



**COMPREHENSIVE REGIONAL IMPLEMENTATION PLAN FOR AVIATION  
SAFETY IN AFRICA (AFI PLAN)**

***TWENTY- FIFTH MEETING OF THE STEERING COMMITTEE***

*Abuja, Nigeria, 17-18 May 2022*

**REPORT**

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## **PART I – INTRODUCTION**

### **1.1 VENUE, DATE AND ATTENDANCE**

1.1.1 The 25<sup>th</sup> meeting of the Comprehensive Regional Implementation Plan for Aviation Safety in Africa Steering Committee (AFI Plan SC/25) was held on 17 and 18 May 2022 in Abuja, Nigeria, as part of the seventh AFI Aviation week. Over 200 participants including delegations from States, the ICAO Council and the Air Navigation Commission (ANC), Officials of invited regional organizations, industry and other partners and stakeholders attended the meeting. The list of participants is provided in **Attachment D** to this report.

### **1.2 OPENING OF THE MEETING**

1.2.1 The Meeting was opened during the grand opening session of the 7th AFI Week events. The AFI Week was addressed and opened by Senator Hadi Abubakar Sirika, Minister for Aviation of the Federal Republic of Nigeria, the ICAO Secretary General Mr. Juan Carlos Salazar, the African Union (AU) Commissioner for Infrastructure and Energy represented by Mr. Eric Ntagengerwa, the African Civil Aviation Commission (AFCAC) Interim Secretary General, Ms. Angeline Simana, and Captain Musa Shuaibu Nuhu, Director General of the Nigeria Civil Aviation Authority. The Chairperson of the AFI Plan Steering Committee Mr. Levers Mabaso chaired and presided over the proceedings of the AFI Plan SC meeting.

1.2.2 The Director General of the Nigeria Civil Aviation Authority (NCAA) welcomed the delegates to the AFI Week, while the AFCAC Interim Secretary General thanked the Government of the Federal Republic of Nigeria and ICAO for hosting the AFI Week. Ms. Simana applauded the ICAO Secretary General for his commitment and support to the AFI region as she outlined some key priorities of AFCAC for its 2022 triennium. AFCAC recognised and appreciated in a special way, continued support from key partners such as the Republic of Singapore, the African Development Bank (AfDB) and European Union (EU) among others.

1.2.3 The AU Commissioner appreciated the invitation to the 7th Aviation Week, describing it as an opportunity to share experiences and challenges affecting the restart and recovery of air transport forging for measures to build a favourable regulatory environment in support of a sustainable recovery of the African air transport sector. Dr. Amani commended the partnership established during the devastating and unprecedented challenges due to COVID-19 pandemic highlighting that the AU Task Force is working on harmonizing the existing digital platforms for traveller health credentials and border requirements. She urged Governments to continue providing timely and accurate updates on health protocols and provide information on digital COVID-19 vaccination certificates.

1.2.4 The Senior Minister of State for Sustainability and Environment for the Republic of Singapore, Dr. Amy Khor, on her part appreciated and thanked for the invitation extended to Singapore to attend this important meeting. She expressed that the key strategic role of the AFI Plan and AFI SECFAL programmes in supporting the Continent and pledged the support of her Government to this plans a cash and in-kind support amounts USD 100,000.00. In addition to that a Memorandum of Understanding between the Government of Singapore and the African Civil Aviation Commission (AFCAC) on capacity building was signed during the opening session.

1.2.5 In his opening remarks, the ICAO Secretary General expressed his special gratitude to the Federal Republic of Nigeria for accepting to host the AFI Week events. The Secretary General mentioned that this was a demonstration of the State's commitment towards strengthening of civil aviation on the continent, putting Covid-19 pandemic behind and reconnecting the world. Mr. Salazar further highlighted the AFI Plan achievements and key progresses made in implementing the programme despite the challenges paused by COVID 19. He urged all African States and relevant organizations to attend the 41st Assembly later this year and encouraged active participation at the upcoming High-level meeting on States' Long-term Aspirational emissions Goal (LTAG) from 20 to 22 July 2022.

1.2.6 As he opened the 7th AFI Aviation week, Senator Hadi Abubakar Sirika, Honourable Minister of Aviation of the Federal Republic of Nigeria thanked ICAO as well as the coordinators of the AFI Plan and AFI SECFAL Plan for sustaining these initiatives over the years, which have contributed to the improvement of safety, security and facilitation in the region. He appealed Member States, AFCAC and the ICAO Secretary General to revive the ICAO Human Resource Development Fund (HRDF) programme. The Minister ensured Nigeria commitment to continue to support ICAO's initiatives, and collaborate with Member States as well as partners on the development of air transport industry in Africa.

