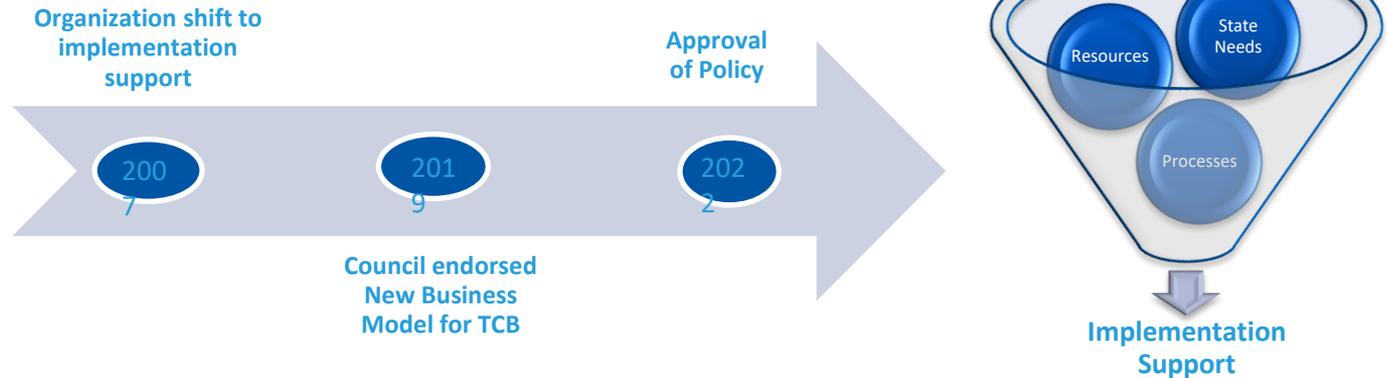ICAO

TITLE / HEADING

ICAO Implementation Support
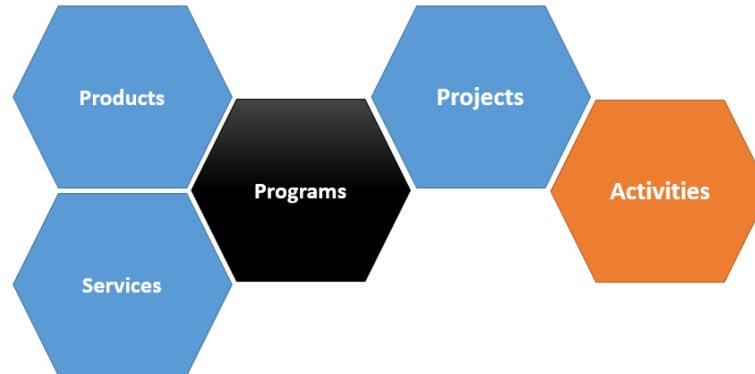# *The Big Picture*

xxxx

Concept

Better **support** States through "**One ICAO**" by aligning all technical **implementation** support activities from **inception** of **new standard** to **full implementation**

Organization shift to implementation support

Approval of Policy

2007

2019

2022

Council endorsed New Business Model for TCB

Resources

State Needs

Processes

Implementation Support

ICAO

Implementation Support Policy

- During 225th Session, the ICAO Council approved a new Implementation Support Policy
- The policy defines principles and objectives for a more harmonized, collaborative, State-centered and needs-based approach for implementation support for ICAO

Core Policy Considerations

Policy related to Implementation Support

Current		Proposed
Separated	**Activities**	Aligned
Independent	**Finance**	Integrated
Individual	**Responsibilities**	Cooperative
Activity based	**Management**	Result based
Distinct	**Processes**	Harmonized

Implementation Support Objectives

Increase State level of **implementation** of ICAO Policies, Plans, SARPs, PANS and guidance materials

