Regional Focus



# Managing ATM Operations Safely Post COVID-19 in Africa

Thursday 24 June 2021

12:00 - 14:30 CAT



## **Emil Rogers**

Deputy Secretary General for Technical Affairs

Roberts Flight Information Region (Roberts FIR)

## OUTLINE

 Impact of COVID-19 on Roberts FIR's Operations

Roberts FIR COVID-19 Response Plan

Roberts FIR Post COVID-19 Recovery Strategy

#### **IMPACT**

#### Air traffic Volume:

- drastically fell by about 75% due to:
  - 1. reduction in airlines' operations
  - 2. travel restrictions imposed by States

#### **Revenue Stream:**

- a drastic 85% drop in revenue due to:
  - 1. inability of airlines to make payment of their outstanding bills/charges owed to Roberts FIR.
  - 2. grounding of commercial flights

#### IMPACT - Contd.

Inability to undertake capital investment projects

 Inability to pay staff full salaries; contractors and suppliers, etc.

Planned staff training for the year 2020 was put to an abrupt halt during the period mentioned.

### **RESPONSE PLAN**

- Established proper health protocols, hygiene measures, social distancing, etc.;
- Negotiated and obtained a one year loan extension of loan repayment from our banker which amounts to 10% of our annual revenue
- Negotiated and obtained a six month deferral payment of invoices from our technical service providers
- We negotiated a payment plan with our local suppliers for unpaid invoices
- Placed on hold all planned recruitment of new staff, including those planned in the 2020 budget;

#### **RESPONSE PLAN-Contd.**

- Internally, Management further implemented salary deduction from April 2020 until the resumption of full operations as follows:
  - ≥20% Executive Members;
  - ➤ 15% Heads of Department and Deputies;
  - > 10% Senior Staff Members.
- Suspension of all non essential expenditures
- Financial Bailout request from:
  - Roberts FIR Member States
  - >AFCAC through CANSO
  - ➤ Other potential donors

#### RECOVERY STRATEGY

#### A) Internal

- > Remind all personnel that COVID-19 still exists by:
  - maintaining and reinforcing sanitary measures;
  - Close monitoring to ensure full compliance
  - Sensitization and encouragement for vaccination
- Maintaining and reinforcing operational capacity by:
  - Intensifying refresher courses for ATS and Technical staff
  - Progressive reprogramming of personnel for full scale operation
- Gradual lifting of restrictions placed on expenditures;
- Progressively returning to 100% staff salary payment
- Resumption of capital investment projects (equipment and infrastructure);
- Taking necessary measures to recover outstanding payments owed to Roberts FIR

#### RECOVERY STRATEGY Contd.

## B) External:

- Public Health Measures adopted by the Governments of Roberts FIR member States;
- Stakeholders' Collaboration;
- Market Research and Comparative Studies;
- Human Capital Development.

#### CONCLUSION

I would like to conclude on this note:

- > Resilience!!
- > Resilience!!
- > Resilience!!



# Questions

and

Answers

# Thank you

Visit us: canso.org

canso