1.2.7 The Chairperson of the AFI Plan SC, Mr. Levers Mabaso, in his remarks thanked the ICAO Secretary General and his staff for the continued commitment and support provided in the effective implementation of the AFI Plan Work Programmes, which has yielded a positive impact on aviation safety in Africa.

1.2.8 Mr. Levers expressed appreciation for the participation and support of African States, the ICAO Council Members and State Representatives to ICAO and all partners present; and requested for their continued commitment to the improvement of Aviation Safety in Africa. He finally strongly encouraged participants to actively contribute to the deliberations, and express their challenges, which will facilitate the support provided.

## **PART II – REPORT ON AGENDA ITEMS**

### **2.1 ADOPTION OF THE AGENDA**

2.1.1 The meeting reviewed and adopted the provisional agenda and work programme presented by the AFI Plan Secretariat, as shown below:

## AGENDA AND WORK PROGRAMME

<b>Agenda Item 1</b>	<ul style="list-style-type: none"><li>• Follow up actions on the Decisions and Recommendations of the 24<sup>th</sup> AFI Plan Steering Committee meeting &amp; Status of</li></ul>
<b>Agenda Item 2</b>	<ul style="list-style-type: none"><li>• Review and approval of the revised AFI Plan Projects;</li><li>• Continuation of the AFI Plan; and</li></ul>
<b>Agenda Item 3</b>	<ul style="list-style-type: none"><li>• Implementation status of the revised Abuja Safety Targets and Air Navigation Services Performance Indicators, and AFI CIS</li></ul>
<b>Agenda Item 4</b>	<ul style="list-style-type: none"><li>• Presentation and launch of the 8<sup>th</sup> RASG-AFI Annual Safety Report</li></ul>
<b>Agenda Item 5</b>	<ul style="list-style-type: none"><li>• Review and approval of the recommendations of the RSOO study and the proposed strategy and roadmap</li><li>• Status report on the Aviation Professionals study</li></ul>
<b>Agenda Item 6</b>	<ul style="list-style-type: none"><li>• Presentations by Partners on contributions towards Global Aviation Safety Plan (GASP) and AFI Plan goals</li></ul>

## 2.2 DELIBERATIONS ON THE AGENDA

### 2.2.1 AGENDA ITEM 1: *Follow up actions on the Decisions and Recommendations of the 24<sup>th</sup> AFI Plan Steering Committee meeting & Status of the Implementation of the 2021 AFI Plan Work Programme.*

2.2.1.1 The AFI Plan Secretariat presented Discussion Paper 01 and its attachments (A and B) providing detailed information on the implementation status of the Recommendations and Decisions of the 24<sup>th</sup> SC meeting held on 15 July 2021 virtually and the 2021 work programme respectively.

2.2.1.2 The attention of the meeting was drawn to the following specific issues:

- *The development of a Strategic Plan for supporting and strengthening Regional Safety Oversight Organizations (RSOOs) in Africa;*
  - *The virtual and online support to States through ROST despite the COVID-19 situation and the resumption of onsite support in 2022;*
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- *The support provided by partners and stakeholders towards attainment of some of the AFI Plan targets;*
- *The virtual and online training provided to the Least Developed Countries (LDCs) including Increased Access to Training (IaT) for States with poor internet access, in collaboration with GAT;*
- *The AFI plan projects update based on the Decisions of the 24th meeting of the AFI SC (AFI Plan SC/24);*
- *The continuous positive high-level support and engagement made by the ICAO Secretary General and the President of the ICAO Council to enhance aviation safety in the region;*
- *The specific request made for assistance from States (Burundi and Guinea); and*
- *The support and guidance provided for the Association of African Aviation Training Organizations (AATO) in its organizational sustainability effort.*

## **DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 1**

### ***SC25/Dec 01: ROST Activities***

The Steering Committee requested that the Regional Office Safety Team (ROST) and AFI-CIS missions be prioritized in accordance with the needs of States to further assist States in the implementation on their USOAP CMA Corrective Action Plans (CAPs); and specifically, to address the remaining SSC; and improve EIs in low performing States.

### ***SC25/Dec 02: Aviation Professionals Capacity building***

Based on the results of the AFI Plan aviation professionals' capacity study, and the needs analysis, the Steering Committee requested the AFI Plan to continue provision of targeted Safety-related trainings in coordination with ICAO Global Aviation Training (GAT) Office, workshops and seminars including virtually towards enhancing the implementation capacity of States.

***SC25/Rec 03: Abuja Safety Targets***

The Steering Committee recommended AFCAC to coordinate with the RSOOs to improve data collection and access to aviation data from African States; and closely work with Rwanda on the proposed support and come up with a digital dashboard for continuous monitoring the level of implementation of regional targets.