Prioritize and **enhance** ICAO support provided

Increase the allocated **financial** and **human resources**

Reinforce the State **needs-based approach**

Integrate ICAO implementation support within the **ICAO Business Plan**

Improve the **relevance**, **consistency**, **efficiency** and **effectiveness**

Align with a *One-ICAO* approach

Implementation Support Principles

Needs-based approach

Financial Transparency and Accountability

Prioritization

Implementation Support

Coordination, Cooperation, Collaboration

Methodology
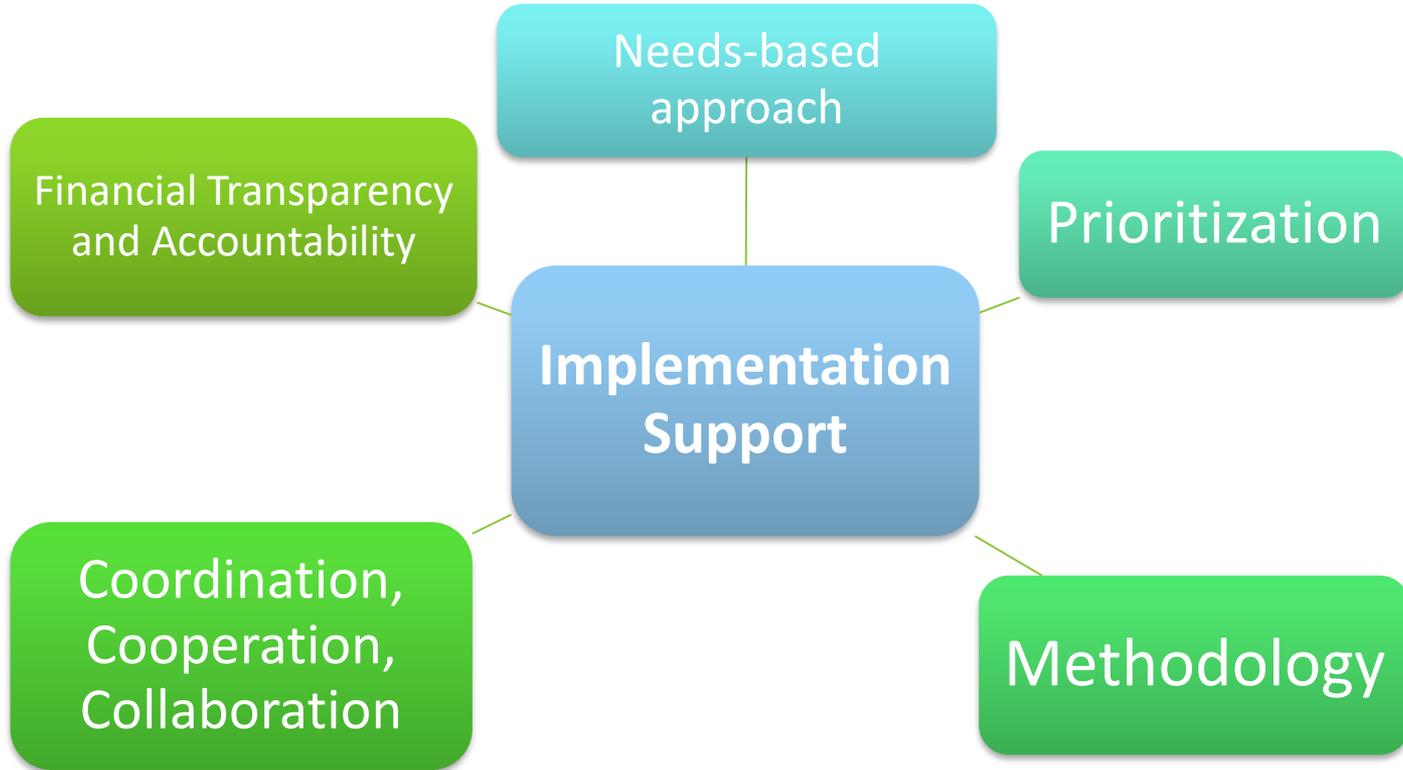
Delivering as One ICAO

ICAO

Needs

Implementation Support

NO COUNTRY LEFT BEHIND

States
RSOOs
RAIOs

TCB
ANB
ATB
Regional Offices
Other stakeholders

Needs-Based Approach

- Implementation support activities will be developed and implemented to **support the needs of the State** to ensure compliance with ICAO SARPs.

- ICAO implementation support will be subject to **prioritization of needs** to ensure the efficient use of available implementation support resources.

- Implementation support shall apply **a needs-based approach** and **shall harmonize the implementation support process** from the development of new and amended ICAO standards to their full implementation by States.

