



| ICAO

INTERNATIONAL CIVIL AVIATION ORGANIZATION

A UN SPECIALIZED AGENCY

**ANNUAL COORDINATION MEETING
- ICAO, AFCAC, REGIONAL AVIATION
ORGANIZATIONS, AND PARTNERS**

Agenda item 3.1 - ICAO Regional Offices Work Programmes

Nairobi, Kenya 09 to 10 December 2025





Agenda item 3.1

ICAO Regional Offices Work Programmes

Outline



Priority activities



High-Level Meetings,
Panels, Committees and
Groups activities



ESAF and WACAF Targeted
States for Assistance



Seminars, Workshops and
Symposia



Strategic Goal: Every flight is safe and secure

Safety

*GASP, AFI -RASP,
AASPG*

- SSC States
- States scheduled for USOAP CMA Audit
- States with low EI (<50%) and/or never audited
- High Risk Categories (LOC-I CFIT, RE/RI, MAC, SCF/NP)
- Aerodrome Certification
- AIG support (priority to States with EI <50%)
- State Safety Programme - SMS and Flight Data Monitoring Programme
- AOC and Specific approvals
- Document tampering and cross-border transfers of aircraft
- Advanced Air Mobility

Security

*GASeP, Evolving
threats*

- SSeC States
- States scheduled for USAP CMA Audit or never been audited
- States with low EI (<50%); with EI (<50% and below 75 %)
- State not implementing API/PNR
- Emerging threats (cyber security, flights operating in or near conflict zones...)

2026 Priority Activities

Aviation is environmentally sustainable
SAF, LTAG, CORSIA and SAPs

- SAF development and LTAG monitoring
- ICAO Finvest Hub and development of Project Proposals
- Implementation of measures in **State** Action Plans
- CORSIA Emission Units and issuance of LoAs
- Climate change mitigation (Climate Week Activities)

Aviation delivers reliable, accessible and seamless mobility for all
GANP, AFI ANP, AASPG

- Conflict zones / Contingency arrangements
- SWIM transition (MET IWXXM, ATM, CNS)
- Radio frequency interference (Jamming/spoofing)
- SAT Group Activities
- Higher Airspace Operations (HAO)
- Operational changes to True North
- UPR trials/FRA implementation
- ATM Coordination
- PBN Implementation
- AFI AIM RBIS
- Awareness on ICARD Management
- Modernization and harmonization of CNS/ATM systems

2026 Priority Activities

No Country Left Behind (NCLB)

- AFI Plans Programme implementation
- Development of Civil Aviation Master Plans
- Familiarization to Annex 14 amendments related to OLS

Enablers: Gender Equality and Attracting New Talent to Aviation

- Promoting Plans on Gender Equality and NGAP

International aviation Convention, treaties and regulations addressing challenges

Air transport development for economic prosperity and societal well-being for all

- Airport and Air Navigation Infrastructure Development
- Regional Collaboration and Mechanisms on air transport development
- The RSOO Strategy and Roadmap.
- ATCon/7 Advocacy and Preparation