***SC25/Rec 04: High-level support in addressing States' aviation safety deficiencies***

The Steering Committee encouraged the ICAO Council President and the Secretary General, especially during visits and regional meetings, to continue to engage at the highest level Authorities of those States that are not cooperating with ICAO and/or sufficiently advancing in addressing their aviation safety deficiencies.

**SC25/Rec 05 : Aviation Infrastructure Gap Analysis**

The Steering Committee recommended that, in collaboration with AUC, AFCAC and other partners, the AFI Plan Secretariat continue to follow up on the recommendations from the Aviation Infrastructure for Africa Gap analysis conducted in 2019 and give priority to infrastructure development in Africa.



## **SC25/Dec 06: Partners capacity building support**

The Steering Committee recommended that the AFI Plan Secretariat and AFCAC coordinate on matters related to the capacity building of aviation professionals, leveraging on the AFCAC - Singapore MOU signed on 16 May 2022, in order to avoid duplication of efforts.

### **2.2.2 AGENDA ITEM 2: *Review and approval of the revised AFI Plan Projects; Continuation of the AFI Plan; and 2022 AFI Plan work Programme and Budget***

2.2.2.1 Under this agenda item the Secretariat presented Discussion Paper 02-A comprising the revised project documents for the continuation of the implementation of the Aerodrome Certification, Air Navigation Service Provider (ANSP) Peer Review, State Safety Programme (SSP) Implementation; fundamentals of safety oversight (FSO) and aeronautical information management (AIM) projects with associated costs of implementation 729,747 USD. The details of the revised projects are presented as Attachment B to this report.

2.2.2.2 The Secretariat also presented Discussion Paper 02 -B under agenda item no.2 on the implementation and achievements of the AFI Plan since inception. In this paper it is also highlighted the need for the continuation of the AFI Plan beyond 2024 in an effective and systematic manner in all safety and air navigation capacity and efficiency related areas, and in full alignment with the ICAO Global Aviation Safety Plan (GASP) and the Global Air Navigation Plan (GANP). This will contribute to accelerating the efforts being made by African States to achieve the goals and targets set by these global Plans.

2.2.2.3 The Secretariat also presented Discussion Paper 02 -B under agenda item no.2 on the implementation and achievements of the AFI Plan since inception. In this paper it is also highlighted the need for the continuation of the AFI Plan beyond 2024 in an effective and systematic manner in all safety and air navigation capacity and efficiency related areas, and in full alignment with the ICAO Global Aviation Safety Plan (GASP) and the Global Air Navigation Plan (GANP). This will contribute to accelerating the efforts being made by African States to achieve the goals and targets set by these global Plans.

2.2.2.4 The discussion paper 03 presented under this agenda item proposed work programme and budget of the AFI Plan for the year 2022. The programme was developed considering the status of implementation in 2021 and the initiatives and targets set for 2022, taking into consideration the updated Programme Document of the AFI Plan for 2021-2024 and the revised project documents proposed to this Steering Committee meeting in the discussion paper 02-A indicated under section 4.2.1 of this report. The key activities and budget of the 2022 presented as Attachment-C to this report.

2.2.2.5 The Steering Committee meeting took note of the following:

- *The objective, scope and required budget of the updated project document;*
- *The significant contribution made by the AFI Plan programme activities in aviation safety in Africa;*
- *The critical importance and relevance of the AFI Plan work programmes in the Region for the coming years;*
- *The recommendations of the 2015 Programme evaluation and the current ongoing evaluation of the Plan ;*
- *The information provided in the 2022 AFI Plan work programme activities and associated budget;*
- *The challenge that the programme faced to effectively implement its programme due to COVID 19; and*

- *The efforts made by the ICAO Regional Offices to engage States virtually and online during the period.*

## **DECISIONS (DEC) AND RECOMMENDATION (REC) ON AGENDA ITEM 2**

### **SC25/Dec 07: *Implementation of the AFI Plan Projects***

*The Steering Committee:*

- a) Approved the Revised projects presented and its budget for 2022. Implementation activities of the project should be presented for each year including the required budget subject to availability of funds; and
- b) Called on States, international and regional organizations, financing institutions; and industry to support the AFI Plan implementation assistance projects.

### **SC25/Dec 08: *Continuation of the AFI Plan***

*The Steering Committee:*

- a) Supported the continuation of AFI Plan activities beyond 2024 as part of the work programme of the ICAO Regional Offices, covering all safety and air navigation capacity and efficiency related areas, including aviation infrastructure planning;
- b) Called on States, international and regional organizations, financing institutions, and industry to continue supporting the programme.
- c) Recommended that the ICAO Secretariat to consider scheduling USOAP activities for the States supported by the Plan to assist in evaluating its relevance and the results achieved through the assistance provided.; and
- d) Recommended the ICAO Secretariat to develop a related working paper for the 41st Session of the ICAO Assembly, in accordance with Resolution A38-7 on the AFI Plan.

