



ICAO

INTERNATIONAL CIVIL AVIATION ORGANIZATION

A UN SPECIALIZED AGENCY

**ANNUAL COORDINATION MEETING - ICAO, AFCAC,
REGIONAL AVIATION ORGANIZATIONS, AND
PARTNERS**

**Agenda item 2 - Status of implementation of 2025 Consolidated
Work Programme**

Nairobi, Kenya from 09 to 10 December 2025

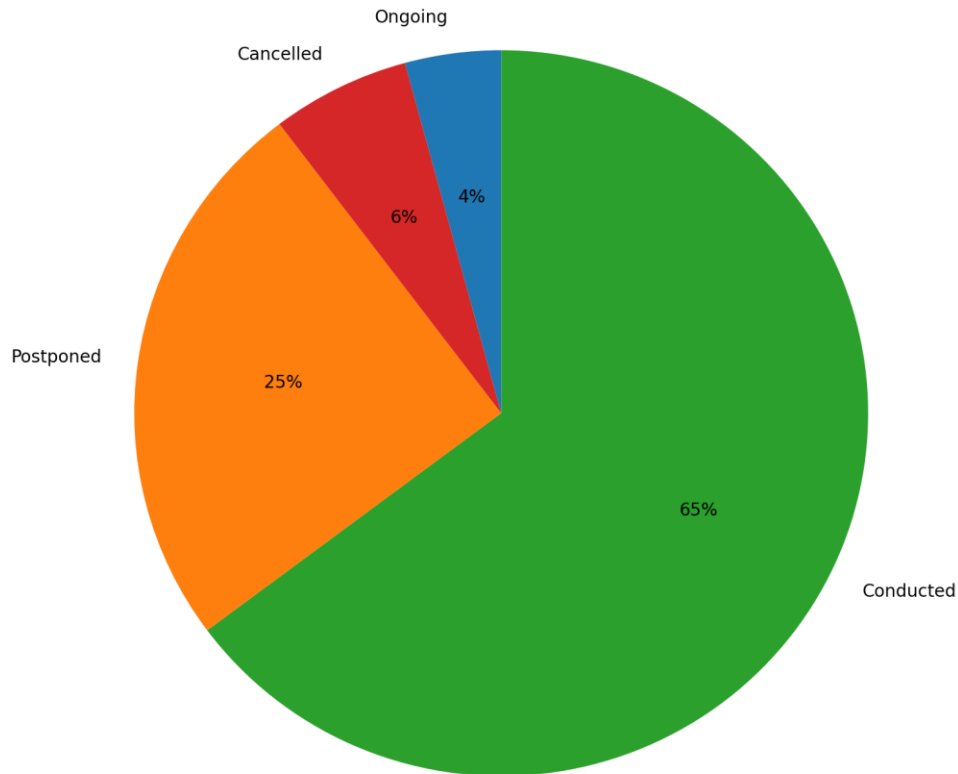


Agenda item 2

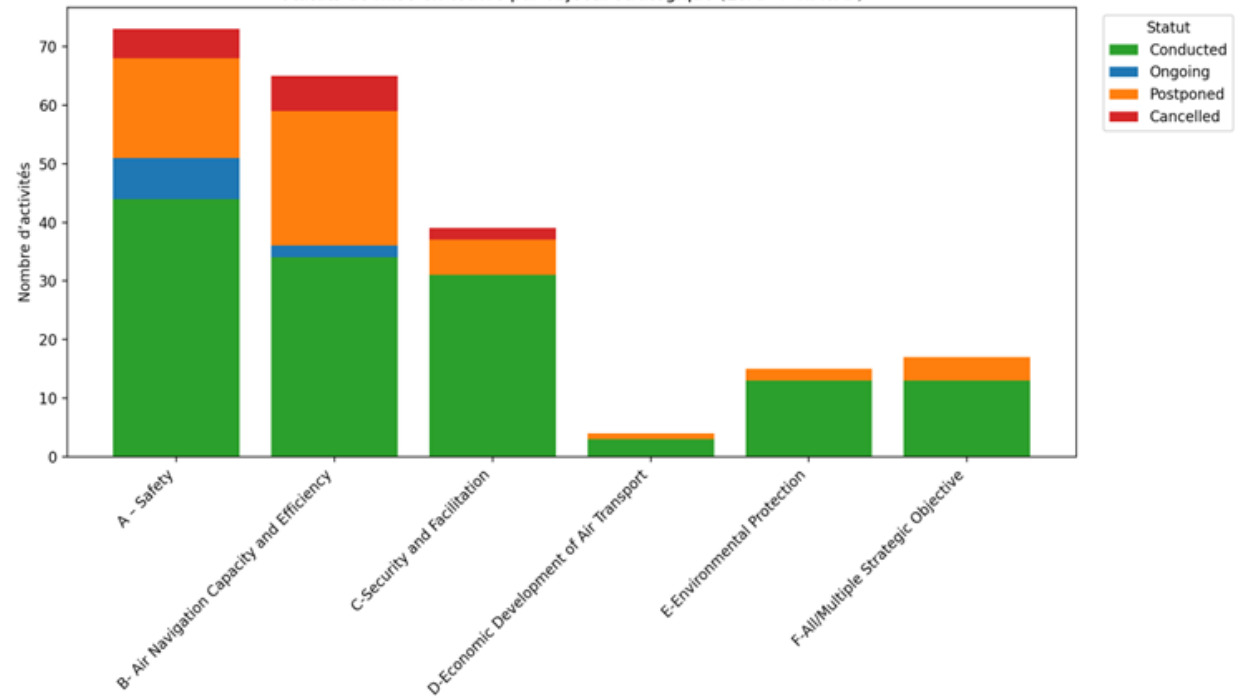
Status of implementation of 2025 Consolidated Work Programme

ICAO ESAF WACAF Regional Offices 2025 Joint Work Programme Status of Implementation - Overall

Répartition globale des statuts (ESAF + WACAF)



Statuts de mise en œuvre par objectif stratégique (ESAF + WACAF)



Strategic Objective	Conducted	Ongoing	Postponed	Cancelled	Total
A – Safety	44	7	17	5	73
B- Capacity and Efficiency	34	2	23	6	65
C-Security and Facilitation	31	0	6	2	39
D-Economic Development of AT	3	0	1	0	4
E-Environmental Protection	13	0	2	0	15
F-All/Multiple Strategic Objective	13	0	4	0	17

ICAO ESAF WACAF Regional Offices 2025 Joint Work Programme Status of Implementation - Assistance to State/Org

Technical Assistances to State:

58

State	Strategic Objective	Activity	Output/Outcome
Angola	A – Safety	Technical assistance	State prepared for upcoming USOAP CMA activity
Benin	A – Safety	ROST assistance to Benin in developing its USOAP CAP	USOAP CMA CAP successfully submitted to OAS
Burundi	C – Security and Facilitation	Crisis Management Workshop	Development of State AVSEC Crisis Management Plan