ICAO High-Level Meetings, Panels, Committees and Groups Activities

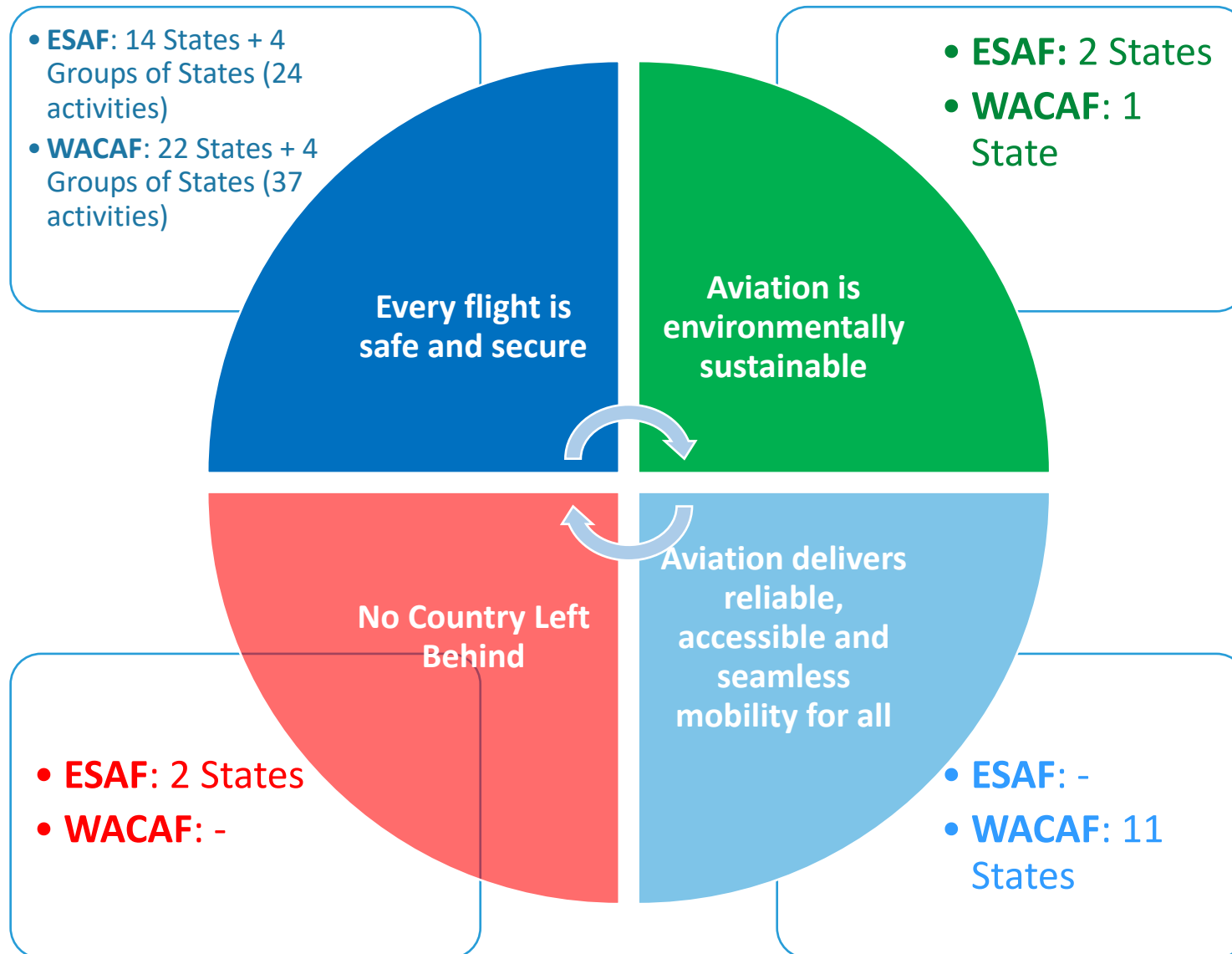
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ESAF-WACAF Key High-Level Meetings and Panels, Committees and Groups Activities						
Meeting	Beneficiary State(s)/Organisation(s)	Area(s) or Subject	Start Date	End Date	Venue	Funding
ICAO Global Implementation Support Symposium 2026	All States and Organizations	All	14/04/2026	16/04/2026	Onsite	Funded
ICAO Climate Week	All States and Organizations	ENV	01/06/2026	05/06/2026	Onsite	Funded
SMO/SG2 Meeting	All States and Organizations	Safety	01/06/2026	06/06/2026	Onsite	Funded
AFI Aviation Week Events	All States and Organizations	All	29/06/2026	02/07/2026	Onsite	Funded
AAO/SG9 Meeting	All States and Organizations	AOP/ATM-SAR	22/06/2026	26/06/2026	Onsite	Funded
Gender Summit	All States and Organizations	All	July		Onsite	Funded
IIM/SG9 Meeting	All States and Organizations	AIM/MET/CNS	03/08/2026	08/08/2026	Onsite	Funded
PRCC2	PRCC Members	All	07/09/2026	10/09/2026	Onsite	Funded
AASPG/2 Meeting	All States and Organizations	All	02/11/2026	07/11/2026	Onsite	Funded
ATCon/7	All States and Organizations	Air Transport	16/11/2026	20/11/2026	Onsite	Funded
ICAN	All States and Organizations	AT	Dec. 2026		Onsite	Funded
ICAO/AFAC/RSOOs Coordination Meeting	All concerned Organizations	All	01/12/2026	03/12/2026	Onsite	Funded