## **SC25/Dec 09: 2022 Work Programme**

The Steering Committee approved the proposed 2022 AFI Plan Work Programme and budget as presented by the Secretariat.

### **2.2.3 AGENDA ITEM 3: *Implementation status of the revised Abuja Safety Targets and Air Navigation Services Performance Indicators***

2.2.3.1 AFCAC presented DP 04 and provided information on the status of implementation of the revised Abuja Safety targets and ANS Performances Indicators. The meeting also provided on the status of implementation of the AFI Cooperative Inspectorate Scheme (CIS).

2.2.3.2 AFCAC has developed a monitoring mechanism to gather and analyze information from member States. The report presented to the Steering Committee was based on information gathered from States and supplemented by relevant information from ICAO databases and industry partners. However, it was noted that there is a need to improve on the scope and quality of the information provided.

## **DECISION (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 3**

**SC25 /Rec 10: *Monitoring implementation of the Abuja Safety Targets incorporating Air Navigation Services Targets***

The Steering Committee noted the information provided and requested AFCAC to:

- a) Convene a meeting to evaluate the relevance of the Abuja safety targets incorporating air navigation targets, in view of the evolution of the ICAO GASP and GANP objectives, goals and targets, in collaboration with ICAO

- Regional Offices and other key partners;
- b) Review the implementation modalities of the AFI-CIS in collaboration with key partners; and
  - c) Give enough attention and priority to low-level implementation areas such as AIG, ANS and AGA, in the deployment of AFI CIS support strategy and actions.

**2.2.4 AGENDA ITEM 4: *Presentation and Launch of the 8<sup>th</sup> RASG-AFI Annual Safety Report***

2.2.4.1 The Regional Aviation Safety Group for Africa-Indian Ocean (RASG-AFI) Annual Safety Report Team (ASRT) has consistently performed its task to produce an annual report on aviation safety in the RASG-AFI Region. The report provides safety information from consolidated sources to determine the main safety risks in the Region and generate recommendations to the RASG-AFI for formulation of safety enhancement initiatives.

2.2.4.2 The eighth RASG AFI annual Safety report therefore prepared in the above context and officially released during this AFI Plan Steering Committee meeting.

**DECISION (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 4**

***SC25 /Dec 11: RASG-AFI Annual Safety Report***

The Steering Committee commended the RASG-AFI Aviation Safety Report Team that has been producing the annual report consistently; and encouraged the ICAO Regional Offices to continue to coordinate the publishing of the safety information annually.

**2.2.5 AGENDA ITEM 5: *Review and approval of the RSOO study recommendations, strategy, and roadmap; and Status report on the Aviation Professionals study***

2.2.5.1 Under this agenda item, the Secretariat presented the study conducted on Regional Safety Oversight Organizations (RSOOs) in the AFI Region, in line with the Ministerial Declaration and subsequent decisions of the AFI Plan SC meetings. The key purpose of the study was to identify actions necessary for ensuring the effectiveness, efficiency and sustainability of the RSOOs and develop a Strategic Plan and Roadmap for implementation.

2.2.5.2 The RSOO study evaluated the impact of AFI RSOOs in improving the safety oversight standards of States and their effectiveness and efficiency. It covered and considered establishment and membership of the RSOOs, funding arrangements, autonomy and independences, technical capacity and qualification of technical personnel, delegation of functions and activities, and cooperation and collaboration in safety oversight and accident investigation.

2.2.5.3 The other discussion paper presented under this agenda item by the Secretariat is on the progress made in the conduct of the Aviation Professionals study. As part of the initial activities, a survey on current staff levels and gaps within the AFI region was carried out. The Secretariat informed the meeting of the main results of the preliminary analysis of the survey responses and the ongoing related activities, for the completion of the study.

2.2.5.4 The Steering Committee meeting took note of the following:

- *The 2017 Ezulwini Declaration on Regional Safety Oversight Organizations (RSOOs) in Africa ;*
  - *Subsequent guidance provided by the SC of AFI Plan on the development of a Strategic Plan for supporting and strengthening Regional Safety Oversight Organizations (RSOOs) in Africa;*
  - *The AFI RSOO study conducted and presented to States and partners during a validation workshop in November 2021;*
  - *The progress made so far in the conduct of the Aviation Professionals study;*
  - *The results of the preliminary analysis of the survey responses and the ongoing related activities of the Aviation Professionals study; and*
-

- *The challenge in obtaining enough information.*

## **DECISION (DEC) AND RECOMMENDATION(REC) ON AGENDA ITEM 5**

### **SC25 /Dec 12: *RSOO study Recommendations and Strategy***

The Steering Committee recommended that, in collaboration with the AUC, AFCAC, EASA and other key Partners:

- a) ICAO in collaboration with the AUC, AFCAC, EASA and other key Partners to organize a Regional Forum as a follow up of the Ezulwini Declaration of March 2017 to establish continental common understanding and synergy on the implementation of the AFI RSOOs Strategic Plan ; and
- b) Present the reviewed AFI RSOOs study recommendations, Strategic Plan and Implementation Roadmap including the outcomes of the High-level Forum, to African Ministers responsible for Civil Aviation for their consideration.