	E – Environment	ACT CORSIA for French speaking States	Improved understanding of CORSIA
Cameroon	A – Safety	ROST assistance mission to Cameroon	State safety oversight system reviewed and guidance provided to the State and relevant RSOOs for the resolution of the gaps identified.
		SSP Implementation	Improved understanding of SSP requirements and legal framework aligned with the Annex 19 requirements
CAR	C-Security and Facilitation	Assistance on CAP implementation for CAR	No progress
Chad	A – Safety	ROST Chad	Gaps identified in the safety oversight system and guidance provided to the State and relevant RSOOs to address them
		SSP Implementation	Improved understanding of SSP requirements and legal framework aligned with the Annex 19 requirements
Comoros	C – Security and Facilitation	Assistance on CAP implementation	Progress in the USAP CMA CAP implementation
	A – Safety	Technical assistance	Follow-up on the State USOAP CMA CAP implementation and guidance provided for the completion of the ICAO State Plan of action
Congo	C – Security and Facilitation	Follow-up on USAP CMA CAP implementation	SSEC CAP implementation reviewed
	F - Environment	ACT CORSIA for French speaking States	Improved understanding of CORSIA and SAP developed
	A – Safety	ROST assistance mission to Congo	State audited in October. SSC CAP developed and submitted
DR Congo	C-Security and Facilitation	Assistance on CAP development for Congo	USAP CMA accepted
	C – Security and Facilitation	Assistance in CAP implementation	Progress ongoing in USAP CMA CAP implementation

