



# ICAO

## COMPREHENSIVE REGIONAL IMPLEMENTATION PLAN FOR AVIATION SAFETY IN AFRICA (AFI PLAN)

TWENTY-FIFTH AFI PLAN STEERING COMMITTEE MEETING  
Abuja, Nigeria , 17 and 18 May 2022

### Agenda Item 2: Proposed 2022 AFI Plan Programme Activities and Budget

(Presented by the AFI Plan Secretariat)

#### EXECUTIVE SUMMARY

This paper presents the proposed programme of activities and budget under the AFI Plan for the year 2022.

*Action: The Steering Committee is invited to:*

- a) Note the information contained in the paper; and
- b) Consider and approve the proposed 2022 AFI Plan Work Programme and budget.

## 1. INTRODUCTION

1.1 This paper presents the proposed work programme and budget under the AFI Plan for the year 2022. The programme was developed considering the status of implementation in 2021 and the initiatives and targets set for 2022, taking into consideration the updated Programme Document of the AFI Plan for 2021-2024 and the revised project documents proposed to this Steering Committee meeting (Discussion Paper DP-02 refers).

## 2. SUMMARY OF PROGRESS MADE IN 2021

2.1 During its 24<sup>th</sup> meeting, the Steering Committee reviewed the progress made in the implementation of the programme of activities that have been conducted under the AFI Plan for the year 2020/21. Since then further progress has been made as discussed under Agenda item 1 with the deferment of some activities to 2022.

2.2 In view of the call for revision of the calendar of AFI Plan meetings, the Steering Committee meeting usually held towards the end of each year, during the course of which the work programme for the subsequent year is considered and approved, was deferred and not held end of 2021. However, for the sake of non-interruption of programme activities, the 2021 work programme continued through consultations between the Secretariat, the SC Chairperson and the

Office of the ICAO Secretary General for the year 2022. A number of activities therefore have either been implemented or are ongoing.

### **3. PROPOSED WORK PROGRAMME FOR 2022**

3.1 The formulation of the 2022 AFI Plan work programme takes into account the key objectives and targets set in the updated AFI Plan programme for 2021-2024. It also took into account the progress made in achieving the annual targets set for 2021 relating to the removal of all Significant Safety Concerns (SSCs), increase of EI levels, certification of aerodromes used for international operations and implementations of various projects designed under AFI Plan. The programme also includes implementation of the revised regional Safety and Air Navigation targets. The details of the activities, the associated budget and the specific targets to be achieved by the end of 2022 under each focus area including the available fund from unearmarked contributions are provided as Attachment A to this Discussion Paper.

3.2 The status of the AFI Plan fund balance from unearmarked contribution on 30<sup>th</sup> of March 2022 is 578,348 USD. The required budget to cover the various activities including the projects for the remaining year of 2022 is 371,770 USD as presented in the attachment A. This indicates that the need to mobilize additional funds to cover the projects presented (US\$ 729,747) and key activities of the plan until 2024.

3.3 In terms of assistance to States, efforts towards development and effective implementation of ICAO Plans of Action are to be maintained with continued remote and onsite support by the Regional Office Safety Teams (ROSTs). Assistance delivery by AFI-CIS, TCB Projects, COSCAPs/RSOOs and other partner programmes will also be coordinated and conducted within the framework of the ICAO Plans of Action and the annual ICAO RO, AFCAC, RSOOs, RECs and other partners coordination planning outcomes.

3.4 In accordance with the 2017 Ezulwini Ministerial Declaration on Regional Safety Oversight Organizations (RSOO) in Africa and subsequent guidance provided by the SC of AFI Plan on the development of a Strategic Plan for supporting and strengthening Regional Safety Oversight Organizations (RSOOs) in Africa, a study was conducted and presented to States and other Stakeholders during a validation workshop held in November 2021. The recommendations of the study including the strategy and roadmap will be presented to this meeting as DP-04. In 2022, there is a proposed high-level follow up meeting, to be organized in collaboration with partners, to secure continental endorsement and discuss the way forward in implementing the Declaration.

3.5 On the basis of the Recommendation of the Report on the Evaluation of AFI Plan, it is proposed that the delivery of inspector training and related safety courses in the areas of Aircraft Operations, Airworthiness, Personnel Licensing, Aerodromes and Ground Aids, Air Navigation Services and Aircraft Accident Investigation should continue in close collaboration with GAT and the Human Resource Development Fund (HRDF) for Africa as well as the ICAO-Endorsed training institutions in Africa. Considering the difficulty to provide classroom training sessions over the past two years due to the COVID-19 Pandemic, alternative virtual and online courses were planned to be provided for 33 List Developing Countries (LDCs) in the AFI Plan network. Accordingly, Safety Management for Practitioners and Aviation Safety Risk Management for CAA virtual courses as well as Safety management and Public health corridor online courses were delivered for 104 participants from 26 States. For the seven States with

Internet connection challenges, GAT has come up with a new initiative and conducted a pilot project implementation training in Burundi and Niger. During the last six months of 2022 it is planned to deliver training to the remaining five States.

3.6 Considering the various initiatives and plans in the region aimed at developing and building capacity of aviation professionals, it is imperative that priority be given to the development of a comprehensive data base on aviation professionals related to ICAO Strategic Objectives, as well as to come up with a gap analysis and a forecast of the needs of the aviation sector in Africa. Accordingly, a project was initiated and a consultant engaged to conduct a study on enhancement of aviation professionals in the AFI region with an objective of developing sustainable professional personnel to carry out effective regulatory and oversight responsibilities in each area of the ICAO Strategic Objectives. Information on the progress made on this study will be provided to this meeting in the DP/05 for consideration and further guidance.

3.7 In accordance with the 24<sup>th</sup> AFI Plan SC meeting decision related to supporting the Association of the African Aviation Training Organization (AATO), AFI Plan Secretariat has continued to support the Association. Accordingly, ICAO participated at the 23<sup>rd</sup> AATO Council meeting and provided guidance to chart the way forward for the sustainability of the organization. The proposed suggestions should be considered before the end of 2022 by various stakeholders, so that the key missions and objectives of the Organization to support the aviation capacity building efforts in the Region would be fulfilled as originally intended.

3.8 Considering the guidance and decisions of our last 24th AFI Plan Steering Committee meeting, the revision of various AFI Plan projects on Aerodrome certification, State Safety Programme (SSP) establishment, Air Navigation Service Providers (ANSPs) Peer Review Programme, the Fundamentals of Safety Oversight (FSO) and Aeronautical Information Management (AIM) has been completed. The budget to conduct the activities of the projects during the remaining year of 2022 is presented as an attachment to this paper for your consideration.

3.9 The AFI Plan, as part of its activities of 2022 will also continue to serve as a coordination platform for the programmes, projects and initiatives of partners.

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