ESAF and WACAF Targeted States for Assistance

2026 JCM – ICAO WORK PROGRAM Overview



2026 JCM – ICAO WORK PROGRAM **Every flight is safe and secure**

ESAF Targeted States for Assistance

Beneficiary State(s)/Organization(s)	Assistance Activity	Area(s) or Subject	Period	Venue	Funding
Comoros	Technical Assistance	LEG/ORG,OPS/PEL,AIR,AIG,ANS,AGA	Third Quarter	Onsite	Unfunded
Djibouti	Technical Assistance	AVSEC/FAL	First Quarter	Onsite	Funded
	Technical Assistance	SSP	Fourth Quarter	Onsite	Funded
Eritrea	Technical Assistance	LEG/ORG,OPS/PEL,AIR,AIG,ANS,AGA	Second Quarter	Onsite	Funded
Ethiopia	Technical Assistance	LEG/ORG,OPS/PEL,AIR,AIG,ANS,AGA	First Quarter	Onsite	Funded
Kenya	Technical support to Kenya	AVSEC/FAL	Second Quarter	Onsite	Funded
Madagascar	State Specific Projects	AVSEC/FAL	Second Quarter	Onsite	Funded
	Technical Assistance	LEG/ORG,OPS/PEL,AIR,AIG,ANS,AGA	Second Quarter	Onsite	Unfunded
	State specific Project	AvSEC/FAL	Second Quarter	Onsite	Funded

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ESAF Targeted States for Assistance

Beneficiary State(s)/Organization(s)	Assistance Activity	Area(s) or Subject	Period	Venue	Funding
Mozambique	Technical Assistance	LEG/ORG,OPS/PEL,AIR,AIG,ANS,AGA/SSP	First Quarter	Onsite	Unfunded
Namibia	State Specific Project	AVSEC/FAL	First Quarter	Onsite	Funded
	Develop/implement State Specific Projects	AVSEC/FAL	First Quarter	Onsite	Funded
	Technical Assistance	SSP	Fourth Quarter	Onsite	Unfunded
Somalia	Technical Assistance	LEG/ORG,OPS/PEL,AIR,AIG,ANS,AGA	Third Quarter	Onsite	Unfunded
South Africa	Technical Assistance	AVSEC/FAL	Second Quarter	Onsite	Unfunded
Tanzania	Technical Assistance	LEG/ORG,OPS/PEL,AIR,AIG,ANS,AGA	First Quarter	Onsite	Funded
	Technical Assistance	SSP	Third Quarter	Onsite	Unfunded
Uganda	Technical Assistance	SSP	Fourth Quarter	Onsite	Unfunded
Zambia	Technical Assistance	SSP	Second Quarter	Onsite	Funded
Zimbabwe	Technical Assistance	ATM/SAR/CNS	First Quarter	Onsite	Funded

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ESAF Targeted States for Assistance					
Beneficiary State(s)/Organization(s)	Assistance Activity	Area(s) or Subject	Date	Venue	Funding
Eritrea, South Sudan , Madagascar, Comoros	Technical Assistance on Establishment of Runway Safety teams at Airports	AGA	Second Quarter	Virtual	Unfunded
ESAF	State specific assistance - development of the national regulations and policies and operating procedures for SAR	ATM/SAR	Second Quarter	Virtual	Unfunded
ESAF	Technical Assistance on Aerodrome Emergency Procedures	AGA	Third Quarter	Onsite	Unfunded
Malawi, Comoros, Lesotho and South Sudan	Technical assistance on Annex 17 SARPs and GASep implementation	AVSEC/FAL	First Quarter	Onsite	Unfunded

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ESAF Targeted States for Assistance					
Beneficiary State(s)/Organization(s)	Assistance Activity	Area(s) or Subject	Date	Venue	Funding
Djibouti	Technical Assistance on SAPs, CORSIA and on development of SAPs/ SAF activities	ENV	First Quarter	Onsite	Unfunded
Lesotho	Technical Assistance on SAPs, CORSIA and on development of SAPs/ SAF activities	ENV	First Quarter	Onsite	Unfunded