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State	Strategic Objective	Activity	Output/Outcome
Equatorial Guinea	C – Security and Facilitation	Assistance on CAP implementation	Removal of one the two SSeCs
	F – All/Multiple Strategic Objective	High-level visit to the State	The State's authorities were made aware of safety and security oversight issues. The state assisted in the development of the CAP to address the EU's air operator safety ban
Eswatini	A – Safety	SSP implementation	Enhanced understanding of Annex 19 requirements, SSP gap analysis completed and implementation plan developed
	C – Security and Facilitation	USAP CMA CAP developed and accepted	USAP CMA CAP developed and accepted
	F – All/Multiple Strategic Objective	High level visit to the State	High level mission conducted to the State to secured the State commitment to support aviation
Eritrea	A – Safety	Assistance in USAP CMA CAP development	High level mission to State that resulted in State active participation in risk management technical coordination meetings on ATC matters and, commitment to received USOAP and USAP activities. USAP CMA CAP submitted to ICAO.
	C – Security and Facilitation		
	F – All/Multiple Strategic Objective		
Gabon	A – Safety	SSP implementation	Improved understanding of SSP requirements and legal framework aligned with Annex 19
	B- Air Navigation Capacity and Efficiency	AIM RBIS project: TOD Go-team assistances to Gabon	USAP CMA CAP accepted
	C-Security and Facilitation	Assistance on CAP development for Gabon	
Gambia	B- Air Navigation Capacity and Efficiency	CODEVMET assistance mission to The Gambia on CAP development	

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State	Strategic Objective	Activity	Output/Outcome
Ghana	A – Safety	Follow-up on SSP implementation	Activity scheduled for 10 December
Guinea	A – Safety	Assistance in development and implementation of USOAP CAP	USOAP CAP developed and assistance provided in AIG and ANS CAP’s implementation
	C – Security and Facilitation	Assistance in USAP CMA CAP	Progress made in the USAP CMA CAP
Guinea Bissau	A – Safety	ROST assistance mission	Gaps identified in the safety oversight system and guidance provided to the State to address them
	C – Security and Facilitation	Assistance in USAP CMA CAP development	No progress
Lesotho	A – Safety	Technical assistance	Enhanced understanding of SARPs. Identified the need for the development of a specific capacity building project to enhance the State Safety oversight system. Improved understanding of SSP requirements and legal framework aligned with Annex 19
	C – Security and Facilitation	Support to CAP Implementation and resolution of SSeC	USAP CMA CAP updated
	F – All/Multiple Strategic Objective	High visit to Lesotho	Sensitization of high Authorities sensitized on safety issues and measures for the improvement of the State Safety Oversight system that led to the recruitment and deployment of two new AVSEC oversight officers.
Liberia	C – Security and Facilitation	Assistance in USAP CAP implementation	Progress in the USAP CMA CAP implementation
	F – All/Multiple Strategic Objective	High level visit to Liberia	High-level mission conducted with BAGASOO, engaging the state authorities to address the SSCs. State’s commitment secured, status of SSCs’ CAP clarified, remaining actions identified and evidence collected for submission to the OAS.