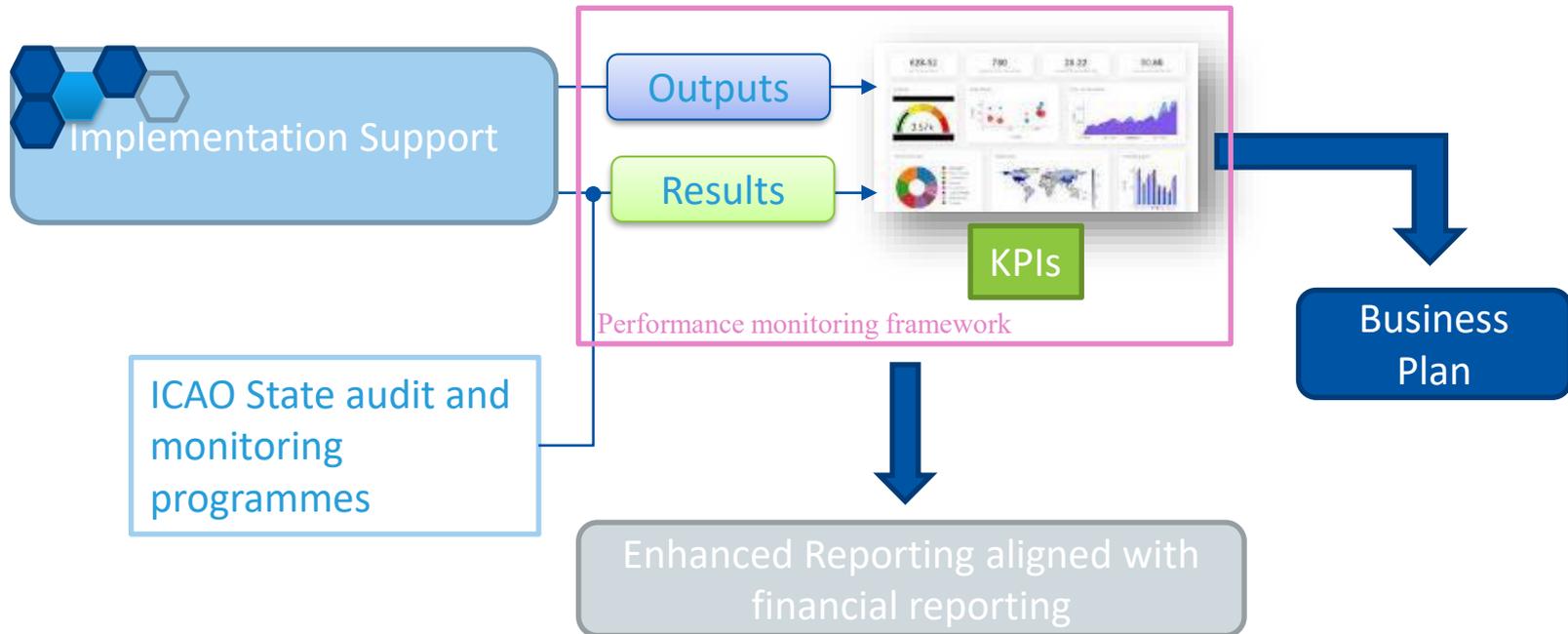- Implementation support is provided in response to **specific requests** from States.

Implementation Support Harmonization

Performance Management

Implementation Support

Outputs

Results

KPIs

Performance monitoring framework

ICAO State audit and monitoring programmes
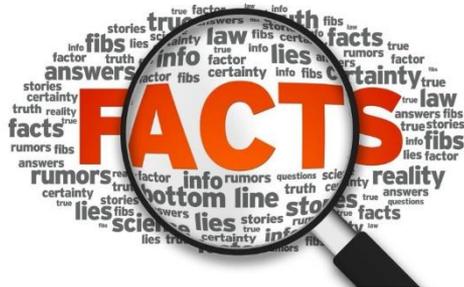
Business Plan

Enhanced Reporting aligned with financial reporting

Phased Approach to Implementation Support to States

- Harmonized process for implementation
- Projects implemented through 3 Phases
  - Fact-Finding (Pre-deployment)
  - Deployment
  - Evaluation (Post-Deployment)
- Support can come from various parts of ICAO