### **SC25 /Dec 13: *Aviation Professionals study in Africa***

The Steering Committee noted the progress made in the conduct of the study on Aviation Professionals in Africa, and requested the Secretariat to finalize the study and present the results of the study to the next AFI Plan SC meeting.

## **2.2.6 AGENDA ITEM 6: Presentations by Partners**

### **European Aviation Safety Agency (EASA)**

- 2.2.6.1 EASA made a presentation on its activities in the Region and the support provided enabling States to establish and maintain an effective and sustainable safety oversight system, strengthening the Regional Organizations (ROs) and assisting AFCAC to continue with the implementation of AFI CIS in support of its member States. In addition to Safety, EASA indicated that the support focus encompasses other areas of aviation such as environment, cyber security and SAATM.

2.2.6.2 The Steering Committee noted the information and expressed its appreciation for the continued support provided by the EASA to improve aviation safety in Africa.

#### **International Air Transport Association (IATA)**

2.2.6.3 IATA made a presentation on its initiatives aimed to achieve reduced operational risk, support consistent implementation of safety management system and address identified emerging/evolving safety issues. These initiatives support the achievement of the ICAO Global Aviation Safety Plan (GASP) goals within the timeline set in the plan.

#### **The Association of the African Aviation Training Organization (AATO)**

2.2.6.4 The Association of African Aviation Training Organizations (AATO) presented the critical organizational challenges being experienced to run its operation sustainably. Accordingly, AATO made an appeal to the AFI Plan and AFI SECFAL Steering Committees and partners to support its programmes including the implementation of its African Aviation Training Roadmap.

### **DECISION AND RECOMMENDATION (REC) ON AGENDA ITEM 6**

#### **SC22/Rec 14: *Programmes / Activities of aviation safety partners in Africa***

The meeting recognized and commended the various support activities made by EASA and IATA as well as other partners and encouraged all partners to continue their valuable contributions in key priority areas through the existing collaborative framework with the AFI Plan to continuously improve aviation safety in Africa.

#### **SC25/Dec 15: *Sustainability of AATO***

The Steering Committee requested:

- a) AATO to develop a project in collaboration the AFI Plan and AFI SECFAL Plan Secretariat, for consideration by the Steering Committees of the two programmes;
- b) AFI Plan Secretariat to look into various options for the sustainability of the AATO to maintain its relevance and continue to deliver on its assigned



objectives, in collaboration with AFCAC and other partners.

## **2.3 CLOSING OF THE MEETING**

2.3.1 In closing the meeting, the AFI Plan Chairperson expressed his appreciation to all participants for their active participation and acknowledged the sound deliberations that took place and the important Decisions and Recommendations of the meeting for future actions. He finally expressed gratitude for the continued support and assistance that the Programme obtained from the donor States and Organizations.

-----END-----

**ATTACHMENT A**

**AFI Plan SC/25 Decisions and Recommendations Action Plan**

<b>Decision/ Recommendation Reference</b>	<b>Title</b>	<b>Text</b>	<b>Deadline</b>	<b>Deliverable(s)</b>	<b>Responsibility</b>
SC25/Dec 01	ROST activities	Regional Office Safety Teams (ROSTs) and AFI-CIS missions be prioritized in accordance with the needs of States to further assist States implementation of their USOAP CMA Corrective Action Plans (CAPs), specifically address the remaining SSC, and improve EIs in low performing States.	June 2023	Implementation of the FSO Project	AFI Plan Secretariat  ESAF, EUR/NAT, MID and WACAF Regional Offices  AFCAC
SC25 /Dec02	Aviation Professionals Capacity Building	Based on the results of the AFI Plan aviation professionals' capacity study, and the needs analysis, AFI Plan to continue provision of targeted Safety-related trainings in coordination with ICAO Global Aviation Training (GAT) Office, workshops and seminars, including virtually, towards enhancing the implementation capacity of States.	June 2023	Finalize the online training under the Increased Access to Training (IaT) to Comoros, Eritrea, South Sudan, DRC, and Liberia	AFI Plan Secretariat, ICAO ESAF, EUR/NAT, MID and WACAF Regional Offices

