



INTERNATIONAL CIVIL AVIATION ORGANIZATION

SECOND MEETING OF THE STEERING COMMITTEE OF THE AFI PLANS

Centurion, South Africa, 3-4 December 2025

Agenda Item 1: Follow up actions on the Decisions and Recommendations of the 1st AFI Plans Steering Committee meeting

(Presented by the Secretariat)

SUMMARY	
<p>This Working Paper presents the status of implementation of the Decisions and Recommendations of the 1st AFI Plans Steering Committee Meeting, held in Victoria Falls, Zimbabwe, from 28 to 29 May 2025.</p> <p>Action by the Steering Committee is proposed under Paragraph 3. Further details are provided in Attachment A appended to this Working Paper.</p>	
References:	<p>AFI Plans Governance framework</p> <p>AFI Plan and AFI SECFAL Plan Programme documents</p>
Strategic Objectives	<p>Safety</p> <p>Efficiency and Capacity</p> <p>Security and Facilitation</p>

1. BACKGROUND INFORMATION

1.1 The 1st Meeting of the AFI Plans Steering Committee (SC) was held on 28 and 29 May 2025 in Victoria Falls, Zimbabwe. The meeting adopted twelve (12) Decisions and one (1) Recommendation, calling for follow-up action by the Secretariat and relevant stakeholders.

1.2 This Paper presents an update on the status of implementation of these Decisions and the Recommendation.

2. DISCUSSION

2.1 Attachment A presents the list of Decisions and the Recommendation along with updates on actions undertaken, actions in progress and areas where guidance from the SC is required. The Secretariat will continue to implement the outstanding actions and provide periodic update the SC.

2.2 ICAO continued its resource mobilization efforts, including engagement with States and partners for in-kind support, and the use of other ICAO funding mechanisms to enable the implementation of several approved activities. These measures, while helpful in addressing short-term gaps, remain insufficient to ensure sustainable funding for the Plans, as highlighted in Working Paper WP/01E. This further underscores the need for a more structured and consolidated resource mobilization strategy under the new governance framework.

2.3 Following the approval of the AFI Plans governance framework, the AFI SECFAL Plan Programme Document for 2024-2030 was revised to align it with the new framework.

2.4 Similarly, the AFI Plan Programme Document was updated to incorporate a results-based management framework, a monitoring mechanism and targeted projects aimed at strengthening States' safety oversight capabilities.

2.5 An online platform, (Implementation Support Platform) was developed to facilitate the submission, review and management of projects aligned with the AFI Plans. The platform is accessible to ICAO Regional Offices and key partners including AFCAC and RSOOs.

2.6 The AFI Plans secretariat remains focused on the full implementation of the outstanding Decisions and the outstanding element of Recommendation from the previous Steering Committee meeting. These will be implemented alongside the ongoing activities under the approved 2026 Work Programme.

3. ACTION BY THE STEERING COMMITTEE

3.1 The Steering Committee is invited to:

- a) Note the information contained in this paper and in particular the implementation of the Decisions and Recommendation as highlighted in **Attachment A** to this Working Paper.
- b) Provide further instruction, guidance and recommendations for the continued implementation of the Plan

ATTACHMENT A:

STATUS OF IMPLEMENTATION OF THE 1st SC MEETING DECISIONS AND RECOMMENDATIONS

<i>Decision/ Recommendation/ Reference</i>	Decision / Recommendation Text	Action Taken/Current Status	Remarks
SC 01/DEC 1:	<i>Noted the information contained in the WP, acknowledged the progress registered in the implementation of the 2024/2025 work programme; encouraged States and other stakeholders to pursue the implementation of outstanding activities; and urged Secretariat to follow-up accordingly</i>	Completed- The projects and activities approved by the steering committee have been implemented.	The detailed status of implementation of the 2025 work programme is presented in WP/01B
SC 01/ DEC 2	<i>a) Considered the updated AFI Plan Programme Document to serve as a guide in the implementation of activities during the planning period (2025-2030);</i>	Completed - The 2025 and 2026 work programmes were prepared in line with the programme document (2025-30)	None
	<i>b) Directed the secretariat to further review the Programme Document to incorporate the new governance framework, revise AFI Plan projects accordingly and submit the updated version for review and approval by the SC at its next meeting;</i>	Completed - The programme document has been reviewed to incorporate a results-based management approach and the new governance framework.	The revised programme document will be presented to the SC as WP/01C
	<i>c) Urged States, international and regional organizations, financing institutions, and industry, to continue supporting the programme</i>	In progress - An online Implementation Support Platform has been developed to facilitate the submission of projects for donors' consideration.	Continuous engagement with partners is ongoing
SC 01/DEC 3:	<i>After a thorough review, approved the AFI Plan work programme activities and budget for the year 2025/26, as presented</i>	Completed – Approved projects and activities were implemented. The 2025 work programme implementation Status presented in WP/01B	Some activities delayed due to resource constraint
SC 01/DEC 4:	<i>Noted the progress made in the implementation of the recommendations and requested the Secretariat to develop a resource mobilization strategy and submit to the next meeting of the SC for consideration</i>	In progress - A Working paper on resource mobilization will be presented the SC (WP/01E)	In the new governance framework, the resource mobilization responsibility falls under the SC.

Decision/ Recommendation/ Reference	Decision / Recommendation Text	Action Taken/Current Status	Remarks
SC 01/DEC 5	<p><i>Abuja Safety Target</i></p> <p><i>a) Continue with the implementation of the revised Abuja Safety Targets and share information regarding status of implementation for purposes of monitoring and reporting;</i></p> <p><i>b) Adopt the Revised Targets into the national safety plans and develop Action Plans on implementation</i></p>	In progress - AFCAC will report on the implementation status of the Abuja safety target under WP/04	None
SC 01/DEC 6	<i>Noted the information contained in the Working Paper and in particular the status of implementation of the Decisions and Recommendations as highlighted in Attachment A and encouraged the Secretariat to continue implementing the remaining actions as requested</i>	Implemented - All decisions and recommendations requiring actions were incorporated in the 2025 Work Programme and implemented. Progress is reflected in this table and in WP/01B	None
SC 01/DEC 7	<i>a) Noted the current financial status of the AFI SECFAL Plan and concluded that the Plan has insufficient and unsustainable funding</i>	No action was required	No action was required
	<i>b) Urged the SC in collaboration with the ICAO, AFCAC and all the stakeholders to increase the efforts on resource mobilization, to include engagement with individual AFI States for financial contribution to the Plans, to supplement the donor voluntary contribution</i>	In progress - ICAO continues resource mobilization efforts, including the incorporation of AFI Plans related activities in the ISG platform and sourcing funding from other funding sources, such as ISD-SEC and NCLB and partners such as IOM, ECAC and Transport Canada.	On-going activity
SC 01/DEC 8	<i>a) Reviewed and approved the revised AFI SECFAL Plan Programme document (2024 to 2030),</i>	No action was required	No action was required
	<i>b) Urged the Secretariat to continuously update the Programme document in line with the GAsEP, Windhoek Targets and other regional needs as updated from time to time.</i>	In progress - The Programme document was further aligned with the new Plans governance Framework	It will be presented for endorsement by the SC once cleared by the ICAO Secretary General.
SC 01/DEC 9	<i>a) The Steering Committee noted the status of</i>	No action was required	No action was required