2026 JCM – ICAO WORK PROGRAM **No country is left behind**

ESAF Targeted States for Assistance					
Beneficiary State(s)/Organization(s)	Assistance Activity	Area(s) or Subject	Date	Venue	Funding
Kenya	Technical Assistance	AVSEC/FAL	Second Quarter	Onsite	Funded
Tanzania	Technical support	AVSEC/FAL	Second Quarter	Onsite	Funded

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WACAF Targeted States for Assistance					
Beneficiary State(s)/Organization(s)	Assistance Activity	Area(s) or Subject	Period	Venue	Funding
AAMAC	Technical assistance	LEG/ORG/PEL/OPS/ANS/SSP	Second Quarter	Onsite	Funded
Benin	USOAP CAP implementation/AIG	AIG	Second Quarter	Virtual	No funds required
	Technical Assistance on the review of GAP-Analysis and establishment of SSP implementation Plan	SSP	Third Quarter	Onsite	Unfunded
Burkina Faso	CAP Implementation for Burkina Faso	AVSEC/FAL	First Quarter	Onsite	Funded
	Technical Assistance on the review of GAP-Analysis and establishment of SSP implementation Plan	SSP	Second Quarter	Onsite	Unfunded
Cabo Verde	CAP Implementation for Cabo Verde	AVSEC/FAL	First Quarter	Onsite	Funded
	Technical Assistance	LEG/ORG/PEL/OPS/AIR/AIG/ANS/AGA/SSP	Third Quarter	Onsite	Unfunded
Cameroon	Assistance for the certification of Douala airport/on-site verifications	AGA	First Quarter	Onsite	Funded
	Technical Assistance	LEG/ORG/PEL/OPS/AIR/AIG/ANS/AGA/SSP	First Quarter	Onsite	Funded

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WACAF Targeted States for Assistance					
Beneficiary State(s)/Organization(s)	Assistance Activity	Area(s) or Subject	Period	Venue	Funding
CAR	Assistance for the certification of Bangui airport/on-site verifications	AGA	Second Quarter	Onsite	Unfunded
Chad	Assistance for the certification of Ndjamena airport/Technical inspections	AGA	Second Quarter	Onsite	Unfunded
	CAP Development for Chad	AVSEC/FAL	Third Quarter	Virtual	No funds required
Congo	Assist States in CAP development	LEG/ORG/PEL/OPS/AIR/AIG/ANS/AGA	First Quarter	Virtual	No funds required
	USOAP CAP development/AGA	AGA	First Quarter	Virtual	No funds required
DR Congo	USOAP CAP implementation/AIG	AIG	Second Quarter	Virtual	No funds required
	Assistance for the certification of Lubumbashi airport/on-site verifications	AGA	Second Quarter	Onsite	Unfunded
	CAP Development for DRC	AVSEC/FAL	Third Quarter	Virtual	Unfunded
Equatorial Guinea	Technical Assistance	LEG/ORG/PEL/OPS/AIR/AIG/ANS/AGA/SSP	First Quarter	Onsite	Unfunded
	Assistance for the certification of Malabo airport/on-site verifications	AGA	Second Quarter	Onsite	Unfunded
Sierra Leone	CAP Implementation	AVSEC/FAL	First Quarter	Onsite	Funded

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WACAF Targeted States for Assistance

Beneficiary State(s)/Organization(s)	Assistance Activity	Area(s) or Subject	Period	Venue	Funding
Gambia	Technical Assistance	LEG/ORG/PEL/OPS/AIR/AIG/ANS/AG A/SSP	Third Quarter	Onsite	Funded
Guinee Bissau	Technical Assistance on the review of GAP-Analysis and establishment of SSP implementation Plan	SSP	First Quarter	Onsite	Unfunded
	Assistance for the certification of Bissau airport/Familiarization workshop	AGA	Second Quarter	Onsite	Unfunded
Guinea	Technical Assistance on the review of GAP-Analysis and establishment of SSP implementation Plan	SSP	First Quarter	Onsite	Unfunded
Liberia	Assistance for the certification of Monrovia airport/Familiarization workshop	AGA	Second Quarter	Onsite	Unfunded
	Technical Assistance	G/PEL/OPS/AIR/AIG/ANS/AGA/SSP	Third Quarter	Onsite	Funded
Mali	CAP Implementation for Mali	AVSEC/FAL	First Quarter	Onsite	Funded
Mauritania	Technical Assistance	LEG/ORG/PEL/OPS/AIR/AIG/ANS/AG A/SSP	Second Quarter	Onsite	Funded
	CAP Development for Mauritania	AVSEC/FAL	Third Quarter	Virtual	No funds required