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State	Strategic Objective	Activity	Output/Outcome
Madagascar	E – Environment	ACT CORSIA for French speaking States	Improved understanding of CORSIA
	F-All/Multiple Strategic Objective	High Level Mission in Madagascar	High level mission conducted, State commitment secured to strengthen the Accident investigation unit under the Ministry responsible for civil aviation
Malawi	A - Safety	Aerodrome certification	Awareness drawn on processes and procedures for aerodrome certification
	C – Security and Facilitation	State specific project	Progress in USAP CAP implementation and mitigation of SSeCs. Increased uniform application of security measures after building capacity to 80 AVSEC Personnel
Mauritania	A - Safety	Follow-up on SSP implementation	SSP Implementation Plan in line with SSP requirements.
	C – Security and Facilitation	Assistance on CAP implementation	Progress in the USAP CMA CAP implementation
Mauritius	A – Safety	SSP Implementation	Enhanced understanding of Annex 19 requirements, SSP gap analysis completed and implementation plan developed
		Technical assistance	Potential SSC prevented and State prepared for USOAP CMA activity
Niger	E - Environment	ACT CORSIA for French speaking States	Improved understanding of CORSIA
	A – Safety	SSP Implementation	Improved understanding of SSP requirements and legal framework aligned with the Annex 19 requirements
		ROST assistance to Niger	State safety oversight system reviewed and guidance provided to the State and relevant RSOOs for the resolution of the gaps identified.
	C-Security and Facilitation	Assistance on CAP implementation for Niger	Progress in the USAP CMA CAP implementation
Nigeria	A – Safety	ROST assistance to Nigeria	State’s safety oversight system and USOAP CMA CAP reviewed, and guidance provided to the State to address the gaps identified.
		SSP Implementation	Improved understanding of SSP requirements and legal framework aligned with the Annex 19 requirements



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State	Strategic Objective	Activity	Output/Outcome
Sao Tome e Principe	A – Safety	SSP Implementation	Improved understanding of SSP requirements and legal framework aligned with the Annex 19 requirements
		Assistance in AIG	Support provided to the AIA
	B – Air navigation Capacity and Efficiency	Assistance in establishment of SAR organisation	SAR contact point established at São Tomé International Airport's control tower and tested with Maspalomas MCC by sending an alert diagram message. Awareness training provided on ICAO SAR-related SARPs and documents, assistance provided in amendment of the national legal and regulatory frameworks.
Senegal	A – Safety	SSP implementation	Improved understanding of SSP requirements and legal framework aligned with the Annex 19 requirements
		Assistance in AIG	Support provided to improve the State AIG system
	B – Air Navigation Capacity and Efficiency	Assistance in ANS	Support provided in preparation for a USOAP support activity. State's EI increased to 88,5%
Somalia	C-Security and Facilitation	State Specific Project	Uniform application of security measures after training of 60 industry personnel. Improved state AVSEC oversight system, after training of 40 personnel in Quality Control
Togo	A – Safety	Follow-up on SSP implementatio,	Improved understanding of SSP requirements and legal framework aligned with the Annex 19 requirements
	C – Security and facilitation	Assistance in USAO CMA CAP development	USAP CMA CAP developed and accepted

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State	Strategic Objective	Activity	Output/Outcome
Zambia	C – Security and facilitation	Technical Support Mission	Progress made in th implementation of the USAP-CMA CAP State’s AVSEC Risk Register developed
Zimbabwe	A - Safety	SS implementation	Improved understanding of Annex 19 requirements, SSP gap analysis completed and implementation plan developed
	C – Security and Facilitation	Technical support	Significant progress in implementation of the USAP-CMA CAP

Main reasons for postponement of Activities

- State's request
- Lack of funds/budget
- Conflicting agenda
- Unavailability of speakers
- Platform/system issues
- Etc.

2025 Joint Work Programme

ICAO Meetings, Training, Workshops, Seminar, Webinars and Technical Assistance

Status of Implementation

Please refer to the [2025 ICAO ESAFWACAF Consolidated Work Programme](#)



Thank You!