Decision/ Recommendation/ Reference	Decision / Recommendation Text	Action Taken/Current Status	Remarks
	<i>implementation of the 2025 approved activities and projects and approve the proposed Plan activities, projects and budget for 2026</i>		
	<i>b) Called for enhanced and continuous resource mobilization strategy for a sustainable funding mechanism for the Plan during the extended period (2024-2030).</i>	Ref. Comments under SC 01/DEC 7.	Ongoing activity
SC 01/DEC 10	<i>a) Noted the ICAO Annex 9 Facilitation Programmes, milestones achieved, challenges and strategies</i>	No action was required	No action was required
	<i>b) Urged the Secretariat to enhance its support to States on the implementation of Annex 9 (Facilitation), to further elevate the levels of implementation use of the API and PNR systems and joining the ICAO PKD.</i>	In Progress - One seminar on API /PNR /PKD /SLTD was conducted for the AFI Region in Nairobi, Kenya from 5 to 7 August 2025 under sponsorship of IOM and Transport Canada	Ongoing activity
SC 01/DEC 11	<i>a) Acknowledge the outcomes of RASFALG-AFI/12, progress achieved and noted the progress for review of the Windhoek Declaration and its Targets in line with the revised GAsEP.</i>	No action was required	No action was required
	<i>b) Encouraged continuity of broad-based coordination and alignment of support activities amongst ICAO. AFCAC, RSOO and other Partners covering non SAATM States and called for prioritization of promotion of compliance to Annex 9 Facilitation SARPs, particularly API/PNR PKD;</i>	In progress - AFCAC Continues to support not SAATM AFI States, in coordination with partners and ICAO.	AFCAC Will provide details in WP/04 including implementation of Windhoek target.
	<i>c) Encouraged States, ICAO Regional Offices, AFCAC and Partners to forge high-level engagement as an intervention to resolve existing SSeCs; and</i>	In progress - ICAO conducted a high-level dialogue and assistance mission in Liberia in September 2025. to engage the authorities on actions required to resolve the existing Significant Safety Concerns (SSCs) and to strengthen the aviation system.	

<i>Decision/ Recommendation/ Reference</i>	Decision / Recommendation Text	Action Taken/Current Status	Remarks
		<p>In August 2025 the ICAO Secretary General and the WACAF Regional Director carried out a high-level mission in Equatorial Guinea generating the political engagement that enabled the resolution of one SSeC (out of two).</p> <p>The WACAF Regional Office also supported the Republic of Congo in resolving a preliminary SSeC during the USAP-CMA audit conducted in March 2025, before its publication.</p> <p>In the ESAF Region, the Regional Director undertook high level missions and consultations with the States with SSeCs, complimented by technical support that led to updates to their USAP-CMA CAPs, now accepted by ICAO ASA section. .</p>	Validation missions are anticipated in 2026
	<i>d) Requested ICAO to consider increasing the frequency of USAP-CMA audits in Africa and urged African States to proactively request voluntary USAP-CMA activities to update their levels of Effective Implementation (EI).</i>	In progress - Consultation with ASA is on going	
SC -01/ REC 1	<p><i>HRDF implementation</i></p> <p><i>a) Acknowledged the training courses identified for implementation in 2025 under the HRDF framework;</i></p> <p><i>b) advised that On-the-Job Training (OJT) should be</i></p>	In collaboration with AFCAC, several training courses were conducted at regional training institutions, covering the following areas:	Details are presented in WP/01B.

Decision/ Recommendation/ Reference	Decision / Recommendation Text	Action Taken/Current Status	Remarks
	<p><i>incorporated in the scope of the training courses, in order to enhance the professional skills of the candidates for effective and efficient service delivery; and</i></p> <p><i>c) urged GAT to accelerate the validation of the training courses identified for implementation under the HRDF framework, that are not part of the list of training courses recognized by the entity.</i></p>	<p>Civil Aviation Master Plan (CAMP): 23 participants from 16 States ·</p> <p>State Safety Programme (SSP): 17 participants from 16 States</p> <p>Government Safety Inspector – Operations (GSI OPS): 9 participants from 8 States and</p> <p>Managing Air Transport Facilitation (MATF): 20 participants from 8 States</p> <p>Two training courses have been validated, and one is under validation.</p>	
SC 01/DEC 12	<i>Referring to the 2026 HRDF Work Programme and budget to the next meeting of the Steering Committee for consideration</i>	The 2026 HRDF work programme is presented as WP/02 to this SC meeting for consideration	