



International  
Civil Aviation  
Organization

Organisation  
de l'aviation civile  
internationale

Organización de  
Aviación Civil  
Internacional

Международная  
организация  
гражданской  
авиации

منظمة الطيران  
المدني الدولي

国际民用  
航空组织

Eastern and Southern African Regional Office/Bureau régional Afrique orientale et australe

Ref. ES AN 9/11 – 0546

31 December 2025

**Subject: Safety Management Systems Implementation (SMSI) Training  
(Nairobi, Kenya, 23 – 27 March 2026)**

**Action Required: Register participants, preferably not later than 15 February 2026**

Sir / Madam,

I wish to invite your Administration/Organization to participate in the Safety Management Systems Implementation (SMSI) Training organized by ICAO ESAF Regional Office and Civil Aviation Authority of Singapore to be held in Nairobi, Kenya from 23 – 27 March 2026.

The five-day SMSI course provides participants with knowledge and skills to facilitate the design, implementation and maintenance of an operationally effective Safety Management System (SMS) to meet the standards prescribed in ICAO Annex 19 (Safety Management), ICAO Doc 9859 and other related guidance materials.

This training is intended for personnel and management staff involved in aviation safety and risk management from civil aviation administrations, airport authorities, airlines, air navigation service providers and other aviation organisations. The training will be conducted in English language only.

Considering the need to make the corresponding administrative arrangements for this training, we would greatly appreciate it if the nominated participants registered by filling out the registration form on the following link: <https://form.gov.sg/692e95e8120aa3f802a8398a> at earliest possible time, but not later than 15 February 2025.

Please note that registration does not mean acceptance to the programme. If you are accepted, you will receive a separate acceptance email, and accepted participants will need to pay for their own travel and accommodation. The necessary documents including the information bulletin will be provided in the ICAO ESAF website and no hard copies will be distributed during the training.

Should you require further information regarding the training, please contact Mr. Zewdu Aregawi, Regional Officer, Safety Implementation at: [zaregawi@icao.int](mailto:zaregawi@icao.int) and Mr Piragathesh SUBRAMANIAN, Manager, International Relations Civil Aviation Authority of Singapore at [Piragathesh.SUBRAMANIAN@caas.gov.sg](mailto:Piragathesh.SUBRAMANIAN@caas.gov.sg)

Yours sincerely,

**Lucy Mbugua  
Regional Director**

**Enclosure: Course Write-up**