows operator to adapt operation to more efficient models.

COMPETENCY BASED

- ✓ Human performance;
- ✓ Knowledge, skills, and attitude;
- ✓ Conditions, performance, standards.



IMPLEMENTATION CONSIDERATIONS



OPERATION-CENTRIC

“An evaluative approach focused on the entirety of an activity”.



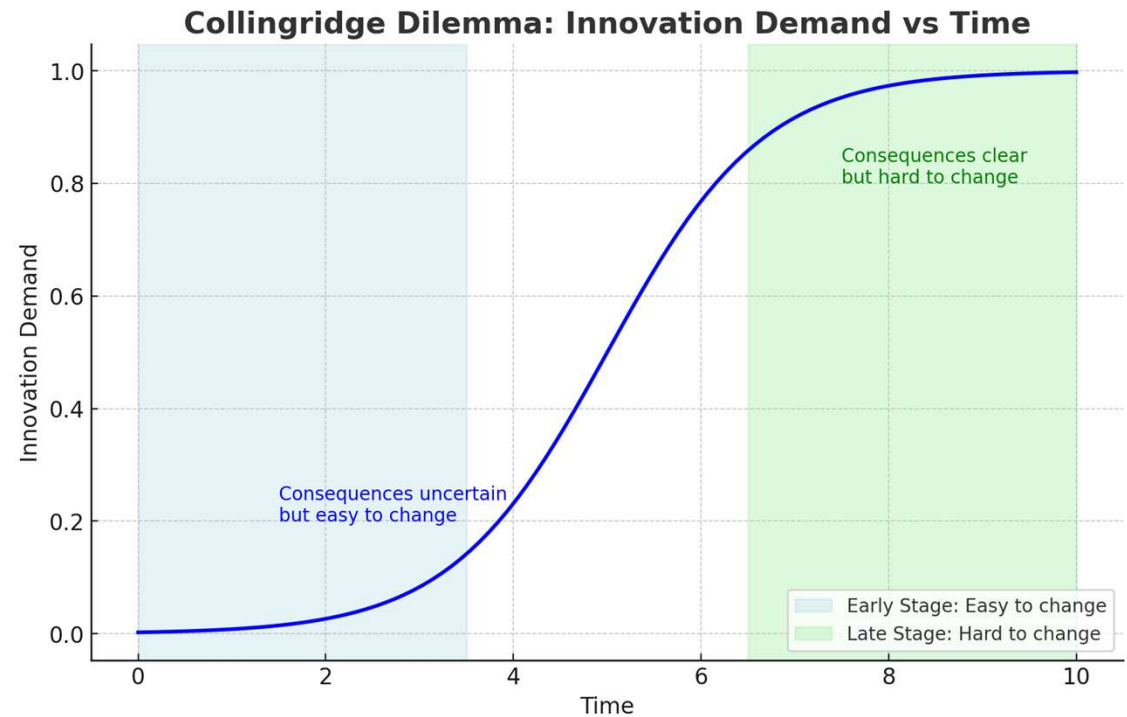
RISK-BASED

“A proactive approach involving safety risk management principles to reduce and control risks to a tolerable level.”

IMPLEMENTATION CONSIDERATIONS

✈ Innovation includes commercial applications of new technology, new material, or new methods and processes(1).

✈ Innovation also includes the invention of new technologies and disruptive business models(1).



(1) Cirera, Xavier; Maloney, William F.. 2017. The Innovation Paradox: Developing-Country Capabilities and the Unrealized Promise of Technological Catch-Up. © World Bank. <http://hdl.handle.net/10986/28341>.

IMPLEMENTATION CONSIDERATIONS

- ✈ The pace, scope and complexity of innovation pose far-reaching and interrelated regulatory challenges for governments(2).
- ✈ These challenges can be grouped around four broad categories: the “pacing problem”; designing “fit-for-purpose” regulatory frameworks; regulatory enforcement challenges, and institutional and transboundary challenges. (2)



IMPLEMENTATION CONSIDERATIONS

- ✈️ **“Pacing Problem”** > gap between the rapid development of emerging technologies and the much slower pace at which regulatory frameworks evolve;
- ✈️ **“Fit-For-Purpose”** > regulatory instruments to match specific policy targets.
- ✈️ **Regulatory enforcement challenges** (For instance - difficulties in apportioning and attributing responsibility for damages caused);
- ✈️ **Transboundary Challenges: innovations can span multiple regulatory regimes.**



IMPLEMENTATION CONSIDERATIONS

Key implications of innovation on markets and societies (3)

- ✈ Competition
- ✈ New market failures
- ✈ Data privacy and security challenges
- ✈ Reduction in transaction costs
- ✈ Development of decentralised exchanges
- ✈ Development of networks
- ✈ Shift towards services
- ✈ Growing powers to consumers
- ✈ Socio-ethical challenges



IMPLEMENTATION CONSIDERATIONS





UN Unmanned Aviation Coordination Forum

Main Objective

Standardize and Leverage Unmanned Aviation activities in the UN System, in an efficient and collaborative environment, based on the principles of **Safety, Expertise, Harmonization & Capacity Building**.