Phase 1: Fact-Finding

- Establish goals
- Identify needs
- Build relationships
- Gap analysis

Phase 2- Deployment

- Direct Assistance:
  - Organization
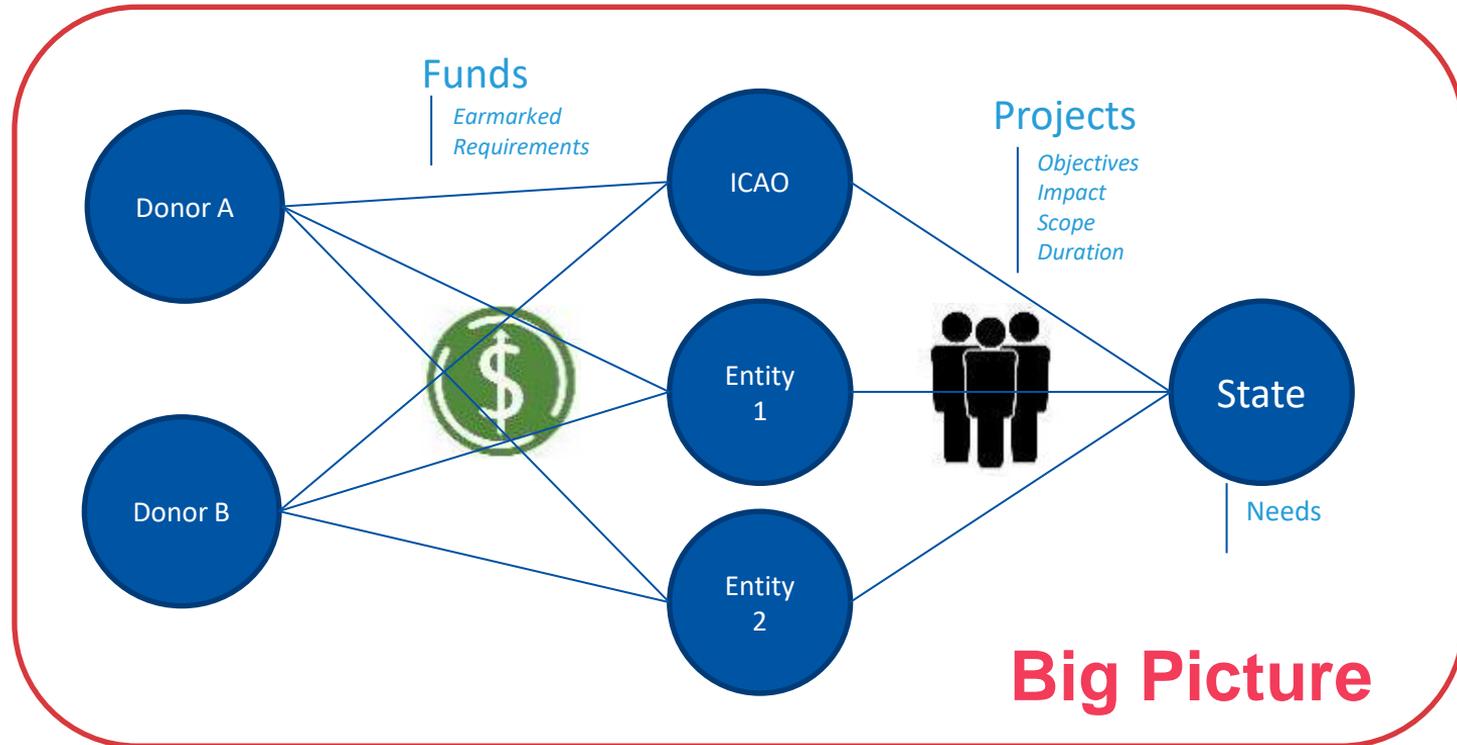 - Human Resources
  - Finance
  - Regulatory
  - Training

Phase 3 - Evaluation

- Identify follow-up actions

- Review actions taken

- Evaluate progress

Multi-Edge Implementation Support

Funds
Earmarked Requirements

Donor A

ICAO

Projects
Objectives Impact Scope Duration

Entity 1

State

Donor B

Entity 2

Needs

Big Picture

Big Picture – The Project Landscape

- Projects are executed by multiple entities
- Projects address certain aspects of State needs at a specific time
- All state needs may not be covered by projects
- Some projects may not actually address a need
- Some projects overlap with others in terms of scope, outcome, outputs etc.

To decide if a project is needed, it is crucial to **know about all other projects (current, future and past).**

Projects

State Needs

Coordination, Cooperation and Collaboration

- Exchange information

- Develop common strategy/plan

- Better access to resources

- More efficient

- Reduce duplications