<b>Decision/ Recommendation Reference</b>	<b>Title</b>	<b>Text</b>	<b>Deadline</b>	<b>Deliverable(s)</b>	<b>Responsibility</b>
SC25 /Rec 03	Abuja Safety Targets	Taking into consideration existing tools developed by ICAO, AFCAC to coordinate with the RSOOs to improve data collection and access to aviation data from African States; and closely work with Rwanda on the proposed support and come up with a digital dashboard for the monitoring of the level of implementation of regional targets.	June 2023	Data collection mechanism and Digital dashboard will be availed to monitor Safety information	AFCAC
SC25 /Rec04	High-level support in addressing States' aviation safety deficiencies	The ICAO Council President and the Secretary General are encouraged to continue to engage with, at the highest level, especially during State visits and regional meetings, Authorities of those States that are not cooperating with ICAO and/or sufficiently advancing in addressing their aviation safety deficiencies.	Continuous	Increased high level meetings and engagements. Attend important meetings in the AFI Region	ICAO SG, Council President, and AFI Group Members
SC25/Dec 05	Aviation Infrastructure Gap Analysis	In collaboration with AUC, AFCAC and other partners, the AFI Plan Secretariat continue to follow up on the recommendations from the Aviation Infrastructure for Africa Gap analysis conducted in 2019 and give priority to infrastructure development in Africa.	Dec 2023	Long-term African Gap Analysis conducted as a follow up to AFI Plan 2019 Aviation Infrastructure for Africa Gap Analysis.	AFI Plan Secretariat

<b>Decision/ Recommendation Reference</b>	<b>Title</b>	<b>Text</b>	<b>Deadline</b>	<b>Deliverable(s)</b>	<b>Responsibility</b>
SC25 /Dec 06	Partners capacity building support	The AFI Plan Secretariat and AFCAC to coordinate on matters related to the capacity building of aviation professionals, leveraging on the AFCAC - Singapore MOU signed on 16 May 2022, in order to avoid duplication of efforts.	Dec 2023	Identify and provide the proposed trainings	AFI Plan Secretariat Singapore CAA AFCAC
SC25 /Dec 07	Implementation of the AFI Plan Projects	Implementation activities of the AFI Plan projects should be presented to the Steering Committee for each year, including the required budget subject to availability of funds.	June2023	Implementation monitoring report	AFI Plan Secretariat
		States, international and regional organizations, financing institutions, and industry to support the AFI Plan implementation assistance projects.	Continuous	In kind and financial Support Provided to the Programme	State, Donor Organizations, Industry, etc.
SC25 /Dec 08	Continuation of the AFI Plan	Support the continuation of AFI Plan activities beyond 2024 as part of the work programmes of the ICAO Regional Offices, covering all safety and air navigation capacity and efficiency related areas, including aviation infrastructure planning	Oct 2022	Coordinated Support For the continuation of the Programme	AFI Plan Secretariat AFCAC,
		Call on States, international and regional organizations, financing institutions, and industry to continue supporting the programme.	Continuous	In-kind and financial Support Provided to the Programme	State, Donor Organizations, Industry, etc.
		ICAO Secretariat to develop a working paper for the 41st Session of the ICAO Assembly, in accordance with Resolution A38-7 on the AFI Plan.	Aug 2022	Working Paper to the ICAO Council and A41	AFI Plan Secretariat
SC25/Dec 09	2022 Work Programme	The Steering Committee approved the proposed 2022 AFI Plan Work Programme and budget as presented by the Secretariat.	Dec 22/Jun23	Monitor Implementation progress and report to the SC	AFI Plan Secretariat

<b>Decision/ Recommendation Reference</b>	<b>Title</b>	<b>Text</b>	<b>Deadline</b>	<b>Deliverable(s)</b>	<b>Responsibility</b>
SC 25/Rec10	Monitoring the Abuja Safety Targets incorporating Air Navigation Services Targets	Convene a meeting to evaluate the relevance of the Abuja safety targets incorporating air navigation targets, in view of the evolution of the ICAO GASP and GANP objectives, goals and targets, in collaboration with ICAO Regional Offices and other key partners;	June 2023	Revised Safety and ANS Targets	AFCAC AFI Plan Secretariat ICAO ESAF, EUR/NAT, MID and WACAF Regional Offices
		Review the implementation modalities of the AFI CIS in collaboration with key partners; and	June 2023	Revised AFI CIS Framework	AFCAC  AFI Plan Secretariat ICAO ESAF, EUR/NAT, MID and WACAF Regional Offices
		Give enough attention and priority to low implementation areas such as AIG, ANS and AGA, in the deployment of AFI CIS support strategy and actions.	Dec 2022	AIG, ANS and AGA to be incorporated in the 2023 AFI CIS activities	AFCAC
SC 25/Rec 11	RASG-AFI Annual Safety Report	The Steering Committee commended the RASG-AFI Aviation Safety Team that has been producing the annual report consistently; and encouraged the ICAO Regional Offices to continue to coordinate the publishing of the safety information annually.	June 2023	Annual Safety Report	ICAO ESAF and WACAF Regional Offices