Assumptions

- ✈ UAS operations should be conducted **safely and efficiently** across the UN system;
- ✈ Comprehensive customized **training programs for personnel** should be implemented and **shared among the partner** entities;
- ✈ Frameworks (*inter alia*: **regulatory, standards, operational guidelines, etc.**) should be **harmonized**, as far as practical, to **facilitate UAS employment** across the UN System;
- ✈ **Exchange of knowledge** should be established through the necessary mechanisms to **share best practices and lessons learned** through UN System entities;
- ✈ States should receive the **appropriate support to develop and implement unmanned aviation regulatory frameworks** to enable such UAS employment; and

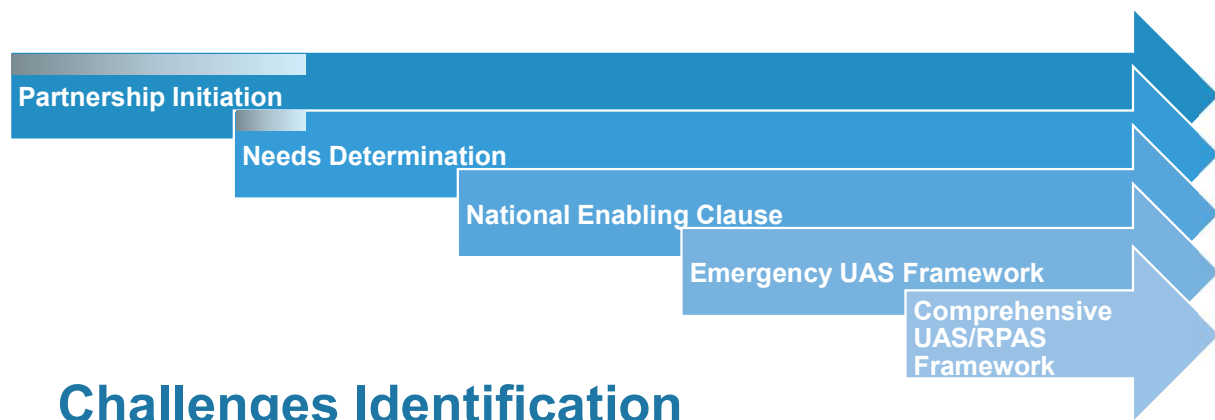
- ✈ **Collaborative partnerships** should be fostered and executed to promote the development and implementation of a harmonized Unmanned Aviation regulatory framework.

Strategic Concept

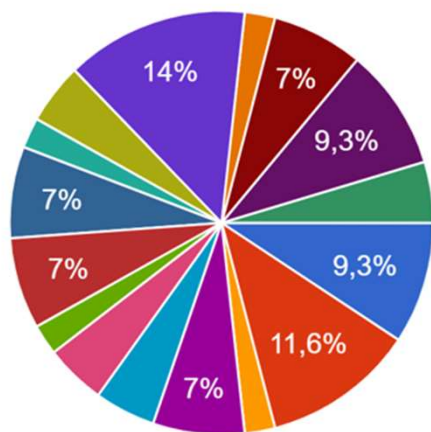


UN Unmanned Aviation Coordination Forum

Macro Activities



Challenges Identification



Lack of Knowledge related to UAS Operations/Regulations in CAAs

Lack of UAS Operational/Technical Training for Personnel

Absence of a UAS Regulatory Framework in States



Achievements and Activities 2025

Workshop on UAS for UN System



Workshop on ESAF Region



Understanding Challenges and Opportunities for UN Entities and States on UAS/RPAS Operations

Workshop on NACC Region



Workshop on APAC Region





JOIN US FOR THE

ICAO AIR NAVIGATION WORLD

ADVANCED AIR MOBILITY

AAM 2026

1 - 3 December | Bangkok, Thailand

Hosted by

CAAT

สำนักงานการบินพลเรือนแห่งประเทศไทย
The Civil Aviation Authority of Thailand





*“By embracing innovation and working together, we can create a new era in aviation that is inclusive of a broad range of users and operations. To achieve this vision, **high levels of global cooperation** should be enabled by strategic planning while remaining adaptable to changes”.*

Thank You