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WACAF Targeted States for Assistance

Beneficiary State(s)/Organization(s)	Assistance Activity	Area(s) or Subject	Period	Venue	Funding
Niamey	CAP Implementation for Niger	AVSEC/FAL	First Quarter	Onsite	Funded
Nigeria	Technical Assistance	OPS/ANS/AGA/SSP	First Quarter	Onsite	Funded
Sao Tome and Principe	Technical Assistance	LEG/ORG/PEL/OPS/AIR/AIG/ANS/AGA	First Quarter	Onsite	Funded
Senegal	Assist States in CAP development	AIG	First Quarter	Virtual	No funds required
Sierra Leone	USOAP CAP implementation/AIG	AIG	Second Quarter	Virtual	No funds required
Togo	Technical Assistance on the review of GAP-Analysis and establishment of SSP implementation Plan	LEG/ORG/PEL/OPS/AIR/AIG/ANS/AGA/SSP	Third Quarter	Onsite	Funded
DRC, Equatorial Guinea, Gambia,	Technical support for GRF implementation	AGA	Second Quarter	Onsite	Unfunded
DRC, Liberia, Guinea	USOAP CAP implementation/AGA	AGA	First Quarter	Virtual	No funds required
Gabon, Togo, Cabo Verde, Senegal	Follow-up Technical Assistance on SSP Implementation	SSP	Third Quarter	Virtual	No funds required

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WACAF Targeted States for Assistance					
Beneficiary State(s)/Organization(s)	Assistance Activity	Area(s) or Subject	Period	Venue	Funding
Niger	Assistance mission to support States on specific topics	ENV	Second Quarter	Onsite	Unfunded
Cameron	Assistance missions to be organized to support States on specific	ENV	First Quarter	Onsite	Unfunded

2026 JCM – ICAO WORK PROGRAM Aviation delivers reliable, accessible and seamless mobility for all


WACAF Targeted States for Assistance					
Beneficiary State(s)/Organization(s)	Assistance Activity	Area(s) or Subject	Period	Venue	Funding
Cameroon	RBIS assistance to Cameroon	AIM	First Quarter	Onsite	Unfunded
Central African Republic	Assistance to CAR on SAR Establishment	ANS	First Quarter	Virtual	No funds required
Chad	RBIS assistance to Chad	AIM	Third Quarter	Onsite	Unfunded
DRC	Assistance to the DRC on SAR Establishment	ANS	Second Quarter	Virtual	No funds required
Gabon	Assistance to Gabon on SAR Establishment	ANS	Third Quarter	Virtual	No funds required



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WACAF Targeted States for Assistance

Beneficiary State(s)/Organization(s)	Assistance Activity	Area(s) or Subject	Period	Venue	Funding
Gambia	Support to The Gambia in Implementing QMS CAP and Aligning MET Regulations with Annex 3 Amendment 82 and PANS-MET	ANS	Third Quarter	Onsite	Funded
Ghana	RBIS assistance to Ghana	AIM	Third Quarter	Onsite	Unfunded
Guinea	Assistance to Guinea on SAR Establishment	ANS	Second Quarter	Virtual	No funds required
Sao Tome	Assistance to Sao Tome on SAR Establishment	ANS	First Quarter	Virtual	No funds required
	Onsite assistance to Sao Tome on SAR	SAR	Third Quarter	Onsite	Unfunded
Togo	Support to Togo in Implementing QMS CAP and Aligning MET Regulations with Annex 3 Amendment 82 and PANS-MET	ANS	Second Quarter	Onsite	Funded
Guinea, Liberia, Sierra Leone	RBIS assistance follow-up to Roberts FIR	AIM	Second Quarter	Onsite	Funded