<b>Decision/ Recommendation Reference</b>	<b>Title</b>	<b>Text</b>	<b>Deadline</b>	<b>Deliverable(s)</b>	<b>Responsibility</b>
SC 25/Dec 12	RSOO study Recommendation and Strategy	ICAO in collaboration with the AUC, AFCAC, EASA and other key Partners to organize a Regional Forum as a follow up of the Ezulwini Declaration of March 2017 to establish continental common understanding and synergy on the implementation of the AFI RSOOs Strategic Plan ; and	June 2023	Continental RSOO Strategy familiarization workshop	AFI Plan Secretariat AUC, AFCAC, EASA
		Present the reviewed AFI RSOOs study recommendations, Strategic Plan and Implementation Roadmap including the outcomes of the High-level forum, to African Ministers responsible for Civil Aviation for their consideration.	Dec 2023	Approved RSOO Roadmap and Strategy.	AFI Plan Secretariat AUC, AFCAC, EASA
SC25/Rec13	Aviation Professionals study	The Steering Committee requested the Secretariat to finalize the study on Aviation Professionals in Africa, and present the results to the next AFI Plan SC meeting.	Jun2023	Final Aviation Professional Capacity Building study and strategy	AFI Plan Secretariat  ICAO ESAF, EUR/NAT, MID and WACAF Regional Offices  GAT Office

<b>Decision/ Recommendation Reference</b>	<b>Title</b>	<b>Text</b>	<b>Deadline</b>	<b>Deliverable(s)</b>	<b>Responsibility</b>
SC25/Dec14	Programmes / Activities of aviation safety partners in Africa	All partners encouraged to continue their valuable contributions in key priority areas through the existing collaborative framework with the AFI Plan to continuously improve aviation safety in Africa.	Continuous	Implementation of Partners' support activities	Partners
SC25/Dec15	Sustainability of AATO	AATO to develop a project in collaboration with the AFI Plan and AFI SECFAL Plan Secretariat for consideration by the Steering Committees of the two programmes.	June 2023	Project document in support of the Aviation training roadmap	AATO , AFI Plan and AFI SECFAL Plan Secretariat
		AFI Plan Secretariat to look into various options for the sustainability of the AATO to maintain its relevance and continue to deliver on its assigned objectives, provide the originally intended objectives, in collaboration with AFCAC and other partners.	June 2023	Various option evaluated and viable solution considered for the AATO Sustainability	AFCAC, AATO , AFI Plan and AFI SECFAL Plan

The Revised and Updated AFI Plan Projects Approved by the SC

ATTACHMENT B

ID	Title	Objectives	Beneficiary States	Revised Duration	Revised Budget (US\$)			
					2022	2023	2024	Total
AFI/2022/001	Assistance in the certification of the following international aerodromes (Luanda, Gaborone, Djibouti, Windhoek, Victoria/Mahé, Entebbe, Yaoundé, Pointe-Noire, Conakry, Kinshasa, Malabo, Banjul, Lungi)	By the end of the project, all the international airports falling within the scope of the project will have been certified.	Angola, Botswana, Cameroon, Congo, Democratic Republic of the Congo, Djibouti, Equatorial Guinea, Gambia, Guinea, Namibia, Seychelles, Sierra Leone, Uganda	28 months 06/2022-09/2024	64,000	120,000	21,500	205,500
AFI/2016/006	Implementation of African Air Navigation Service Providers Peer Review Programme	The main goal is to establish a peer review mechanism among and between ANSPs (akin to IOSA for airlines and APEX for airports) to improve the capabilities	All African States	24 months 06/2022-05/2024	13,790	36,384	31,862	82,036



ID	Title	Objectives	Beneficiary States	Revised Duration	Revised Budget (US\$)			
					2022	2023	2024	Total
		of the ANSPs and enhance the safety and quality of air navigation services in the African Region.						
AFI/2016/009	State Safety Program (SSP) Project: Support to AFI States to establish and implement SSPs	<p>a) Aligning the previous project implementation strategy with the GASP Goal 3 and assisting AFI States to:</p> <p>i) Update and implement the CAPs associated with the SSP Foundation PQs</p> <p>ii) Develop and update the SSP GAP-Analysis and Implementation Plan</p> <p>iii) Increase the SSP level of maturity in each State</p>	Côte d'Ivoire, Ethiopia, Gabon, Ghana, Kenya, Madagascar, Mauritania, Rwanda, South Africa, Togo	24 months 05/2022-05/2024	13,028	45,599	45,599	104,227

