Ref.: T11/18.2-0252

Dakar, 16 April 2018

Subject: Invitation – ICAO's First iMPLEMENT Workshop (Dakar, Senegal, 21 - 23 May 2018)

Action required: Register participation by 15 May 2018

Sir/Madam,

I have the honour to invite your Administration/Organization to participate in the ICAO’s iMPLEMENT Workshop to be held at the ICAO WACAF Regional Office in Dakar, Senegal, from 21 to 23 May 2018.

The workshop covers the fundamentals of iMPLEMENT and related iSTARS applications; iMPLEMENT is a methodology conceived to facilitate data-driven decision making using a set of tools available on the iSTARS platform designed to help States with the implementation of ICAO’s Standards and Recommended Practices (SARPs).

It can be divided into three main steps, each of which uses a set of applications to obtain results:

1. the assessment of the current status and evaluation of the needs related to the aviation system;
2. the prioritization of problems and identification of the best solutions in order to maintain or improve the aviation capability of a State; and,
3. the identification of resources through existing planning tools and national, regional or global mechanisms.

The workshop is intended for all staff of State regulatory bodies (CAAs), safety managers and safety specialists who are involved implementing ICAO’s Standards and Recommended Practices (SARPs). We also encourage participation of staff of operators and the industry in your State (ANSPs, Airlines and Airport Operators).

The workshop will be conducted in English but the French speaking participants will feel free to elaborate and ask any question in French. The Draft Agenda and the work programme of the workshop are presented in Attachments A & B.

The workshop material will be posted on the ICAO WACAF Regional Office website one week before the beginning of the workshop. Taking into consideration the availability of documentation/presentations in electronic format, no hard copies will be distributed during the event.

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The list of suggested hotels, ICAO WACAF Regional Office location, as well as other useful information are available in the Information Bulletin presented in **Attachment C**. Participants are encouraged to make reservations directly with the hotel(s) in a timely manner.

To register for the workshop, please fill up the registration form on the following link: [https://goo.gl/Db89zS](https://goo.gl/Db89zS) and complete the registration form in **Attachment D** by **15 May 2018**.

Should you require further information regarding the workshop, please contact [IAA@icao.int](mailto:IAA@icao.int), with a copy to [amane@icao.int](mailto:amane@icao.int) and [Fsalambanga@icao.int](mailto:Fsalambanga@icao.int).

Please, accept, Sir/Madam, the assurances of my highest consideration.

[Signature]

Mam Sait Jallow  
Regional Director

**Enclosure:**
Attachment A: Draft Agenda  
Attachment B: Work Programme  
Attachment C: Information Bulletin  
Attachment D: Registration form