Seminars, Workshops and Symposia

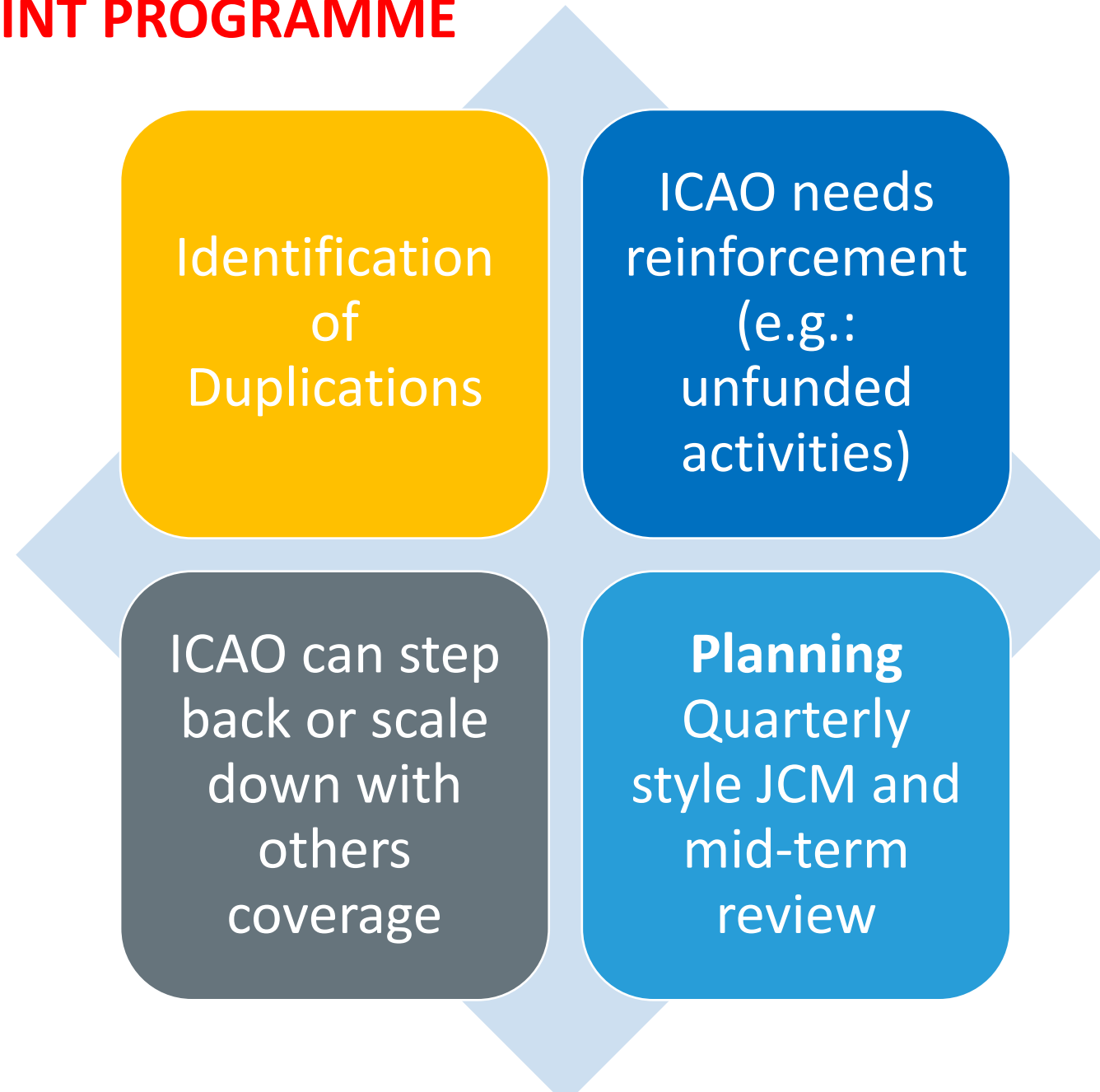
ESAF and WACAF Seminars, Workshops and Symposia

- Please refer to the [2026 Joint Work Program excel file](#) for Seminars, Workshops and Symposia .



Coordination opportunities

2026 JCM – JOINT PROGRAMME





Thank You!