ID	Title	Objectives	Beneficiary States	Revised Duration	Revised Budget (US\$)			
					2022	2023	2024	Total
		b) Improving the coordination, collaboration among the States, facilitate and support States initiatives on SSP Peer review mechanism						
AFI Plan/2018/003	Fundamentals of Safety Oversight (FSO)	To assist nineteen (19) AFI States to enhance establish the fundamentals of a State safety oversight system	Angola, Burundi, Central African Republic, Chad, Comoros, Djibouti, Eritrea, Eswatini, Guinea, Guinea-Bissau, Lesotho, Liberia, Libya, Malawi, Sao Tome and Principe, Seychelles, Sierra Leone, Somalia, South Sudan	24 months 07/2022-06/2024	64,872	72,080	105,032	241,984

ID	Title	Objectives	Beneficiary States	Revised Duration	Revised Budget (US\$)			
					2022	2023	2024	Total
AFI/2022/002	Establishment of AIM Results-Based Implementation Support (RBIS) Process for the AFI Region	By the end of the project, AIM implementation will be strengthened not only within the States receiving support, but also within the region which will be verified through the future USOAP CMA activities. States will benefit from receiving ad-hoc guidance; regions will benefit because the successful AIM Go-Team experiences will be shared with all the other States in the region, as best practices. This will also encourage coordination among States in the region.	Benin, Botswana, Cabo Verde, Democratic Republic of the Congo, Ghana, Namibia, Nigeria, Rwanda, Seychelles, South Africa	24 months 05/2022-10/2024	50,500	45,500	-	96,000
<b>Total</b>					<b>206,190</b>	<b>319,563</b>	<b>203,993</b>	<b>729,747</b>

## ATTACHMENT C

### 2022 AFI Plan Programme Budget Estimates Approved by the Steering Committee

Budget Item	Activity	Venue / Date	Cost Items	Estimate (US\$)
I	AFI RSOO study			
	Coordinate a follow-up meeting on Ezulwini Declaration with stakeholders and partners	Africa-wide	Facility, interpretation, translation DSA and Transport	40,000.00
II	Coordinate delivery of training /workshops and seminars			
	<ul style="list-style-type: none"> <li>• Safety Management for Practitioners Virtual Course</li> </ul>	Africa-wide	Support a trainees in each course from five LDC States	10,000.00
	<ul style="list-style-type: none"> <li>• Aviation Safety Risk Management for CAA virtual courses</li> </ul>			
	<ul style="list-style-type: none"> <li>• Safety management online and</li> </ul>			
	<ul style="list-style-type: none"> <li>• Public health corridor online courses</li> </ul>			
	Aviation professional capacity building	Africa-wide	Expert Fee	49,280.00
			<ul style="list-style-type: none"> <li>• Facility, Local transport, 4 tea and coffee breaks, etc.; and RD and 2RO's Transport and DSA</li> </ul>	15,000.00
			<ul style="list-style-type: none"> <li>• Establishment of database platform: USD10,000</li> </ul>	10,000.00
	Develop and Continue implementation of ICAO Plans of Action:			
III	Development and presentation of ICAO Plans of Action for six States	ESAF	Average transport cost to 6 States and 3 days DSA for 2RO's and RD to present the Plan to States.	27,000.00
IV	<b>Implementation of AFI Plan Projects</b>			
	<ul style="list-style-type: none"> <li>• Implementation of the Revised Aerodrome certification Project for eligible States</li> </ul>	Africa-wide	Assistance missions by Aerodrome Certification Team of Regional Experts and RO/AGA	64,000.00

Budget Item	Activity	Venue / Date	Cost Items	Estimate (US\$)
	<ul style="list-style-type: none"> <li>Implementation of the revised SSP Project for eligible States</li> </ul>	Africa-wide	Assist states to conduct SSP gap analyses, develop plans and SSP implementation	13,028.00
	<ul style="list-style-type: none"> <li>Implementation of revised SAR Projects for eligible States</li> </ul>	Africa-wide	To be provided following Revised SAR project submission	
	<ul style="list-style-type: none"> <li>Implementation of the revised African ANS Peer Review Mechanism Project</li> </ul>	Africa-wide	Training and conducting Peer review Mechanism	13,790.00
	<ul style="list-style-type: none"> <li>Implementation of revised FSO assistance project</li> </ul>	Africa-wide	Assistance missions in coordination with AFI CIS, COSCAPs and RSOOs to implement the project	64,872.00
	<ul style="list-style-type: none"> <li>Implementation of the revised AIM Project</li> </ul>	Africa-wide		50,500.00
V	AATO Support	Africa-wide	Attend the AATO stakeholders/ Council and AGA meetings	9,300.00
VI	26th AFI Plan SC meeting	Nov/Dec	Interpretation virtual meeting	5,000.00
Total				<i>371,770.00</i>

**ATTACHMENT D**

**LIST OF PARTICIPANTS 25TH AFI PLAN STEERING COMMITTEE MEETING**

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